



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of College Station
Texas**

For the Fiscal Year Beginning

October 1, 2005

Handwritten signature of Carla E. Perry in cursive.

President

Handwritten signature of Jeffrey R. Egan in cursive.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of College Station, Texas for its annual budget for the fiscal year beginning October 1, 2005.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. The award is valid for a period of one year only. We believe that our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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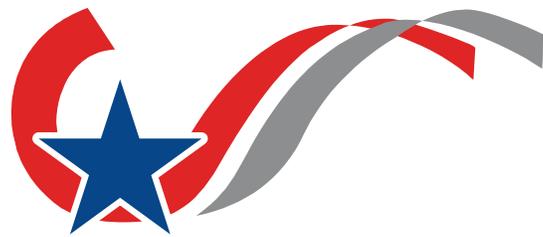
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CITY OF COLLEGE STATION
HEART OF THE RESEARCH VALLEY

TRANSMITTAL LETTER



October 1, 2006

Honorable Mayor and City Council:

In accordance with the City Charter, I am pleased to present the City of College Station Approved Fiscal Year (FY) 2006-2007 Annual Budget totaling \$228,415,773 for all funds. Of this amount, \$162,721,258 is proposed for the operations and maintenance budget, and \$65,694,515 is proposed for capital projects. The capital projects appropriations are for the many infrastructure projects either underway or planned to be underway in 2006-2007.

Budget Goal

The key goal in the preparation of the FY 2006-2007 budget is to provide excellence in customer service at a reasonable cost. Below, some of the key items from the FY 2006-2007 budget are outlined. They are separated into the Council defined Vision Statements of Core Services, Parks and Leisure Services, Planning and Development and Economic Development. The City Council has spent time determining the top priorities for next year and some of these key priorities are outlined. A detailed explanation of resources allocated can be found in the Executive Summary and Budget Overview of the budget document.

Core Services

Core services are police, fire and emergency management, streets, traffic, drainage and public utilities (including electric, water, wastewater and sanitation). Core services also include the capital projects for each of these areas. The FY07 Approved Budget includes resources for six new police officers and three full-time Firefighter/Paramedics. Additional funds are proposed in the General Fund Public Works budget that will allow the City to continue to maintain streets at current levels. All of the additions mentioned are required to cover the increasing cost of maintaining core services. As the City continues to grow, facilities are added and capital projects are completed, more resources will be needed to maintain City services.

Parks and Leisure Services

The FY07 Approved Budget includes funds for the ongoing operations of the Parks and Recreation department. Additional funding is included in the Parks and Recreation budget for the operations and maintenance of Phase II of Veterans Park. Additional resources will also be needed in FY08 to fund operations and maintenance costs for Veterans Park as more of the facility comes on line. As new parks are developed, additional resources will be necessary to operate and maintain an integrated system of parks and greenways.

Planning and Development

Additional resources have been included in the Planning and Development Services department budget to help to manage the growth the City of College Station has experienced over the last several years. Funds are included in the budget for Phase II of the Comprehensive Plan update. This is one of the top priorities identified by the City Council through the strategic planning process. Funds are also included in the budget for an additional Assistant Director of Planning and Development Services position to focus on long range planning. This was also a priority identified by the City Council.

Economic Development

To encourage further economic development in the City, resources for Economic Development initiatives are included in the budget such as the capital resources necessary to continue with a Hotel/Conference Center. Funds are included to conduct an Economic Development plan in conjunction with the Comprehensive Plan update. Funds are also included in the budget for many capital improvement projects that will help development in and around the City. Continuing to move forward with the development of a new convention center in College Station is also one of the key priorities for next year.

Key Decision Points

The approved budget has a number of key decisions the City Council considered as the budget was reviewed:

Property Tax Rate: The approved FY07 property tax rate is 43.94 cents per \$100 assessed valuation. This tax rate provides the necessary resources to fund the FY07 budget.

Utility Rates and User Fees: The approved budget includes a Water rate increase of 5% and a Wastewater rate increase of 5%. Also included is a 12% rate increase in the Electric Fund. These rate increases are needed to meet the operating, capital and debt service coverage requirements in these utility funds, and to ensure high quality service is provided as the community continues to grow. A residential and commercial sanitation rate increase of 8% is also included. This increase is necessary to cover increased tipping fees and to maintain residential and commercial sanitation service levels. In addition, an 8% tipping fee increase is included in the BVSWMA approved budget.

Maintain Core Services: As the community grows and City services expand, there are more needs than resources available. It has been a challenge to ensure that core services are met with the limited resources available. Many of the service level adjustments in the budget are adjustments necessary to cover the operating and maintenance costs associated with capital projects. The service level adjustments are also necessary to maintain existing service levels as costs continue to increase. As the City continues to grow, increasing amounts of resources will be needed to maintain core services.

Conclusion

Budgeting is an interconnected process with many factors influencing each proposal. Future decisions made by Council may impact service levels or other parts of the budget. As always, the budget is a work in progress and should ultimately reflect the direction in which City Council wishes to move the City.

Developing the budget is a team effort that requires the participation of the Citizens, City Council, and City staff. The budget was reviewed with Council by fund over a series of workshops held in August and September. Staff worked with Council to review the budget and incorporate changes that meet the priorities outlined by Council. Changes Council made to the proposed budget have been incorporated in the approved document.

In closing, I would like to thank Jeff Kersten, Bryan Guinn, Courtney Kennedy, Susan Manna, and Nikki Williams in the Finance Department and the Office of Budget and Strategic Planning for the hard work and long hours they have put into this process. I would also like to thank the Management Team and other City employees that worked on the budget. Thanks also to the City Council for providing the leadership and direction to make the decisions that will move College Station forward in the next year and in the years to come.

Sincerely,



Glenn Brown
City Manager

EXECUTIVE SUMMARY

Executive Summary

City of College Station Mission Statement

On behalf of the citizens of College Station, home of Texas A&M University, we will continue to promote and advance the community's quality of life.

The following is a summary of key elements included in the Fiscal Year 2006-2007 Approved Budget for the City of College Station. The 2007 fiscal year begins October 1, 2006 and ends September 30, 2007. This budget provides the framework to implement the mission and vision of the City as outlined by City Council.

The budget is prepared in the context of the Financial Forecast. The forecast predicts the fiscal impact of current and future budgetary decisions in a five-year forecast based on a set of assumptions regarding revenues and expenditures. The budget also continues the implementation of decisions made by Council.

The budget is submitted to Council approximately 45 days prior to the end of the fiscal year. Copies are placed with the City Secretary and in the Larry J. Ringer Library for citizen review. The approved budget is also available on the City's Internet site at www.cstx.gov.

The budget document is presented by fund and is designed to provide decision makers with an overview of City resources and how resources are utilized to accomplish the policy direction of Council. The budget shows the City's commitments and how the City meets the financial policies approved by Council. The document is also designed to show services provided and associated costs.

Below is a summary of the FY07 Approved Budget.

FY07 Approved Net Budget Summary	
Fund Type	Approved Net Budget
Governmental Funds	56,876,831
Enterprise Funds	98,440,979
Special Revenue Funds	7,403,448
Subtotal O&M	\$162,721,258
Fund Balance/Working Cap Transfers to CIP Subtotal	6,167,000
Capital Projects Subtotal	59,527,515
Total Approved Net Budget	\$228,415,773

Budget Format

The budget is presented in three sections: the Budget Summary, Fund Sections, and Appendices.

Budget Summary Section

The Budget Summary section provides a general overview of the approved budget and identifies key changes from the prior year. This section includes the Transmittal Letter, Executive Summary and Combined Summary of Revenues and Expenditures.

Fund Sections

The Fund sections of the budget provide a view of various services provided by the City and are organized around the Governmental, Enterprise, Special Revenue, and Internal Service Funds. This part of the budget is designed to show services that are provided and the budget resources available.

Performance expectations are shown in the form of service levels and performance measures for each major activity. The service levels show the services that different functions and programs in the organization provide. Performance measures illustrate how well levels of service are being met through the creation of specific measures that show what levels of service are being achieved.

Also included in these sections are budget summaries that provide a brief description of the activity, the approved budget, and the number of personnel included in the activity. Fund summaries and department summaries include prior year actual revenues and expenditures, revised FY06 budget revenues and expenditures, FY06 year end estimates, FY07 base departmental requests, FY07 approved Service Level Adjustments, and the total FY07 budget.

Appendices

The final section of the budget is the Appendices, which includes supplemental information to meet specific Charter requirements and to provide an overview of the community. The appendices include a detail of salaries and positions in the budget, the Fiscal and Budgetary Policies, and other schedules necessary for a comprehensive budget document.

Budget Basis

The City organization is composed of various departments or general service areas. Several departments are represented within more than one

fund. Each department consists of one or more divisions and each division may have one or more activity (cost) center. Routine budget controls are exercised within activity centers at the category level (groupings of accounting objects into the items personnel, supplies, maintenance, services, and capital). On an annual basis, fiscal control is at the Department level in the General Fund and at the fund level for other funds.

Also included in the budget is a summary of the approved Capital Improvement Projects Budget for FY07. This includes the General Government Capital Projects, Utility Capital Projects and Special Revenue Capital Projects. A summary of the operational impact the approved capital projects will have on the budget is also provided.

Budgetary Management

The strategic planning and budget processes are integrated to ensure that policy direction is implemented through the budget process. The budget process begins early in the calendar year with Budget staff preparing salary and benefit information based on Council approved pay policy for the upcoming budget year. The process continues through the spring and summer as departments prepare budget requests.

All salary and benefit amounts for regular full and part time positions are budgeted approximately three percent lower than actual salary costs to account for anticipated vacancies that will occur in the fiscal year.

The Budget staff evaluated the FY06 budget prior to developing target budgets for FY07. Part of the analysis entailed identifying and reducing all “one-time” expenditures (expenditures for capital, special studies and other like items) included in current budgets. Only one time items not anticipated to be completed in FY06 are included in the FY07 budget.

A detailed review of departmental submissions was conducted to ensure that requests were complete and within the guidelines of City Council. The Budget Office prepared and provided budget estimates to departments for many costs including salaries and benefits, equipment replacement, utilities, and other operating costs. Certain costs within the budget were increased 2% to account for inflationary factors, with the exception of fuel, which was increased 17% to account for growth and inflation.

The base budgets—also called target budgets—prepared by departments are designed to provide the resources needed to maintain current service levels. Items determined to be in excess of the target budget were submitted and reviewed by staff as Service Level Adjustments (SLAs). The list was also reviewed with department directors and the Management Team. The approved SLA list is included in Appendix B. Also included is a list of all service level adjustments requested by departments but not recommended for funding.

SLAs are added to the budget based on several criteria: a) mandates due to federal or state statutes or regulations, contractual agreements, local policies, and capital projects; b) items directly related to the strategic goals of Council; c) other items of general value to the City, either as replacements or added efficiencies or improved services; d) items that maintain existing service levels approved by City Council in light of increasing demands for service due to growth. Many of the approved service level adjustments are for one-time expenditures rather than for programs that have ongoing costs.

Financial Structure

The accounts of the City are organized on the basis of funds and account groups, each of which operate separately and independent of one another. The operations of each fund are accounted for with a separate set of self-balancing accounts that are comprised of assets, liabilities, fund equity, revenues and expenditures.

Major funds are any governmental fund that has revenues, expenditures, assets and/or liabilities that constitute more than 10% of the revenues, expenditures, assets or liabilities of the total governmental funds budget. Additionally, the fund must be 5% of the total revenues, expenditures, assets and/or liabilities for the combined governmental funds *and* enterprise funds budget. Any fund the government feels is of considerable importance to financial statement readers may also be designated as a major fund.

Governmental Funds

Governmental funds focus on near-term inflows and outflows of spendable resources. The budgets for the Governmental Funds and Special Revenue Funds are prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are

recognized when the related fund liability is incurred with the exception of several items. The full listing of these items can be found in the Financial Policies beginning on page F-1.

Major Governmental Funds

- The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. All general tax revenues and other receipts that are not restricted by law or contractual agreement to some other fund are accounted for in this fund. General operating expenditures, fixed charges and capital improvement costs that are not paid through other funds are paid from the General Fund.
- The Debt Service Fund accounts for the financial resources accumulated for the payment of principal, interest and related costs on long-term debt paid primarily from taxes levied by the City. The fund balance of the Debt Service Fund is reserved to signify that the amounts are restricted exclusively for debt service expenditures.
- The Streets Capital Projects Fund accounts for the costs of street construction and improvements, and traffic signalization made with funds provided by proceeds from the sale of general obligation bonds and by investing those proceeds.

Non-Major Governmental Funds

Non-major governmental funds include the Economic Development Fund, Parks Xtra Education Fund, Court Technology Fee and Court Security Fee Funds, Efficiency Time Payment Fee Fund, Juvenile Case Manager Fee Fund, and the Police Seizure Fund.

Non-Major Governmental Capital Projects Funds

Non-major governmental capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Funds include: the Parks Projects Fund, Facilities and Technology Projects Fund, Business Park Fund, and the Drainage Fund.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources that are legally

restricted to expenditures for specific purposes. Funds include the Hotel Tax Fund, Community Development Fund, Wolf Pen Creek Tax Increment Financing District Fund, Convention Center Fund, Parkland Dedication Fund, and Northgate Tax Increment Financing District Fund. All special revenue funds are considered non-major and are prepared on the modified accrual basis of accounting.

Proprietary Funds

Proprietary funds account for the acquisition, operation and maintenance of government facilities and services that are self-supported by user fees. The Funds are also prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital. The City classifies both enterprise and internal service funds as proprietary funds. The City's proprietary funds are listed below.

Major Proprietary Funds

- The Electric Fund accounts for the activities necessary to provide electric services to the residents of the City. These activities include administration, distribution system operations and maintenance, transmission system operations and maintenance, capital improvements, and financing and related debt service. Billing and collection services are accounted for separately as an internal service fund.
- The Water Fund accounts for the activities necessary to provide water services to the residents of the City. These activities include administrative services, water production and distribution system operations and maintenance, capital improvements, financing and related debt service. Billing and collection services are accounted for as an internal service fund.
- The Wastewater Fund accounts for the activities necessary to provide sewer collection and treatment services to the residents of the City. These activities include administrative services, wastewater system operations and maintenance, capital improvements, financing and related debt service. Billing and collection services are accounted for as an internal service fund.

Non-Major Proprietary Funds

The City's Sanitation Fund, Parking Enterprise Fund, and Brazos Valley Solid Waste Management Fund (a joint-venture with the City of Bryan) are all non-

major proprietary funds. Additionally, the City has several impact fee funds that are not budgeted. These include the Harley Davidson Area, Service Area, Spring Creek Area, and Alum Creek Area Funds.

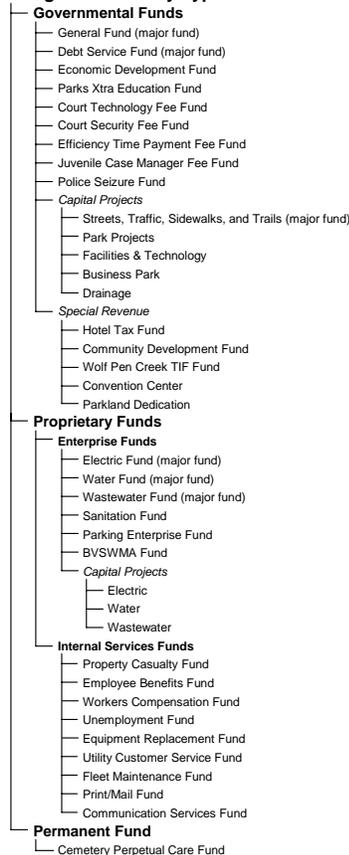
Internal Service Funds

Internal service funds account for services and/or commodities furnished by a designated program to other programs within the City. Funds include the Self-Insurance Funds (Property Casualty, Employee Benefits, Workers Compensation, and Unemployment), Equipment Replacement Fund, Utility Customer Service Fund, Fleet Maintenance Fund, Print Mail Fund, and the Communication Fund. The funds are considered non-major and are prepared on the modified accrual basis of accounting.

Permanent Funds

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support City programs. The City’s Cemetery Perpetual Care Fund is the only permanent fund and is considered non-major. The fund is prepared using the modified accrual basis of accounting.

Budgeted Funds by Type



Fiscal and Budgetary Policies

Each year as part of the budget process, Fiscal and Budgetary Policies are reviewed. These policies are included as Appendix F in this document. These policies serve as the framework for preparing the budget as well as for the financial management of the City. The policies provide some of the parameters used in preparing the budget. During the budget review process these policies are reviewed with Council.

City Council Strategic Priorities

Strategic Planning

Strategic Planning is a process that focuses on the mission and the vision of the City and the goals that Council hopes to achieve. The budget process combines the strategic planning process with financial management to provide a tool for Council to guide the City. The budget document addresses the resources needed to carry out the mission and vision of Council.

In late June of 2006, a strategic planning retreat was held. Council reviewed the existing Mission Statement and chose not to change it. Council also reviewed and updated the City’s Core Values. These values include the promotion of:

- The health, safety, and general well being of the community
- Excellence in customer service
- Fiscal responsibility
- Involvement and participation of the citizenry
- Collaboration and cooperation
- Regionalism: be active member of the Brazos Valley community and beyond
- Activities that promote municipal empowerment

During the strategic planning retreat, Council reviewed the four vision statements of the City. These vision statements address Core Services, Parks and Leisure Services, Planning and Development, and Economic Development. Council also identified priorities for the next year as part of the strategic planning process. The vision statements, strategies, priorities as well as the budgetary issues addressing these strategies and the top priorities are detailed below.

Core Services

Professionals providing world-class customer focused services at a competitive cost through innovation and planning.

Core Services include police services; fire and emergency management services; streets, traffic and drainage services; public utilities; and the administrative duties associated with these functions. The capital projects related to these areas are also considered Core Services.

Strategy 1 – Provide infrastructure and services with the capacity to meet current and projected demands.

Resources for infrastructure improvements to streets and utilities are in the approved budget. This is part of an ongoing effort to ensure City infrastructure and services meet the demands of citizens.

Additional resources are included in the Electric, Water, Wastewater, and Sanitation Funds to meet the operating and infrastructure needs of a growing City.

Strategy 2 – Provide innovative public safety and public health services.

The approved budget includes additional resources of \$401,664 for police services. This is for the addition of 6 Police Officers to help ensure the Police Department can keep up with growth in the community and the impact that growth has on public safety.

The approved budget includes additional resources in the Fire Department totaling \$273,244. This includes the addition of 3 fulltime Firefighter/Paramedics.

One of the key priorities identified by the City Council was the completion of plans for a short term joint emergency operations center. The approved budget includes funding for a staff assistant position in Emergency Management for the joint EOC.

Strategy 3 – Promote effective internal and external communications.

The Public Communications and Marketing division budget for FY07 is \$394,366. This includes additional funding for editing hardware for the City's TV Channel 19.

Developing an aggressive internal and external communications plan was identified as a priority.

Strategy 4 – Provide efficient, multi-modal transportation systems.

The approved budget includes additional resources in the General Fund Public Works budget totaling \$414,135. This includes \$209,135 of ongoing funds to cover the increasing cost of street maintenance materials. Also included is \$205,000 to fund year 4 of 5 of thoroughfare rehabilitation.

Long range transportation planning was identified as a top level priority through the strategic planning process.

Strategy 5 – Create a work environment that develops and encourages employee excellence.

The FY07 budget includes funds for the market based pay plan. The pay plan cost is approximately \$1.7 million across all funds. This includes funding a market adjustment of 3% in April 2007. Funding for the skills, performance, and competency components of the pay plan are also in the approved budget. City employees provide a multitude of services to the citizens and visitors of College Station, and funding the pay plan at this level will help attract and retain high quality employees.

Strategy 6 – Provide effective and efficient internal support services.

Internal support services include such divisions as Legal, Human Resources, Budget and Strategic Planning, Accounting and other divisions that work to ensure the City functions in an efficient and effective manner.

Funding in the amount of \$53,653 is included in the FY07 Legal budget for an additional Legal Assistant. Additional funding is also included in the City Secretary's budget to cover the increased costs of elections, legal notices and funds for the Minutes Manager service that was implemented in FY06.

Strategy 7 – Promote fiscal responsibility throughout the organization.

The Fiscal Services FY07 budget is \$3,313,292. This includes additional funding for the anticipated Ad Valorem services cost increase.

The main focus during budget preparation is fiscal responsibility. All departments collaborate to develop the final budget document and it is prepared within the guidelines of the Fiscal and Budgetary policies.

One of the top City Council priorities through the strategic planning process was to identify and develop alternative revenue sources. This includes considering new revenue streams and enhancing existing revenues.

Parks and Leisure Services

Professionals providing a wide range of leisure, recreational, educational and cultural opportunities.

The City of College Station Parks and Recreation Department employs over 70 full time employees and 200 temporary / seasonal employees. The FY07 Parks and Recreation Department approved budget is \$8,245,293. Additional funding is included in the Parks budget for Athletic League improvements, State and National Athletic Events, Concessions, and Phase II of Veterans Park.

Strategy 1 - We will maintain an integrated system of parks and greenways emphasizing connectivity.

The Parks and Recreation Department manages 43 Parks totaling over 1,000 acres. Not included in this total is a network of trails and greenspace that winds throughout the City. As new parks come on line and are developed, the Parks staff continues to focus on the needs of connectivity and integration.

Strategy 2 - We will provide recreation, leisure, and educational programs and facilities that target a variety of age and interest groups.

One key area of collaboration between the City and College Station Independent School District (CSISD) is the Kids Klub program. This is an after-school and summer program that combines the resources of the City and the School District to provide quality educational and recreational opportunities for the youth of the community.

Strategy 3 - We will promote cultural opportunities.

The City of College Station has many cultural opportunities available to citizens and visitors. The City works with a number of agencies to provide a wide range of opportunities such as the Wolf Pen Creek Starlight Music Series, which features a performance by the Brazos Valley Symphony.

Strategy 4 - We will pursue regional planning and development efforts.

Additional funding is included in the Parks and Recreation approved budget for the operations and maintenance of Phase II of Veterans Park, which is a

regional recreational facility. In an effort to pursue additional regional recreational opportunities, \$667,000 is included in the BVSWMMA fund for the Brazos Valley Council of Government's regional park project in Grimes County.

Strategy 5 - We will pursue beautification and urban forestry opportunities.

The City of College Station collaborates with agencies such as Keep Brazos Beautiful to work on beautification and forestry projects throughout the City.

Planning & Development Services

Professionals that plan and develop a sustainable community balancing neighborhood and community interests.

The Planning and Development Services department approved budget for FY07 is \$2,297,036. These funds include additional resources for another Assistant Director of Planning and Development, Phase II of the Comprehensive Plan update, and funding for annexation planning.

Strategy 1 - We will continue to revise and guide the development process through the use of progressive building and development codes and standards.

Planning and Development Services continues to work with the community to ensure sustainable growth for the future of College Station. The Building Inspection division is comprised of highly trained individuals that have specific training and expertise in building development codes and standards.

Strategy 2 - We will support and participate in comprehensive regional planning efforts.

Funds are included in the FY07 budget for a Transportation Modeler position with the Brazos Valley Metropolitan Planning Organization (BCS – MPO). The Transportation Modeler position will be jointly funded by the Cities of College Station and Bryan, Texas A&M University, and Brazos County.

Strategy 3 - We will begin the process of adopting a new comprehensive plan for the city.

One of Council's top priorities is moving forward with the comprehensive plan update. During the strategic planning retreat, Council identified as a priority the organization of the Planning and Development Services Department to provide a

greater focus on long-range planning. Included in the FY07 budget is additional funding for Phase II of the Comprehensive Plan update.

Strategy 4 - We will encourage unique, environmentally friendly development and redevelopment activities that promote a sustainable community.

The Community Development Division helps provide low cost housing and other public assistance through Community Development Block Grant funds from the federal government. These funds are used to assist low to moderate-income residents of College Station. Assistance is provided through housing services, public agency funding, public facility improvements, and economic development activities.

Strategy 5 - We will promote neighborhood integrity.

Neighborhood Services, which recently moved to the Information Services department, continues to work with neighborhood groups and home-owner associations to promote involvement of the citizenry and neighborhood integrity.

Strategy 6 - We will develop and move forward with an annexation plan.

Moving forward with the process to annex certain areas was also identified as a top City Council priority. The FY07 budget includes additional funding in the amount of \$40,000 for annexation planning. These funds will cover the cost of research and advertising should the City decide to pursue annexation options.

Economic Development

Professionals promoting a robust, sustainable, growing and diverse economic environment.

The City of College Station is a rapidly growing, economically diverse location with many job, educational, and cultural opportunities. The budget for the Economic Development division totals \$231,600, and \$1,087,127 is available in the Economic Development Fund for cash assistance programs.

Strategy 1 – We will prioritize the development of strategic areas, including an economic development comprehensive plan.

The FY07 budget includes funds for phase II of the Comprehensive Plan update. A part of this update is an Economic Development Comprehensive Plan.

Strategy 2 – We will continue to strengthen and diversify the tax and job base.

The City of College Station continues to collaborate and provide funds to organizations such as the Research Valley Partnership to foster job growth within College Station.

Strategy 3 – We will promote and pursue projects that will enhance College Station as a destination.

Funds are included in the FY07 budget for wayfinding signage to help visitors find points of interest in the area. The City also continues to work with and provide funding to the Convention and Visitors Bureau to attract conventions, sports groups, and other visitors to College Station.

Strategy 4 – We will promote targeted commercial redevelopment.

The City of College Station continues efforts to redevelop major commercial properties on primary thoroughfares throughout the City.

Strategy 5 – We will promote the development of a convention center and hotel.

Continuing the process of developing a convention center in College Station is a high priority City Council discussed at the strategic planning retreat held in June 2006. In 2006, Council approved the creation of a Tax Increment Finance (TIF) zone in Northgate for the purpose of developing a Convention Center and hotel. The City will continue to work toward this goal in 2007.

Strategy 6 – We will partner with other entities to promote economic development.

The City of College Station continues to partner with the Research Valley Partnership, the City of Bryan, Texas A&M University and Brazos County to promote economic development in and around the local area.

Strategy 7 – We will facilitate an environment that encourages the development of knowledge-based business.

The City currently has two business parks that attract a variety of industry. Knowledge-based businesses are a core aspect of the College Station economy.

College Station Growth Trends

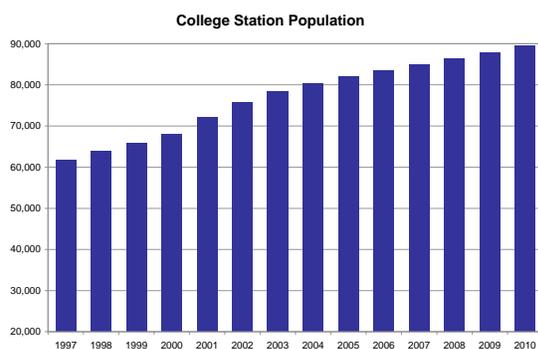
The following sections highlight some of the key factors used in the preparation of the FY07 budget. These include a summary of the City's key economic indicators and the financial forecast.

Economic Indicators

Growth in College Station has continued in the past year. This growth provides some of the additional resources needed to maintain service levels to the citizens and visitors of College Station. Indicators of growth include population increases, building activity, unemployment rate, ad valorem tax revenues, and sales tax revenues. The City will continue to monitor proposed legislative changes at both the state and federal level to determine if any changes being discussed would negatively impact City revenues. It is important that the City has a diverse revenue stream so it does not become overly dependent on any one revenue source.

The 1990 Census reported the population of College Station to be 52,456. The 2000 Census reported the population to be 67,890. The current estimated population, provided by Planning & Development Services, through September 2006 is 83,769. This is a 23% increase in population since 2000, and a 60% increase since 1990. The population is projected to grow by approximately two percent per year over the next five years to an estimated population of 89,500.

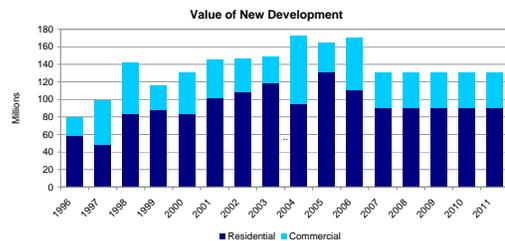
The following graph shows population growth in College Station over the last ten years and projections through the year 2010.



1. **Building Permits and Development:** In 2005 the value of building permits issued was approximately \$163 million. The new property value added to the ad valorem tax base in 2005 was approximately \$170 million. In 2006 the new property value added to the tax base was approximately \$167 million. Both single family

and multi family residential construction continues to be strong. Through September 2006, 531 single-family home permits were issued. This is an increase from last year when 429 single family home permits were issued through September 2005.

From January through September 2006, the City issued permits with a value of \$133 million. The following chart gives an overview of current development and projected growth.

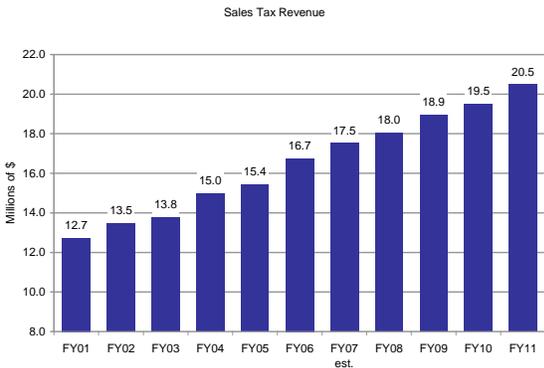


From January through September of 2006, \$36 million in new commercial construction was permitted.

2. **Unemployment Rate:** In 2005, the Bureau of Labor Statistics significantly changed the methodology used to calculate unemployment. Additionally, Burleson and Robertson counties were added to the Bryan/College Station Metropolitan Statistical Area. The net effect of these changes is that the unemployment rate in College Station has increased from approximately 2% to a 3.5 to 4% range. The most recent statistics available from the Texas Work Force Commission show an unemployment rate of 4.1%.
3. **Ad Valorem Valuations:** Ad valorem tax values remained relatively level from the mid 1980's until 1991. Beginning in 1995, total taxable assessment rose from approximately \$1.5 billion to over \$4 billion in 2007. Increases in ad valorem value are directly related to new construction in the City and increasing values reflect an overall healthy local economy. Current residential and commercial projects underway are anticipated to add to the ad valorem tax base next year. As taxable ad valorem value increases, particularly through growth, it provides additional resources for both the General Fund and General Debt Service Fund of the City. This increase provides additional revenues needed to meet increasing service demands associated with growth in the City. These include needs for both capital projects and operating and maintenance

costs of providing services to a growing City. The ad valorem tax rate enacted for FY07 totals 43.94¢ per \$100 valuation.

4. **Sales Tax Revenues:** Sales tax is the largest single revenue source for the General Fund, accounting for approximately 40% of General Fund revenues. College Station has continued to see sales tax growth in the past year. The sales tax revenue received in FY06 was 8.47% above the FY05 actual. The original FY06 estimate assumed a 5% increase. Sales tax revenues are projected to grow in FY07 by 5% over the FY06 year end estimate to \$17,509,000.



The previous chart shows sales tax revenues received by the City of College Station.

5. **Total Utility Revenues:** Utility revenues continue to increase from year to year. The City has experienced fairly consistent customer growth that has kept annual sales growing. The number of customers has risen steadily over the past ten years. Changes in revenues have been affected by purchased power costs, rate changes, and weather conditions.

Economic and fiscal indicators show the local economy has continued to grow in the last year. This growth results in both revenue growth for the City and increased demand for services. Revenue growth appears equal to the costs of maintaining the current service levels throughout the City; however, the margin continues to be smaller than in prior years. This makes it more difficult to address increases in the cost of providing services. Staff continues to monitor various indicators of economic and fiscal health of the community. Monitoring is done in order to better respond to economic conditions that may indicate a weakening in the local economy. Any such weakening could adversely affect the fiscal health of the City. If the economy does have an adverse effect on the City's fiscal health, choices on revenues and

expenditures will have to be made to address the impact. Although some growth is still occurring in College Station, fiscally conservative estimates are made in anticipating future revenues. This approach is important to ensure that any slow down in growth, or change in economic conditions does not adversely affect the financial position of the City.

Financial Forecast

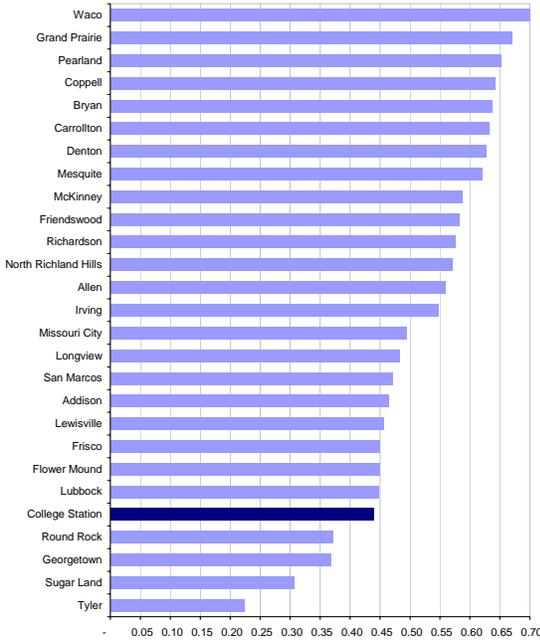
The financial forecast is a tool used to indicate the actual and possible results of decisions made by Council over a number of years. The forecast has become an integral part of the planning and budget preparation processes. The forecast provides an opportunity to think strategically about the best ways to address growing service demand issues in the next several years. It also serves as the foundation for continued financial planning in the next 12 to 18 months. An overview of the financial forecast was presented to Council in June, and was reviewed again with Council as part of the budget review process.

Current and anticipated growth in the community has resulted in increased demands for services provided by the City. These include increased public safety needs, pressure on the transportation system, demands for Parks and Recreation services, Planning and Development Services, and other services. As growth occurs in the next several years, it will become more difficult to find additional resources to meet the service demand increases that result. It will be necessary to examine and consider alternatives on how services are delivered, as well as how some of these additional needs are funded in the future. One of the priorities identified by Council at the June Strategic Planning retreat was to examine revenue streams. This will involve considering changes to existing revenues as well as considering new revenue streams to fund key City services.

Property Tax Rate

The adopted tax rate of 43.94¢ per \$100 of valuation allows the City to fund growing demands for service, and was one of the key assumptions used in developing the tax increment financing plan for a new convention center. The adopted tax rate also provides for a somewhat diversified revenue stream for the City. College Station continues to have one of the lowest tax rates among surveyed Texas cities. The City of College Station tax rate is lower than 82% of these cities.

Ad Valorem Tax Rate Comparison of Selected Cities



The preceding graph shows a comparison of FY07 ad valorem tax rates in selected Texas cities.

Utility Rates

The approved budget includes a 12% increase in Electric rates to pay for increased power supply costs and costs to expand the Electric Utility infrastructure. The approved budget also includes a 5% rate increase in the Water Fund. This increase is needed to meet the operating, capital and debt service coverage requirements in the Water Fund to ensure an adequate water supply in the future. A 5% increase in the Wastewater rate is also included in the approved budget. This increase is needed to meet the operating, capital and debt service coverage requirements in the Wastewater Fund to ensure the wastewater system can meet the need of the growing community in the future.

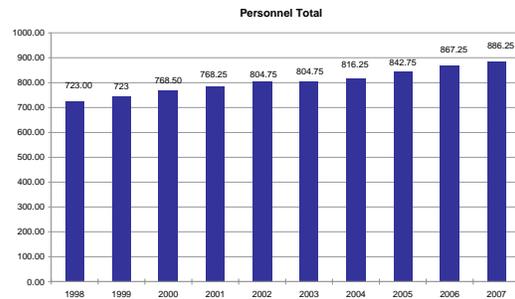
An 8% increase in Sanitation residential and commercial collection was also approved. These increases are needed in order to maintain the current level of sanitation service in a growing community. In addition, an 8% tipping fee increase was approved for the BVSWMA.

The City will be reviewing revenue streams to determine if changes need to be made to meet existing financial policies on revenue recovery for certain services. This is also part of the work being done in response to examining revenues being a top Council priority.

Positions in the FY07 Budget

As a service providing organization, salaries and benefits account for the largest percentage of City operating expenses. College Station is similar to other cities in this respect. Human resources are also one of the primary assets of the City. When the cost of purchased power is excluded, personnel expenditures account for approximately 60% of total City operating and maintenance expenditures.

The approved budget includes 886.25 full time equivalent positions. In comparison to the FY07 base budget, a net total of 20 positions is approved for FY07. This total includes 6 police officers and 3 firefighter/paramedics, for the addition of a total of 9 public safety positions.



The chart above shows the change in the number of positions over the last 10 years.

The City of College Station also budgets for temporary/seasonal positions. The Parks Department makes extensive use of these funds for seasonal programs. Other departments also utilize these resources. The City accounts for temporary/seasonal funds by calculating the number of hours worked and approximating the number of full-time equivalent (FTE) positions.

Approved Pay Changes

The City has been working under a market-based pay system for the past seven years. As part of this system, an annual salary survey is conducted to determine where the City pay plan is in relation to the defined market for the City. The City has made great strides moving toward the market over the last several years. This allows the City to recruit and keep well qualified employees. The results of the salary survey were presented to Council as part of the budget review process.

In FY06, a market increase of 4% for sworn Police and Fire personnel and 2% for all other City employees was approved. The average 3% increase

for skill, performance, and competency pay was included as well. The FY06 cost of the pay plan was \$1,344,262 across all funds.

In FY07 the performance, competency and skill components of the pay plan are included as part of the base salary and benefits. In addition, a market adjustment of 3%, effective April 2007, is approved for all City employees. Across all funds, the cost of the pay plan in fiscal year 2007 is estimated to be \$1,732,853. Funding the pay plan at this level helps maintain high quality employees who provide services to the citizens of College Station.

Capital Improvement Projects

The approved Capital Improvements Budget for FY07 totals \$65,694,515 for all funds that include capital projects. This budget amount does not, however, reflect all projected capital expenditures for FY07. In the case of projects for which funds have already been approved and budgeted, the City may continue to spend money to complete these projects without including the projected FY07 expense as a new appropriation. The project budgets that have been appropriated carry forward until the project is complete. Only portions of the projects that have not been previously appropriated are included as new appropriations in the FY07 budget.

In FY07 it is anticipated that there will be considerable expenditures for both general government and utility capital projects. Significant infrastructure rehabilitation and improvement projects are scheduled in FY07. Included in this are rehabilitation projects in the Southside area. These projects will involve the rehabilitation of utilities, drainage ways and streets. Other projects underway include a number of street projects from the 1998 and 2003 bond authorizations such the Northgate street rehabilitation project, improvements to Barron Road, and the Rock Prairie Road Widening project.

There are a number of Water and Wastewater capital projects that will incur expense in FY07. These projects are discussed in greater detail later in the

budget overview and in the capital projects section of this document.

Net Budget Expenditure Comparison

Fund	FY06 Approved Budget	FY06 Amended Budget	Approved FY07 Budget	Percent Change
General Fund	43,250,941	44,385,238	45,505,989	2.53%
Combined Utilities	68,652,255	74,486,904	86,925,918	16.70%
Sanitation	5,670,558	5,679,748	6,357,812	11.94%
BVSWMA	3,965,116	4,266,054	4,634,818	8.64%
Drainage	250,964	257,674	999,020	287.71%
General Debt Service	8,992,918	8,992,918	9,952,165	10.67%
Hotel Tax	2,926,976	2,926,976	3,614,497	23.49%
Parking Fund	539,170	539,476	522,431	-3.16%
Parks Xtra Education	99,105	99,105	100,484	1.39%
Police Seizure	10,000	20,000	20,000	0.00%
Wolf Pen Creek TIF	1,108,452	1,108,452	1,078,775	-2.68%
Court Security	89,028	89,028	110,711	24.36%
Court Technology	99,000	99,000	52,529	-46.94%
Juvenile Case Manager	-	-	129,933	N/A
Efficiency Time Payment	-	-	6,000	N/A
Community Development	3,251,060	3,223,319	2,710,176	-15.92%
Cemetery Perpetual Care	-	-	-	N/A
Total O&M Expenditures	138,905,543	146,173,892	162,721,258	11.32%
Combined Utilities	4,000,000	4,608,370	5,500,000	19.35%
Community Development	290,000	317,741	667,000	109.92%
Fund Balance/Working Xfers to CIP	4,290,000	4,926,111	6,167,000	25.19%
General Gov't CIP	17,281,541	18,938,523	19,275,034	1.78%
Utilities CIP	22,532,746	21,924,376	31,904,746	45.52%
Drainage CIP	1,557,058	2,211,184	948,314	-57.11%
BVSWMA CIP	1,720,546	1,729,046	2,424,636	40.23%
Convention Center CIP	1,035,000	1,035,000	3,044,785	194.18%
Wolf Pen TIF CIP	1,800,000	1,800,000	1,930,000	7.22%
Total Capital Expenditures	45,926,891	47,638,129	59,527,515	24.96%
TOTAL	\$ 189,122,434	\$ 198,738,132	\$ 228,415,773	14.93%

The previous table shows the approved net operating and maintenance expenditures for FY07.

Expenditures are approved to be \$162,721,258, an 11.32% increase over the FY06 amended budget. Transfers from the fund balance for capital projects in FY07 are approved at \$6,167,000, and the net approved capital budget is \$59,527,515. The latter two items will provide a total of \$65,694,515 of new budget appropriation for all capital projects. The total approved budget is \$228,415,773. This represents a 14.93% increase over the FY06 amended budget.

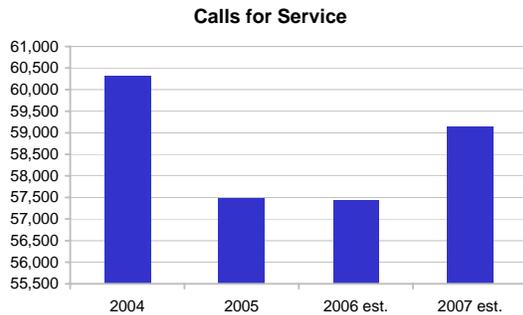
Budget Overview

The text below focuses on the various City departments and functions provided by each department. Approved changes are discussed and basic functions of City departments are identified.

Governmental Funds

Police Department **\$12,387,217**

The Police Department provides a number of services that help to keep the community safe. Services provided include: 1) police patrol with certified police officers who are assigned to specific areas of the city and who are equipped with police vehicles and all necessary equipment; 2) criminal investigation for the investigation of reported crimes; 3) animal control; 4) communications support for officers on the street and short term jail/detention facilities that reduce the processing time of arrests; and 5) a recruiting and training division that serves a support and training function for the Department.



The above graph illustrates an increase in calls for service. A "Call for Service" is defined as any event or situation, reported by a citizen that requires a response from the Police Department.

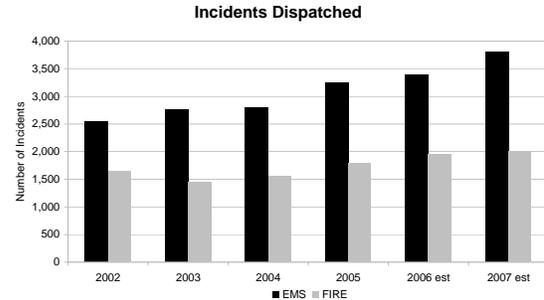
One service level adjustment (SLA) totaling \$401,664 has been approved for the FY07 Police Department operating budget. This SLA is for the addition of six police officers to the Patrol Division. These positions will be phased-in over the course of the fiscal year in order to reduce the initial financial impact of the request.

Fire Department **\$9,339,160**

The Fire Department provides services to College Station, City of Bryan—through an automatic aid program—and to rural areas around College Station through mutual aid agreements. The Fire Department operates out of four stations located throughout the City. Fire Station #5 opened in October 2006.

The basic services provided by the Fire Department include: 1) fire response; 2) emergency medical response; 3) fire prevention services, including

commercial fire safety inspections and fire prevention training at local schools and various functions; 4) code enforcement activities performed by the community enhancement action center; and 5) hazardous material response.



The above graph illustrates incidents responded to by the Fire Department over the last three years.

There are four service level adjustments totaling \$273,244 approved for FY07. The first SLA, totaling \$147,363, is to hire three firefighter/paramedics in June 2007. In FY06, the department proposed a multi-year program to hire 15 firefighter/paramedics over several fiscal years to reinstate a dedicated ladder truck company. The ladder truck was purchased in FY05 and delivered in FY06. Phase 1 of the program funded five firefighter/paramedics and was approved in the FY06 budget. Phase 2, planned for FY07, will provide funds for three firefighter/paramedics, promotions for three lieutenants and three apparatus operators (drivers). To mitigate the financial impact on the budget, the new personnel and promotions will occur in June 2007.

The remaining SLAs are in the Emergency Management division. The first SLA totals \$105,112 and provides funds for training staff and to purchase additional equipment for the Emergency Operations Center so that the facility can be used as a joint EOC with Brazos County, City of Bryan, and TAMU. Included in this total is the \$80,000 request that was made during the budget process for a continuity of operations plan (COOP). The Governor's Division of Emergency Management is currently in the process of preparing standards for COOPs, so the funds that would have been allocated for that purpose will instead be used to enhance maintenance and operations, as well as response in the division.

The second SLA, totaling \$20,769, will cover the portion of salary and benefits of the staff assistant currently funded by Community Development. In January 2006, Council appropriated funds from the General Fund so that one half of the cost for the full-time staff assistant in Community Development could be shared with Emergency Management. With the proposed plan to implement a community EOC, a full-time staff assistant will be needed in Emergency Management. Brazos County, City of Bryan, and TAMU have all agreed to share the cost of the position, so the annualized cost of this position to the City will be \$10,385.

Public Works **\$7,805,081**

The Public Works Department maintains streets, drainage and greenways, and the City's traffic control system. It is also responsible for refuse collection, capital project engineering and construction, as well as fleet and facilities maintenance. The department also oversees the Brazos Valley Solid Waste Management Agency.

The **Facilities Maintenance Division** provides support services to City departments through the maintenance of City facilities. This entails all City buildings including heating, ventilation and cooling systems. Additionally, Facilities Maintenance performs some minor building construction and remodeling activities. The Division also supervises facility repair fund use to ensure that facilities and equipment are repaired and replaced in a timely manner.

The **Streets Division** of the Public Works Department strives to ensure that the street system within the City of College Station is properly maintained. This is done through a number of programs, including a street rehabilitation program that addresses street repair before more expensive reconstruction measures are needed. The Streets Division also coordinates with the Engineering Division to plan and develop major street capital projects that involve rebuilding roadways that need upgrades.

The Streets Division provides routine pothole patching and other maintenance services. The effectiveness of this service is measured by determining whether 95% of the streets in the City have a grade of "C" or better, using the Pavement Management System.

The Streets FY07 Approved Budget includes two service level adjustments totaling \$414,135.

\$205,000 is approved to fund overlays and rehabilitations for thoroughfares within the City. The other SLA totals \$209,135 and will cover the increased cost of street maintenance materials.

Drainage issues impact health and public safety, as well as transportation and mobility. Drainage service levels provide a drainage maintenance program that keeps the storm carrying capacity of the system adequate in College Station. Right of way mowing and creek cleaning are the primary ways this service is provided.

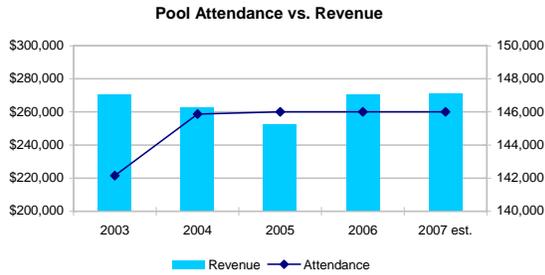
There are two approved SLAs in the **Drainage Division** of Public Works. The first service level adjustment is for \$93,000 for a small tracked front-end loader with a multi-terrain skid steer. The other SLA is for \$25,000 for a plan sized scanner / copier.

The **traffic signal and sign system** in College Station serves as an integral traffic flow control mechanism throughout the City. The system is critical during peak traffic times, such as during Texas A&M football season. The Traffic Signal Division is responsible for maintaining and repairing traffic signals and school warning devices in order to provide safe and efficient movement of vehicles and pedestrians.

The Department of Public Works **Engineering Division** is responsible for the administration of the City's capital improvement plan. This includes the building of projects approved as part of bond elections such as streets, fire stations, libraries, and others. Capital projects for the public utilities, such as electric, water, wastewater, and drainage projects are also included.

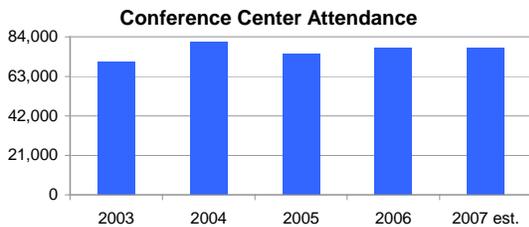
Parks & Recreation **\$8,245,293**

The Parks and Recreation Department is responsible for College Station park facilities and recreation programs. Among the services provided are athletics, recreation and instruction programs for youth and adults. Also provided are programs and special events at the Wolf Pen Creek Amphitheater and other park locations throughout the City. The Parks Department operates a number of special facilities including three City-owned swimming pools and the CSISD natatorium.



The above graph illustrates the revenue generated by the pools and the leveling off of attendance due to facility capacity limitations.

The Conference Center is operated to provide meeting space for various groups and organizations. The Lincoln Center is a community center that provides positive programming and serves as a satellite center for social services. The Xtra Education program provides citizens of all ages the opportunity to enhance their quality of life through various continuing education programs.



The preceding graph illustrates the number of Conference Center customers from 2003 to 2007 (estimated).

There are six service level adjustments (SLAs) approved in the Parks and Recreation FY07 budget totaling \$537,098. The major, inter-divisional SLA in Parks is \$274,861 to fund Phase II of Veterans Park operations and maintenance.

The **Parks Special Facilities Division** is responsible for the Lincoln Center, Conference Center, and all Pool facilities. Also, beginning in 2007, Special Facilities will oversee the Larry J. Ringer Library facility.

The **Parks Recreation Division** has three SLAs in the approved budget. The first SLA is for \$62,800 for State and National Athletic Events. The second is for \$11,663 to fund Athletic League improvements. A third SLA is for \$6,992 to fund the supervision of the lunch nutrition program at the Lincoln Center. This SLA will be reimbursed by a grant from the Brazos Valley Area Agency on Aging. Finally, \$180,782 is

approved to fund Concession operations. It is anticipated that all costs for Concessions will be offset by revenues received.

The **Parks Operations Division** maintains park facilities through regular mowing and maintenance projects.

The **Forestry Division**, through horticultural and landscaping efforts, ensures that City property is maintained in an aesthetically pleasing manner. The City Cemetery is included in the property maintained by the Forestry Division.

Larry J. Ringer Library \$950,604

Beginning in 2007, the Larry J. Ringer Library will be overseen by the City's Parks and Recreation Department. The City of Bryan staffs and operates the library, which is fully funded by the City of College Station. The approved operating budget for the Library in FY07 is \$950,604.

Planning and Development Services \$2,297,036

The Planning and Development Services Department provides oversight for new development in the City. Planning and Development Services works to reinforce compliance with zoning, subdivision, drainage and other ordinances. This ensures development in a manner consistent with policies established by Council. This process includes planning and construction functions as well as development coordination activities. The Fire Department and the Public Utilities Department are also involved in the planning and development process. In FY06, as part of a city reorganization plan, Neighborhood Services and Historic Programs were moved to the Information Services department.

Planning and Development Services has four approved service level adjustments (SLAs) for FY07 in the amount of \$304,827. The first approved SLA provides \$193,935 for Phase II of the Comprehensive Plan update. The second approved SLA for \$40,000 will provide funds for annexation planning, including research and advertising. The third SLA is for \$55,892 to fund a second Assistant Director position for Planning and Development Services. Finally, the last SLA is for \$15,000 to jointly fund a Transportation Modeler position with the Bryan-College Station Metropolitan Planning Organization (MPO).

Information Services **\$3,327,896**

Information Services implements and maintains the technology and computer based information systems used by all City Departments. Information Services is also responsible for franchising, the City's print shop, and the City mail system.

The Information Services Administration division oversees the other areas of the Department as well as manages the franchise agreements that the City has with telecommunication, cable, electric, water, and natural gas providers.

The Information Technology division includes Management Information Services (MIS), Geographic Information Services (GIS), E-Government, and Communication Services. With the exception of Communication Services, these services are budgeted in the General Fund. The MIS division implements and supports computing platforms and applications for all City Departments, including Computer Aided Dispatch (911) for Public Safety and connectivity to the Internet. The GIS division is responsible for the coordination of all geographic data and its presentation to the public. The E-Government division is responsible for the City's website, interactive processes with citizens and the Intranet.

In FY06, a comprehensive city-wide reorganization occurred. As a result, the Community Programs, Neighborhood Services, and Historic Programs were transferred to the Information Services Department. Additionally, oversight of the Library was transferred from Information Services to the Parks and Recreation Department. Finally, oversight of Utility Customer Services was transferred from Information Services to Fiscal Services.

The Information Services General Fund divisions have five approved SLAs in the amount of \$142,448. Three of the SLAs are for maintenance agreements for software that will be utilized by a variety of departments throughout the City. The maintenance SLAs total \$33,790. An SLA in the amount of \$40,000 is approved to fund the replacement of the City's existing firewall. The last SLA will add a system analyst position to handle the increased work load in the MIS division.

Fiscal Services **\$3,313,292**

The Fiscal Services Department provides Fiscal Administration, Accounting, Purchasing, and Budgeting services to the City. It also oversees the operations of Municipal Court and Utility Customer

Service. The oversight of Utility Customer Service Fund was added to Fiscal Services, while the Risk Management function was transferred to the Human Resources division as part of the comprehensive city-wide reorganization that occurred in FY06.

Fiscal Services Administration handles cash and debt issues for the City while ensuring all funds are invested prudently. The **Accounting and Purchasing Divisions** work closely together to ensure that purchases are made and recorded according to guidelines. **Municipal Court** collects fines and fees for the City. The **Office of Budget and Strategic Planning** prepares, monitors, and reviews the annual budget. The office also coordinates the City's strategic planning process, which is closely tied to the City's budget.

The Fiscal Services Department has two SLAs totaling \$45,521. The first SLA totals \$5,000 and will offset the payment increase for ad valorem services paid to the Brazos County Appraisal District as a result of school finance reform that was enacted by the state legislature. The second SLA, totaling \$40,521, is for a Juvenile Case Manager position that will be funded by the Juvenile Case Manager Fee Fund.

General Government **\$4,297,748**

The General Government Department includes many of the administrative functions of the City.

The Mayor and Council Division has been added to account for expenditures related to Council functions such as education and training. The funds were previously budgeted in the City Secretary Division and total \$52,660.

The City Secretary Division is responsible for elections, records management, City Council support and other activities. The approved budget is \$375,811 and includes one SLA that will provide funds to offset cost increases associated with conducting elections and placing statutorily required legal notices in the local paper.

The City Manager Division is responsible for the day to day operations of the City, making recommendations on current and future issues to the City Council, and providing short and long-term direction to the organization. The approved budget is \$952,228. The increase in the division's budget over FY06 is a result of adding a deputy city manager position, which was recommended as part of the comprehensive city-wide reorganization that

occurred in FY06. Also recommended as part of the reorganization, was moving oversight of the Community Programs division from the City Manager division to the Information Services Department. One SLA is approved in the amount of \$10,122 and will fund an internship in the City Manager's Office for a TAMU political science student.

The **Legal Division** provides legal services and support to City Council and City staff. Among the services provided by this office are legal advice, contract writing, and litigation. The approved Legal Office budget is \$862,657. There is one SLA totaling \$53,653. The SLA will add a Legal Assistant position to handle additional workload that has been added as a result of the increase in capital projects.

The **Economic Development Division** is responsible for coordinating economic development activities in College Station. The Economic Development FY07 approved operating budget is \$231,600. The reduction in the budget is a result of using a portion of salary and benefits funds to fund a deputy city manager position that was recommended as part of the comprehensive city-wide reorganization that occurred in FY06.

The **Community Development Division** helps provide low cost housing and other public assistance through Community Development Block Grant funds from the federal government. These funds are used to assist low to moderate-income residents of College Station. Assistance is provided through housing services, public agency funding, public facility improvements, and economic development activities. The total Community Development FY07 approved budget is \$574,537.

The **Public Communications & Marketing Division** provides timely and factual information through the media and directly to citizens. The total FY07 approved budget is \$394,366 and includes one SLA to purchase Channel 19 studio editing hardware. Funds to purchase the hardware will be provided by the Educational and Governmental Fee that the City collects as part of the franchise agreement with the cable television provider in the City.

Oversight of the **Emergency Management Division** was transferred to the Fire Department in FY06.

The **Human Resources Division** assists in recruiting, hiring, and retaining qualified candidates for City positions. The division provides employee training and administers the compensation and

benefits program. The **Risk Management** function within HR seeks to limit the exposure of the City to physical and financial losses through a number of programs addressing worker safety. The Risk Management function was added to Human Resources as part of the comprehensive city-wide reorganization that occurred in FY06. The approved Human Resources budget for FY07 is \$853,889.

Other General Fund Expenditures **\$682,806**

There are a number of expenditures budgeted in the General Fund that do not fall under the purview of any one department. Miscellaneous expenditures within the governmental funds include \$405,255 for outside agency funding and \$277,551 for contingency and other charges.

Debt Service Fund **\$12,277,235**

The Debt Service Fund is used to account for ad valorem taxes collected to pay for authorized general government debt. The debt service portion of the ad valorem tax totals 24.84¢ per \$100 valuation. Based on the current forecast of the Debt Service Fund, it is anticipated that there is capacity for additional debt service beyond that which has been authorized.

Economic Development Fund **\$1,087,127**

The City created an Economic Development Fund to account for resources and expenditures directed at providing incentives for businesses and industries that are planning to locate in College Station. This is different from the funding provided to the Research Valley Partnership, which is included in the Electric Fund Budget. Resources set aside for economic development purposes will be transferred into this fund and remain in the fund until expended. In FY07, \$1,087,127 will be available in this fund for economic development incentives and related expenditures.

Parks Xtra Education Fund **\$100,484**

The Parks Xtra Education Fund was established in FY96 and is a joint effort between the City of College Station and College Station Independent School District to provide community based education programs. The FY07 approved Parks Xtra Education budget for program expenditures is \$95,755. \$4,729 is approved for the Xtra Education portion of the General and Administrative (G&A) transfer to cover the cost of internal services such as Human Resources, Accounting, and Budget.

Municipal Court Funds **\$299,173**

The City is authorized by the State Legislature to collect fees on traffic tickets written by the City. There are four fees collected by Municipal Court: the Court Security fee; Court Technology fee; Efficiency Time Payment fee; and the Juvenile Case Manager fee.

The funds collected, along with existing fund balances from prior years, are for security and technology projects at the Municipal Court, as well as to offset a portion of the cost associated with accepting credit cards at Municipal Court. Finally, a Juvenile Case Manager position has been approved that will be funded by the Juvenile Case Manager fee.

Police Seizure Fund **\$20,000**

The Police Seizure Fund accounts for revenues and expenditures related to property seized by College Station Police Department. Revenues are budgeted at \$10,500 for FY07 and expenditures at \$20,000.

Enterprise Funds

Electric Fund **\$68,935,361**

The Electric Division is responsible for providing cost efficient and reliable electric service to the citizens, businesses and institutions in College Station. Reliable electric service is necessary to ensure continued prosperity of the City.

Water Fund **\$12,475,538**

The City of College Station has the capacity to produce approximately 22 million gallons per day of potable water. The Water Division has developed high standards of reliability that assures customers' needs are met with a water supply that meets or exceeds all federal and state mandated standards. As a City enterprise, the full cost of service for water production, transmission and distribution is recovered by charging customers for consumption on a per unit basis.

There are five approved SLAs totaling \$118,300 in the Water Division approved budget. The first SLA is for a Transmission and Distribution Flushing Program in the amount of \$35,000. This SLA will provide funds to develop a professionally engineered plan that will allow the Operators to manually flush the approximately 230 miles of water distribution system. The second SLA for \$3,500 is to purchase an Intellution Key for the Sandy Point Pump Station. This is a software decoding device that allows City networked computers to access the water/wastewater

SCADA system. The third SLA, for \$17,000, is for 4 GIS Laptops. \$37,800 will be used to purchase a new service truck for the Water Distribution Division. The final SLA is for \$25,000 and will be for the purchase a portable Vibration Analyzer that will allow for in-depth analysis of vibration events to determine if they are the result of equipment failure.

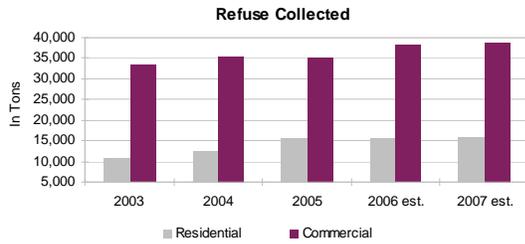
Wastewater Fund **\$11,015,019**

Effective sanitary sewer collection and treatment is essential to public health in an urban environment. Over the last several decades, standards have increased for this infrastructure. Past upgrades to the Carters Creek Wastewater Treatment Plant were directly related to changing standards. As the system continues to grow, additional capital is needed for line extensions. The existing system will have to be maintained with line replacements and plant enhancements and expansions. Wastewater services are provided as an enterprise function with service related fees paying for the cost of service.

The FY07 Approved Budget includes \$133,368 for four SLAs in the Wastewater Division. The first SLA will provide funding in the amount of \$41,918 for one additional Wastewater Treatment Plant Operator. An additional \$26,450 is for the purchase of a lift station small pick-up truck. This truck will be used to inspect and operate six existing lift stations and potential future lift stations. A third SLA totaling \$48,000 will fund one new maintenance service truck in the Wastewater Treatment Division. The final SLA for \$17,000 is for the purchase of network test equipment and an analyzer. This equipment will aid in the trouble shooting of the communications of the SCADA system.

Sanitation Fund **\$6,357,812**

The Sanitation Division of Public Works provides services that meet the City's solid waste collection needs. These include providing residential containers, curbside recycling, brush and grass clipping collection, street sweeping and the removal of waste that can be disposed of in the landfill or through composting. Commercial services are also provided to local businesses. Commercial service offers collection in small and large receptacles, and is loaded with side mounted automated collection equipment. Customers with greater volumes have the option of using roll-off containers that are serviced by front load collection equipment.



The above graph illustrates volumes, in tons, of refuse collected and disposed of by the Sanitation Division, since FY03.

Two service level adjustments are included in the Sanitation approved budget for FY07. The first SLA is for \$140,000 to purchase a Knuckle-Boom brush truck. The second SLA is for \$52,520 to cover the contractual increase of a container lease agreement with Texas Commercial Waste. The Sanitation approved budget also includes funding for Keep Brazos Beautiful that was requested through the outside agency funding request process. Approved pay plan adjustments are included as well.

Parking Enterprise Fund \$522,431

The Parking Enterprise Fund accounts for parking operations in the City. This includes the parking lot, parking garage, and on street parking. The approved budget for FY07 is \$522,431.

Brazos Valley Solid Waste Management Agency (BVSWMA) \$7,059,454

BVSWMA is a cooperative arrangement between the Cities of College Station and Bryan to provide solid waste disposal service. BVSWMA is responsible for running the landfill, developing and implementing alternative disposal programs for waste that cannot be placed into the current landfill site, and providing for long-term disposal for the two cities and other customers of the agency.

The approved expenditures include one service level adjustments in the amount of \$6,875. The requested SLA is to fund the replacement upgrade of a 1997 ½ ton gas truck to a diesel vehicle. This is part of the overall effort to convert all BVSWMA vehicles to diesel prior to moving to the Grimes County landfill. Also included is \$2,424,636 for capital related expenses.

Special Revenue Funds

Hotel Tax Fund \$3,614,497

The City receives a tax of 7% on room rental rates from persons staying in hotels or motels within the City. The City’s use of taxes received from this

source is limited by state statutes to support of tourism and have a number of other allowable uses specified in the law.

As part of the budget process, Council approved funding for organizations out of the Hotel Tax Fund. These organizations include the Convention and Visitors Bureau, Arts Council of Brazos Valley, Northgate Business Association, and the Veteran’s Memorial.

Total anticipated revenues in the fund are \$2,901,000; anticipated expenditures total \$3,614,497. The approved FY07 budget includes \$2,114,497 for City Operations, including Wolf Pen Creek Operations and other Parks programs and events that are eligible for Hotel Tax Funds, as well as costs associated with plans for the planned hotel convention center.

Community Development Fund \$3,377,176

The Community Development division administers grant funds received from the federal government. Total approved expenditures in FY07 total \$3,377,176.

Wolf Pen Creek TIF \$3,008,775

The Wolf Pen Creek Tax Increment Finance Zone generates revenues that must be utilized within the Wolf Pen Creek District. The budget funding is targeted for future Wolf Pen Creek projects. Of the total approved amount, \$1,930,000 is earmarked for capital improvements. A significant project budgeted in FY07 is the WPC Amphitheater additions. \$850,000 is approved for the addition of an office, performer dressing rooms, storage, ticket booth, and concession area for the amphitheater. An additional \$1,080,000 is approved for water feature projects designed to help increase development in the district.

Cemetery Perpetual Care Fund

This fund accounts for the sale of cemetery lots and other revenues that are collected through the College Station cemetery. The fund also accounts for expenditures on projects that take place in the cemetery. There are no expenditures anticipated in this fund in FY07.

Internal Service Funds

The City has established several internal service funds for areas where goods and services are provided to City departments on a cost-reimbursement basis. The Internal Service Funds include the Insurance Funds, the Equipment

Replacement Fund, the Utility Customer Service Fund, Fleet Maintenance Fund, Print/Mail Fund and Communications Fund. Each of these funds receives revenues from City departments to which services are provided. Base budget revenues for the funds reflect the above policies. In the Print/Mail Fund, revenues are transferred as the division completes jobs and bills the expenses back to the division for which services were provided. All other Internal Service funds have revenues transferred from departmental budgets on a quarterly basis to ensure that funds are available to fund related expenses.

Insurance Funds

The City of College Station has four funds for insurance purposes, all of which are self-funded.

Property Casualty Fund \$848,076

The property casualty fund ensures that the City can adequately cover potential property and liability losses. The FY07 estimated revenues for the Property Casualty fund are \$903,103. Approved expenditures total \$848,076.

Employee Benefits Fund \$5,343,911

The employee benefits fund is self-funded and provides medical coverage to covered City employees. Estimated revenues for the employee benefits fund total \$5,611,115 for FY07, and approved expenditures total \$5,343,911.

Workers Compensation Fund \$743,031

The workers compensation fund provides coverage against losses sustained through on the job injuries to employees. Revenues anticipated in the Workers Compensation fund are \$842,934; expenditures total \$743,031.

Unemployment Fund \$35,000

Revenues in the unemployment fund are estimated to be \$32,519. Expenditures in this fund are expected to be \$35,000.

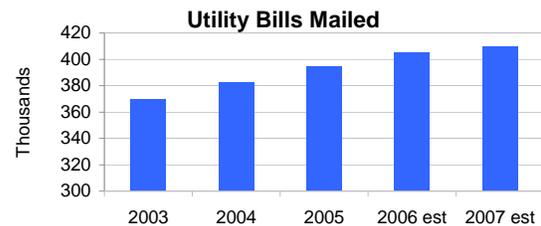
Equipment Replacement Fund \$7,485,109

The City has a fund that serves to accumulate resources for the replacement of vehicles and large motorized equipment, the telephone and radio systems, to provide replacement assets for the existing major technological infrastructure, and the replacement of copiers. The anticipated revenues total \$4,220,809; expenditures total \$7,485,109.

Utility Customer Service Fund \$2,548,155

The Utility Customer Service Division is the primary interface with the City’s utility customers. Responsibilities include setting up customer accounts, connecting and disconnecting utility services, reading meters, billing and collecting utility customer accounts and addressing customer concerns. In FY06, oversight of the division was transferred to the Fiscal Services Department from the Information Services Department as part of the comprehensive city-wide reorganization.

The division has two SLAs totaling \$27,000. The first SLA totals \$7,000 and provides additional funds for overtime in the Meter Services division as a result of increased workloads. The second SLA totals \$20,000, and will result in the outsourcing of utility bills and late notices.



Fleet Maintenance Fund \$1,697,130

The Public Works **Fleet Services Division** manages the vehicle and equipment fleet. The division also performs preventive maintenance and vehicle repair. The City maintains a fleet of vehicles and heavy equipment to provide services to the citizens of College Station. Nearly every City department depends on having a reliable fleet to provide service. Some of these services include Police and Fire response, Solid Waste Collection, Public Utilities, Building Inspection, and Parks. In FY07, revenues in the Fleet Fund are projected to be \$1,725,400. The FY07 approved expenditures are \$1,697,130. Fleet Services has one approved SLA for \$5,500 to fund software and technology upgrades at the Public Utilities Fleet Satellite Shop.

Print Mail Fund \$491,563

The Print Mail Division is responsible for providing printing, copying, banner and sign making, vehicle decal creation and placement and mail services to City Departments. The total estimated revenues for FY07 are \$492,750. The approved expenditures for FY07 total \$491,563. This includes one SLA totaling \$25,180 to purchase a new postage metering machine.

Communications Fund **\$823,954**

The Communications Division is responsible for the implementation and maintenance of the network infrastructure, telephone, voice radio, data radio (mobile data) and paging systems and any other system requiring connectivity for communications. Revenues in this fund are projected to be \$758,720 in FY07. Approved expenditures in FY07 total \$823,954. There are two SLAs totaling \$13,475. The first SLA totals \$8,000 and covers additional costs associated with the City’s phone maintenance contract. The second SLA totals \$5,475 for on-call pay.

Capital Project Funds

The City has a number of capital project funds. General obligation bonds form the basic resource for general government projects such as streets, parks, traffic, public facilities and other such needs. However, the City has several other resources that may be used to supplement those resources and help to hold down the ad valorem taxes necessary to pay for general obligation bonds.

In addition to the general government projects, the City has bond funds for each of the utilities operated by the City. For FY07, operating funds from both the Water and Wastewater Funds in the amount of \$3,500,000 are approved to be used to fund capital projects in lieu of the issuance of additional debt.

Other resources to fund capital projects include the Wolf Pen Creek Tax Increment Financing District, the Drainage Utility and Parkland Dedication Funds. Each provides resources that will be used to complete a number of projects over the next five years. Community Development funds will also be used to fund certain street projects in eligible areas and park projects in the Tarrow Park and Lincoln Center area.

General Government Capital Projects

The following is a brief summary of some of the key general government projects scheduled for FY07.

Street Capital Projects **\$9,035,402**

Street Rehabilitation Projects

In FY07, \$2,831,751 is projected for rehabilitation to streets in the Southside area. This is a multi-year effort to rehabilitate the infrastructure in older parts of College Station. Additionally, \$2,591,466 is projected for improvements in the Northgate area, which includes funds for phase II of the Church Street rehabilitation project and for rehabilitation efforts on Tauber and Stasney.

Street Extension Projects

Anticipated expenditures in FY07 total \$9,755,639 for various street extensions and widening projects. This includes \$724,003 for the construction of Phase II of Jones Butler Road South. \$3,576,009 is projected for the construction of the Arrington/Decatur Street extension. In addition, \$540,000 is projected for oversize participation efforts throughout the City as authorized in the 2003 bond election. \$2,413,043 is projected in FY07 for phase II of the extension of Dartmouth Drive and \$367,398 is projected for the Rock Prairie Road Widening project. Additionally, \$439,084 is projected for the Corsair Street extension project and \$646,102 for improvements on Barron Road.

Street TxDOT Projects

Working in cooperation with the Texas Department of Transportation, the City expects to spend \$341,910 on Texas Avenue Streetscaping. An additional \$341,909 is projected for FY08. It is anticipated that the landscaping will be completed in conjunction with the completion of the phases of the widening project.

Traffic Projects

In FY07, funds have been approved for traffic signal enhancements including new traffic signal projects. New signals are being constructed at the intersections of Harvey Mitchell Parkway and Luther, Harvey Mitchell Parkway and Holleman, and Harvey Mitchell Parkway and Welsh. Funds for safety improvements to the traffic system and for traffic system communications are also approved for FY07.

Sidewalks and Trails Projects

The City of College Station has worked over the years to ensure adequate transportation infrastructure for pedestrians and bicyclists. The City has an adopted sidewalk and bike loop plan. In FY07, \$100,000 is approved for new sidewalk projects throughout the City, and \$230,000 is projected for hike and bike trails. An additional \$318,202 is projected for completion of the bike loop.

Parks Capital Projects **\$1,724,057**

In FY07, construction on the second phase of Veterans Park will continue and is projected to be \$4,025,400. Other projects for which funding has been approved include the development of University Park and the construction of a new forestry shop. Funds have also been appropriated for the Woodland Hills Park development and for the design of a new bath house at Adamson Pool. In addition, Community Development Block Grant funds in the

amount of \$667,000 have been included for eligible projects.

General Government & Capital Equipment Capital Projects \$7,559,230

General government and capital equipment projects are planned assets that have value to more than one specific area of City operations. The two main divisions within this category are public facilities and technology projects.

In FY07, \$7,308,302 is projected to be spent on public facilities. Included in this amount is \$1,067,000 for development of a new city cemetery; \$965,619 for the relocation of Fire Station #3; \$2,743,933 for renovations to the police station; and \$1,750,000 for improvements to current municipal facilities. In addition, \$611,750 is projected for projects are planned in the Northgate area.

It is projected that \$5,814,342 will be spent on technology projects in FY07. This includes \$100,000 for MDT System Replacement and \$453,172 for ATM network replacement. \$4,800,000 is appropriated for the replacement of the City's radio system. Also included are funds for an EMS Reporting System, Police Scheduling System and Wireless Infrastructure improvements.

Business Park Projects \$535,804

In FY07 it is estimated that \$1,215,143 will be spent projects within the Business Park. Included are funds for a business incubator and funds for the continued development of the Spring Creek Corporate Campus. In addition, \$500,000 has been budgeted in this fund for transfer to the Economic Development Fund. These funds will be for economic development efforts of the Research Valley Partnership.

Drainage Capital Projects \$1,947,334

The approved appropriation for Drainage capital projects is \$948,314. The Operations and Maintenance portion of the Drainage Fund is \$999,020, for total FY07 Drainage Fund expenditures of \$1,947,334. The drainage capital projects budget includes a projected \$2,044,900 for improvements to the City's drainage system. Significant projects include improvements to the Bee Creek main channel and erosion repair and stream restoration improvements to Bee Creek from Lancelot to Guadalupe. \$50,000 is projected for engineering on the Bee Creek Tributary A Phases IV and V project. Funds are projected in FY07 for Greenways projects and minor drainage improvements and also for Southside drainage

improvements. Additionally, \$78,500 is projected for storm water mapping and the drainage master plan. In addition, an SLA for \$7,200 was approved for a mosquito abatement program.

Utility Capital Projects

The following is a brief summary of some of the utility capital projects scheduled for FY07. These capital projects are funded either through existing revenues from these funds or through the issuance of utility revenue bonds.

Electric Capital Projects \$10,537,765

\$10,537,765 is the approved expenditure amount for electric capital projects in FY07. As the electric capital projects are considered competitive matter under Texas Senate Bill No. 7, details of these projects are not outlined in this summary, but are provided to Council as part of the budget review process.

Water Capital Projects \$17,425,356

In FY07, \$17,425,356 is the approved appropriation for water capital projects. Production projects include \$3,819,300 for the continued construction of a water transmission line along FM 2818 from Highway 21 S to Villa Maria Rd. Also included are funds for the construction of two additional shallow wells that will allow water production to meet projected peak demand capacity. Other significant production projects include the replacement of the chlorine disinfection system at the Dowling Road Pump Station and the completion of water plant security upgrades.

Significant distribution projects include \$534,000 for a reclaimed water irrigation project. Also included are funds for the construction of water lines in annexed areas along Raymond Stotzer West and for the Wellborn Rd. Widening project. Funds are projected in FY07 for the extension of an 18" water line along Rock Prairie Road. \$1,275,000 is appropriated in FY07 for the purchase of land in recently annexed areas and \$1,297,000 is projected to be spent over the next two fiscal years for the extension of water service into areas annexed in 2002.

Approved rehabilitation projects include \$285,000 for general distribution system rehabilitation. Also approved in FY07 are funds for the replacement of the Barron Road water line and meters in conjunction with the upgrade of Barron Road to a minor arterial. Additionally, \$2,282,485 is projected for Southside rehabilitation projects.

The approved FY07 budget includes \$2,500,000 in current revenues that are approved to be transferred from operations to fund water capital projects. Additionally, a debt issue of \$14,750,000 is projected in FY07 for water capital projects.

Wastewater Capital Projects \$9,441,625

The FY07 approved budget includes \$9,441,625 in appropriations for numerous wastewater capital projects. Collection projects include \$295,000 for oversize participation and planning. Funds are also approved for the design of the Lick Creek Impact Fee Line and for the design of the Lick Creek Parallel Trunk Line. Funds have also been included for the construction of wastewater lines in annexed areas throughout the City.

Rehabilitation projects included in the approved budget include \$235,000 for collection system rehabilitation projects. \$100,000 is projected for the relocation of the wastewater lines along Barron Road in conjunction with the road's upgrade to a minor arterial. \$550,000 is projected for repairs to the Carters Creek Wastewater Treatment Plant screw lift system. \$1,890,250 is the projected expenditure for Southside sewer upgrades.

Treatment and disposal projects include \$750,000 in FY07 for odor control improvements at the Carters Creek Treatment Plant. Funds have been included for UV treatment improvements at the plant and for sludge processing and facility improvements. \$550,106 is approved in FY07 for pavement repairs at the Carters Creek Wastewater Treatment Plant and \$163,000 is approved for SCADA system improvements. Funds are also approved for various infrastructure improvements at both the Carters Creek Wastewater Treatment Plant and the Lick Creek Treatment Plant.

A total of \$1,000,000 in current revenues from operations is approved to be used to fund wastewater capital projects. Additionally, a debt issue of \$7,100,000 is projected in FY07 for wastewater capital projects.

Special Revenue Capital Projects

The following is a brief summary of some of the key special revenue projects scheduled for FY07.

Parkland Dedication Capital Projects \$1,087,541

Parkland dedication funds can be used for projects that are in neighborhood parks located within the various park zones. These funds come from a dedication required as new development occurs in College Station. In FY07, \$1,087,541 has been budgeted for projects that are anticipated will be completed in the various park zones.

Convention Center \$3,044,785

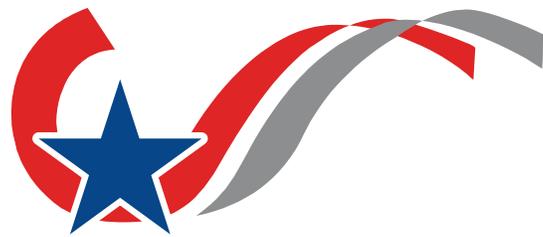
\$3,000,000 is the approved appropriation for the new Convention Center. These funds will be available for land acquisition, design and construction of this project.

Additional O&M Costs

With the addition of new facilities and infrastructure, additional operations and maintenance costs may be incurred. In the case of infrastructure rehabilitation it is expected that O&M cost will decrease for those areas the project targeted. However, it is difficult to quantify the cost savings of rehabilitation since resources are used elsewhere and not removed from departmental budgets.

Conclusion

The previous discussion provided an overview of the approved FY07 budget and key changes from the FY06 budget. The following sections of the budget document provide additional discussion of the approved budget by fund.



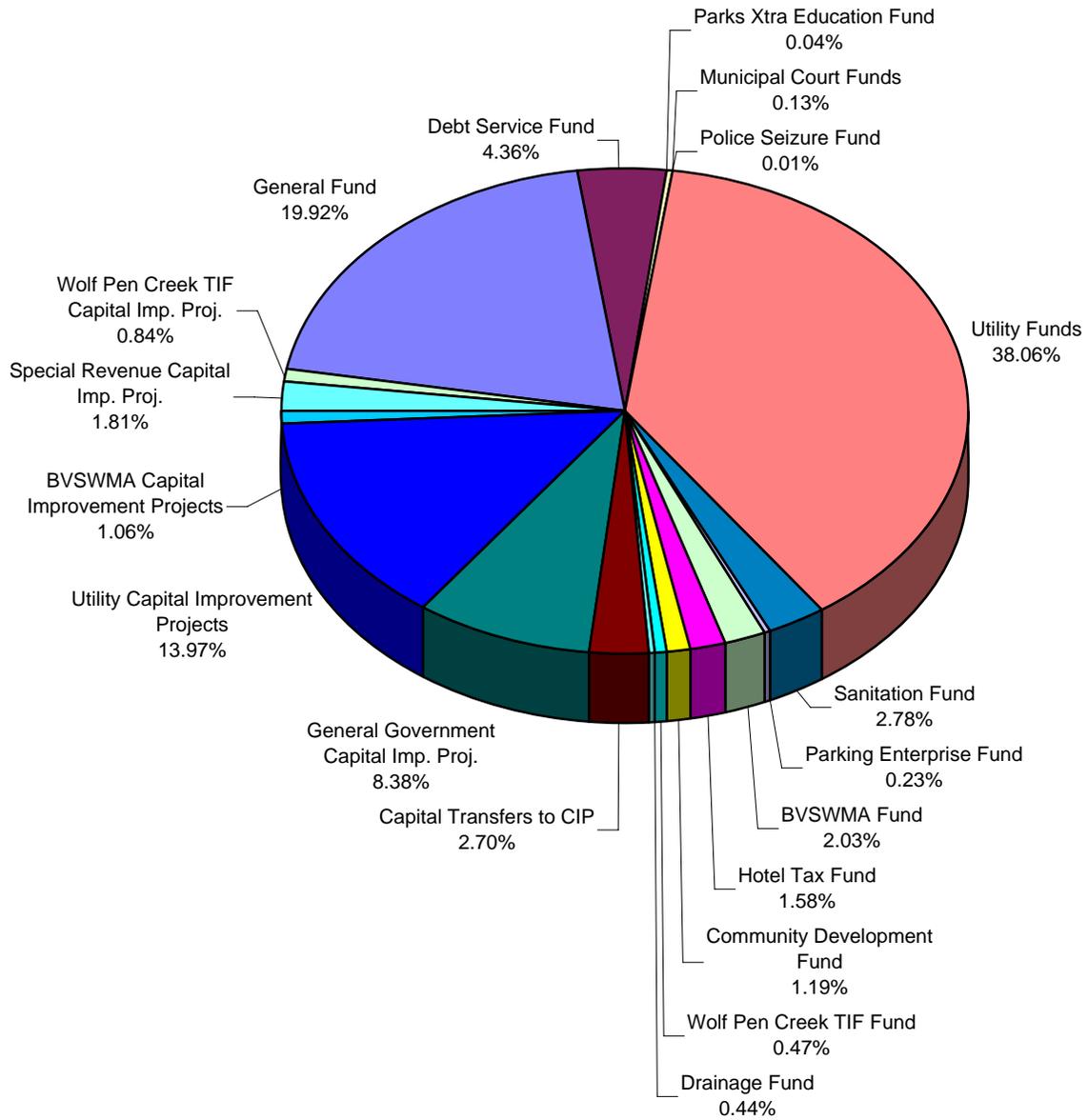
CITY OF COLLEGE STATION
HEART OF THE RESEARCH VALLEY

City of College Station Fiscal Year Comparison Summary

Fiscal Year 2006-2007 Approved Budget	FY07 Approved Total Sources of Funds	FY07 Approved Total Uses of Funds	Transfers in	Net Operating and Capital Budget	% Change from Prior Fiscal Year
General Fund	\$ 52,334,492	\$ 52,646,133	\$ (7,140,144)	\$ 45,505,989	5.21%
Debt Service Fund	15,716,715	12,277,235	(2,325,070)	9,952,165	10.67%
Economic Development Fund	2,047,030	1,087,127	(1,087,127)	-	NA
Parks Xtra Education Fund	89,493	100,484	-	100,484	1.39%
Municipal Court Funds	832,799	299,173	-	299,173	59.11%
Police Seizure Fund	29,727	20,000	-	20,000	100.00%
Utility Funds	105,018,855	86,925,918	-	86,925,918	26.62%
Sanitation Fund	7,275,381	6,357,812	-	6,357,812	12.12%
Parking Enterprise Fund	1,390,402	522,431	-	522,431	(3.10%)
BVSWMA Fund	10,344,400	4,634,818	-	4,634,818	16.89%
Hotel Tax Fund	6,016,720	3,614,497	-	3,614,497	23.49%
Community Development Fund	3,473,699	2,710,176	-	2,710,176	(16.64%)
Wolf Pen Creek TIF Fund	1,357,375	1,078,775	-	1,078,775	(2.68%)
Insurance Funds	11,759,564	6,970,018	(6,970,018)	-	NA
Utility Customer Service Fund	2,667,537	2,548,155	(2,548,155)	-	NA
Internal Services Funds	13,315,734	10,497,756	(10,497,756)	-	NA
Drainage Fund	8,181,600	999,020	-	999,020	10.29%
Cemetery Perpetual Care Fund	1,372,633	-	-	-	NA
Subtotal of Operations & Maintenance	\$ 243,224,156	\$ 193,289,528	\$ (30,568,270)	\$ 162,721,258	16.60%
Utility Funds	5,500,000	5,500,000	-	5,500,000	37.50%
Community Development	667,000	667,000	-	667,000	130.00%
Capital Transfers to CIP	\$ 6,167,000	\$ 6,167,000	\$ -	\$ 6,167,000	43.75%
General Government Capital Imp. Proj.	\$ 50,916,885	\$ 19,802,807	\$ (667,000)	\$ 19,135,807	9.36%
Utility Capital Improvement Projects	45,161,063	37,404,746	(5,500,000)	31,904,746	41.59%
BVSWMA Capital Improvement Projects	2,424,636	2,424,636	-	2,424,636	40.92%
Special Revenue Capital Imp. Proj.	4,607,357	4,132,326	-	4,132,326	139.18%
Wolf Pen Creek TIF Capital Imp. Proj.	1,930,000	1,930,000	-	1,930,000	7.22%
Subtotal of Capital Expenditures	\$ 105,039,941	\$ 65,694,515	\$ (6,167,000)	\$ 59,527,515	31.47%
Totals	\$ 354,431,097	\$ 265,151,043	\$ (36,735,270)	\$ 228,415,773	20.77%

Fiscal Year 2005-2006 Approved Budget	FY06 Approved Total Sources of Funds	FY06 Approved Total Uses of Funds	Transfers in	Net Operating and Capital Budget	% Change from Prior Fiscal Year
General Fund	\$ 49,869,682	\$ 49,672,630	\$ (6,421,689)	\$ 43,250,941	8.33%
Debt Service Fund	14,802,112	11,381,338	(2,388,420)	8,992,918	5.10%
Economic Development Fund	630,470	525,000	(525,000)	-	NA
Parks Xtra Education Fund	83,388	99,105	-	99,105	(21.04%)
Municipal Court Funds	734,555	188,028	-	188,028	(77.52%)
Police Seizure Fund	22,605	10,000	-	10,000	(99.76%)
Utility Funds	88,248,506	68,652,255	-	68,652,255	2267.97%
Sanitation Fund	6,521,345	5,670,558	-	5,670,558	47.78%
Parking Enterprise Fund	1,114,295	539,170	-	539,170	(76.53%)
BVSWMA Fund	7,613,115	3,965,116	-	3,965,116	(3.53%)
Hotel Tax Fund	5,565,951	2,926,976	-	2,926,976	0.96%
Community Development Fund	3,993,032	3,251,060	-	3,251,060	(15.27%)
Wolf Pen Creek TIF Fund	1,810,703	1,108,452	-	1,108,452	(51.75%)
Insurance Funds	7,510,097	6,009,932	(6,009,932)	-	NA
Utility Customer Service Fund	2,489,196	2,418,261	(2,418,261)	-	NA
Internal Services Funds	11,519,581	5,534,367	(5,534,367)	-	NA
Drainage Fund	11,860,678	905,852	-	905,852	1.49%
Cemetery Perpetual Care Fund	1,348,168	-	-	-	NA
Subtotal of Operations & Maintenance	\$ 215,737,479	\$ 162,858,100	\$ (23,297,669)	\$ 139,560,431	2.52%
Utility Funds	4,000,000	4,000,000	-	4,000,000	(50.00%)
Community Development	290,000	290,000	-	290,000	(53.42%)
Capital Transfers to CIP	\$ 4,290,000	\$ 4,290,000	\$ -	\$ 4,290,000	(53.62%)
General Government Capital Imp. Proj.	44,115,813	17,787,699	(290,000)	17,497,699	8.13%
Utility Capital Improvement Projects	37,281,982	26,532,746	(4,000,000)	22,532,746	117.45%
Drainage Utility Capital Imp. Proj.	1,720,546	1,720,546	-	1,720,546	(31.75%)
Special Revenue Capital Imp. Proj.	2,474,095	1,727,722	-	1,727,722	100.00%
Wolf Pen Creek TIF Capital Imp. Proj.	2,100,000	2,100,000	(300,000)	1,800,000	76.04%
Subtotal of Capital Expenditures	\$ 87,692,436	\$ 49,868,713	\$ (4,590,000)	\$ 45,278,713	41.67%
Totals	\$ 307,719,915	\$ 217,016,813	\$ (27,887,669)	\$ 189,129,144	6.64%

City of College Station Net Budget - \$228,415,773



2006-2007 Approved Annual Budget

Combined Summary of Revenues & Expenditures
With Comparisons to 2005-06 Budget

	Governmental Funds			Enterprise Funds				Special Revenue Funds		
	General Fund	Debt Service	(1) Other	(2) Utilities	Sanitation	Parking Enterprise	BVSWMA	Hotel Tax	Community Development	Wolf Pen Creek TIF
BEGINNING BALANCE	\$ 7,753,978	\$ 3,238,645	\$ 1,723,937	\$ 17,172,935	\$ 949,861	\$ 717,202	\$ 6,644,036	\$ 3,115,720	\$ 1,004,054	\$ 2,483,401
REVENUES:										
Ad Valorem Tax	7,642,000	10,053,000	-	-	-	-	-	-	-	787,000
Sales Tax	17,509,000	-	-	-	-	-	-	-	-	-
Other Taxes	2,304,000	-	-	-	-	-	-	2,769,000	-	-
Licenses & Permits	1,040,000	-	-	-	-	-	-	-	-	-
Intergovernmental	216,152	-	-	-	-	-	-	-	3,136,645	-
Charges for Services	2,536,242	-	92,700	90,948,920	6,307,520	614,800	5,947,000	-	-	-
Fines, Forfeits & Penalties	3,405,000	-	285,400	-	-	23,300	-	-	-	-
Investment Earnings	442,000	100,000	37,012	907,000	16,000	26,900	178,000	132,000	-	17,000
Other	459,000	-	-	1,490,000	2,000	8,200	-	-	-	-
Return on Investment	9,027,120	-	-	-	-	-	-	-	-	-
Transfers In	-	2,325,070	860,000	-	-	-	-	-	-	-
Long Term Debt Issuance	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 44,580,514	\$ 12,478,070	\$ 1,275,112	\$ 93,345,920	\$ 6,325,520	\$ 673,200	\$ 6,125,000	\$ 2,901,000	\$ 3,136,645	\$ 804,000
TOTAL AVAILABLE RESOURCES	52,334,492	15,716,715	2,999,049	110,518,855	7,275,381	1,390,402	12,769,036	6,016,720	4,140,699	3,287,401
EXPENDITURES:										
General Government	4,297,748	-	-	-	-	-	-	-	-	-
Fiscal Services	3,313,292	-	-	-	-	-	-	-	-	-
Police	12,387,217	-	-	-	-	-	-	-	-	-
Fire	9,339,160	-	-	-	-	-	-	-	-	-
Planning & Development Services	2,297,036	-	-	-	-	-	-	-	-	-
Public Works	7,805,081	-	-	-	-	-	-	-	-	-
Parks & Recreation	8,245,293	-	-	-	-	-	-	-	-	-
Information Services	3,327,896	-	-	-	-	-	-	-	-	-
Library	950,604	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	63,243,556	-	-	-	-	-	-
Projects/Direct Capital	-	-	-	1,034,560	-	-	-	1,635,000	-	-
Sanitation	-	-	-	-	5,268,552	-	-	-	-	-
Parking Enterprise	-	-	-	-	-	485,584	-	-	-	-
BVSWMA	-	-	-	-	-	-	3,369,057	-	-	-
Community Development	-	-	-	-	-	-	-	-	1,803,649	-
Outside Agency Funding	405,255	-	550,000	243,287	55,000	-	20,000	1,435,000	171,920	-
Debt Service	-	12,261,235	-	9,858,245	-	-	-	-	-	1,078,775
Return on Investment	-	-	-	8,618,120	409,000	-	-	-	-	-
Contingency	145,000	-	-	320,000	40,000	-	85,000	65,000	-	-
Internal Services	-	-	-	-	-	-	-	-	-	-
Self-Insurance	-	-	-	-	-	-	-	-	-	-
Other/Other Transfers	132,551	16,000	687,882	348,686	12,500	-	822,000	77,000	-	-
General & Administrative Transfers	(7,140,144)	-	268,902	3,259,464	572,760	36,847	338,761	402,497	734,607	-
CIP Expenditures Less Gen & Admin Xfers*	-	-	-	-	-	-	2,424,636	-	-	1,930,000
Transfers to CIP Funds	-	-	-	5,500,000	-	-	-	-	667,000	-
Total Expenditures	\$ 45,505,989	\$ 12,277,235	\$ 1,506,784	\$ 92,425,918	\$ 6,357,812	\$ 522,431	\$ 7,059,454	\$ 3,614,497	\$ 3,377,176	\$ 3,008,775
Change in Fund Balance	(925,475)	200,835	(231,672)	920,002	(32,292)	150,769	(934,454)	(713,497)	(240,531)	(2,204,775)
ENDING FUND BALANCE	\$ 6,828,503	\$ 3,439,480	\$ 1,492,265	\$ 18,092,937	\$ 917,569	\$ 867,971	\$ 5,709,582	\$ 2,402,223	\$ 763,523	\$ 278,626

(1) Other Governmental Funds comprised of the Economic Development, Parks Xtra Education, Court Technology and Security, Efficiency Time Payment, Juvenile Case Manager, and Police Seizure Funds

(2) Utilities comprised of the Electric, Water and Wastewater Funds

(3) Governmental Funds comprised of Streets, Parks, Facilities & Technology, Business Park, Convention Center, and Drainage Funds

(4) Internal Services Funds comprised of Print Mail, Communications, Fleet Maintenance, Utility Customer Service, and Equipment Replacement

(5) Self-Insurance Funds comprised of Workers Compensation, Employee Benefits, Property Casualty and Unemployment Funds

*Total CIP expenditures reflected does not include General and Administrative transfers. General and Administrative transfers are reflected on a separate line.

Permanent	Capital Projects Funds				Internal Services Funds		Current Year			Prior Year		% Change
	Cemetery Perpetual	(3) Governmental Funds	(2) Utility Funds	Special Revenue Funds	(4) Internal Services	(5) Self Insurance	Total	Less Transfers	Net Total	Adopted	Amended	
							All Funds	All Funds	2006-2007	2005-2006	2005-2006	All Funds
\$ 1,245,233	\$ 35,337,282	\$ 16,240,063	\$ 1,931,061	\$ 6,231,191	\$ 4,369,893	\$ 110,158,492	\$ (10,601,084)	\$ 99,557,408	\$ 104,087,662	\$ 104,087,662		-4.35%
-	-	-	-	-	-	18,482,000	-	18,482,000	16,786,259	16,786,259		10.10%
-	-	-	-	-	-	17,509,000	-	17,509,000	16,410,000	16,410,000		6.70%
-	-	-	-	-	-	5,073,000	-	5,073,000	4,570,000	4,570,000		11.01%
-	-	-	-	-	-	1,040,000	-	1,040,000	1,026,100	1,026,100		1.35%
-	-	-	-	-	-	3,352,797	-	3,352,797	3,684,251	4,224,114		-20.63%
-	1,257,600	-	-	193,718	-	107,898,500	-	107,898,500	88,375,440	89,128,440		21.06%
-	-	-	-	-	-	3,713,700	-	3,713,700	3,905,300	3,905,300		-4.91%
37,400	674,000	146,000	39,000	182,574	166,400	3,101,286	-	3,101,286	2,801,771	2,809,271		10.39%
90,000	-	75,000	290,000	50,000	1,071,700	3,535,900	-	3,535,900	3,419,700	2,918,121		21.17%
-	-	-	-	-	-	9,027,120	-	9,027,120	7,693,000	7,693,000		17.34%
-	3,081,892	5,500,000	-	9,325,299	6,151,571	27,243,832	(27,243,832)	-	-	-		0.00%
-	13,126,300	23,200,000	4,040,000	-	-	40,366,300	-	40,366,300	33,261,000	34,711,000		16.29%
\$ 127,400	\$ 18,139,792	\$ 28,921,000	\$ 4,369,000	\$ 9,751,591	\$ 7,389,671	\$ 240,343,435	\$ (27,243,832)	\$ 213,099,603	\$ 181,932,821	\$ 184,181,605		15.70%
1,372,633	53,477,074	45,161,063	6,300,061	15,982,782	11,759,564	350,501,927	(37,844,916)	312,657,011	286,020,483	288,269,267		8.46%
-	-	-	-	-	-	4,297,748	-	4,297,748	4,118,040	4,350,693		-1.22%
-	-	-	-	-	-	3,313,292	-	3,313,292	3,283,555	3,241,853		2.20%
-	-	-	-	-	-	12,387,217	-	12,387,217	11,369,971	11,880,039		4.27%
-	-	-	-	-	-	9,339,160	-	9,339,160	8,647,411	8,751,031		6.72%
-	-	-	-	-	-	2,297,036	-	2,297,036	2,214,867	2,236,949		2.69%
-	-	-	-	-	-	7,805,081	-	7,805,081	8,084,920	8,225,081		-5.11%
-	-	-	-	-	-	8,245,293	-	8,245,293	7,446,091	7,597,761		8.52%
-	-	-	-	-	-	3,327,896	-	3,327,896	2,825,925	2,930,685		13.55%
-	-	-	-	-	-	950,604	-	950,604	906,124	906,124		4.91%
-	-	-	-	-	-	63,243,556	-	63,243,556	47,331,046	53,058,669		19.20%
-	-	-	-	-	-	2,669,560	-	2,669,560	2,113,137	2,119,937		25.93%
-	-	-	-	-	-	5,268,552	-	5,268,552	4,650,009	4,659,199		13.08%
-	-	-	-	-	-	485,584	-	485,584	467,061	469,367		3.46%
-	-	-	-	-	-	3,369,057	-	3,369,057	3,221,967	3,319,900		1.48%
-	-	-	-	-	-	1,803,649	-	1,803,649	2,324,934	2,297,193		-21.48%
-	-	-	-	-	-	2,880,462	(550,000)	2,330,462	2,243,226	2,243,226		3.89%
-	-	-	-	551,625	-	23,749,880	(2,876,695)	20,873,185	18,965,102	18,965,102		10.06%
-	-	-	-	-	-	9,027,120	-	9,027,120	7,693,000	7,693,000		17.34%
-	-	-	-	48,000	25,000	728,000	(73,000)	655,000	738,133	649,118		0.91%
-	-	-	-	11,599,773	-	11,599,773	(11,599,773)	-	-	-		0.00%
-	-	-	-	-	6,614,245	6,614,245	(6,614,245)	-	-	-		0.00%
-	507,200	-	-	-	-	2,603,819	(537,127)	2,066,692	958,768	1,271,185		62.58%
-	2,089,491	366,211	12,005	846,513	330,773	2,118,687	(1,177,286)	941,401	257,876	256,690		266.75%
-	18,205,136	37,038,535	4,120,321	-	-	63,718,628	(6,167,000)	57,551,628	44,977,981	46,689,219		23.27%
-	-	-	-	-	-	6,167,000	-	6,167,000	4,290,000	4,926,111		25.19%
\$ -	\$ 20,801,827	\$ 37,404,746	\$ 4,132,326	\$ 13,045,911	\$ 6,970,018	\$ 258,010,899	\$ (29,595,126)	\$ 228,415,773	\$ 189,129,144	\$ 198,738,132		14.93%
127,400	(2,662,035)	(8,483,746)	236,674	(3,294,320)	419,653	(17,667,464)	2,351,294	(15,316,170)	(7,196,323)	(14,556,527)		
\$ 1,372,633	\$ 32,675,247	\$ 7,756,317	\$ 2,167,735	\$ 2,936,871	\$ 4,789,546	\$ 92,491,028	\$ (8,249,790)	\$ 84,241,238	\$ 96,891,339	\$ 89,531,135		-5.91%

Total Revenues	\$ 172,733,303	\$ -	\$ 172,733,303
Transfers In	27,243,832	(27,243,832)	-
Long Term Debt Issuance	40,366,300	-	40,366,300
Decrease in Fund Balance	17,667,464	(2,351,294)	15,316,170
Total Appropriations	\$ 258,010,899	\$ (29,595,126)	\$ 228,415,773

**City of College Station
All Funds Operations & Maintenance
Summary**

EXPENDITURE BY FUND							
FUND	ACTUAL FY 05	REVISED BUDGET FY 06	ESTIMATED YEAR END FY 06	BASE BUDGET FY 07	APPROVED SLAS FY 07	APPROVED BUDGET FY 07	% CHANGE IN BUDGET FROM FY 06 TO FY 07
General Fund	\$ 44,343,612	\$ 50,120,216	\$ 49,489,543	\$ 49,631,065	\$ 2,332,262	\$ 51,963,327	3.68%
Parking Enterprise Fund	400,363	514,367	461,227	485,584	0	485,584	-5.60%
Xtra Education Fund	77,567	94,105	91,046	95,755	0	95,755	1.75%
Electric Fund	42,607,228	46,085,835	45,712,131	55,288,817	272,000	55,560,817	20.56%
Water Fund	3,755,356	3,763,488	3,704,644	4,227,879	118,300	4,346,179	15.48%
Wastewater Fund	3,669,757	4,084,283	3,923,136	4,237,752	133,368	4,371,120	7.02%
Sanitation Fund	4,429,659	4,659,199	4,646,783	5,076,032	192,520	5,268,552	13.08%
Utility Customer Service Fund	1,813,701	1,948,598	1,945,214	2,024,464	27,000	2,051,464	5.28%
Fleet Fund	1,449,333	1,421,891	1,430,157	1,525,642	5,500	1,531,142	7.68%
Print / Mail Fund	421,075	422,818	426,900	430,635	25,180	455,815	7.80%
Communications Fund	504,529	619,504	602,626	632,393	13,475	645,868	4.26%
BVSWMA Fund	3,081,296	3,319,900	3,207,858	3,362,182	6,875	3,369,057	1.48%
COMBINED FUND TOTAL	\$ 106,553,476	\$ 117,054,204	\$ 115,641,265	\$ 127,018,200	\$ 3,126,480	\$ 130,144,680	11.18%

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	ACTUAL FY 05	REVISED BUDGET FY 06	ESTIMATED YEAR END FY 06	BASE BUDGET FY 07	APPROVED SLAS FY 07	APPROVED BUDGET FY 07	% CHANGE IN BUDGET FROM FY 06 TO FY 07
Salaries & Benefits	\$ 43,848,515	\$ 47,196,935	\$ 46,699,199	\$ 49,603,055	\$ 613,420	\$ 50,216,475	6.40%
Supplies	5,309,894	5,452,281	5,317,298	5,636,587	229,667	5,866,254	7.59%
Maintenance	4,769,482	5,881,062	5,857,194	5,535,152	302,085	5,837,237	-0.75%
Purchased Services	51,387,604	56,245,984	55,648,741	65,335,246	1,455,880	66,791,126	18.75%
Capital Outlay	1,237,981	2,277,942	2,118,833	908,160	525,428	1,433,588	-37.07%
COMBINED FUND TOTAL	\$ 106,553,476	\$ 117,054,204	\$ 115,641,265	\$ 127,018,200	\$ 3,126,480	\$ 130,144,680	11.18%

PERSONNEL SUMMARY BY FUND							
FUND	ACTUAL FY 04	ACTUAL FY 05	REVISED BUDGET FY 06	BASE BUDGET FY 07	APPROVED SLAS FY 07	APPROVED BUDGET FY 07	% CHANGE IN BUDGET FROM FY 06 TO FY 07
General Fund	561.75	579.25	601.75	600.75	19.00	619.75	2.99%
Parking Enterprise Fund	8.00	9.00	9.00	9.00	-	9.00	0.00%
Xtra Education Fund	-	-	-	-	-	-	0.00%
Electric Fund	59.50	62.50	62.50	61.50	-	61.50	-1.60%
Water Fund	31.00	28.00	29.00	30.00	-	30.00	3.45%
Wastewater Fund	38.00	44.00	45.00	45.00	1.00	46.00	2.22%
Sanitation Fund	36.50	36.50	36.50	36.50	-	36.50	0.00%
Utility Customer Service Fund	30.00	30.00	29.50	29.50	-	29.50	0.00%
Fleet Fund	15.00	15.00	15.00	15.00	-	15.00	0.00%
Print / Mail Fund	5.00	5.00	5.50	5.50	-	5.50	0.00%
Communications Fund	6.00	6.00	6.00	6.00	-	6.00	0.00%
BVSWMA Fund	25.50	27.50	27.50	27.50	-	27.50	0.00%
COMBINED FUND TOTAL	816.25	842.75	867.25	866.25	20.00	886.25	2.19%

**Analysis of Tax Rate
Fiscal Year 2006-2007**

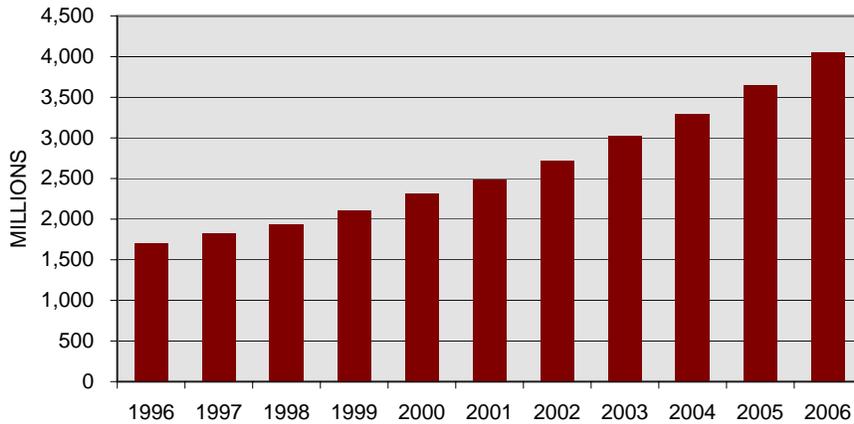
	<u>Approved FY06</u>	<u>Approved FY07</u>
Assessed Valuation of Real and Exempt Property (Based on 100% of Market Value)	\$4,260,094,126	\$4,698,557,824
Less: Exempt Property	\$455,486,918	\$476,679,849
Less: Agricultural Loss	\$60,216,040	\$59,523,780
Less: Over 65 and Veterans Exemptions	\$51,541,630	\$54,468,360
Less: House Bill 366	\$106,665	\$117,099
Less: Abatements	\$39,115,264	\$38,305,193
Less: Proration	\$77,498	\$242,464
Less: Freeport	\$8,065,530	\$14,050,533
Taxable Assessed Value	<u>\$3,645,484,581</u>	<u>\$4,055,170,546</u>
O&M and Debt Service Portion	\$3,599,734,409	\$4,005,038,803
TIF Captured Value	\$45,750,172	\$50,131,743
Total	<u>\$3,645,484,581</u>	<u>\$4,055,170,546</u>
Apply Tax Rate per/\$100 Valuation	0.4394/\$100	0.4394/\$100
Total Tax Levy	\$16,018,259	\$17,818,419
Estimate 100% Collection	<u>\$16,018,259</u>	<u>\$17,818,419</u>

	<u>Tax Rate Per \$100 Valuation</u>	<u>Percent Of Levy</u>	<u>Estimated Collections</u>
Debt Service	0.2484	56.8%	\$9,948,516 Estimate
General Fund	0.1910	43.2%	\$7,649,624 Estimate
Wolf Pen Creek TIF #1	0.4394	100%	\$220,279 Estimate

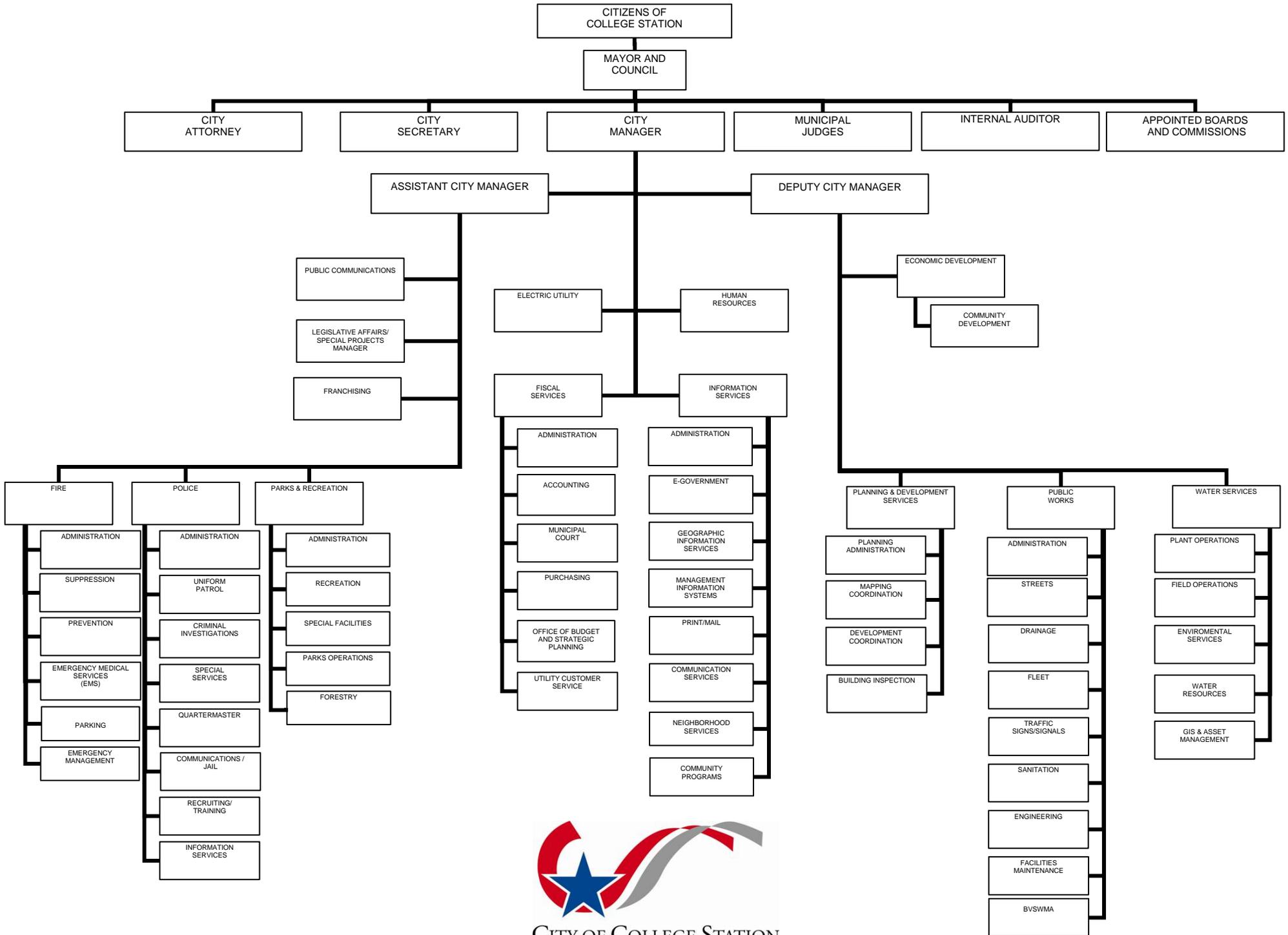
Analysis of Property Valuations

Appraisal Year	Total Market Valuation	Exempt Value	Total Taxable Value *
1996	1,935,322,710	234,121,234	1,701,201,476
1997	2,065,133,267	245,085,209	1,820,048,058
1998	2,208,019,033	276,453,209	1,931,565,824
1999	2,420,818,924	308,471,247	2,112,347,677
2000	2,661,115,250	345,752,888	2,315,362,362
2001	2,870,510,984	380,950,901	2,489,560,083
2002	3,151,961,166	428,395,713	2,723,565,453
2003	3,522,272,128	493,364,734	3,028,907,394
2004	3,847,854,578	556,723,136	3,291,131,442
2005	4,260,094,126	614,609,545	3,645,484,581
2006	4,698,557,824	643,387,278	4,055,170,546

City of College Station Ad Valorem Tax Evaluation



* Assessed value is 100% of the estimated value.



City of College Station Strategic Planning Initiatives

Mission Statement

On behalf of the citizens of College Station, home of Texas A&M University, we will continue to promote and advance the community's quality of life.

One of the primary roles of the College Station City Council is to determine the direction that the City will follow in the future. Such planning is especially important in College Station, where continued growth is expected.

The strategic planning process requires decision-makers to focus on the overall mission of the City and goals that are to be achieved. College Station's strategic planning process facilitates City Council and City staff's ability to:

- Align the City's priorities with changing conditions and new opportunities;
- Create shared commitments among Council members, City staff, and College Station residents regarding present and future endeavors;
- Develop new goals and strategies;
- Assess the City's strengths, weaknesses, opportunities, and threats.

The City of College Station has integrated the annual budgeting process with the Council

strategic planning process. The process helps prioritize how the organization will use resources to achieve identified goals. In this way, the priorities outlined by Council drive budget preparation decisions and service delivery implementation.

The City's strategic plan is reviewed and updated on annual basis to ensure that it remains current and reflects the needs and desires of residents. The core values that were identified for the FY07 budget were to promote:

- The health, safety, and general well being of the community
- Excellence in customer service
- Fiscal responsibility
- Involvement and participation of the citizenry
- Collaboration and cooperation
- Regionalism: be active member of the Brazos Valley community and beyond
- Activities that promote municipal empowerment

Listed below are the vision statements outlined by City Council at their June 2006 planning retreat. The strategies associated with these vision statements are discussed in more detail in the Executive Summary.

City Council Vision Statements

Core Services – Professionals providing world-class customer focused services at a competitive cost through innovation and planning.

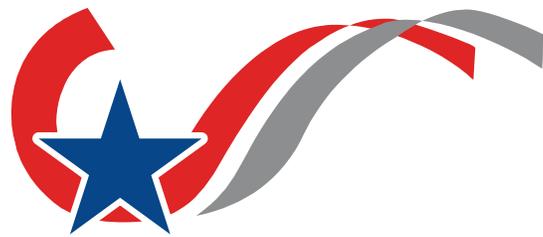
Parks and Leisure Services – Professionals providing a wide range of leisure, recreational, educational and cultural opportunities.

Planning and Development – Professionals that plan and develop a sustainable community balancing neighborhood and community interests.

Economic Development – Professionals promoting a robust, sustainable, growing and diverse economic environment.

Strategic Planning and Budget Process

- January - Council reviews Strategic Plan.
Develop Budget Materials.
- February - Review proposed budget calendar.
- March - Review Preliminary Budget Priorities.
- April - Review Compensation and Benefits Plan.
Budget Kick-Off.
- May - Departments develop proposed budget and submit back.
- Prepare proposed Capital Improvements Program budget.
- June - FY06 Strategic Plan status report.
City Council Strategic Planning Retreat.
- Review Mission and Vision Statements.
- Identify FY07 Strategic Priorities.
- July - Prepare Proposed Budgets.
- August - Present Proposed Budget to City Council.
Review Proposed Operating and Capital Improvement Program.
- September - Public Hearing on Proposed Budget.
Council adoption of FY07 Budget.
Council adoption of Tax Rate.
- October - Review Final Budget.
Prepare Approved Budgets.
- November - Reviews and Special Projects.
Monitor Budget.
- December - Reviews and Special Projects.
Monitor Budget.



CITY OF COLLEGE STATION
HEART OF THE RESEARCH VALLEY

GOVERNMENTAL FUNDS

General Fund

The General Fund is used to account for all activities typically considered governmental functions of the City. These include Public Safety, Public Works, Parks and Recreation, and Planning and Development Services. Also included are the primary support services for these areas such as Fiscal Services and Information Services. Administrative services in the General Government Department are also included in the General Fund.

The General Fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The General Fund is influenced by current policies and approved policy changes. The policies include inter-fund equity; maintaining a balance between revenues and expenditures; and maintaining the level of service currently provided as the city experiences residential and commercial growth.

The approved FY07 General Fund revenues are \$44,580,514. This is a 6.1% increase over the FY06 budget. This increase is due to normal growth and inflationary factors and is distributed among the major revenue categories. The revenue estimates include increases in ad valorem revenues and sales tax receipts.

Revenue projections are conservative estimates relative to historical trends and consider economic variables that affect the City's revenue stream. Appendix D provides historical data on all General Fund revenue categories. Major revenue estimates and assumptions are explained below.

1. **Property Taxes** in FY07 are projected to be \$7,642,000. The anticipated revenues are based on an operations and maintenance tax rate of 19.10 cents per \$100 valuation.
2. **Sales Tax** is projected to be \$17,509,000 in FY07. Estimated revenue is based on analysis of historical revenues and expected future retail sales and employment. Sales tax

makes up approximately 40% of overall General Fund revenues.

3. **Mixed Drink and Franchise Taxes** are projected to be \$2,304,000, or 6.47% above the FY06 budget. Franchise taxes include phone, cable, and natural gas.
4. **Permit Revenue** for FY07 is projected to be \$1,040,000. New construction remains steady in College Station, evidenced by the slight increase in projected permit revenue expected in FY07.
5. **Intergovernmental Revenues** are projected to be lower than in FY06. Among the intergovernmental revenues the City anticipates receiving are reimbursement from TAMU for staffing Fire Station #2, and reimbursement from City of Bryan, TAMU, and Brazos County for a portion of the staff assistant position for the Joint Emergency Operations Center.
6. **Parks and Recreation** revenues are projected to increase by 39.21% in FY07 over FY06. This is primarily due to the proposal for the City to run concessions at City park facilities.
7. **Other Service Charges** include miscellaneous charges and fees from various departments within the general fund, including Development Services, Police, Fire and Municipal Court. These revenues are projected to be \$1,488,000 in FY07.
8. **Fines, Forfeits, and Penalties** are principally ticket and court fines from Municipal Court. These fines are generated primarily through traffic citations. Fines, forfeits, and penalties are projected to be \$3,405,000 in FY07.
9. **Investment earnings** are projected to be \$442,000, or 11.9% above the FY06 revised budget.
10. **Miscellaneous Revenues** include such items as miscellaneous rents and royalties, miscellaneous donations, collection service fees, sale of abandoned property, sale of fixed assets, etc. The FY07 Approved Budget is \$459,000.

11. **Return on Investment (ROI)** transfers from the enterprise funds are budgeted to be \$9,027,120 for FY07. This is a 17.34% increase above the FY06 budget.

Net Expenditures for FY07 are approved to be \$45,505,989, or 2.53% above the FY06 revised budget. This increase is a result of the approved service level adjustments (SLAs) that will allow the City to continue providing reliable core services. These SLAs were discussed in detail in the executive summary.

A total of 619.75 positions are included in the approved General Fund budget. This is an increase of 19 positions over the FY07 base budget. A full listing of personnel can be found in appendix C. The additional positions in the FY07 budget include:

- ▶ 6.0 Police Officers
- ▶ 3.0 Fire Fighters
- ▶ 1.0 Legal Assistant
- ▶ 1.0 Juvenile Case Manager
- ▶ 0.5 Temp/Seasonal City Manager Intern
- ▶ 0.5 Emergency Mgmt. Staff Assistant
- ▶ 1.0 Planning & Development Asst. Director
- ▶ 1.0 Parks Equipment Operator
- ▶ 1.0 Parks Grounds Worker
- ▶ 1.0 Concessions Manager
- ▶ 2.0 FTE Temp/Seasonal Concessions staff
- ▶ 1.0 Systems Analyst

**City of College Station
General Fund
Fund Summary**

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
Beginning Fund Balance	\$ 9,635,336	\$ 9,431,200	\$ 9,431,200	\$ 7,753,989	\$ 7,753,989	
REVENUES:						
Ad Valorem Tax	\$ 6,465,892	\$ 6,915,096	\$ 6,940,000	\$ 7,642,000	\$ 7,642,000	10.51%
Sales Tax	15,440,349	16,410,000	16,675,000	17,509,000	17,509,000	6.70%
Mixed Drink & Franchise	1,978,176	2,164,000	2,440,000	2,304,000	2,304,000	6.47%
Licenses & Permits	1,025,013	1,026,100	1,008,000	1,040,000	1,040,000	1.35%
Intergovernmental	574,125	923,448	916,729	185,000	216,152	(76.59%)
Parks & Recreation	723,656	753,000	750,473	772,000	1,048,242	39.21%
Other Charges for Services	1,459,476	1,521,000	1,500,970	1,488,000	1,488,000	(2.17%)
Fines, Forfeits & Penalties	3,518,913	3,630,000	3,274,000	3,405,000	3,405,000	(6.20%)
Investment Earnings	327,103	395,000	425,000	442,000	442,000	11.90%
Miscellaneous	582,522	585,121	683,772	459,000	459,000	(21.55%)
Return on Investment	7,060,880	7,693,000	7,693,000	9,027,120	9,027,120	17.34%
TOTAL REVENUES	<u>\$39,156,104</u>	<u>\$42,015,765</u>	<u>\$42,306,944</u>	<u>\$44,273,120</u>	<u>\$44,580,514</u>	6.10%
TOTAL FUNDS AVAILABLE	<u>\$48,791,440</u>	<u>\$51,446,965</u>	<u>\$51,738,144</u>	<u>\$52,027,109</u>	<u>\$52,334,503</u>	1.73%
EXPENDITURES:						
Police Department	\$ 10,702,498	\$ 11,880,039	\$ 11,865,289	\$ 11,985,553	\$ 12,387,217	4.27%
Fire Department	8,031,831	8,751,031	8,678,291	9,065,916	9,339,160	6.72%
Public Works Department	6,448,615	8,225,081	8,221,701	7,272,946	7,805,081	(5.11%)
Parks & Recreation Department	6,731,373	7,597,761	7,579,702	7,708,195	8,245,293	8.52%
Public Library	740,690	906,124	907,699	950,604	950,604	4.91%
Planning & Development Services	1,983,599	2,236,949	2,097,770	1,992,209	2,297,036	2.69%
Information Services	2,609,832	2,930,685	2,862,584	3,185,448	3,327,896	13.55%
Fiscal Services	2,978,467	3,241,853	3,188,716	3,267,771	3,313,292	2.20%
General Government	4,116,707	4,350,693	4,087,791	4,202,423	4,297,748	(1.22%)
Total Operating Expenditures	<u>\$44,343,612</u>	<u>\$50,120,216</u>	<u>\$49,489,543</u>	<u>\$49,631,065</u>	<u>\$51,963,327</u>	3.68%
General & Administrative Transfers	\$ (6,075,140)	\$ (6,421,689)	\$ (6,143,981)	\$ (6,905,822)	\$ (7,140,144)	11.19%
Public Agency Funding	\$ 256,574	\$ 457,093	\$ 457,093	\$ 10,000	\$ 405,255	(11.34%)
Other/Other Transfers	61,655	45,500	81,500	118,000	132,551	191.32%
Special Projects	152,869	-	-	-	-	N/A
Debt Avoidance	627,470	-	-	-	-	N/A
Contingency	-	184,118	100,000	225,000	145,000	(21.25%)
Total Non Operating Expenditures	<u>\$ 1,098,568</u>	<u>\$ 686,711</u>	<u>\$ 638,593</u>	<u>\$ 353,000</u>	<u>\$ 682,806</u>	(0.57%)
TOTAL EXPENDITURES	<u>\$39,367,040</u>	<u>\$44,385,238</u>	<u>\$43,984,155</u>	<u>\$43,078,243</u>	<u>\$45,505,989</u>	2.53%
Increase (Decrease) In Fund Balance	<u>(210,936)</u>	<u>(2,369,473)</u>	<u>(1,677,211)</u>	<u>1,194,877</u>	<u>(925,475)</u>	
GAAP Adjustments	6,800					
Ending Fund Balance	<u>\$ 9,431,200</u>	<u>\$ 7,061,727</u>	<u>\$ 7,753,989</u>	<u>\$ 8,948,866</u>	<u>\$ 6,828,514</u>	

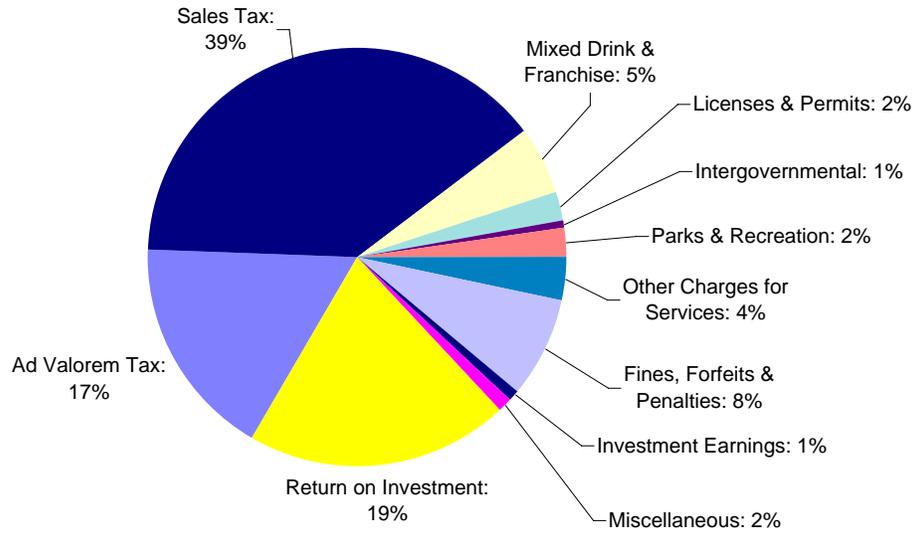
**City of College Station
General Fund Operations & Maintenance
Summary**

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget From FY06 to FY07
Police Department	\$10,702,498	\$11,880,039	\$11,865,289	\$11,985,553	\$12,387,217	4.27%
Fire Department	8,031,831	8,751,031	8,678,291	9,065,916	9,339,160	6.72%
Public Works	6,448,615	8,225,081	8,221,701	7,272,946	7,805,081	(5.11%)
Parks and Recreation	6,731,373	7,597,761	7,579,702	7,708,195	8,245,293	8.52%
Library	740,690	906,124	907,699	950,604	950,604	4.91%
Planning and Development Services	1,983,599	2,236,949	2,097,770	1,992,209	2,297,036	2.69%
Information Services	2,609,832	2,930,685	2,862,584	3,185,448	3,327,896	13.55%
Fiscal Services	2,978,467	3,241,853	3,188,716	3,267,771	3,313,292	2.20%
General Government	4,116,707	4,350,693	4,087,791	4,202,423	4,297,748	(1.22%)
GENERAL FUND TOTAL	\$44,343,612	\$50,120,216	\$49,489,543	\$49,631,065	\$51,963,327	3.68%

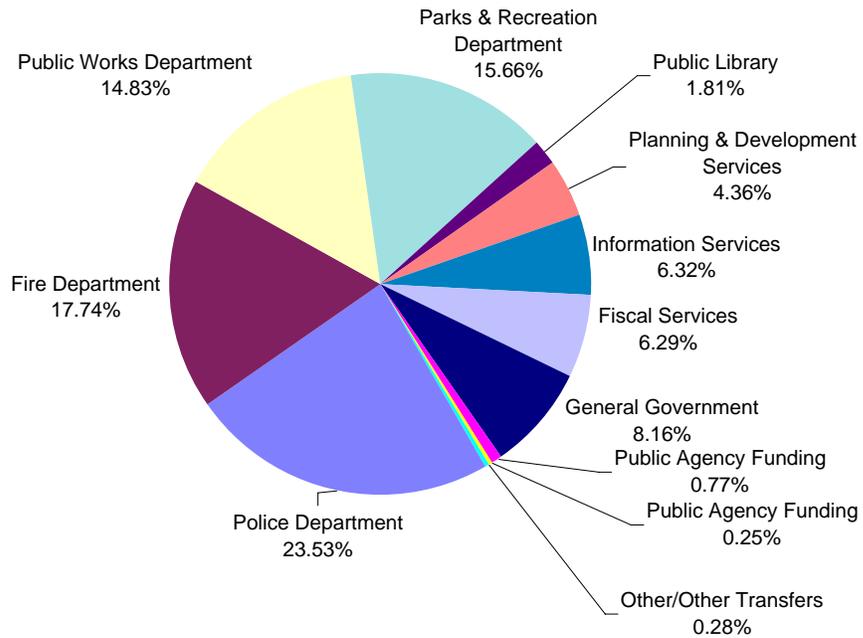
Expenditure By Classification						
CATEGORY	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget From FY06 to FY07
Salaries & Benefits	\$31,668,222	\$34,114,809	\$33,778,474	\$35,875,142	\$36,438,194	6.81%
Supplies	2,391,852	2,366,787	2,352,085	2,243,201	2,486,618	5.06%
Maintenance	3,248,023	4,132,117	4,048,047	3,797,215	4,075,550	(1.37%)
Purchased Services	6,427,564	8,367,353	8,211,558	7,542,107	8,588,787	2.65%
Capital Outlay	607,951	1,139,150	1,099,379	173,400	374,178	(67.15%)
GENERAL FUND TOTAL	\$44,343,612	\$50,120,216	\$49,489,543	\$49,631,065	\$51,963,327	3.68%

PERSONNEL SUMMARY BY DEPARTMENT						
DEPARTMENT	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Police Department	142.50	148.50	158.50	158.50	164.50	3.79%
Fire Department	105.00	105.00	110.00	112.50	116.00	5.45%
Public Works	63.00	70.00	71.00	71.00	71.00	0.00%
Parks and Recreation	116.50	117.50	118.50	118.50	123.50	4.22%
Library	-	-	-	-	-	N/A
Planning and Development Services	31.50	29.50	29.50	27.50	28.50	-3.39%
Information Services	22.50	22.50	23.50	27.25	28.25	20.21%
Fiscal Services	37.50	44.50	46.00	43.00	44.00	-4.35%
General Government	43.25	41.75	44.75	42.50	44.00	-1.68%
GENERAL FUND TOTAL	561.75	579.25	601.75	600.75	619.75	2.99%

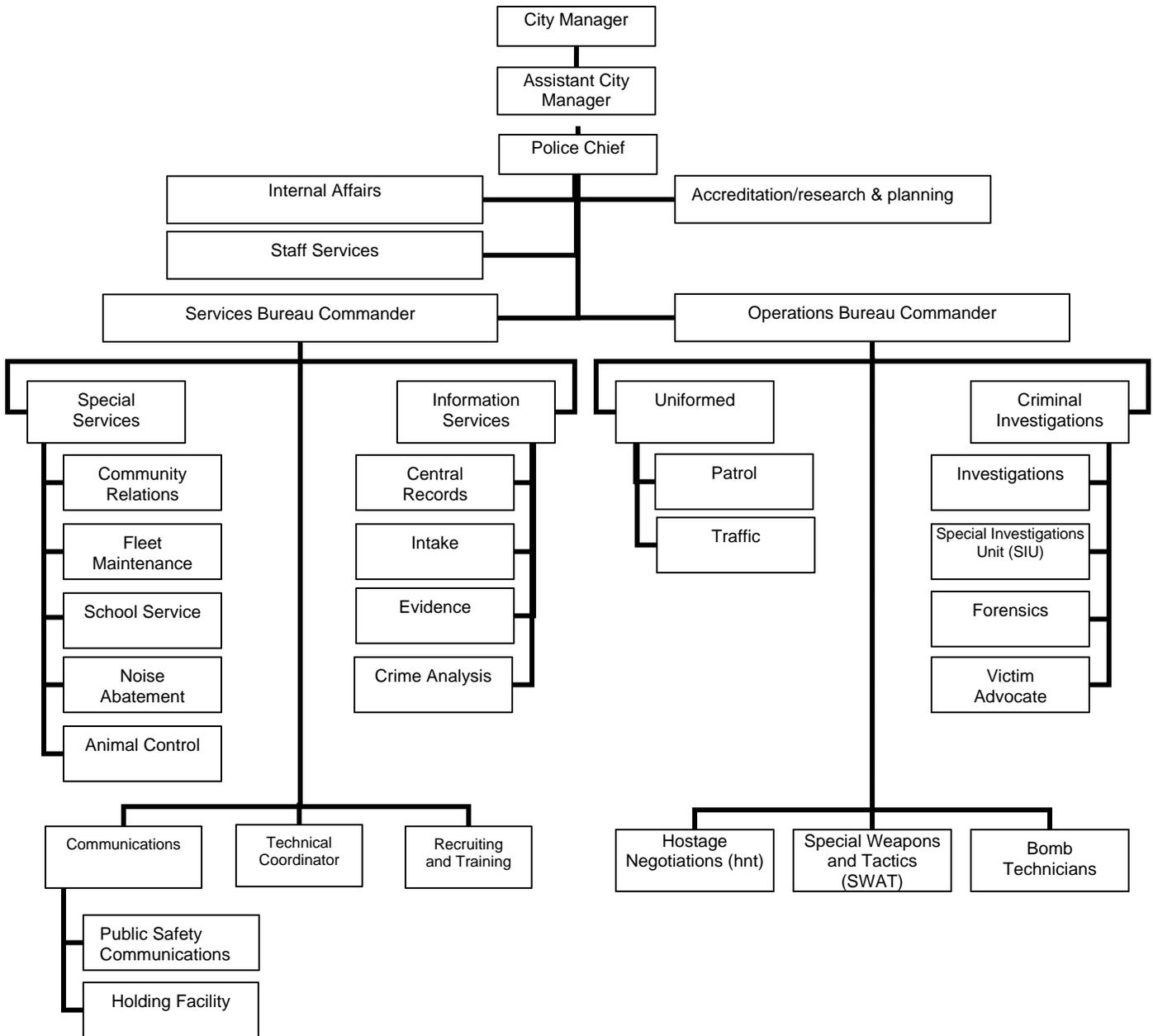
General Fund Sources



General Fund Uses



POLICE DEPARTMENT



**City of College Station
Police Department
Summary**

EXPENDITURE BY DEPARTMENT						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Police Administration	\$ 872,905	\$ 797,783	\$ 828,812	\$ 809,160	\$ 809,160	1.43%
Uniform Patrol	4,606,894	4,833,752	4,795,887	5,004,087	5,118,744	5.90%
Criminal Investigation	1,399,223	1,390,897	1,433,915	1,453,233	1,453,233	4.48%
Recruiting and Training	356,498	426,283	417,209	413,638	440,122	3.25%
Quartermaster Division	1,029,538	1,606,603	1,604,227	1,529,523	1,790,046	11.42%
Communication / Jail	1,298,575	1,381,763	1,391,603	1,421,389	1,421,389	2.87%
Special Services	782,079	936,514	900,775	976,481	976,481	4.27%
Information Services	356,786	506,444	492,861	378,042	378,042	(25.35%)
DEPARTMENT TOTAL	\$10,702,498	\$11,880,039	\$11,865,289	\$11,985,553	\$12,387,217	4.27%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget From FY06 to FY07
Salaries & Benefits	\$ 8,945,422	\$ 9,488,674	\$ 9,539,620	\$10,014,664	\$10,119,001	6.64%
Supplies	384,978	395,334	375,627	346,097	\$389,289	(1.53%)
Maintenance	366,843	405,095	400,726	423,886	\$425,476	5.03%
Purchased Services	987,165	1,244,574	1,211,405	1,200,906	\$1,341,981	7.83%
Capital Outlay	18,090	346,362	337,911	0	\$111,470	(67.82%)
DEPARTMENT TOTAL	\$10,702,498	\$11,880,039	\$11,865,289	\$11,985,553	\$12,387,217	4.27%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Police Administration	9.0	9.0	9.0	9.0	9.0	0.00%
Uniform Patrol	66.5	67.5	74.0	74.0	80.0	8.11%
Criminal Investigation	16.0	19.0	18.0	18.0	18.0	0.00%
Recruiting and Training	4.0	4.0	4.0	4.0	4.0	0.00%
Quartermaster Division	1.0	1.0	1.0	1.0	1.0	0.00%
Communication / Jail	27.0	29.0	29.0	29.0	29.0	0.00%
Special Services	11.0	11.0	14.5	15.5	15.5	6.90%
Information Services	8.0	8.0	9.0	8.0	8.0	(11.11%)
DEPARTMENT TOTAL	142.5	148.5	158.5	158.5	164.5	3.79%

Service Level Adjustments

Uniform Patrol:	6 Police Officers (3 in January; 3 in August)	401,664
Police TOTAL		\$ 401,664

**POLICE DEPARTMENT
ADMINISTRATION**

Description & Budget Explanation

The Administration Division is responsible for the administrative support of all divisions in the Police Department.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$778,770	\$872,905	\$828,812	\$809,160
Position Summary	9	9	9	9

Program Name: Administration

Service Level: To ensure that Departmental programs and activities are in line with the department mission statement and accomplished within budgetary limitations.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Complaints are investigated within 30 days of assignment.	90%	88%	85%	90%
Efficiency				
- The Department stays within budget overall.	103%	102%	99%	100%
Output				
- Percent chapters of policy reviewed annually per CALEA.	100%	100%	100%	100%

**POLICE DEPARTMENT
UNIFORM PATROL**

Description & Budget Explanation:

The Uniform Patrol Division is responsible for providing police patrol and traffic enforcement duties.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$4,366,372	\$4,606,894	\$4,795,887	\$5,118,744
Position Summary	66.5	67.5	74	80

Program Name: Uniform Patrol

Service Level: Provide timely initial police services on a 24 hour basis incorporating a community policing philosophy with an emphasis on problem solving.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of time Patrol Officers' time that is				
Proactive	40%	27%	20%	40%
Reactive	60%	73%	80%	60%
Efficiency				
- Average response time on high priority calls.	5.35 Mins	6:09 mins	6:20	5:35
- Average response time on low priority calls.	5.38 Mins	6:25 mins	830	6:35
- Percentage of total accidents that are alcohol related.	2%	2%	2%	2%
Output				
- No. of high priority calls handled	4,453	4,168	4,250	4,500
- No. of low priority calls handled	30,313	42,323	43,000	45,000
- Total number of calls handled	60,405	57,605	62,000	63,000
- No. of DWI arrests	330	212	320	325
- No. of DUI arrests	88	93	75	100
- No. of problems addressed	38	34	35	45
- No. of problems resolved	18	21	27	35

Program Name: Special Enforcement Section

Service Level: Provide traffic safety services.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- No. of injuries at high accidents locations.	335	329	275	300
Output				
- No. of enforcement actions for high accident locations.	4709	3,621	2,500	3,000
- No. of directed traffic patrols performed.	407	253	325	350

**POLICE DEPARTMENT
CRIMINAL INVESTIGATION**

Description & Budget Explanation:

The Criminal Investigation Division is responsible for the investigation of serious criminal offenses within the Cit College Station.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$1,161,135	\$1,399,223	\$1,433,915	\$1,453,233
Position Summary	16	19	18	18

Program Name: Criminal Investigations

Service Level: To provide effective and efficient investigation of serious criminal offenses within a reasonable amount of time.
 To provide critical event counseling and advocacy to crime victims and witnesses.
 To review all offense and arrest reports for thoroughness and accuracy.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
Percent satisfied on customer survey:	71%	75%	80%	80%
Percent cleared on follow-up cases:	77%	73%	75%	75%
Percent cleared cases that are cleared by arrest:	35%	34%	45%	45%
Percent drug and vice complaints receiving timely and effective follow-up investigation:	N/A	N/A	50%	50%
Efficiency				
Percent of assigned cases disposed of within 30 days:	54%	47%	50%	50%
Percent of serious crime victims who receive personal contact from Crime Victims' Advocate:	N/A	100%	100%	100%
Output				
Number of cases reviewed:	N/A	15,781	16,500	17,325
Number of cases assigned:	2,259	2,307	2,400	2,500
Number of cases cleared:	1,749	1,663	1,800	1,875
Number of cases cleared by arrest:	615	559	800	844

**POLICE DEPARTMENT
RECRUITING AND TRAINING**

Description & Budget Explanation:

The Recruiting and Training Division recruits, selects and trains sworn and civilian employees. Additionally, the Division provides continuing training to employees.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$334,789	\$356,498	\$417,209	\$440,122
Position Summary	4	4	4	4

Program Name: Recruiting & Training

Service Level: To provide continuing education and training for the enhancement of the professional skills of employees.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percentage of sworn employees that receive an average of 80 hours of in-house training each.	100%	100%	100%	100%
- Maintain a minimum 95% of authorized strength for sworn personnel	100%	99%	95%	95%
- Percentage of civilian employees that receive an average of 20 hours of in-house training each.	N/A	N/A	N/A	100%
Efficiency				
- Average number of training hours provided per employee, including part-time employees and FTO Program.	188	171	188	200
- Average number of training hours provided per civilian employee, including part-time employees and FTO Programs.	N/A	N/A	N/A	150
Output				
- No. of in-house training hours	18,146	15,641	18,150	19,500
- No. of applicants processed	623	972	650	900
- No. of recruiting trips	15	20	17	17
- No. of outside training hours	8,892	8,523	8,900	10,000

**POLICE DEPARTMENT
QUARTERMASTER**

Description & Budget Explanation:

The Quartermaster Division is responsible for maintenance, equipment, and supplies purchased for the Police Department. The duties include the ordering and dispersal of supply and equipment items for use by all Department employees, and coordinating repairs for all the Department's facility and equipment needs.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$769,079	\$1,029,538	\$1,604,227	\$1,790,046
Position Summary	1	1	1	1

Program Name: Quartermaster

Service Level: Provide equipment, supplies and maintenance for the Department.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- % satisfied on employee survey.	98%	97%	95%	95%
Efficiency				
- % of Supply requests filled within 5 working days.	99%	98%	95%	95%
Output				
- No. of supply requests filled within 5 working days.	884	996	800	850

**POLICE DEPARTMENT
COMMUNICATIONS/JAIL**

Description & Budget Explanation:

The Communications/Jail Division is responsible for police communications and dispatch, provides safe and secure detention operations, and provides report taking capabilities for low priority calls.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$1,224,187	\$1,298,575	\$1,391,603	\$1,421,389
Position Summary	27	29	29	29

Program Name: Public Safety Communications

Service Level: Processing of Police, Fire, and EMS calls for service.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- % satisfied on Citizen Survey.	98%	*	96%	85%
Efficiency				
- Percent of priority 1 police calls dispatched within 3 minutes.	98%	99%	98%	96%
- Percent of priority 1 fire calls dispatched within 1 minute.	95%	96%	94%	96%
Output				
- Phone calls processed monthly.	21,585	**26,576	24,649	27,114
- Phone calls processed monthly (8am-5pm).	11,698	**11,905	13,064	14,371
- 911 phone calls monthly	1,319	1,378	1,483	1,562
- Total police incidents monthly.	8,675	9,463	9,995	10,595
- Total fire incidents monthly.	391	419	441	463

*No Survey done for 2004

**Numbers were estimates due to equipment failure

Program Name: Jail

Service Level: Processing of prisoners allowing patrol officers to reduce transport and processing time of prisoners; keeping an officer in service by taking low priority calls for service over the phone or in person.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Length of time to process arrestees.	30 mins.	30 mins.	30 mins	N/A
- Length of time jailers are dedicated to jail operations	N/A	N/A	75%	75%
- Length of time jailers are dedicated to dispatch	N/A	N/A	25%	25%
Efficiency				
- Percent of priority 4 calls handled by Division.	5%	5%	6%	6%
Output				
- No. of meals served	N/A	1,047	1,324	1,889
- Average number of hours detainees held	N/A	N/A	9	10
- No. of reports taken by Division monthly.	135	116	148	157
- No. of prisoners processed monthly.	484	513	467	495

**POLICE DEPARTMENT
SPECIAL SERVICES**

Description & Budget Explanation:

The Special Services Division is responsible for coordination of the Tech-Prep Criminal Justice Program at A&M Consolidated High and both Middle Schools. The Division is also responsible for a number of programs that involve the community and the public school system, in crime prevention and safety education for our children. Additionally, the Division is responsible for animal control services in the City.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$732,976	\$782,079	\$900,775	\$976,481
Position Summary	11	11	14.5	15.5

Program Name: Tech-Prep Criminal Justice Program

Service Level: Coordinate the Tech-Prep Criminal Justice Program at A&M Consolidated High and Middle Schools while establishing positive relationships with students, faculty, staff and mentoring At-Risk Students.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Annual faculty and staff survey approval rate.	98%	98%	95%	95%
Efficiency				
- Percentage of students enrolled receiving a passing (70%) grade.	94%	95%	96%	95%
Output				
- No. of students in Tech-Prep Criminal Justice Courses.	304	240	325	325
- No. of at-risk students helped with mentoring sessions.	740	891	750	800

Program Name: Drug Resistance Education (DARE)

Service Level: To provide a quality D.A.R.E. program to students in selected grades in the CSISD system, for the purpose of educating students of the consequences of substance use and abuse.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Annual faculty and staff survey approval rate.	95%	98%	97%	95%
Efficiency				
- Percentage of students in 5th grade D.A.R.E. program that scored at least 70% on final written exam.	85%	100%	94%	95%
Output				
- No. of students taught in the 5th Grade curriculum.	539	604	655	650

Program Name : Animal Control

Service Level: To provide adequate and professional animal control services to the citizens and visitors to the City of College Station.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent of citizens satisfied with service	73%	N/A *	74%	75%
Efficiency				
- Percent of on-duty, animal calls responded to within 15 minutes.	76%	72%	73%	75%
Output				
- Calls for service per year	5,456	5,608	5,600	5,800
- No. of animals handled per year	1,769	1,944	1,900	1,950

**POLICE DEPARTMENT
INFORMATION SERVICES**

Description & Budget Services

The Information Services Division is responsible for processing and maintaining police records and evidence.

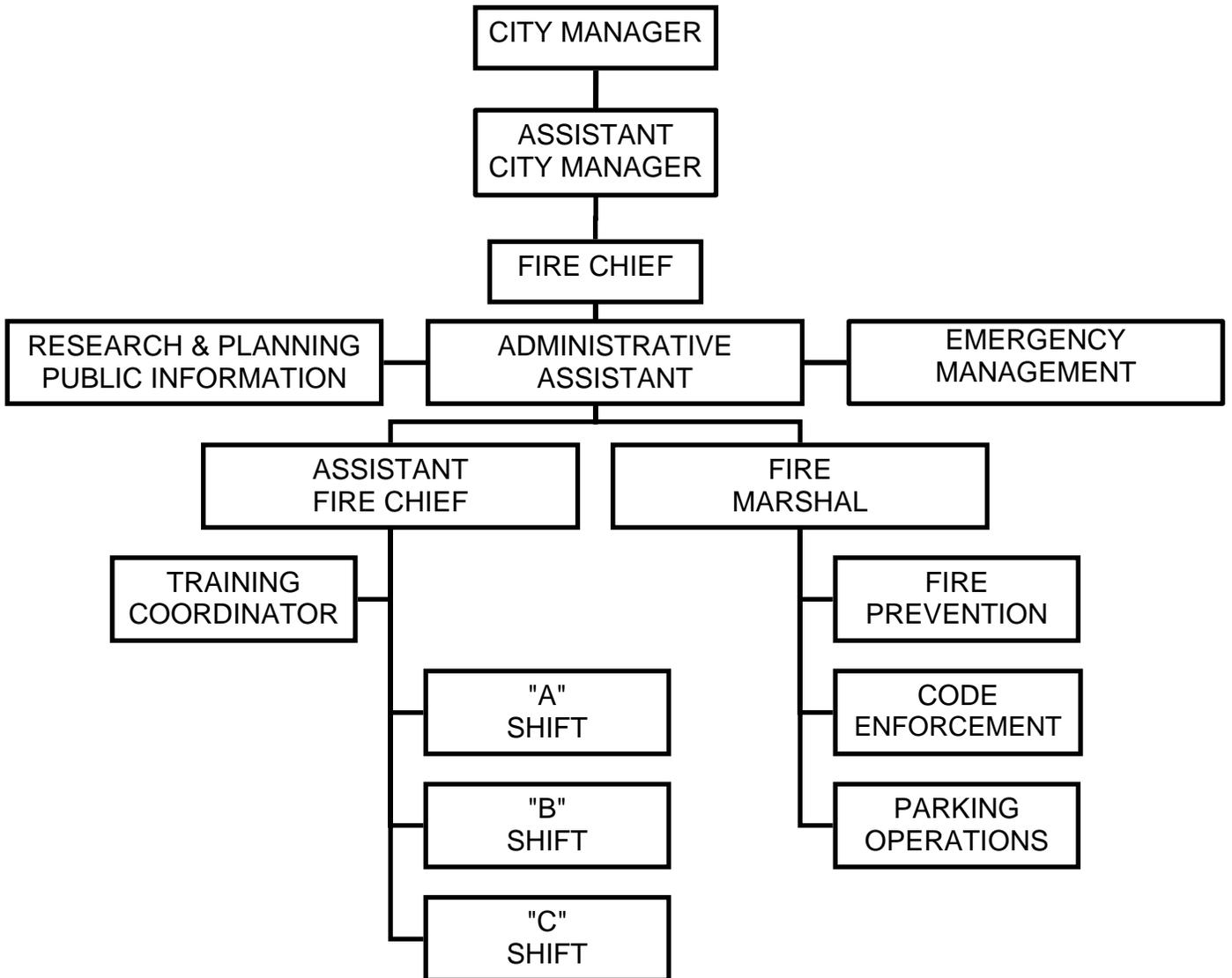
	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$365,602	\$356,786	\$492,861	\$378,042
Position Summary	8	8	9	8

Program Name: Information Services

Service Level: Process and maintain accurate police records and evidence and provide for the effective and efficient retrieval, distribution, and storage of departmental records and evidence so that information requested by other divisions of the department, prosecutors, and the citizens is readily available.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on annual customer survey.	98%	*	98%	98%
- Percent of time that all incoming records/ evidence are processed correctly.	98%	99%	99%	99%
Efficiency				
- Percent of time reports and supplements received by 9 a.m. are processed by 3 p.m.	86%	84%	95%	90%
- Percent of time all citations are processed by 5 p.m. the day following the citation.	86%	84%	95%	90%
-				
Output				
- No. of reports processed annually.	45,101	14,451	12,542	13,189
- No. of Record Technicians used to process reports.	3	3	3	3
- No of citations processed annually.	42,953	35,962	24,200	25,410
- No. of Record Technicians used to process citations.	1	1	1	1
- No. of evidence/property items processed annually.	6,752	8,415	6,800	7,140
-				

FIRE DEPARTMENT



**City of College Station
Fire Department
Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Fire Administration	\$ 484,776	\$ 430,675	\$ 442,179	\$ 433,167	433,167	0.58%
Emergency Management *	-	-	-	183,201	309,082	
Fire Suppression	4,466,772	5,214,409	5,112,024	5,222,220	5,369,583	2.98%
Fire Prevention	764,506	776,962	788,693	822,043	822,043	5.80%
Emergency Medical Services	2,315,777	2,328,985	2,335,395	2,405,285	2,405,285	3.28%
DEPARTMENT TOTAL	\$ 8,031,831	\$ 8,751,031	\$ 8,678,291	\$ 9,065,916	\$ 9,339,160	6.72%

EXPENDITURES BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 6,510,157	\$ 7,088,766	\$ 7,198,261	\$ 7,643,054	\$ 7,706,386	8.71%
Supplies	453,616	495,655	491,523	412,050	517,822	4.47%
Maintenance	267,479	299,999	287,424	276,180	276,430	(7.86%)
Purchased Services	653,927	752,821	679,537	734,632	827,022	9.86%
Capital Outlay	146,652	113,790	21,546	-	11,500	(89.89%)
DEPARTMENT TOTAL	\$ 8,031,831	\$ 8,751,031	\$ 8,678,291	\$ 9,065,916	\$ 9,339,160	6.72%

PERSONNEL BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Fire Administration	4.00	5.00	5.00	5.00	5.00	0.00%
Emergency Management*	-	-	-	2.50	3.00	
Fire Suppression	59.00	59.00	64.00	64.00	67.00	4.69%
Fire Prevention	11.00	10.00	10.00	10.00	10.00	0.00%
Emergency Medical Services	31.00	31.00	31.00	31.00	31.00	0.00%
DEPARTMENT TOTAL	105.00	105.00	110.00	112.50	116.00	5.45%

Service Level Adjustments

Fire Suppression Division:	Ladder Truck Company Staffing	147,363
Emergency Management Division:	Departmental Operations & Maintenance	105,112
	Staff Assistant @ community Emergency Operations Center	20,769
Fire Department SLA TOTALS		\$ 273,244

* Emergency Management moved from the General Government Department to the Fire Department in FY07.

FIRE DEPARTMENT ADMINISTRATION

Description & Budget Explanation:

The Administration Division is responsible for the administrative oversight and administrative support of all divisions and operating units within the Fire Department.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$379,436	\$484,776	\$442,179	\$433,167
Position Summary	4	5	5	5

Program Name: Administration

Service Level: Provide comprehensive planning, operational oversight, and budget preparation and monitoring for all divisions and functions within the Fire Department.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Ensure other divisions within the Fire Department meet their performance measures.	90%	95%	95%	95%
Efficiency				
- The department operates within Approved budget.	95%	95%	95%	95%
Output				
- Percent of policies reviewed/revised annually.	100%	100%	100%	100%
- 1/4 shift meetings conducted.	100%	100%	100%	100%
- 1/4 news letters sent to all employees.	100%	100%	100%	100%

FIRE DEPARTMENT EMERGENCY MANAGEMENT

Description & Budget Explanation:

The Office of Emergency Management and Homeland Security is responsible for protecting the city from all hazards through coordinating emergency and/or disaster training, mitigation, preparedness, planning, response and recovery.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$155,166	\$147,090	\$155,991	\$309,082
Position Summary	1	1	2.5	3

Program Name: Emergency Management and Homeland Security

Service Level: Coordinate emergency and/or disaster training, mitigation, preparedness, planning, response and recovery for the city for all hazards.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Compliance with State and Federal requirements	100%	100%	100%	100%
Efficiency				
Per capita direct operating expense**	1.67	1.60	\$1.92	\$2.19
Output				
- Conduct EOC training activities annually	5	4	5	5
- City participation in annual Interjurisdictional exer	1	2	2	2
- Participate in quarterly LEPC meetings.	3	4	4	4
- Review and/or Update of emergency plans annually.	100%	100%	100%	100%
- Participate in monthly meetings with the Interjurisdictional EM Team.	12	12	12	12
- Conduct Public Education or Training activities.	7	9	9	9
- Conduct annual Emergency Management Academy.	1	1	1	1
- Request and coordinate DEM training courses for city personnel*.	1	176	4	5
- No. of personnel participating in training	273	933	750	750

*Requesting courses from DEM may not result in courses being available locally.

**Annual emergency management budget divided by current city population figure. Includes grant generated funds.

**FIRE DEPARTMENT
FIRE SUPPRESSION**

Description & Budget Explanation:

The Fire Suppression Division provides emergency response to fire, aircraft, EMS, rescue and hazardous materials incidents. Training is another major portion of the Fire Operations function, this includes training with neighboring agencies to allow a more integrated emergency response to the community. Additionally, Fire Suppression assists Fire Prevention with the majority of public education programs.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$4,313,120	\$4,466,772	\$5,112,024	\$5,369,583
Position Summary	59	59	64	67

Program Name: Fire Department Suppression

Service Level: Provide prompt, effective, and efficient response and mitigation for fire, rescue, and Haz-Mat emergencies.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of response time, which consists of dispatch to first arriving unit on scene (Response time consist of dispatch time*, turnout time, and drive time)				
>6	32%	30%	34%	30%
<6	65%	65%	65%	65%
<5	47%	46%	45%	45%
<4	28%	27%	30%	30%
<3	12%	10%	8%	8%
- Percent of time fire damage is confined to the room/structure of origin.	95%	95%	95%	95%
- Percent of time a stop loss*** on Haz-Mat incidents are achieved within 1 hour of on scene time.	96%	98%	98%	98%
Output				
- Total number of unit responses.	2,723		3,600	3,800
- Total number of incidents.	1,554	1,792	1,950	2,000

*Dispatch time is tracked in Police Department's Communication Service Level

***Stop loss is the point in time in which the spread of a material has been contained

****Response times have been negatively influenced by two major factors (1)The Spreading population base is further from our stations (2)Problems with the MDT automated status system

Service Level: Provide non emergency services to enhance the survivability of citizens, visitors and emergency response personnel in our community.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Output				
- Total no. of station tours	114	118	130	150
- Total no. of station tour visitors	1,320	995	1,200	1,500
- Staff hours committed to station tours	426	285	400	500
- Total no. of public education appearances	126	124	150	150
- Staff hours committed to public education appearances	1,242	1,425	1,800	2,000
- Staff hours committed to reviewing SOP'S / SOG'S	N/A	824	900	1,000
- Total no. of EMS riders	120	175	160	175
- Staff hours committed to EMS riders.	4,504	3,864	3,000	2,400

Program Name: Training

Service Level: Coordinate training, testing, and support necessary to provide prompt, effective and efficient response and mitigation for fire, rescue and Haz-Mat emergencies.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Required/actual continuing education hours:				
Fire	1820/5533	1880/2976	1200 / 8800	1200 / 3600
ARFF (Aircraft Rescue Fire Fighting)	120/478	120/638	140 / 450	140 / 500
Haz-Mat (Hazardous Materials)	216/2798	270/648	500 / 600	500 / 800
- No. of required/actual certifications maintained.	165/241	185/290	215 / 600	200 / 600
- No. of joint training hours with outside agencies	N/A	160	175	200
Output				
- No. of TXFIRS reports generated by CSFD*	3,844	5,001	5,200	5,600
- No. of total fire training hours	8,089	4,262	8,000	9,000
*TXFIRS reports now generated on every response				

**FIRE DEPARTMENT
FIRE PREVENTION/COMMUNITY ENHANCEMENT**

Description & Budget Explanation:

The Fire Prevention/Community Enhancement Division does a number of things related to safety to prevent fires as well as investigative services to determine the cause and origin of fires. Also included in this function is the maintenance and enforcement of city ordinances relating to zoning, sanitation, drainage, nuisance abatement and parking related violations. Fire Prevention is involved in the development process through the inspection of new buildings to ensure compliance with the fire code. Public safety and education programs are provided to the citizens of College Station.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$703,600	\$764,506	\$788,693	\$822,043
Position Summary	11	10	10	10

Program Name: Fire Prevention

Service Level: Provide prompt and thorough system acceptance tests and conduct building fire safety inspections to ensure code compliance.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of time acceptance tests are conducted within 1 working day of requests.	98%	98%	99%	98%
- Percent of time new business final inspections are held within one working day of requests.	100%	100%	100%	100%
Efficiency				
- No. of inspections per month per officer.	39	48	42	40
- Per capita operating expenditures (for all Fire Prevention/Code Enforcement activities).*	\$9.50	\$10.29	\$12.00	\$12.00
Output				
- Total # of new construction-and redevelopment sites.	807	684	700	650
- No. of systems tests conducted per year.	163	81	70	150
- No. of fire safety inspections of businesses.	1,410	1,138	800	800
- Major violation complaint to response time.	1 day	1 day	1 day	1 day
- Minor violation complaint to response time.	3 days	3 days	3 days	3 days

* Major violations are any problems that pose an immediate threat to life, property or the environment.
(Locked exits, sprinkler systems out of service, dumping of hazardous materials, unauthorized burning)

Service Level: Determine fire cause and origin of all fires responses and location by occupancy of fire injuries/deaths.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of time fire cause and origin are determined when an investigator is called	98%	98%	98%	98%

Service Level: Provide public safety education programs.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent of class participants satisfied or very satisfied with public safety education programs.	98%	98%	98%	98%
- Percent of College Station Citizens receiving public safety education programs	24%	18%	18%	18%
Output				
- No. of participants in fire safety classes.	17,335	12,802	13,000	13,000
- No. of fire safety/code compliance classes.	380	298	280	280

Program Name: Community Enhancement (Code Enforcement)

Service Level: Ensure a healthy and safe community through the timely, proactive, and reactive enforcement of property standards, codes and ordinances.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent of staff time spent on proactive code enforcement.	80%	97%	96%	95%
- Percent of cases resolved within 90 days.	100%	99%	98%	98%
- Percent of cases resolved by voluntary compliance.	98%	98%	98%	98%
- % of cases requiring administrative action.	2%	2%	2%	2%
Efficiency				
- No. of cases resolved per code employee.	3771	1904	1700	1700
Output				
- Total no. of community enhancement cases.	15,086	7,016	4,800	4,800
- No. of premise* cases resolved.	15,075	7,616	7,000	7,000
- No. of proactive cases.	12,068	6,818	4,200	4,200
- No. of cases taking 90 days or more.	11	32	40	40
- No. of cases resolved by voluntary compliance.	14,784	7,438	8,000	8,000
- No. of cases requiring administrative action.	301	16,323	200	200
- No. of Weeds & Grass cases.	2,912	1,414	800	800
- No. of Open storage cases.	1,740	668	600	600
- No. of sanitation related cases.	6,484	3,263	1,200	1,200
- No. of Junk/abandoned vehicle cases.	216	160	150	150
- No. of landscape and land-use zoning cases.	139	138	300	300
- No. of signs-handbills zoning cases.	1,799	2,497	6,000	5,000
- No. of PITY (parking in the yard) cases.	197	10	300	200
- No. of other code enforcement cases.	1,486	8,183	16,000	1,300
- No. of Code Cases Referred by PD or Dev SVS.	90	131	150	150
- No. of Joint cases with PD or Dev SVS.	157	131	22	20
- Patrol fire lanes (days per week).	6	6	6	6
- No. of parking citations per year.	16,587	11,900	6,000	6,000

*Premise cases are nuisance issues like weeds and grass, junk vehicles, and litter. They also include zoning, sanitation and drainage ordinances. ** New

FIRE DEPARTMENT EMERGENCY MEDICAL SERVICE

Description & Budget Explanation:

The Emergency Medical Service division provides emergency response to medically related emergency calls for assistance in College Station and South Brazos County. Automatic and mutual aid agreements with neighboring entities allow more integrated EMS response to the community. Training and quality assurance are also a major function of the division.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$2,031,930	\$2,315,777	\$2,335,395	\$2,405,285
Position Summary	31	31	31	31

Program Name: Emergency Medical Services

Service Level: Provide timely response, prompt patient assessment, quality treatment, and transport.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of ALS response time, which consists of dispatch to first arriving unit on scene (Response time consist of dispatch time*, turnout time, and drive time)				
>6	32%	30%	28%	27%
<6	69%	70%	70%	70%
<5	53%	56%	55%	54%
<4	31%	30%	33%	30%
<3	11%	3%	5%	5%
- Percent of time patient's condition remained the same or improved during transport.	85%	98%	96%	96%
Output				
- No. of ALS/BLS responses.**	900/2400	2397/3357	1200 / 2500	1500 / 3000
- Total no. of unit responses.	4,900	4,930	5,400	5,900
- Total no. of incidents.	2,800	3,241	3,400	3,800

*Dispatch time is tracked in Police Department's Communication Service Level.

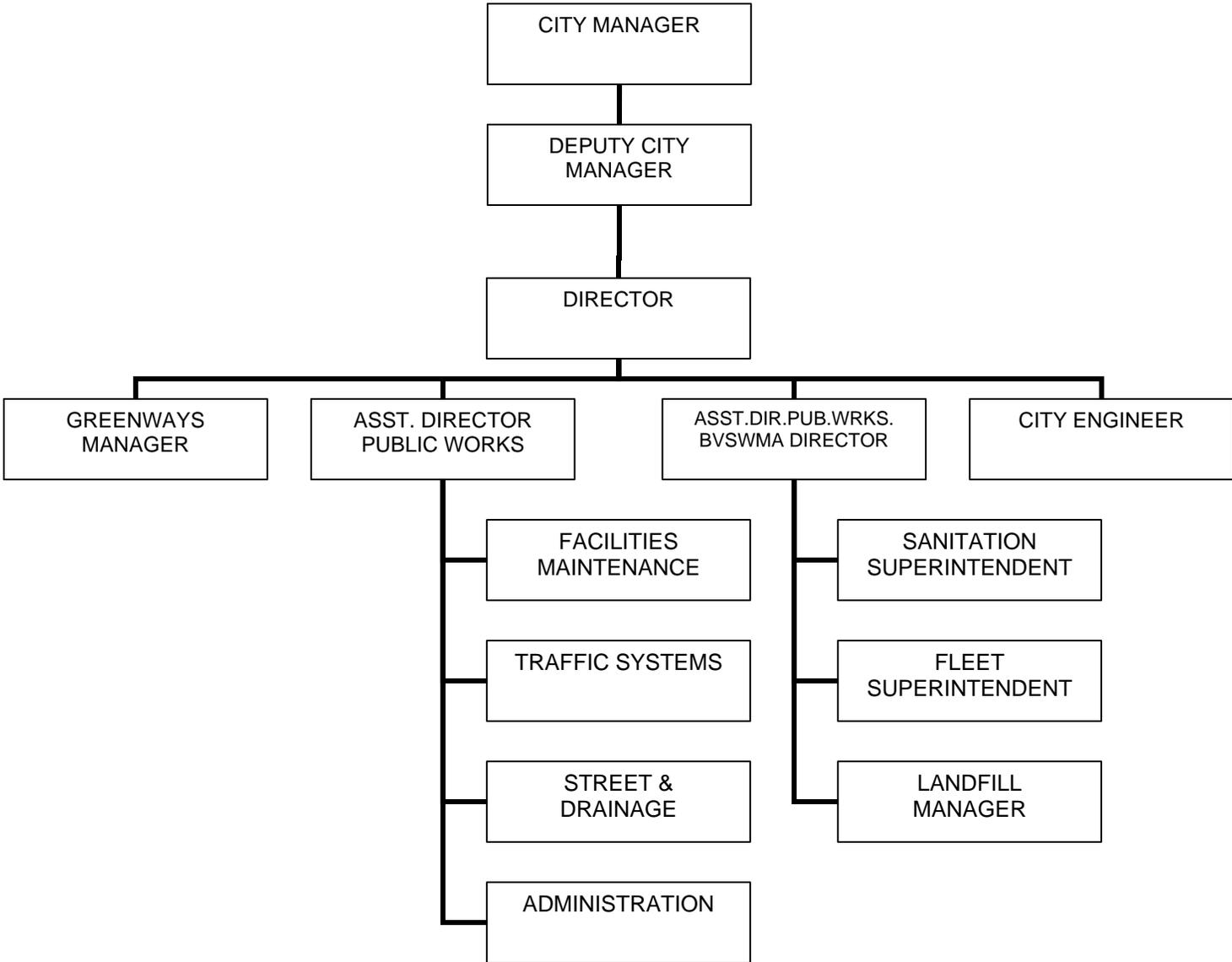
**Advanced life support (ALS) treatment including the administration of medications, defibrillation/cardio version (electric shocks to the heart), intravenous (IV) fluid therapy, advanced airway management, such as intubation, and blood pressure control with MAST (military anti-shock trousers).
Basic life support (BLS) treatment including CPR, splitting, bandaging, spinal immobilization, and oxygen therapy.

Service Level: Coordinate training, medical direction, and support necessary to provide timely response, prompt patient assessment, quality treatment and transport.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Required/actual continuing education hours:				
EMT-Basic	20/34	20/45	20 / 35	20 / 20
EMT-Intermediate	30/34	28/45	30 / 45	30 / 30
EMT-Paramedic	40/34	36/45	40 / 55	40 / 40
- Percent of EMS patient reports reviewed for completeness, protocol compliance and safety adherence.	40%	29%	50%	50%
- No. of required/actual certifications maintained.	196/239	242 / 293	243 / 300	243 / 283
- No. of staff hours committed to protocol review	N/A	680	2,200	2,200
Output				
- No. of EMS patient reports generated by CSFD.	3,500	3,357	3,700	4,000
- No. of EMS training hours.	7,500	8,709	5,000	5,500

** This item will be undergoing a continuous improvement evaluation

PUBLIC WORKS



**City of College Station
Public Works Department
Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Public Works Administration	\$ 495,784	\$ 501,268	\$ 468,523	\$ 519,566	\$ 519,566	3.65%
Facilities Maintenance	1,086,098	1,287,974	1,300,804	1,339,553	1,339,553	4.00%
Streets Maintenance	2,228,839	3,420,243	3,435,108	2,472,941	2,887,076	(15.59%)
Drainage Maintenance	555,112	772,053	791,262	705,635	823,635	6.68%
Traffic Signs and Markings	347,045	360,513	352,487	358,470	358,470	(0.57%)
Engineering	1,141,066	1,300,385	1,289,850	1,324,764	1,324,764	1.87%
Traffic Signals	594,671	582,645	583,667	552,017	552,017	(5.26%)
DEPARTMENT TOTAL	\$ 6,448,615	\$ 8,225,081	\$ 8,221,701	\$ 7,272,946	\$ 7,805,081	(5.11%)

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 3,479,965	\$ 3,849,757	\$ 3,825,193	\$ 3,954,304	3,954,304	2.72%
Supplies	380,974	312,021	328,487	341,348	342,348	9.72%
Maintenance	1,542,732	2,106,709	2,102,284	1,872,702	2,088,837	-0.85%
Purchased Services	919,212	1,805,405	1,815,673	1,104,592	1,399,592	-22.48%
Capital Outlay	125,732	151,189	150,064	0	20,000	(86.77%)
DEPARTMENT TOTAL	\$ 6,448,615	\$ 8,225,081	\$ 8,221,701	\$ 7,272,946	\$ 7,805,081	(5.11%)

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Public Works Administration	7.0	6.0	6.0	6.0	6.0	0.00%
Facilities Maintenance	7.0	7.0	7.0	7.0	7.0	0.00%
Streets Maintenance	22.0	22.0	22.0	22.0	22.0	0.00%
Drainage Maintenance	9.0	10.0	11.0	11.0	11.0	0.00%
Traffic Signs and Markings	3.0	3.0	3.0	3.0	3.0	0.00%
Engineering	10.0	17.0	17.0	17.0	17.0	0.00%
Traffic Signals	5.0	5.0	5.0	5.0	5.0	0.00%
DEPARTMENT TOTAL	63.0	70.0	71.0	71.0	71.0	0.00%

Service Level Adjustments		
Streets Maintenance:	Street Maint. Materials Cost	209,135
	Street Rehabilitation	205,000
General Fund Subtotal		\$ 414,135
Drainage Maintenance:	Front End Loader	\$ 93,000
	Plan sized scanner/copier	25,000
Drainage Fund Subtotal		\$ 118,000
Public Works SLA Totals		\$ 532,135

**PUBLIC WORKS
ADMINISTRATION**

Description & Budget Explanation:

The Administration Division serves as the primary customer contact point, and provides administrative support for the nine divisions of the Public Works Department.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$503,993	\$495,784	\$468,523	\$519,566
Position Summary	7	6	6	6

Program Name: Administration

Service Level: Provide prompt and reliable service to our customers both internal and external.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of internal customers satisfied on customer survey.	95%	95%	95%	95%
Efficiency				
- No. of output items per support staff.	3,800	3,000	3,500	3,500
Output				
- No. of purchase requests submitted annually.	1,600	1,400	1,600	1,600
- No. of work orders assigned annually.	13,100	9,000	10,000	10,000
- No. of quarterly reports annually.	4	4	4	4

**PUBLIC WORKS
FACILITIES MAINTENANCE**

Description & Budget Explanation:

The Facilities Maintenance Division is responsible for the maintenance of the City's office spaces and buildings.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$1,108,528	\$1,086,098	\$1,300,804	\$1,339,553
Position Summary	7	7	7	7

Program Name: Facilities Maintenance

Service Level: Maintain clean, safe, and comfortable working environment for City employees, customers, and citizens.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on customer survey.	90%	83%	83%	87%
Efficiency				
- Average response time to emergency repairs.	1 Day	1 Day	1 Day	1 Day
- Ratio of emergency repair hours to total of all maintenance hours.	2%	2%	3%	3%
- Work orders per employee.	288	320	300	325
- Total direct dollar cost/square foot of all maintained facilities	\$2.75	\$2.75	\$2.75	\$2.75
- Custodial cost per square foot.	\$1.20	\$1.20	\$1.20	\$1.20
Output				
- No. of Work orders annually.	1,733	2,292	1,750	2,000
- Total No. of labor hours to Work orders.	9,000	9,505	9,800	9,800
- Labor hrs to preventative maintenance.	1,576	1,544	1,600	1,800
- No of labor hrs to maintenance projects.	2,656	1,900	2,000	2,000
- No of labor hours to emergency repairs.	145	112	125	150

**PUBLIC WORKS
STREET MAINTENANCE**

Description & Budget Explanation:

This Division is responsible for the repair and maintenance of City streets and the annual residential street rehabilitation program. The Streets Maintenance Division also provides barricades for special events such as bonfire, football games, parades, etc. and emergencies such as flooding, fires, ice storms and hazardous materials spills.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$2,331,045	\$2,228,839	\$3,435,108	\$2,887,076
Position Summary	22	22	22	22

Program Name: Street Maintenance

Service Level: Provide regular maintenance and care of city streets.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
Percent of pavement greater than or equal to level "C" (random sample of pavement inventory)	95%	95%	95%	95%
Percent of pavement greater than or equal to level "B" (random sample of pavement inventory)	75%	75%	75%	75%
Efficiency				
Cost per mile of overlay	\$22,897	\$24,347	\$29,000	\$35,000
Output				
No. of lane miles of street seal coated	20	32		32
No. of lane miles of street overlay	18	19		19
No. of potholes repaired				24,000
No. of square feet of failure repairs				180,000
No. of curb miles swept				6,000

**PUBLIC WORKS
DRAINAGE MAINTENANCE**

Description & Budget Explanation:

The Drainage Maintenance Division is responsible for the care and maintenance of the drainage ways throughout the City.

	Fy 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$396,994	\$555,112	\$791,262	\$823,635
Position Summary	9	10	11	11

Program Name: Drainage Maintenance

Service Level: Provide a drainage maintenance program that keeps the storm carrying capacity of the system adequate in College Station.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Cost per capita per year for flood damage to structures (target not to exceed \$2.00)	\$0	\$0	\$0	\$0
- Right of way mowing program will maintain vegetation in 100% compliance with the City's weed ordinance.	100%	100%	100%	100%
Efficiency				
- Cost per mile of right way mowing	\$121.00	\$121.30	\$121.30	\$121.30
- Cost per mile of herbicide	\$0.88	\$0.45	\$0.45	\$0.45
- Cost per mile of creek cleaning	\$81.00	\$50.00	\$50.00	\$50.00
- Mow right of way on a 30 day cycle	30 days	30 days	30 days	30 days
Output				
- No. of miles of right way mowing	455	162	1500	1500
- No. of miles of herbicide	420	152	500	750
- No. of miles of creek cleaned	15	19	19	25

PUBLIC WORKS
TRAFFIC SIGNS AND MARKINGS

Description & Budget Explanation:

This division is responsible for the installation and maintenance of traffic signs and pavement markings.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$213,979	\$347,045	\$352,487	\$358,470
Position Summary	3	3	3	3

Program Name: Traffic Signs and Markings

Service Level: Maintain, repair, and install street signs and pavement markings to provide safe and efficient movement of motorists, bicyclist, and pedestrian.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Missing stop sign replacement time	1 hr	1 hr	1 hr	1 hr
- Replacement time for all other regulatory signs	72 hrs	72 hrs	72 hrs	72 hrs
Efficiency				
- Cost per work order	\$89	\$198	\$200	\$225
- No. of work orders per employee	749	583	550	550
Output				
- Total No. of work orders per year	1873	1283	1650	1650
- No. of stop signs replaced	\$34	468	400	425

PUBLIC WORKS ENGINEERING

Description & Budget Explanation:

Engineering is responsible for managing the capital improvement program and construction inspection of the infrastructure of private development. This includes projects such as street construction and rehabilitation, drainage projects, water and wastewater utilities, sidewalks and bikeways, and public facilities.

	Fy 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$695,688	\$1,141,066	\$1,289,850	\$1,324,764
Position Summary	10	17	17	17

Program Name: Engineering

Service Level: Provide for effective and efficient use of Capital Improvement Funds, strategic issues; and management of department function.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	Fy 07 Approved
Effectiveness				
- Percent of identified projects controlled by Engineering under contract	88%	95%	86%	92%
- Percent of CIP budget controlled by Engineering under contract	90%	94%	91%	92%
- Percent of budgeted capital projects designed and constructed within budget	100%	100%	100%	100%
Efficiency				
- Administrative cost per project	\$11,776	\$20,566	\$22,578	\$23,495
Output				
- No. of CIP projects planned.	59	56	57	55

**PUBLIC WORKS
TRAFFIC SIGNALS**

Description & Budget Explanation:

The Traffic Division is responsible for the repair and maintenance of traffic signals.

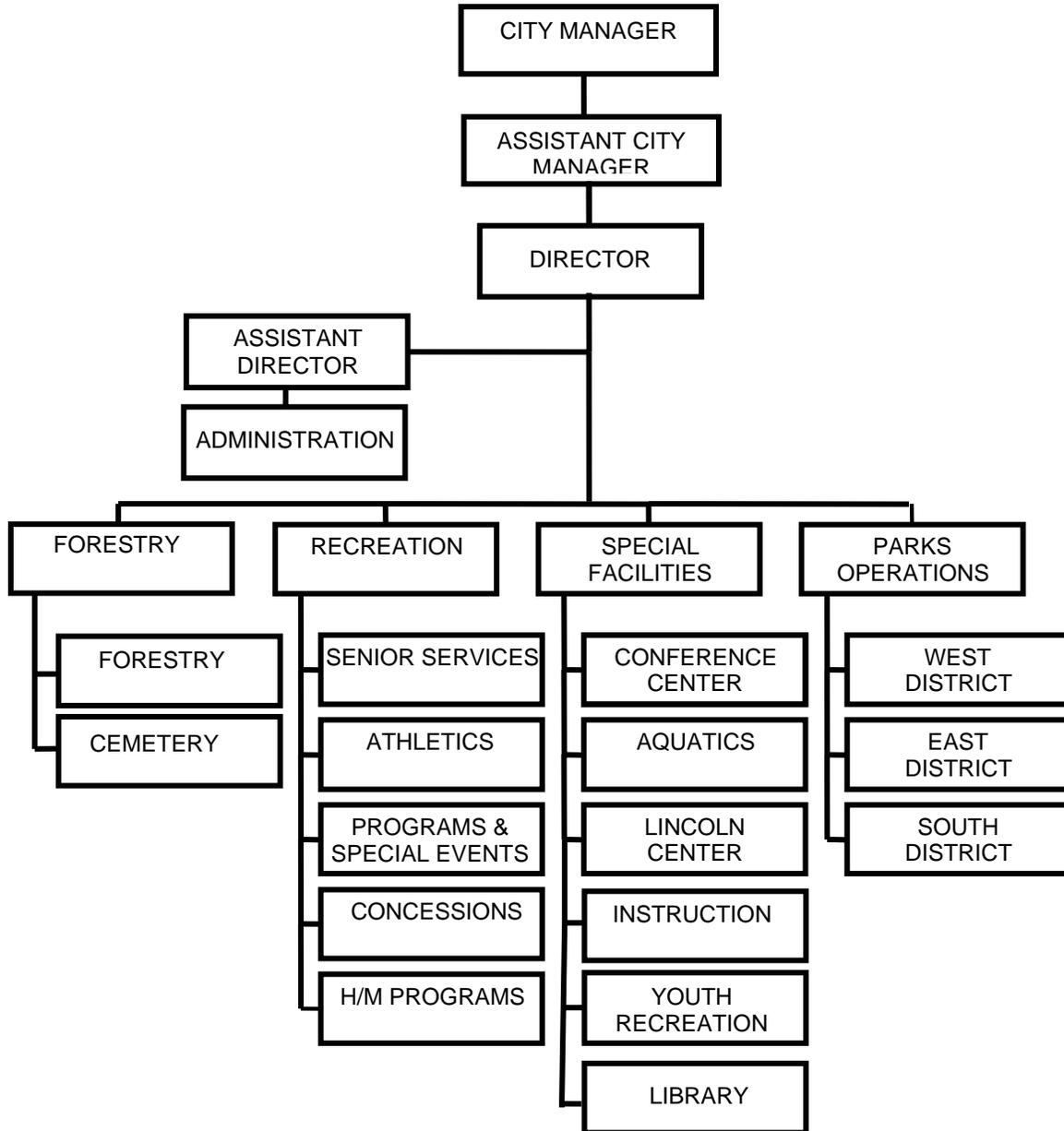
	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$487,548	\$594,671	\$583,667	\$552,017
Position Summary	5	5	5	5

Program Name: Traffic Signals

Service Level: Maintain and repair traffic signals and school warning devices to provide safe and efficient movement of vehicles and pedestrians.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percentage of system available	100%	100%	100%	100%
Efficiency				
- Cost per work order	\$201	\$200	\$250	\$300
- Cost per intersection	\$4,017	\$4,500	\$4,800	\$5,000
- Total system downtime per year (5 hour power outage)	0 hrs	0 hrs	0 hr	0hr
- Response time to after-hours calls	1 hr	1 hr	1 hr	1 hr
Output				
- No. of maintenance and repair work orders	1,397	1,615	1,580	1,600
- No. of signal bulbs replaced	282	1,895	400	2,000
- No. of signal heads replaced & repaired	13	8		
- No. of operation hours per year	525,600	525,600	525,600	525,600

PARKS AND RECREATION



**City of College Station
Parks and Recreation Department
Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY05	Revised Budget FY 06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Administration	\$ 684,478	\$ 672,825	\$ 688,338	\$ 714,866	\$ 714,866	6.25%
Recreation	1,101,734	1,275,016	1,333,900	1,370,505	1,694,242	32.88%
Special Facilities	1,897,789	2,005,819	2,091,947	2,270,952	2,270,952	13.22%
Parks Operations	2,008,213	2,495,842	2,378,404	2,244,491	2,457,852	-1.52%
Forestry	1,039,159	1,148,259	1,087,113	1,107,381	1,107,381	-3.56%
DEPARTMENT TOTAL	\$ 6,731,373	\$ 7,597,761	\$ 7,579,702	\$ 7,708,195	\$ 8,245,293	8.52%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY 06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 4,415,463	\$ 4,684,791	\$ 4,707,450	\$ 4,901,856	\$ 5,095,369	8.76%
Supplies	460,030	586,830	540,604	576,952	645,467	9.99%
Maintenance	350,720	461,879	449,696	408,413	425,933	-7.78%
Purchased Services	1,467,354	1,679,691	1,703,147	1,820,974	2,063,654	22.86%
Capital Outlay	37,806	184,570	178,805	-	14,870	(91.94%)
DEPARTMENT TOTAL	\$ 6,731,373	\$ 7,597,761	\$ 7,579,702	\$ 7,708,195	\$ 8,245,293	8.52%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Administration	9.50	9.50	9.50	9.50	9.50	0.00%
Recreation	13.50	13.50	13.50	13.50	16.50	22.22%
Special Facilities	44.50	44.50	44.50	44.50	44.50	0.00%
Parks Operations	35.00	36.00	37.00	37.00	39.00	5.41%
Forestry	14.00	14.00	14.00	14.00	14.00	0.00%
DEPARTMENT TOTAL	116.50	117.50	118.50	118.50	123.50	4.22%

Service Level Adjustments

Veteran's Park & Athletic Complex (PHII) O&M Funding	\$ 274,861
Athletic League Improvements	11,663
Concession Operations	180,782
Senior Services Addition	6,992
Athletic Events- State and National	62,800

Parks and Recreation TOTAL \$ 537,098

PARKS AND RECREATION ADMINISTRATION

Description & Budget Explanation:

The Administration Division provides design and administration for all approved Parks capital improvement projects and provides graphics support. The Division also serves as a primary customer contact point, and provides administrative assistance to other Departments and Divisions.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$666,786	\$684,478	\$688,338	\$714,866
Position Summary	9.5	9.5	9.5	9.5

Program Name: Administration

Service Level: Provide departmental administration, customer service, facility rentals, cemetery sales and records administration, program support, design and administration for all approved capital projects, and graphic support.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percentage of CIP projects initiated within budget, specifications, and allotted time.	92%	95%	90%	90%
- Percentage of all drafting and graphic work orders completed satisfactorily.	98%	95%	95%	95%
Efficiency				
No. of work orders per person (Parks Planning/divided by 3).	86	105	80	80
Output				
- No. of work orders for assistance completed.	257	299	240	240
- No. of CIP projects completed.	13	23	14	12
- No. of CIP assistance projects. (Landscape design).	12	3	6	4
- No. of publications produced.	115	187	120	130
- No. of pavilion rentals administered.	314	209	300	350
- No. of cost centers monitored.	22	22	22	22
- No. of Parks and Recreation Advisory Board meetings supported.	20	23	24	24
- Dollar amount administered in rental fees	\$28,839.00	\$18,275	\$20,000	\$25,000
- Number of Cemetery transactions administered.			375	375

Service Level: Provide adequate neighborhood and community park land for College Station Residents.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
The approved standard for neighborhood park land is 3.5 acres per 1,000*.	4.42	4.42	4.42	4.20
The approved standard for community park land is 3.5 per 1,000*.	4.23	4.23	4.23	3.75
Current estimated population for College Station provided by the Development Services Department for the month of April 2006 ~ 82,337.	69,612	69,612	69,612	72,337
Output				
No. of acres of neighborhood and mini park land**.	248	265	265	303.54
No. of acres of community park land**.	254	254	254	271.63

*Formula: Current population estimate divided by 1,000 = X. Then take the current neighborhood/community park acreage (taken from the current park inventory) divided by X to effectiveness. Population figure is reduced by 10,000 students that are estimated to live on the Texas A&M Campus. Totals do not include regional parks (Lick Creek Park and Veterans Park).

** Numbers taken from the Recreation, Park, and Open Space Master Plan.

PARKS AND RECREATION RECREATION

Description & Budget Explanation:

The Recreation Division has several programs that are all directly related to providing recreational, leisure and educational programs and opportunities.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$1,062,128	\$1,101,734	\$1,333,900	\$1,694,242
Revenue Summary	\$346,141	\$323,215	\$250,000	\$260,000
Position Summary	13.5	13.5	13.5	16.5

Program Name: Athletics

Service Level: Provide athletic programs to meet the needs and desires of citizens of all ages, interests and skill levels; host high quality athletic events that will attract out-of-town visitors to our community & increase the economic prosperity of the local community through athletic events that will generate tourist dollars, assist organizations with planning and conducting athletic events that also attract tourist and generate economic growth in our community.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on customer survey:	100%	100%	98%	96%
Adult Softball	99%	100%	96%	96%
Adult Flag Football	100%	100%	95%	96%
Girls Fastpitch Softball	100%	100%	88%	96%
Youth Basketball	99%	99%	98%	96%
Swim Team	100%	100%	98%	96%
Youth Flag Football	100%	100%	98%	96%
Adult Volleyball	100%	100%	96%	96%
Youth Volleyball	100%	100%	96%	96%
Swim Clinic	100%	100%	96%	96%
Challenger Sports Program	N/A	100%	100%	96%
Efficiency				
- No. of adult teams City Leagues.	8,307	10,774	630	630
- No. of youth participants City Leagues.	2,690	2,520	2,500	2,500
- No. of participants for sponsored tournaments & serviced events.	11,835	8,889	9,000	9,000
- No. of participants in City supported events	N/A	N/A	4,000	4,000
Output				
- Total revenue.	\$303,332	\$284,206	\$250,000	\$250,000
- No of City Sponsored and Serviced Events				9
- No. of City Supported Events				5
- No. of assisted non-City leagues.	4	4	4	4
- No. of Participants in non-City leagues.	3928	5,200	5,000	5,000
- No of Hotel Room nights generated from City Sponsored and Supported Events				7,000
- No. of Hotel room nights generated from City Supported Events				3,000

Reorganized Output to recognize City Sponsored and Serviced events as those events in which the City supplied funding and or labor. City supported events are those in which fields or equipment were used.

Program Name: Senior

Service Level: To meet the needs and desires of the adult and senior populations in our community through continuing education programs, instructional and leisure activities that encourage positive mental, physical and social development of citizens.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percentage of satisfied customers on survey.	99%	99%	99%	96%
Efficiency				
- Total No. of Senior Citizen Programs Offered.	112	121	75	75
- Total No. of Senior Special Events Offered.	38	22	4	4
Output				
- Total No. of Senior Participants Served.	4,347	3,096	3,000	3,000

Program Name: Programs and Special Events

Service Levels: Provide a variety of special events for the enjoyment of local citizens, and sponsor, co-sponsor and facilitate special events that will enhance local tourism, promote community pride, increase business revenues and increase hotel/motel sales tax revenues. Finally, provide and assist with programs that enhance the arts through encouragement, promotion, improvement, and application of the arts, including, but not limited to instrumental & vocal music, dance, drama, and other arts related, to the presentation, performance, execution and exhibition of these major art forms.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percentage satisfied on promoter survey.	94%	N/A	9500%	
Efficiency				
- No. of participants at WPC events.	53,429	61,081	60,000	60,000
- No. of participants, non WPC events.	135,000	140,175	141,455	140,000
Output				
- Total programs and special events revenue.	\$19,493	\$32,705	\$35,000	\$18,000
- No. of events at WPC amphitheater.	27	22	20	20
- No. of City programs offered (non WPC).	13	22	8	8
- No. of assisted non city programs/events.	6	8	5	5

*Since there was no traffic counter utilized during the Christmas in the Park program, any participation number used for 'drive through' traffic would be an Actual

Program Name: Kids Klub

Service Levels: Utilizing school district facilities to make after-school care for children available for the citizens of College Station and provide the opportunity for the participants to experience activities that will result in positive cognitive, physical, social and emotional youth development.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent satisfied on customer survey (parents and Kids Klub participants).	97%	97%	96%	96%
Efficiency				
- No. of CSISD students served by Kids Klub.	840	960	960	960
- Maintain a counselor to student ratio of 1:12 Number of Counselors. (Months Met)	9	9	9	9

PARKS AND RECREATION SPECIAL FACILITIES

Description & Budget Explanation:

The Special Facilities Division operates the pools, the Conference Center, the Lincoln Center, the EXIT Teen Center, Xtra Education, and Instructions.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$1,756,321	\$1,897,789	\$2,091,947	\$2,270,952
Revenue Summary	\$628,787	\$645,216	\$627,500	\$631,500
Position Summary (FTEs)	44.5	44.5	44.5	44.5
Fulltime / Benefited	12	12	12	12
Seasonal employees	225	194	225	225

Program Name: Instruction

Service Level: To meet the needs and desires of the youth, adult and senior populations in our community through continuing education programs, instructional and leisure activities that encourage positive mental physical and social development of citizens

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percentage of satisfied customers on survey.	98%	98%	98%	98%
Efficiency				
- Total No. of Instructional Classes Offered	355	351	375	385
- Percent Expenditures covered by revenue in Instructions.	55%	55%	55%	55%
- Percent expenditure covered by revenue in Xtra Ed.	100%	100%	100	100
- Total No. of X-tra Ed. Classes Offered.	340	354	360	370
Output				
- Revenues from Xtra Education Classes	86,882	84,187	90,000	\$92,700
- Revenues from Instructional activities	\$107,192	\$128,693	\$125,000	\$125,000
- Total no. of Instructional participants.	3,581	3,579	3,450	3,400
- No. of Xtra Ed Catalogs distributed.	100,000	100,000	100,000	100,000
- Total no. of Xtra Ed Participants.	3,169	3,201	3,024	3,000

Number of seasonal employees supervised = 60

Program Name: Aquatics

Service Level: Provide the public with safe, clean, attractive, professional operation of three city owned pools and one school owned pool for a reasonable fee. Activities include open swim, adult lap swim, pool parties, rentals, as well as support of the swim instruction program, competitive swim program, and Texas Public Pool Council.

Performance Measure:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent satisfied on customer survey.	98%	98%	98%	98%
- Achieve a 80% or better on all National Pool & Waterpark Assoc. audits.	80%	Exceeds Standards	Exceeds Standards	Exceeds Standards
Efficiency				
- Percentage of expenditures covered by revenues.	44%	40%	37%	37%
- Average annual cost per participant (as per AS400).	\$4.36	\$5.06	\$8.00	\$8.00
Output				
- Revenue.	\$276,669	\$270,183	\$280,000	\$280,000
- No. of customers.	145,879	132,549	149,000	149,000
- National Pool & Waterpark audits.	3	3	3	3
- Conduct a minimum of 4 hours/ month/ guard staff safety training .	3,025	3,000	3,000	3,000
- Guard staff licensed through Ellis & Assoc.	100	100	100	100
- No. of rentals:				
Theme Parties	15	0	0	50
After Hours Parties	202	184	230	230
Catered Pizza Parties	0	n/a	0	50
Pavilion Parties	255	241	245	245

Number of seasonal employees supervised = 115

Notes: Bad weather has a huge effect on these outputs and should be considered during review of such.

Program Name: Conference Center

Service Level: Provide a clean, convenient meeting space and accommodations through excellent customer service, at a reasonable fee for local citizens and out-of-town clients. Needs that can be met include meeting planning, room setup, event clean up, equipment rentals catering service coordination.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percentage satisfied on customer survey.	99%	99%	99%	99%
Efficiency				
- Percentage of expenditures covered by revenues.	49%	42%	34%	34%
- Average No. of customers based on 360 days of operation.	225	238	217	217
Output				
- Total Revenue.	\$138,396	\$126,512	\$107,678	\$105,000
- No. of customers.	81,289	85,720	78,000	75,000
- No. of days the parking lot is overflowing.	60	87	60	60
- No. of advisory Committee meetings.	11	0	N/A	N/A
- Number of rentals:				
Commercial	686	441	364	300
Non-Commercial	1,563	N/A	622	800
Political	7	N/A	N/A	N/A
No charge City use	451	N/A	N/A	N/A
No charge CSISD use	32	N/A	N/A	N/A
Standard	N/A	436	83	N/A
Non-profit	N/A	947	205	N/A
Internal/City use @ no charge	N/A	493	500	525
CSISD use @ no charge	N/A	38	28	30

Number of seasonal employees supervised = 11

Program Name: Lincoln Center

Service Level: Provide positive, drug-free environment where citizens and visitors can enjoy programming for a reasonable fee. Provide clean, safe, attractive facilities for an assortment of activities to include, but not limited to, youth athletics, educational programming, cultural events, and meeting rental space.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percentage satisfied on customer survey.	90%	90%	90%	90%
Efficiency				
- Cost per participant (Exp. vs Participation)	\$4.42	\$4.01	\$3.95	\$3.75
- Percentage of expenditures covered by revenues.	4.30%	10.05%	12.30%	12.30%
- Staff to youth ratio.	1:16	1 TO 10	1:13	1:10
Output				
- Revenue.	\$15,562	\$33,368	\$30,000	\$30,000
- No. of days open.	\$345	359	352	352
- No. of athletic events.	58	77	70	75
- No. of cultural exchanges.	96	38	90	90
- No. of educational programs.	25	11	35	40
- No. of memberships sold	473	634	600	650
- No. of participants.	81,629	82,624	90,000	85,000

Number of seasonal employees supervised = 18

Program Name: Recreation Youth (EXIT)

Service Level: Utilizing city-owned and operated teen centers, park facilities and resources, as well as school and privately owned facilities and resources, to provide and make easily accessible programs and activities for College Station's youth population that will create positive mental, physical and social youth development.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percentage satisfied on customer survey.	98%	N/A	99%	100%
Efficiency				
- No. of Teen Center members.	104	215	200	250
- No. of participants served through leisure/rec. activities.	11,237	12,037	15,250	15,000
- No. of participants served through educational activities.	3,345	2,578	2,250	3,000
- Staff to youth ratio.	1 to 8	1 TO 7	1to15	1to8
Output				
- No. of leisure/rec. activities provided.	207	375	340	400
- No. of educational programs provided.	72	51	185	100
- Revenue generated through fees to participants.	\$4,086.00	\$2,094	\$10,000	\$7,500
- No. of participants.	\$16,806	\$14,615	\$17,500	18,000
- No. of memberships sold.	\$77	\$181	\$180	250
- No. of days Teen Center open.	262	262	280	270
- No. of rentals for external adult groups	NA	N/A	N/A	40
- No. of rentals for exterior youth groups / Individual	NA	N/A	N/A	75

PARKS AND RECREATION OPERATIONS

Description & Budget Explanation:

The Operations Division is responsible for grounds maintenance, facilities repairs and replacements, and program support.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$1,954,755	\$2,008,213	\$2,378,404	\$2,457,852
Position Summary	35	36	37	39

Program Name: Parks Operations

Service Level: Provide clean, safe and well-maintained leisure facilities and provide support for recreation programs and special events.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent satisfied or very satisfied on annual citizens' survey.	N/A	N/A	N/A	N/A
- Percent of overall park maintenance standards met.	89.0%	89.0%	90.0%	90.0%
Efficiency				
- No. of acres per full-time employee.	16.3	15.7	18.1	17.3
- Cost per regularly maintained acre.	\$4,141	\$4,128	\$3,839	\$3,929
Output				
- No. of acres regularly maintained.	472	486.5	615.6	639.6
- No. of pavilions regularly maintained.	4	6	6	7
- No. of play courts regularly maintained.	33.5	35.5	38.5	41.5
- No. of athletic fields regularly maintained.	39	39	47	47
- No. of park lights regularly maintained.	964	1040	1,414	1,531
- No. of parks mowed and trimmed.	35	36	38	40
- No. of play units inspected and maintained.	42	45	48	53
- No. of special event ceremonies supported.	90	101	105	110

PARKS AND RECREATION

FORESTRY

Description & Budget Explanation:

The Forestry Division is responsible for the maintenance of the municipal cemeteries, and the maintenance of municipal trees, irrigation systems, and landscaped areas throughout the park system, at municipal facilities, and selected streetscape areas.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$1,003,078	\$1,039,159	\$1,087,113	\$1,107,381
Position Summary	14	14	14	14

Program Name: Wolf Pen Creek

Service Level: Wolf Pen Creek (H/M) moved to Recreation Division Special Events activity center (H/M) as part of re-organization for Fiscal Year 2006-2007.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on annual citizen survey.	N/A	N/A	N/A	N/A
Efficiency				
- Cost per acre (annually).	\$3,027	\$2,574	\$2,476	N/A
Output				
- No. of sq. ft. of turf area maintained.	496,000	430,000	430,000	N/A
- No. of sq. ft. of landscaped bed areas maintained.	20,000	20,000	20,000	N/A
- No. of acres on special-use facility park.	21	21	21	N/A

Program Name: Cemetery

Service Level: Provide grounds maintenance and customer service for municipal cemetery.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on annual citizen survey.	N/A	N/A	N/A	95%
Efficiency				
- Dollar cost per acre.	\$6,960	\$7,880	\$7,695	\$8,455
Output				
- Number of spaces (standard size only) sold per year.	123	161	170	170
- Revenue generated from space sales (all types) ¹	\$71,600	\$97,750	\$102,000	\$102,000
- Number of burials per year.	84	87	88	88
- Acres of cemetery care.	18.5	18.5	18.5	18.5

¹ All funds go to the Cemetery Endowment Fund

Program Name: Forestry

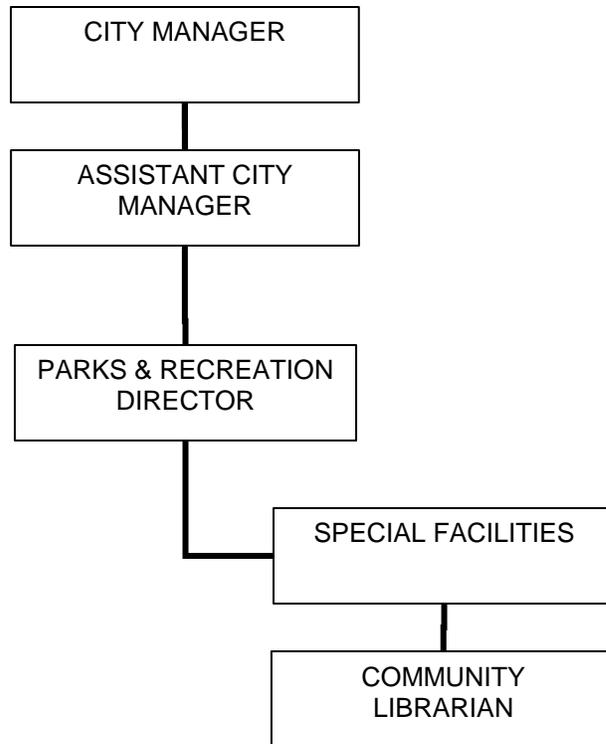
Service Level: Provide landscape and grounds maintenance operations for municipal buildings and park sites, and provide support for special events, programs, and activities.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent satisfied on annual citizen survey.	93%	N/A	N/A	95%
- Percentage of potential annual irrigation system checks completed. ²	66%	46%	80%	100%
Output				
- No. of labor-hours on municipal tree care	3,046	2163	3,000	3,000
- No. of labor-hours on horticultural maintenance.	3,280	2,763	3,000	3,000
- No. of labor-hours on irrigation system checks, repairs, and improvements.	3,171	2,961	3,000	3,000
- No. of irrigation system checks completed. ²	290 of 439	276 of 360	277 of 346	353 of 353
- No. of labor-hours on special events.	3,949	4,732	3,500	3,500
- No. of landscape sites maintained through private contracts. ³	25	30	30	34
- No. of municipal trees planted.	150	90	90	150
- Make application for Tree City, USA designation.	complete	completed	complete	will apply

² The Forestry Activity Center goal is to complete 60% of the monthly irrigation system checks for 49 systems. This would be 353 checks out of a potential 588 annual checks. These 49 systems are the ones the Activity Center has direct responsibility for. There are an additional 48 systems under landscape maintenance contracts that the Activity Center may have to respond to from time to time. The contracted sites are checked monthly.

³ Anticipated additions are the Providence Missionary Baptist Church site, University Park, Pebble Creek park, Jack/Dorothy Miller park.

COLLEGE STATION LIBRARY



**City of College Station
Library
Division Summary**

EXPENDITURE BY ACTIVITY						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Library	\$ 740,690	\$ 906,124	\$ 907,699	\$ 950,604	\$ 950,604	4.91%
DIVISION TOTAL	\$ 740,690	\$ 906,124	\$ 907,699	\$ 950,604	\$ 950,604	4.91%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Supplies	4,927	535	1,220	1,050	1,050	96.26%
Maintenance	10,720	12,380	12,380	5,798	5,798	-53.17%
Purchased Services	678,798	853,209	814,099	903,756	903,756	5.92%
Capital Outlay	46,245	40,000	80,000	40,000	40,000	0.00%
DIVISION TOTAL	\$ 740,690	\$ 906,124	\$ 907,699	\$ 950,604	\$ 950,604	4.91%

PERSONNEL SUMMARY BY ACTIVITY						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Library	0.0	0.0	0.0	0.0	0.0	0.00%
DIVISION TOTAL	0.0	0.0	0.0	0.0	0.0	0.00%

PARKS AND RECREATION LIBRARY SERVICES

Description & Budget Explanation:

The Library is responsible for library services in Brazos County.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$705,291	\$740,690	\$907,699	\$950,604
Position Summary	0	0	0	0

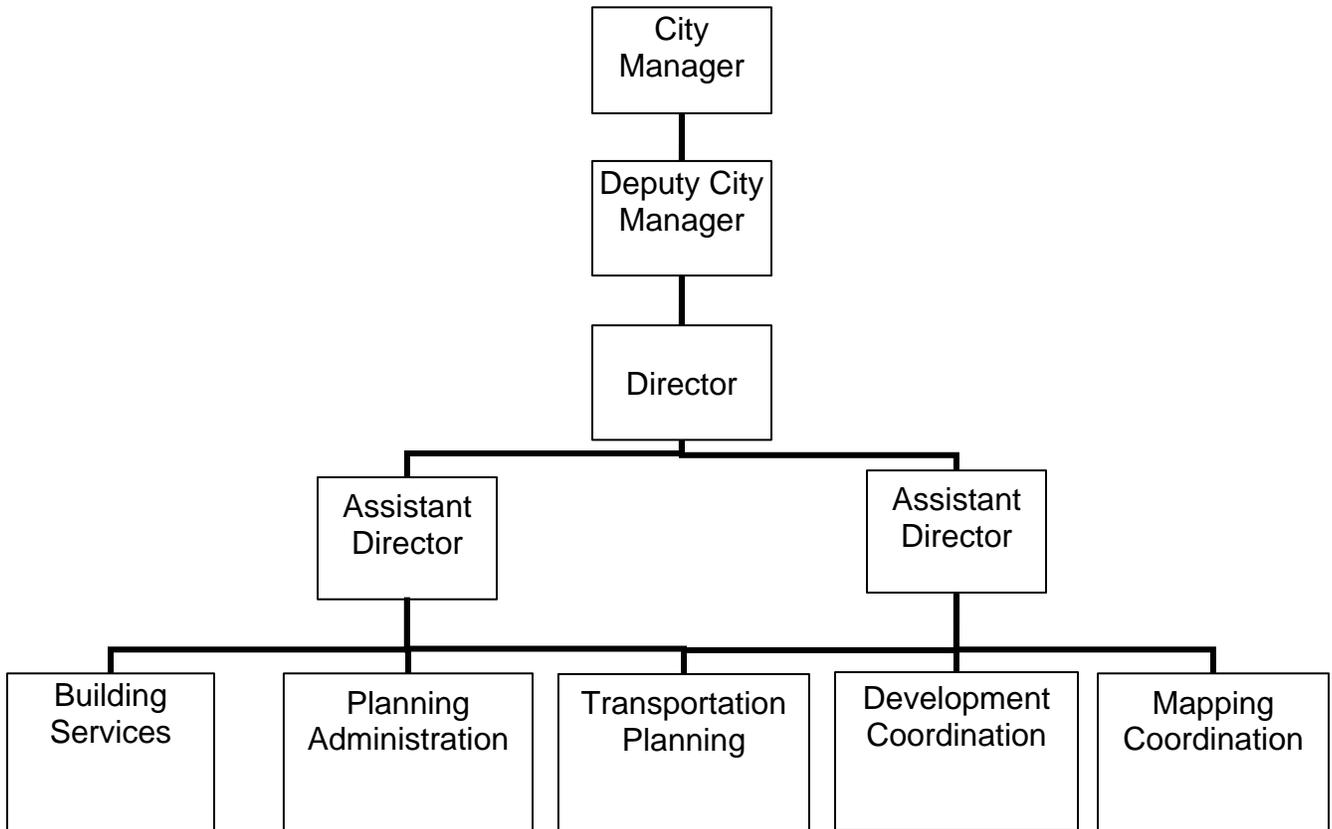
*The Library is operated through a contract with the City of Bryan, all Library staff are employed by the City of Bryan.

Program Name: Library Services

Service Level: Provide a helpful, friendly, customer oriented library service to Brazos County residents.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfaction level of high or very high on citizen survey.	N/A	N/A	87.0%	87%
- Collection Turnover Rate.	5.48	4.87	4.62	4.9
Efficiency				
- Collection per staff.	4,622	4,843	4,843	5,000
- Library cost per capita	\$10.09	\$9.74	\$11.57	
- Circulation per capita.	5.06	4.52	4.3	5
Output				
- Circulation.	379,473	354,009	336,134	355,000
- Collection size.	69,324	72,647	72,674	74,000
- Reference transactions.	9,826	7,890	6,876	7,000
- Number of Library visitors.	113,480	153,827	140,514	150,000

PLANNING & DEVELOPMENT SERVICES



**City of College Station
Planning and Development Services
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Administration	\$ 978,186	\$ 1,586,478	\$ 1,470,483	\$ 1,490,172	\$ 1,794,999	13.14%
Planning	444,186	0	733	0	0	N/A
Building	449,877	512,016	489,877	502,037	502,037	(1.95%)
Neighborhood Services	89,919	120,469	114,192	0	0	(100.00%)
Historic Preservation	21,431	17,986	22,485	0	0	(100.00%)
DEPARTMENT TOTAL	\$ 1,983,599	\$ 2,236,949	\$ 2,097,770	\$ 1,992,209	\$ 2,297,036	2.69%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 1,619,882	\$ 1,813,493	\$ 1,656,484	\$ 1,725,920	\$ 1,775,524	(2.09%)
Supplies	87,580	89,639	81,719	52,403	59,441	(33.69%)
Maintenance	40,424	47,370	43,215	37,922	37,922	(19.95%)
Purchased Services	211,684	268,847	300,321	175,964	424,149	57.77%
Capital Outlay	24,029	17,600	16,031	0	0	(100.00%)
DEPARTMENT TOTAL	\$ 1,983,599	\$ 2,236,949	\$ 2,097,770	\$ 1,992,209	\$ 2,297,036	2.69%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Administration	13.00	14.00	20.25	20.25	21.25	4.94%
Engineering	3.00	0.00	0.00	0.00	0.00	N/A
Planning	5.50	5.50	0.00	0.00	0.00	N/A
Building	8.00	8.00	7.25	7.25	7.25	0.00%
Neighborhood Services	2.00	2.00	2.00	0.00	0.00	(100.00%)
DEPARTMENT TOTAL	31.50	29.50	29.50	27.50	28.50	(3.39%)

Service Level Adjustments

Administration:	Comprehensive Plan Update - Phase II	\$ 193,935
	Annexation	40,000
	P&DS Assistant Director	55,892
	BCS MPO Transportation Modeler Position	15,000
Planning and Development Services TOTAL		\$ 304,827

PLANNING & DEVELOPMENT SERVICES ADMINISTRATION

Description & Budget Explanation:

Administration is responsible for providing support and leadership to the planning, building, and development coordination functions. Planning, Development Coordination, and Mapping are included within the administration division which is responsible for processing, reviewing, and coordinating all new public and private development within the City, as well as providing GIS, graphical, and mapping support for all internal and external customers. Also, many of the implementation plans within the City Council's strategic plan are managed by this division.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actuals	Estimate	Approved
Budget Summary	\$763,057	\$978,186	\$1,470,483	\$1,794,999
Position Summary	13	14	20.25	21.25

* Development Coordination and Planning were combined into one Cost Center in FY06.

Program Name: Planning

Service Level: The Planning function is multifaceted and responsible for maintaining, monitoring and implementing the City's Comprehensive Plan, as well as having project management functions for the thorough and efficient review of platting, zoning and other development cases.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actuals	Estimate	Approved
Effectiveness/Efficiency				
- Percent of development plans reviewed within five (5) working days.	94%	90%	90%	90%
- Percent of staff participating in professional training.	95%	90%	100%	95%
- Percent of City Council implementation plans completed within scheduled milestones	95%	100%	100%	100%
Output				
- No. of development cases processed	312	300	250	265
- No. of staff reports / coversheets prepared	224	125	175	175
- No. of pre-application conferences held	134	140	85	85
- No. of customer contacts generated through planner-on-call	N/A	N/A	1800	1800
- No. of Board, Commission and other committee meetings held	89	65	70	70
- No. of plans / studies / updates completed	10	12	12	12
- No. of educational outreach program provided	16	12	15	15
Input				
- No. of staff	6	6	10.5	10.5

Program Name: Development Coordination & Support Staff

Service Level:	Provide administrative support to all department staff, as well as the P&Z Commission and all Boards and Committees. Process all permits and inspection requests in a timely manner.			
Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actuals	Estimate	Approved
Effectiveness				
- Percent of staff participating in professional training	N/A	N/A	100%	100%
- Percent of public notification processes completed within specified deadlines.	N/A	N/A	100%	100%
- Percent of Commission/Board meeting minutes prepared within two meeting cycles.	N/A	N/A	100%	100%
- Percent of inspections input within one (1) hour	98%	95%	95%	95%
Efficiency				
- No. of development cases processed per CSR	104	100	100	100
- No. of permits processed per CSR	2225	2100	2000	2000
- No. of inspections processed per CSR	4476	4200	4000	4000
- No. of Commission and Board meetings supported per Staff Assistant	N/A	N/A	16	16
Output				
- Development-related fee revenues processed	\$1.6 mil	\$1.8 mil	1.9 mil.	1.9 mil
- No. of permits processed.	6,685	6,500	6,200	6,200
- No. of inspections processed.	13,435	13,500	13,000	13,000
- No. of Commission and Board meetings supported	N/A	N/A	75	75
Input				
- No. of staff	9	9	8	8

Program Name: Mapping

Service Level: Produce professional, accurate, high-quality data, maps, programs and analyses in a responsive, timely and efficient manner.

Performance Measures:	FY 04 Actual	FY 05 Actuals	FY 06 Estimate	FY 07 Approved
Effectiveness				
- GIS training seminars/sessions/programs offered	N/A	N/A	3	4
- Percent of staff participating in GIS or other professional training	N/A	N/A	100%	100%
Efficiency				
- No of SAMS and aerals produced for development cases within 24 hours	N/A	N/A	200	200
- No. of plans, studies, updates, and special projects supported	N/A	N/A	6	2
Output				
- No. of items completed from Dept. GIS Needs Assessment	N/A	N/A	1	2
- No. of GIS data sets created	N/A	N/A	18	10
- No. of GIS programs created	N/A	N/A	2	2
Input				
- No. of staff	2	2	2	2

PLANNING & DEVELOPMENT SERVICES
BUILDING INSPECTION

Description & Budget Explanation:

The Building Inspection function is responsible for the building review and permitting process. Building permits are issued and buildings are inspected as construction occurs to ensure buildings are constructed to city code. The Building Division is also responsible for enforcing the property maintenance code.

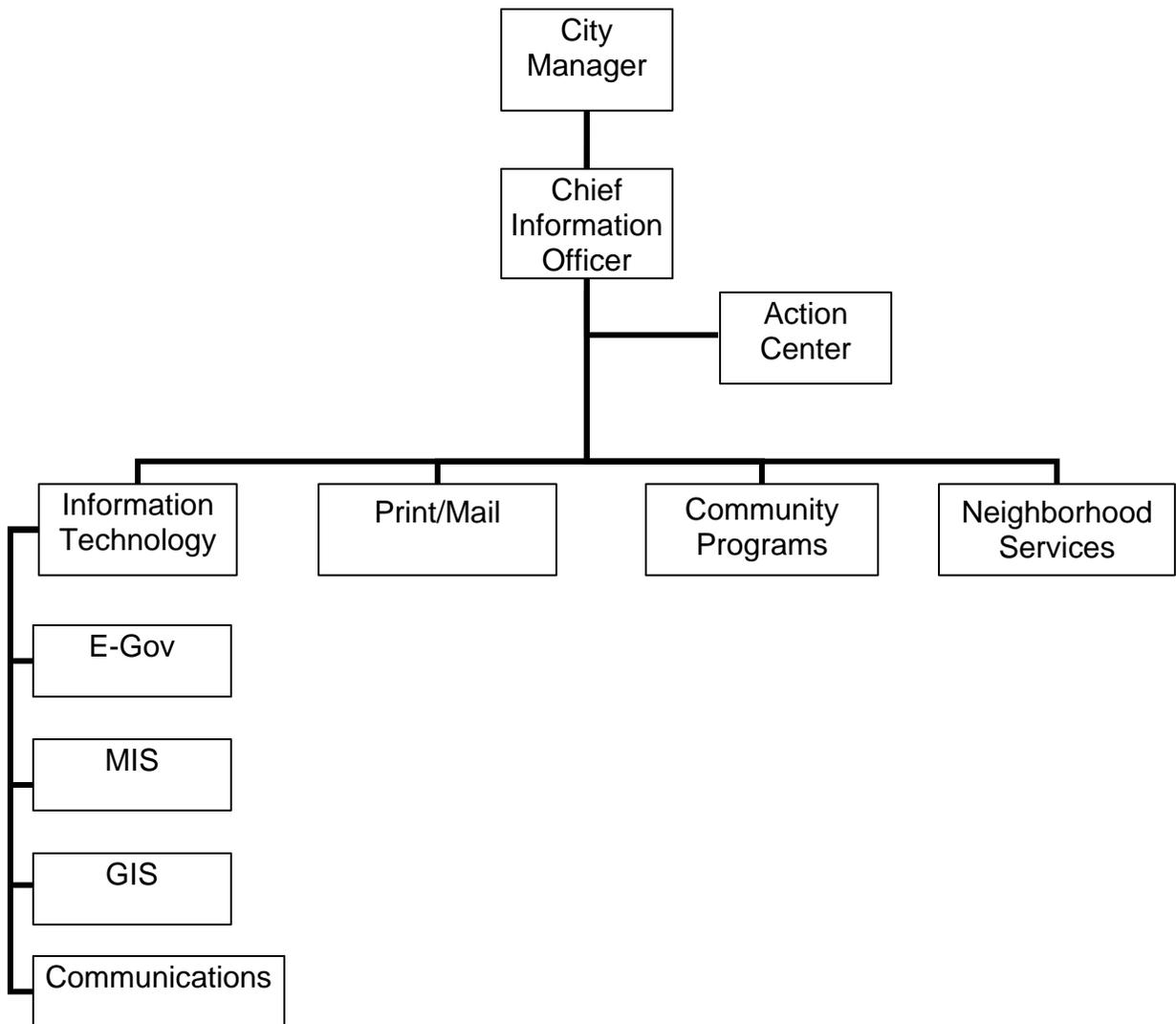
	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$459,180	\$449,877	\$489,877	\$502,037
Position Summary	8	8	7.25	7.25

Program Name: Building Division

Service Level: Perform thorough and efficient building plan review, inspection services and permit administration. Perform efficient administration of property maintenance code.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of commercial plans reviewed within 5 days.	80%	98%	91%	90%
- Percent of building inspected within one half day hours of request.	99%	98%	99%	98%
Efficiency				
- % of single family permits reviewed within 24 hrs.	94%	84%	88%	90%
- No. of inspections per day per inspector.	16	14	14	15
Output				
- Multi-family and commercial plans reviewed.	193	222	190	200
- Annual inspections performed.	13,435	13,297	13,455	13,395
- No. of building inspections per inspector.	3838	3324	3364	3508

INFORMATION SERVICES



**City of College Station
Information Services
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Information Services Administration	\$ 405,606	\$ 407,987	\$ 425,722	\$ 430,417	\$ 430,417	5.50%
E-Government	110,155	144,421	122,315	167,854	167,854	16.23%
Community Programs *	-	-	-	134,972	134,972	N/A
Neighborhood Services *	-	-	-	118,654	118,654	N/A
Historic Programs *	-	-	-	21,385	21,385	N/A
Geographic Information Services	181,429	215,038	185,791	217,790	217,790	1.28%
Management Information Services	1,912,642	2,163,239	2,128,756	2,094,376	2,236,824	3.40%
DEPARTMENT TOTAL	\$ 2,609,832	\$ 2,930,685	\$ 2,862,584	\$ 3,185,448	\$ 3,327,896	13.55%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 1,445,823	\$ 1,521,982	\$ 1,552,362	\$ 1,825,834	\$ 1,883,842	23.78%
Supplies	234,510	237,537	228,713	260,967	267,467	12.60%
Maintenance	560,634	681,543	624,575	672,562	712,352	4.52%
Purchased Services	245,693	353,115	246,912	292,685	296,835	(15.94%)
Capital Outlay	123,172	136,508	210,022	133,400	167,400	22.63%
DEPARTMENT TOTAL	\$ 2,609,832	\$ 2,930,685	\$ 2,862,584	\$ 3,185,448	\$ 3,327,896	13.55%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Information Services Administration	5.00	5.00	5.00	5.00	5.00	0.00%
E-Government	1.00	1.00	2.00	2.00	2.00	0.00%
Community Programs *	-	-	-	1.75	1.75	N/A
Neighborhood Services *	-	-	-	1.50	1.50	N/A
Historic Programs *	-	-	-	0.50	0.50	N/A
Geographic Information Services	2.50	2.50	2.50	2.50	2.50	0.00%
Management Information Services	14.00	14.00	14.00	14.00	15.00	7.14%
DEPARTMENT TOTAL	22.50	22.50	23.50	27.25	28.25	20.21%

Service Level Adjustments

Management Information Services:	Identix Mugshot and Fingerprint Maintenance	\$ 13,398
	Agenda Manager Software Maintenance	4,200
	Miscellaneous Software Maintenance	16,192
	City Firewall Replacement	40,000
	Systems Analyst Position	68,658

Information Services TOTAL \$ 142,448

* The Community Programs, Neighborhood Services, and Historic Programs divisions were added to the Information Services Department in FY07.

**INFORMATION SERVICES
ADMINISTRATION**

Description & Budget Explanation

The Administration Division is responsible for administrative support of the Office of Technology and Information Services. The Action Center, included in this division, serves as the initial contact for City-wide technology support.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$394,977	\$405,606	\$425,722	\$430,417
Position Summary	5	5	5	5

Program Name: Office of Tech. and Info. Services Action Center

Service Level: Coordinate Administration, MIS/GIS and Communication service requests, provide administrative support to Information Services and presentation assistance to all City departments.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on internal service survey.	N/A*	N/A*	98%	98%
Efficiency				
- Communication requests per staff member. (3)	82	86	75	75
- MIS/GIS requests per staff member. (3)	977	1,063	1,050	1,000
- No. of requests resolved by Action Center. (3)	181	144	145	150
Output				
- No. of Communication requests processed.	247	259	215	225
- No. of MIS/GIS request processed.	2,931	3,188	3,160	3,000
- No. of requests resolved by Action Center.	544	433	460	450

*Internal Survey not yet given.

INFORMATION SERVICES

E-Government

Description & Budget Explanation:

The E-Government Division is responsible for the city's Internet and Intranet sites.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$64,173	\$110,155	\$122,315	\$167,854
Position Summary	1	1	2	2

Program Name: Communications

Service Level: Provide professional and helpful customer service to City staff and citizens that require assistance or information from the City's Internet and/or Intranet sites.

Performance Measures	FY 04	FY 05	FY 06	Fy 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on survey.	N/A*	N/A*	85%	85%
Efficiency				
- Percent of trouble calls (dead, incorrect or malfunctionin corrected within one business day of notification	100%	96%	95%	97%
Output				
- Number of additional Intranet/Internet functions	N/A	4	2	2
- Number of additional Intranet/Internet/Phone applications	N/A	6	2	3

*Internal Survey not done for FY04, FY05

INFORMATION SERVICES

Community Programs

Description & Budget Explanation:

The Community Programs Division is provide programs that will encourage involvement between city government and the community.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$119,912	\$124,828	\$130,938	\$134,972
Position Summary	1.5	1.5	1.75	1.75

Service Level: To provide programs that will encourage two-way communication and better understanding and involvement between city government and the community.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Maintain a 8% or less recidivism rate within one year of Teen Court completion.	6%	7%	5%	7%
- Maintain at least a 95% satisfaction rate with Citizen University.	100%	100%	100%	100%
Maintain at least 95% satisfaction rate for Government in Education				
Efficiency				
- Annual cost per Citizen University participant.	\$107	\$110	\$151	\$125
- Annual est. saving to city through use of volunteers.	\$80,391	\$83,177	\$80,000	\$80,000
Annual cost per student participant in Government in Education	\$2.41	\$3.50	\$4.00	\$4.00
Output				
- Annual # of Teen Court Completions	121	127	150	160
- Annual # of Citizen University students completing the program.	23	23	23	24
Annual # students participating in Government in Education	480	435	260	460
	*	*		

**INFORMATION SERVICES
NEIGHBORHOOD SERVICES**

Description & Budget Explanation:

The Neighborhood Services Program is designed to foster communication between the City and residents for the purpose of promoting exceptional quality of life, sound development, and thriving neighborhoods. In support of this purpose staff provides professional leadership in maintaining and expanding the Neighborhood Partnership Program, Historic Preservation programs, and participating in the plans, programs, and projects of Development Services' other City Comprehensive Planning, departments, community groups, local agencies, and neighborhoods as they relate to community outreach, education, and service.

	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Budget Summary	\$93,757	\$89,919	\$114,192	\$118,654
Position Summary	2	1.5	1.5	1.5

Program Name: Neighborhood Services

Service Level: Develop and administer a neighborhood services program that includes association support, Historic Preservation Committee support, planning, hosting and participating in community and city events.

Performance Measures:	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent staff participating in outreach.	100%	100%	100%	100%
- Percent of community events completed in budget year.	100%	100%	100%	100%
- Percent of staff participating in n.hood support.	100%	100%	100%	100%
Efficiency				
- Outreach per staff member.	11	13	17.5	15
- Events per staff member.	9.5	12	12	1.2
- Supported Associations per staff member.	14.5	14.5	14.5	17.5
Output				
- Association Outreach.	22	26	35	30
- Community Events.	19	24	24	24
- Registered Associations	29	29	29	35
Input				
- No. of Staff.	2	2	2	2
- Professional training seminars attended.	7	11	11	11

HISTORIC PRESERVATION

	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Budget Summary	\$14,816	\$21,431	\$22,485	\$21,385
Position Summary	N/A	0.5	0.5	0.5

**INFORMATION SERVICES
GEOGRAPHIC INFORMATION SYSTEMS**

Description & Budget Explanation:

This Division is responsible for the development and maintenance of the Geographic Information System (GIS).

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$170,557	\$181,429	\$185,791	\$217,790
Position Summary	2.5	2.5	2.5	2.5

Program Name: Geographic Information Service - GIS

Service Level: Design, implement, provide, and maintain up-to-date, geographically accurate and complete coverage's with associated attribute information for all City departments.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on internal survey.	N/A*	N/A*	90%	90%
Efficiency				
- Map requests completed within 2 work days or by date requested.	86%	98%	97%	95%
- Percent of GIS data layers up-to-date at any given time	N/A	85%	80%	80%
Output				
- No. of maps produced.	201	336	140	150
Input				
- No. of additional GIS data layers/integrations	N/A	53	15	6
- No. of additional GIS integrated applications	N/A	1	3	2

*Internal Survey not given yet.

**INFORMATION SERVICES
MANAGEMENT INFORMATION SERVICES**

Description & Budget Explanation:

The Management Information Services Division is responsible for the maintenance of the City's microcomputers, mid range computers, networks, operating systems, application software and networking software.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$1,791,880	\$1,912,642	\$2,128,756	\$2,236,824
Position Summary	14	14	14	15

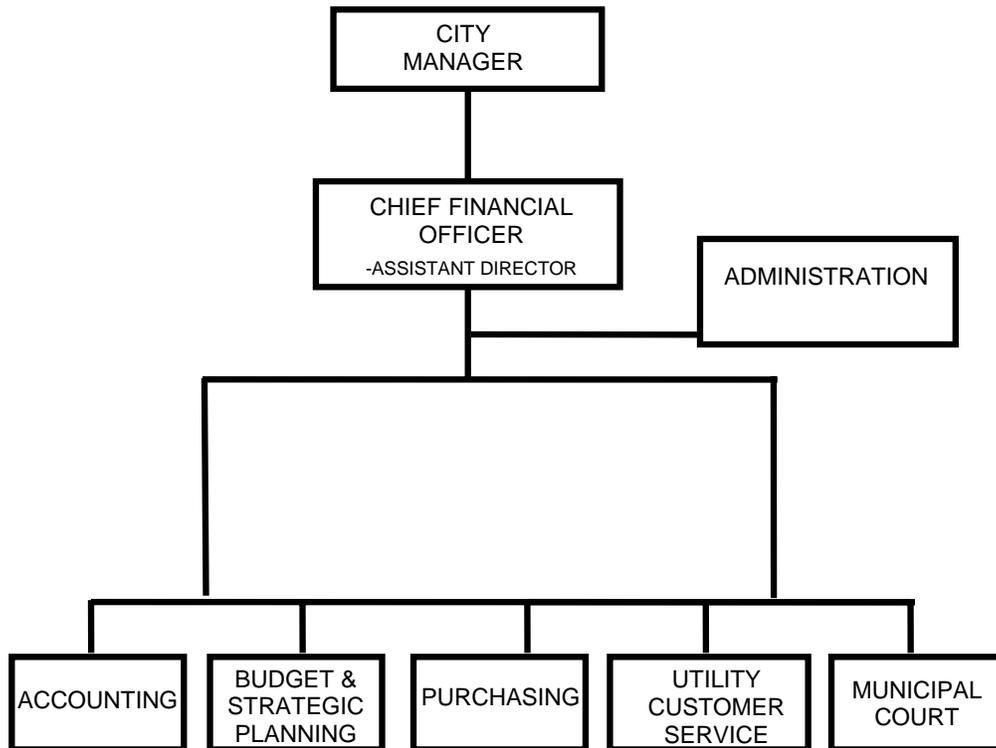
Program Name: Management Information Systems - MIS

Service Level: Provide professional and helpful customer service to city computer users in all City Departments.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent satisfied on annual customer survey	N/A*	N/A*	95%	95%
- Problem resolution/repair of computer systems percent within one business day.	96%	93%	95%	95%
- No. of service/repair calls.	2,557	2,444	2,450	2,500
- Percent service calls for priority one applications closed within 4 hours.	100%	100%	100%	100%
- Non-Problem request for service	1764	1,814	1,875	1,900
Efficiency				
- Public Safety Dispatch System up-time 7 days/week, 24 hrs./day	100%	100%	100%	100%
- Midrange systems and wide area networks up-time, 5 days/week, 9 hrs./day	100%	99%	99%	99%
Output				
- No. of hrs. of up-time for Public Safety Dispatch systems/applications	54,557	26,220	26,280	26,280
- No. of hrs. of up-time for midrange and wide area network systems/applications	86,557	216,934	218,000	218,000

* Internal survey not done for this year

FISCAL SERVICES



**City of College Station
Fiscal Services
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget Approved	% Change in Budget from FY06 to FY07
Fiscal Administration	\$ 412,857	\$ 475,676	\$ 468,651	\$ 522,851	\$ 527,851	10.97%
Risk Management *	227,428	266,765	259,200	-	-	(100.00%)
Accounting	670,310	707,636	711,960	739,188	739,188	4.46%
Purchasing	285,907	301,346	302,573	313,565	313,565	4.05%
Budget and Strategic Planning	296,793	298,808	294,629	352,764	352,764	18.06%
Municipal Court	1,085,172	1,191,622	1,151,703	1,339,403	1,379,924	15.80%
DEPARTMENT TOTAL	\$ 2,978,467	\$ 3,241,853	\$ 3,188,716	\$ 3,267,771	\$ 3,313,292	2.20%

EXPENDITURES BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 2,166,489	\$ 2,417,568	\$ 2,348,151	\$ 2,410,413	\$ 2,450,934	1.38%
Supplies	85,744	68,039	86,753	50,402	50,402	(25.92%)
Maintenance	44,336	36,830	38,181	43,400	43,400	17.84%
Purchased Services	681,898	719,416	715,631	763,556	768,556	6.83%
Capital Outlay	-	-	-	-	-	0.00%
DEPARTMENT TOTAL	\$ 2,978,467	\$ 3,241,853	\$ 3,188,716	\$ 3,267,771	\$ 3,313,292	2.20%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Fiscal Administration	3.50	3.50	4.50	4.50	4.50	0.00%
Risk Management *	3.00	3.00	3.00	-	-	N/A
Accounting	11.00	11.00	10.00	10.00	10.00	0.00%
Purchasing	4.00	4.00	4.00	4.00	4.00	0.00%
Budget and Strategic Planning *	-	5.00	5.00	5.00	5.00	0.00%
Municipal Court	16.00	18.00	19.50	19.50	20.50	5.13%
DEPARTMENT TOTAL	37.50	44.50	46.00	43.00	44.00	(4.35%)

Service Level Adjustments

Fiscal Administration Division:	Ad Valorem Services Increase	\$ 5,000
Municipal Court Division:	Juvenile Case Manager	40,521
Fiscal Services SLA TOTALs		\$ 45,521

* The Risk Management division was transferred to the Human Resources division in FY07

* In FY05 the Budget & Strategic Planning division was added to Fiscal Services

**FISCAL SERVICES
ADMINISTRATION**

Description & Budget Explanation

The Fiscal Services Administration Division assists departments in delivering services through effective financial management. This activity is accomplished through the review of financial aspects of contracts, and administration of the finance, accounting, purchasing, risk management, and municipal court functions. Cash and debt management is also performed by this office.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$377,961	\$412,857	\$468,651	\$527,851
Position Summary	3.5	3.5	4.5	4.5

Program Name: Fiscal Services - Information

Service Level: Provide accurate and timely information to the council and staff for use in planning, setting goals, and monitoring programs.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Annual internal survey of satisfaction rate.	N/A	N/A	N/A	N/A
Efficiency				
- Percent of all contracts reviewed within 2 working days of receipt.	89%	80%	85%	90%
- Percent of reports completed within 20 working days of the end of the period.	100%	99%	100%	100%
Output				
- No. of contracts reviewed annually.	345	344	330	350
- No. of quarterly reports.	4	4	4	4

Program Name: Fiscal Services - Operations

Service Level: Administer cash and debt operations of City through management of cash flows, investments, and payments.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Output				
- Provide monthly market-to-market report.	12	12	12	12

**FISCAL SERVICES
ACCOUNTING**

Description & Budget Explanation:

The Accounting Division is responsible for processing, recording, and reporting all financial transactions of the City.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$764,355	\$670,310	\$711,960	\$739,188
Position Summary	11	11	10	10

Program Name: Accounting

Service Level: Provide accurate and timely information to customers.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Receive the Certificate of Achievement for Excellence in Financial Reporting from GFOA for the Comprehensive Annual Financial Report.	YES	YES	YES	YES
- Receive an unqualified audit opinion from external auditors.	YES	YES	YES	YES
- Satisfaction rate on annual customer survey.	N/A	N/A	N/A	95%
Efficiency				
- Percent of month-end transactions recorded by the 10th business day of each month.	95%	77%	95%	95%
- Complete and submit CAFR to GFOA by March 31	NO (a)	NO (a)	YES	YES
- Complete financial statements by January 31	NO (a)	NO (a)	NO	YES
Output				
- No. of month-end transactions recorded by the 10th business day of each month.	290	157	200	200

(a) We were granted a 30 day extension.

Service Level: Process and record all financial transactions for the City in an accurate, efficient, and timely manner.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent of vendor invoices paid within 30 days of invoice date.	88%	88%	92%	90%
- Receive an unqualified audit opinion from external auditors.	YES	YES	YES	YES
- Satisfaction rate on annual customer survey.	N/A	N/A	N/A	N/A
- Percent of completed general ledger reconciliations and updated within 30 days of the period close date.	74%	55%	60%	90%
- Ratio of correcting journal entry transactions to total journal entry transactions.	0.09%	0.20%	0.30%	<1%
Efficiency				
- Admin. cost per A/P transaction.	\$4.90	\$3.82	\$3.51	\$5.25
- Admin. cost per A/P check.	\$11.30	\$10.21	\$12.19	\$11.50
- Admin. cost per vendor invoice.	\$5.54	\$7.02	\$7.21	\$5.50
- Dollar cost per payroll check.	\$1.81	\$1.70	\$1.79	\$1.75
- Accounts receivable collection rate.	100%	94%	99%	95%
- Dollar cost per billing transaction.	\$4.53	\$3.96	\$4.08	\$4.75
- Dollar cost per cash receipts transaction.	\$0.96	\$0.81	\$1.21	\$1.00
Output				
- No. of A/P transactions.	38,656	38,730	46,206	31,750
- No. of journal entry transactions	494,120	512,901	538,634	495,500
- No. of correcting journal entry transactions	485	1,012	1,346	1,000
- No. of A/P checks.	10,940	14,509	13,312	14,500
- No. of vendor invoices paid.	21,880	21,121	22,500	30,500
- No. of payroll checks.	19,556	23,775	24,770	25,750
- Amounts collected.	\$9,420,326	\$9,343,720	\$9,318,316	\$7,500,00
- No. of billing transactions.	15,431	15,484	15,050	14,500
- No. of cash receipt transactions.	31,727	32,869	32,032	30,000
- No. of general ledger reconciliations.	400	446	402	375

Service Level: Effectively administer cash and treasury operations of the City through cash flow management and investing.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Portfolio rate of return as a percentage of similarly weighted average maturity treasury notes.*	115%	104%	99%	100%
Efficiency				
- Percent of available cash invested.	99%	99%	99%	99%
Output				
- Annual dollar amount of investment income earned.	\$ 2,827,326	\$ 3,540,745	\$3,600,000	\$4,000,000

**FISCAL SERVICES
PURCHASING**

Description & Budget Explanation:

The Purchasing Division assists City departments in acquiring quality products and services in an efficient manner and at favorable prices. Purchasing also maintains open communication with City departments and vendors.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$288,450	\$285,907	\$302,573	\$313,565
Position Summary	4	4	4	4

Program Name: Purchasing

Service Level: Acquire quality goods and services in a timely and efficient manner within legal parameters for continued City operations.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Satisfaction percentage on annual survey of departments.	N/A	91%	N/A	90%
- Satisfaction percentage on annual vendor survey.	N/A	N/A	90%	90%
- Percent of total expenditures done through cooperative purchasing agreements.	14%	11%	10%	10%
- Percent of City's purchase transactions processed through field purchase orders and procurement cards.	96%	96%	95%	96%
- Percent of City's dollars handled through the purchasing department for commodities and services.	87%	90%	88%	88%
- Percent of total dollars utilizing blanket contracts.	28%	19%	20%	20%
- Percent of active suppliers accounting for 80% of City expenditures.	4%	4%	4%	4%
Efficiency				
- Average cost per purchase order.	\$232	\$233	\$232	\$232
Output				
- Total dollar value of all City purchases.	\$46,609,264	\$61,497,378	\$65,000,000	\$56,403,673
- No. of cooperative agreements in which the City participates.	12	14	14	14
- No. of FPO's and procurement card transactions processed by departments.	27,706	28,189	27,500	27,725
- Dollar value of P.O.'s processed by Purchasing staff.	\$40,545,118	\$55,602,210	\$60,000,000	\$50,550,000
- No. of the following purchasing activities:				
one-time bids	62	77/34	75	72
annual bids	39	30	34	36
formal contracts/agreements	233	298	250	255
- Total Number of active suppliers	2,203	2,207	2,290	2,255

¹ External Vendor Survey is conducted bi-annually

Service Level: Effectively and efficiently manage and dispose of surplus assets to obtain the greatest value for the City.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percentage of all surplus disposed within 6 months of being identified as surplus.	100%	100%	100%	100%
Efficiency				
- Recovery Percentage on surplus property.	6%	19%	15%	13%
- % of original value of heavy equipment and vehicles recovered through disposal methods.	12%	31%	16%	19%
Output				
- Net amount received after expenses of disposition.	\$201,292	\$47,314	\$192,500	\$175,000

FISCAL SERVICES
OFFICE OF BUDGET AND STRATEGIC PLANNING

Description & Budget Explanation:

The Office of Budget and Strategic Planning is responsible for preparing, monitoring and reviewing the City’s annual budget. The office works to ensure the overall policy goals of the City are reflected in fund allocation and spending. The office facilitates City Strategic Planning efforts, which involves working with City Council and departments to actively plan for future growth. Ongoing organizational reviews are also conducted to strive towards continuous improvement of city processes.

	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Budget Summary	\$263,105	\$296,793	\$294,629	\$352,764
Position Summary	4	5	5	5

Program Name: Budget Preparation, Monitoring and Review

Service Level: Prepare, monitor and review all aspects of the annual budget.

Performance Measures	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of Survey respondents satisfied with services provided by Budget Office:	97%	98%	98%	98%
- Percent of operating expenditures to budget:	N/A*	N/A*	98%	98%
- Annual budget document meets requirements for GFOA reporting excellence?	YES	YES	YES	YES
Output				
- No. of budget and contingency transfers processed	60	50	130	130
- No. of budget amendments processed.	2	1	3	3

Program Name: Strategic Planning & Continuous Improvement

Service Level: Coordinate organizational review functions to improve the performance of the organization.

Performance Measures:	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of Service Level Adjustments tied to Strategic Plan:	N/A	N/A	100%	100%
Output				
- Number of Service Level Adjustments reviewed:	N/A	160	130	N/A
- Number of Strategic Plans published:	N/A	N/A	1	1

* Performance measure added FY06.

**FISCAL SERVICES
MUNICIPAL COURT**

Description & Budget Explanation:

Municipal Court provides a competent court system with quality service through the utilization of effective and efficient operating procedures.

	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Budget Summary	\$794,352	\$1,085,172	\$1,151,703	\$1,379,924
Revenue Summary	\$2,956,835	\$3,784,737	\$3,583,000	\$3,723,000
Position Summary	16	18	19.5	20.5

Program Name: Case Maintenance

Service Level: Provide quality service while providing the City with administration for cases filed for enforcement of Class C misdemeanors.

Performance Measures	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Input				
- Total Number of Citations Issued	46,300	40,968	29,500	29,500
Effectiveness				
- Percent of citizen survey respondents rating Court personnel as somewhat or very courteous	N/A	N/A	70.9%*	80%
- Percent of citizens survey respondents rating Court personnel as somewhat or very knowledgeable	N/A	N/A	80.4%**	80%
Output				
- No. of cases disposed.	36,884	35,694	32,600	30,000

* 2005 survey had an option to answer neutral, 19.6% answered neutral.

** 2005 survey had an option to answer neutral, 13.6% answered neutral.

Program Name: Court Collections

Service Level: Provide quick and efficient collection of funds from citations issued by public safety officials.

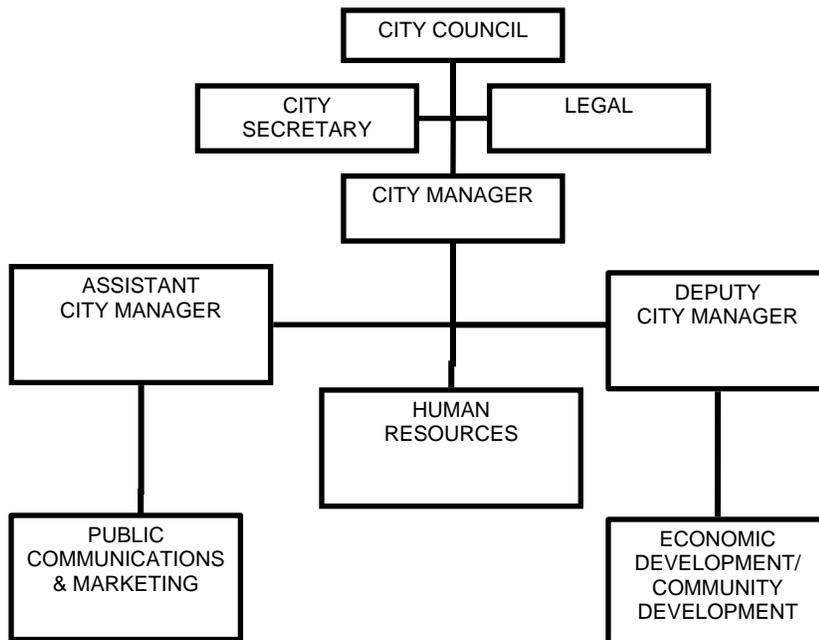
Performance Measures:	FY04	FY05	FY06	FY07
Effectiveness	Actual	Actual	Estimate	Approved
- Percent of payments collected by Court Collection Staff	N/A	30%	56%	50%
Efficiency				
- Amount collected by Court Collections Staff	N/A	\$1,802,209	\$2,300,000	\$2,300,000
- Amount collected by walkins	N/A	\$4,135,860	\$1,800,000	\$1,800,000
- Amount collected per citation	\$149	\$166	\$170	\$170
Output				
- Total Amount Collected	\$5,480,411	\$5,938,069	\$4,100,000	\$4,100,000

Program Name: Hearing Process

Service Level: Maintain effective and efficient court procedures in order to earn a high level of public confidence.

Performance Measures:	FY04	FY05	FY06	FY07
Effectiveness	Actual	Actual	Estimate	Approved
- Percent of case paperwork prepared with notification to all parties ready at least 3 weeks prior to trial.	97%	98%	98%	98%
Output				
- No. of contested cases set.	865	3,388	1,800	1,800
- No. of summons issued.	148	386	400	400
- No. of subpoenas issued.	249	1,256	1,000	1,000

GENERAL GOVERNMENT



**City of College Station
General Government
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Mayor & Council Division	\$ -	\$ -	\$ -	\$ 52,660	\$ 52,660	N/A
City Secretary's Office	370,635	416,278	436,152	358,411	375,811	(9.72%)
City Manager's Office	886,353	795,515	627,107	942,106	952,228	19.70%
Community Programs	124,828	137,621	130,938	-	-	(100.00%)
Legal	754,924	773,614	745,206	809,004	862,657	11.51%
Economic Development	268,337	333,472	336,289	231,600	231,600	(30.55%)
Community Development	532,629	590,266	529,862	574,537	574,537	(2.66%)
Public Communications	495,568	525,734	486,662	380,216	394,366	(24.99%)
Emergency Management *	147,090	169,874	155,991	-	-	(100.00%)
Human Resources **	536,343	608,319	639,584	853,889	853,889	40.37%
DEPARTMENT TOTAL	\$ 4,116,707	\$ 4,350,693	\$ 4,087,791	\$ 4,202,423	\$ 4,297,748	(1.22%)

EXPENDITURES BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 3,085,021	\$ 3,249,778	\$ 2,950,953	\$ 3,399,097	3,452,834	6.25%
Supplies	299,493	181,197	217,439	201,932	213,332	17.73%
Maintenance	64,135	80,312	89,566	56,352	59,402	(26.04%)
Purchased Services	581,833	690,275	724,833	545,042	563,242	(18.40%)
Capital Outlay	86,225	149,131	105,000	-	8,938	(94.01%)
DEPARTMENT TOTAL	\$ 4,116,707	\$ 4,350,693	\$ 4,087,791	\$ 4,202,423	\$ 4,297,748	(1.22%)

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Mayor & Council Division	-	-	-	-	-	N/A
City Secretary's Office	4.00	4.00	5.00	5.00	5.00	0.00%
City Manager's Office	5.00	6.00	7.50	8.00	8.50	13.33%
Community Programs *	1.50	1.50	1.75	-	-	(100.00%)
Legal	7.75	7.75	8.00	8.00	9.00	12.50%
Economic Development	2.00	3.00	3.00	2.00	2.00	(33.33%)
Community Development	8.50	8.50	7.00	6.50	6.50	(7.14%)
Public Communications	3.00	3.00	3.00	3.00	3.00	0.00%
Emergency Management **	1.00	1.00	2.50	-	-	(100.00%)
Human Resources ***	6.00	7.00	7.00	10.00	10.00	N/A
DEPARTMENT TOTAL	43.25 ****	41.75	44.75	42.50	44.00	(1.68%)

Service Level Adjustments

City Secretary Division:	Additional Funds for Election and Legal Notices	\$ 17,400
City Manager Division:	Gary Halter Internship Program	10,122
Legal Division:	Additional Legal Assistant	53,653
Public Communications Division:	Channel 19 Studio Editing Hardware	14,150
General Government SLA TOTALS		\$ 95,325

* The Community Programs activity moved to the Information Services department in FY07

** The Emergency Management division was added to the Fire Department in FY07

*** Risk Management was added to the Human Resources division in FY07

**** FY04 Department total includes 4.5 for Budget and Strategic Planning personnel.

GENERAL GOVERNMENT CITY SECRETARY

Description & Budget Explanation:

The City Secretary Department provides services to the citizens of College Station and administrative support to the City Council in fulfilling its duties and responsibilities. The department strives to improve public access to municipal records by converting paper records to electronic records. Other responsibilities include conducting local elections, coordination of citizens boards and committees, and oversight of municipal records management.

	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Budget Summary	\$406,803	\$370,635	\$436,152	\$375,811
Position Summary	4	4	5	5

Program Name: Council Services

Service Level: Provide coordination and timely administrative support to the Council and Mayor.

Performance Measures	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Efficiency				
- No. of Council meeting agendas prepared	47	58	156	130
- No. of Council events with meals provided	44	13	25	25
- No. of Mayor appointments scheduled.	263	61	89	150
- No of Council meetings/special events	-	-	26	30
- No. of Public Contact for Mayor/City Council	-	-	75	125

Program Name: Public Records and Information

Service Level: To maintain and provide public information in an efficient manner.

Performance Measures:	FY04	FY05	FY06	FY07
	Actual	Actual	Estimate	Approved
Efficiency				
- No. of birth and death records reported to State Health Dept.	1,243	608	1,147	1,500
- No. of birth certificate request processed	552	307	532	675
- No. of death certificate request processed.	1,831	1,037	1,850	2,500
- Median No. of days for open records request to be completed.	3	3	3	5
- No. of open records request received.	103	72	150	150
- No. of Legal Notices Published	N/A	22	65	50
- Avg. No. of public notices posted/month.	34	26	30	50
- No. of Council minutes prepared	-	-	25	35
- No. of official documents processed	-	-	1,100	500
- Total No. of Records processed.	2,486	1,131	6,650	6,500

**GENERAL GOVERNMENT
CITY MANAGER'S OFFICE**

Description & Budget Explanation:

The City Manager's Office is responsible for the day to day administration of the City and for providing the City Council with recommendations on current and future issues. This is achieved by providing timely, complete and accurate information to the City Council. The City Manager's Office also involves providing the overall management philosophy and direction to the organization. The Community Relations Program is also part of the City Manager's Office. This program provides citizens with the opportunity to learn about and take part in their local government. Teen Courts, Citizens University, FRIENDS Mentors, and the Municipal Volunteer Program are some of the projects run by Community Relations.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$597,253	\$886,353	\$627,107	\$952,228
Position Summary	5.0	6.0	7.5	8.5

Program Name: Administration

Service Level: Facilitate communication between the Council, citizens, and staff on City related matters.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Overall satisfaction with City services on Citizen Survey.	N/A	95%	95%	95%
- Maintenance of City of College Station bond rating.	Aa1/AA-	Aa1/AA-	Aa1/AA-	Aa1/AA-
Output				
- No. of meetings w/CSISD.	2	4	1	4
- No. of meetings with City of Bryan/Brazos Co.	12	12	12	12
- No. Of meetings with Chamber of Commerce/Econ Development Corp.	4	12	12	12
- No. of Council Updates written.	12	12	20	12
- At least one retreat with Management Team annually.	YES	YES	YES	YES
- Review Strategic Plan w/City Council on semi-annual basis.	YES	YES	YES	YES

* The first bond rating is from Moody's and the second bond rating is from Standard's & Poor's

**Standard Response Time - depending upon type of complaint, average three to five business days.

Program Name: Land Agent

Service Level: To provide land, right of way and easement acquisition services for capital improvement projects.
To provide sound advice concerning real property acquisition, disposition and valuation.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Complete right of way projects within 18 months of request and authorization.	*	80%	50%	100%
- Acquire single-parcel land assignments (ie park land) within 12 months of request and authorization.	*	80%	40%	100%
- Complete consultant assignments (ie valuation, special projects) within the requested time frame.	*	100%	100%	100%
Efficiency				
- Avg. time to complete right of way projects.	*	24 months	19 months	18 months
- Avg. time to complete single-parcel land assignments.	*	18 months	13 months	12 months
- Net dollars saved using land acquisition staff in lieu of consultant right of way acquisition providers.	*	\$60,000	\$40,000	\$70,000
Input				
- Annual # of right of way projects ongoing.	11	8	6	5
- Annual # of right of way parcels (individual tracts) ongoing.		*	71 **	106 ***
- Annual # of single-parcel land assignments ongoing.	14	8	10	8
- Annual number of consultant assignments.	*	5	5	6
Output				
- Annual # of right of way projects closed or cancelled.	*	8	4	8
- Annual # of ROW parcels (individual tracts) closed / cancelled.		*	16 **	50
- Annual # of single-parcel land assignments closed.	*	6	8	8
- Annual # of consultant assignments completed.	*	5	5	6
* Information is not readily available.				
** New category as of June, 2006.				
*** The Rock Prairie Road widening project will add 30 parcels in FY 2006 and another 50 parcels in FY 2007.				

**GENERAL GOVERNMENT
LEGAL**

Description & Budget Explanation:

The Legal Department is responsible for providing legal services to the City Council and to the city staff. Legal advice as to the best position for the City, contract writing, and litigation are some of the activities performed by the legal staff. The City Attorney's Office actively enforces ordinances as directed by the City Council, acquires real estate for easements, and handles real estate transactions.

	FY 04	FY05	FY 06	FY07
	Actual	Actual	Estimate	Approved
Budget Summary	\$709,478	\$754,924	\$745,206	\$862,657
Position Summary	7.75	7.75	8	9

Program Name: Legal Department

Service Level: Provide in-house legal services to the City Council, staff, and boards and commissions; to maintain cost efficiencies in protecting the City from threatened or actual litigation; and effective preventative/proactive legal services.

**GENERAL GOVERNMENT
ECONOMIC DEVELOPMENT**

Description & Budget Explanation:

The Economic Development Division is responsible for coordinating the efforts to promote economic development and redevelopment activities in College Station. Economic development has been one of the key City Council issues in recent years.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$253,939	\$268,337	\$336,289	\$231,600
Position Summary	2	3	3	2

Program Name: Economic Development- Retention, Attraction and Redevelopment

Service Level: Provide for economic development efforts to retain and attract businesses in and to College Station.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of active City Council Strategic Issue objectives and milestones met within action plan time frames	92%	100%	90%	90%
Efficiency				
- Percent of information packets sent within 48 hours of request	98%	95%	95%	90%
- Percent of annual Economic Development Agreements with a payback of less than seven years	100%	100%	100%	75%
Output				
- No. of jobs created or retained through City economic development efforts (tourism/retail/com/special dev only)	100	100	30	30
- Net increase in capital investment (from new tourism/retail/ com/special dev only)	\$14,000,000	\$40,800,000	\$10,000,000	\$10,000,000
- Net increase in future sales, hotel tax, property tax revenues (tourism/com/ special dev only)	\$112,500	\$304,000	\$40,000	\$0
	Sales/HM tax	Sales/HM tax	sales/HM tax	sales/HM
	\$64,000	\$189,000	\$40,000	\$40,000
	property tax	property tax	property tax	property tax
- No. of economic development prospects (all categories)	17	20	20	15
- No. of economic development projects secured (all categories)	2	3	1	1
- No. of commercial and retail packets sent to prospects	121	53	60	50

Service Level: Provide for economic revitalization and redevelopment in targeted areas within College Station

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent of City Council Strategic Issue objectives and milestones met within action plan time frames	N/A	100%	90%	90%
Output				
- No. of Projects/Activities	N/A	7	8	7
- No. of Packets sent out	N/A	11	10	10
- No. of eco. redevelopment prospects	N/A	6	6	6

Service Level: Manage and coordinate development of CIP Projects.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percentage of projects completed within Budget Specifications and allotted time	N/A	100%	100%	100%
Output				
- No. of capital projects managed	N/A	4	2	2

**GENERAL GOVERNMENT
COMMUNITY DEVELOPMENT**

Description & Budget Explanation:

The Community Development Division is responsible for providing low cost housing and public assistance through the Community Development Block Grant and HOME Investment Partnership grant from the Department of Housing and Urban Development. Programs include housing rehabilitation; down payment assistance; public facility improvements; public service agency assistance; and general oversight.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$512,512	\$532,629	\$529,862	\$574,537
Position Summary	8.5	8.5	7	6.5

Program Name: Revitalization of Eligible Areas and Properties

Service Level: Provide various technical and financial assistance to promote the revitalization of eligible areas and properties throughout the City.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Number of projects benefiting Low/Moderate Income Families and/or neighborhoods	100%	100%	100%	100%
Efficiency				
- Public Facility projects identified and funded for parks, streets, water, sewage, and infrastructure needs.	4	6	5	4
Output				
- Public facility projects completed	2	2 (1)	4	5
- Code Enforcement Cases Processed	6323	2848	2709	2709

Program Name: Public Services

Service Level: Provide a variety of health and public services to low income residents through the funding of non-profit organizations.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent of public agencies funded that deliver services within the terms and conditions their contract with the City.	100%	100%	100%	100%
Efficiency				
- Agencies/contracts monitored per staff.	10	9	12	7
- On-site monitoring visits.	11	12	12	7
- Reimbursement requests reviewed.	26	22	41	23
Output				
- Agencies/contracts completed in compliance with policies.	10	8 (1)	12	7

Program Name: Housing Assistance Programs

Service Level: Assist low and moderate income residents with the purchase, rehabilitation, replacement, or construction of residential property and to improve and increase the existing housing inventory within the city.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Applications received.*	56	4	10	10
- Applications eligible for owner-occupied rehab pi	0	1	1	1
- Applications eligible for ORP programs	1	2	1	2
- Down payment assistance applications received.**	34	27	37	30
- Projects satisfying program requirements/ liens released	N/A	17	18	15
Efficiency				
- Owner-occupied Rehab program, Cost per unit.	\$3,760	\$19,855	\$17,450	\$21,000
- ORP program, Cost per unit.	\$54,680	\$64,138	\$67,350	\$71,000
- Demolition Program, cost per unit (resulting from ORP projects or stand-alone demo's).	\$3,125	\$3,500	\$4,500	\$3,500
- Down payment assistance program, Cost per unit.	\$7,459	\$7,500	\$8,750	\$7,500
- New construction	\$0	\$0	\$86,935	\$0
- Lot acquisition, cost per unit	0(1)	\$18,014	\$55,295	\$57,000
Output				
- Owner-occupied Units rehabilitated.	1	1	1	2
- Units replaced (ORP).	2	3 (1)	1	3
- Dilapidated structures demolished.	2	3(2)	3	3
- Applicants receiving homebuyer (DAP) assistance.	17	2	6	10
- Individuals receiving homebuyer and/or credit counseling.	33	51	32	30
- New construction units developed.	2	0 (3)	6	0
- Lots acquired and conveyed to Habitat for Humar	N/A	1(4)	3	3

**Applicants not eligible or able to purchase received counseling and/or referral assistance.

GENERAL GOVERNMENT PUBLIC COMMUNICATIONS & MARKETING

Description & Budget Explanation:

The Public Communications & Marketing Division is responsible for providing information to the public and the media in a timely and accurate way and for providing assistance to departments on developing marketing strategies and campaigns. Additionally, this division is responsible for supporting and assisting with community relations events and activities.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$427,184	\$495,568	\$486,662	\$394,366
Position Summary	3	3	3	3

Program Name: Public Information Function

Service Level: Provide factual, timely, and understandable information to College Station households and the local news media

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent satisfied on media survey	N/A	90%	90%	90%
- Recognition of programs with state and/or national award	N/A	3	4	5
Efficiency				
- Department operates within Approved budget	N/A	YES	YES	YES
Output				
- All press releases prepared/distributed within 24 hours (or as appropriate)	N/A	100%	100%	100%
- Conduct 2 media training sessions annually for Council and other groups as identified	N/A	3	2	2
- Review and update plans quarterly to communicate effectively and creatively with publics	N/A	4	4	4
- Produce utility inserts on monthly basis	12	12	12	12
- Production of City of College Station publications (Annual Report, Residents Guide, Citizen Participation, CIP, etc.)	N/A	6	14	15
- Major Advertising Placement	N/A	8	8	10
- Expansion of Channel 19 weekly broadcasting schedule to include P&Z meetings and production of original programming	N/A	42 hrs/week	50 hrs/week	55 hrs/week
- Provide support services for all city departments as requested	N/A	YES	YES	YES

*** Performance measures were redeveloped to reflect actual department performance (i.e. projects, publication, etc.) as opposed to past practices of reporting messages sent. The focus is on creating new avenues of communication to reach a variety of audiences and prompt responses to citizen and media concerns.

**GENERAL GOVERNMENT
HUMAN RESOURCES**

Description & Budget Explanation:

The Human Resources Department is responsible for developing, supporting and delivering quality human resources programs and services that are designed to assist the City in attracting, retaining and developing a healthy, diverse and well-qualified workforce.

	FY 04	FY 05	FY06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$471,668	\$536,343	\$639,584	\$853,889
Position Summary	6	7	7	10

Program Name: Employment

Service Level: Provide effective recruitment and selection programs designed to attract, hire and retain a qualified workforce.

Performance Measures:	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
Percent of internal survey respondents satisfied with assistance in the recruiting and hiring of new employees	N/A	68%	68%	95%
Percent of internal survey respondents satisfied with timely response to employee issues, concerns and questions	N/A	73%	73%	95%
Efficiency				
Percent of job vacancies posted within 24 hours of receipt of Position Posting Form	99%	99%	99%	99%
Percent of applications sent to hiring department within 1 working day following position closing date	N/A	99%	99%	99%
Percent of letters sent to non-selected applicants within 5 working days of receipt of applications from hiring dept	N/A	99%	99%	99%
Output				
No. of recruitment events attended	N/A	6	2	4
No. of ads placed in local paper	N/A	67	70	75
No. of ads placed outside of local area	N/A	17	30	30
No. of applications processed	N/A	5,893	4,000	5,000
No. of applications received per posted position	N/A	112	50	50
No. of applicants skills testing conducted	N/A	231	120	120
No. of police tests administered	N/A	2	5	5
No. of fire department tested administered	N/A	3	3	4
No. of formal exit interviews conducted	N/A	N/A	15	15

* Risk was added in 4th quarter FY06

Program Name: Compensation

Service Level:

Attract and retain a quality workforce by administering and managing compensation and classification programs that provide for equitable salaries.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
Degree to which the pay structure approximates the 60th percentile of the relevant labor market.	N/A	96%	96%	95%
Efficiency				
percent of classification and compensation reviews completed within 60 working days.	N/A	85%	83%	85%
Output				
No. of competencies/performance increases processed	277	339	500	500
No. of skill level increases processed	278	272	270	270
No. of job positions reviewed	12	23	60	20
No. of job positions reviewed for reclassification	0	0	20	10
No of external salary surveys responded to	N/A	100%	50	12

Program Name: Benefits

Service Level:

Attract and retain a quality workforce by designing and managing competitive benefits plans, and ensuring compliance with applicable laws

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
Percent of internal survey respondents satisfied with benefits assistance and response to benefits questions	N/A	80%	80%	95%
Efficiency				
Percent of individual employee benefits problems responded to within 1 working day.	N/A	96	93%	95%
Percent of Leave Request Forms processed within 2 working days	N/A	94	93%	95%
Output				
No. of benefits outreach/educational programs offered	N/A	4	10	5
No. of wellness events offered	6	7	2	6
No. of retirement applications processed	N/A	10	10	10
No. of educational reimbursements processed	N/A	51	21	30
No. of vision reimbursements processed	N/A	273	90	100

Program Name: Employee Development

Service Level:

Provide training and employee development programs that develops the skills and competencies needed by City employees to increase efficiency and effectiveness of service delivery

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
Percent of internal survey respondents satisfied with training and employee development programs offered	N/A	76%	76%	95%
Efficiency				
Total cost of in-house training per employee	N/A	\$76.50	\$50.00	\$150.00
Cost per employees participating.	N/A	\$21.00	\$100.00	\$100.00
No. of development/coordination hours per program	N/A	4	6	4
Output				
Total training programs completed	N/A	60	40	40
Total contact training hours	N/A	12,586	14,000	15,000
No. of employees participating in training (total programs)	N/A	2,753	1,500	1,500
No. of new training programs introduced	N/A	N/A	4	2
No. of non-city employees participating in training	N/A	31	50	50

RISK MANAGEMENT

Description & Budget Explanation:

The Risk Management Division is responsible for providing programs that minimize the City's exposure to physical and financial loss. The Division resolves claims filed against the City and has programs established to reduce potential claims to the City. These programs include safety classes and inspections.

Program Name: Claims Administration and Safety Administration

Service Level: To manage all loss prevention, loss control and safety training functions in a cost effective manner.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Average Paid Claim:				
Auto Physical Damage (CMP & COLL)				\$1,388.00
Mobile Equipment (CMP & COLL)				\$15,000.00
City Property Damage				\$585.00
Auto Liability (Bodily Injury & Property Damage)				\$3,705.00
General Liability (Bodily Injury & Property Damage)				\$475.00
Directors & Officers Liability				NO DATA
Employment Practices Liability				NO DATA
Law Enforcement Liability				NO DATA
- Medical Professional Liability (Fire Dept.)				NO DATA
Worker Compensation Medical Only				\$510.00
Worker Compensation Lost Time				\$10,550.00
Subrogation Collected Quarterly				\$14,250.00
Total Claims Adjusted (ALL)				
Efficiency				
- Net closing ratio:				
APD%	94%	98%		95%
MOBL-EQPT%	95%	100%		95%
CPD%	96%	100%		95%
ALBI/PD%	96%	100%		95%
GLBI/PD%	98%	92%		95%
DO%	0%	0%		0%
EMPL%	0%	0%		0%
LEL%	0%	0%		0%
MPL%	0%	0%		0%
WC-MO%	90%	90%		90%
WC-LT%	70%	70%		70%
SUBRO%	85%	85%		85%
Total Claims Closed (All)				85%
Output				
Contracts Reviewed				24
Insurance Certificates reviewed				60
- Risk Management Training Programs Conducted				6
- Safety Training Programs Conducted				60
- Safety Training Programs - Employees Trained				600
- Special Projects				4

Debt Service Fund

The City's basic debt management policies are explained in the Financial Policy Statements, included in the appendix to this document. The City continues to review its debt management policies and to address the particular concerns and needs of the citizens. The City strives to issue debt only to meet capital needs.

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

State law in Texas sets the maximum ad valorem tax rate for a home rule city, such as College Station, at \$2.50 per \$100 valuation, including all obligations of the city. The adopted tax rate for the City of College Station is 43.94 cents per \$100 of valuation.

Current policy is to maintain at least 8.33% of annual appropriated expenditures and any associated fees as the Debt Service Fund balance at fiscal year end. The fund is in compliance with that policy.

The most recent debt issued by the City of College Station has earned ratings* from Moody's and Standard & Poor's as follows:

Bond Type	Standard & Poor's	Moody's
General Obligation	AA-	Aa3
Utility Revenue	A+	A1
Certif. of Oblig.	AA-	Aa3

Revenues in the Debt Service Fund are anticipated to increase in FY07 by 7.23% from the FY06 revised budget. This reflects an increase in the taxable base in College Station. The adopted debt service portion of the tax rate is 24.84 cents per \$100 of valuation.

Total revenues projected to pay on the City's existing debt in FY07 are \$12,478,070. Total expenditures out of the Debt service fund are estimated to be \$12,277,235. Of that total, expenditures on General Obligation Bonds are estimated at \$6,273,233 and Certificates of

Obligation at \$5,988,002. An additional \$16,000 is approved for agent fees associated with issuing debt.

In November 2003, the citizens of College Station approved \$38,405,000 in future General Obligation bond authorization for streets, traffic, police and fire station projects, the City Center project, and parks projects including the second phase of Veterans Park. In FY06, \$7,375,000 in General Obligation debt was issued. In FY07, it is anticipated that \$4,510,000 in General Obligation Bonds will be issued. These funds will be used as follows:

- \$2,840,000 for Street and Transportation projects
- \$600,000 for Traffic Signals and Safety System Improvements projects
- \$1,070,000 for Parks and Recreation projects

It is also anticipated that the City will issue \$12,501,300 in Certificates of Obligation. This debt is expected to be used as follows:

- \$1,000,000 for the New Business Park
- \$405,000 for Parks and Recreation projects
- \$450,000 for Streets projects
- \$4,000,000 for the proposed Convention Center
- \$2,035,000 for the new cemetery
- \$2,490,000 for radio system replacement
- \$1,750,000 for municipal complex improvements
- \$371,300 for technology projects

Each year an analysis is done to determine what resources are needed and if refunding and call options are available and in the best interest of the City. It is not known at this time if any refunding will be done in FY07.

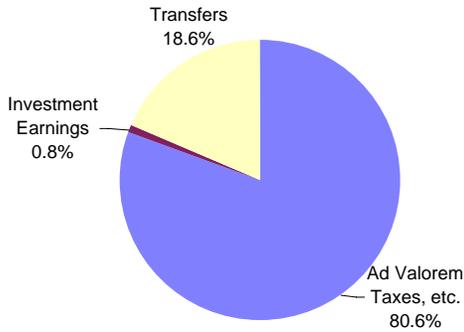
The following section contains a schedule of requirements and a summary of requirements for all General Obligation Bonds and Certificates of Obligation. The detailed information for each individual GOB and CO is found in *Appendix I*. The schedule of requirements and the individual detailed information for all Utility Revenue Bonds are also found in *Appendix I*.

* The ratings are standard ratings of Moody's and S&P. The highest rating available on S&P is AAA and the lowest "investment grade" debt issue is BBB. In contrast, Moody's highest rating is Aaa and the lowest "investment grading" is Bbb.

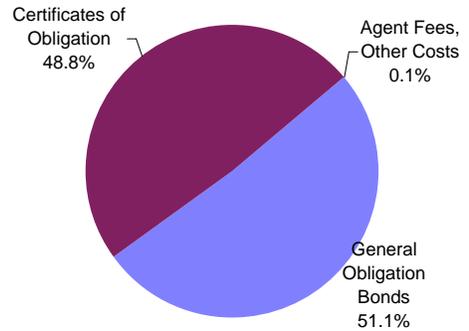
**City of College Station
Debt Service
Fund Summary**

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
BEGINNING BALANCE	\$ 2,538,713	\$ 2,818,087	\$ 2,818,087	\$ 3,238,645	\$ 3,238,645	
REVENUES						
Ad Valorem Taxes, etc.	\$ 8,722,315	\$ 9,107,137	\$ 9,236,209	\$ 10,053,000	\$ 10,053,000	10.39%
Investment Earnings	136,356	140,895	177,266	100,000	100,000	-29.03%
Transfers	1,523,571	2,388,420	2,388,421	2,325,070	2,325,070	-2.65%
Total Revenues	<u>\$ 10,382,242</u>	<u>\$ 11,636,452</u>	<u>\$ 11,801,896</u>	<u>\$ 12,478,070</u>	<u>\$ 12,478,070</u>	7.23%
Total Funds Available	<u>\$ 12,920,955</u>	<u>\$ 14,454,539</u>	<u>\$ 14,619,983</u>	<u>\$ 15,716,715</u>	<u>\$ 15,716,715</u>	8.73%
EXPENDITURES & TRANSFERS						
General Obligation Bonds	\$ 5,254,991	\$ 5,641,083	\$ 5,641,083	\$ 6,273,233	\$ 6,273,233	11.21%
Certificates of Obligation	4,820,083	5,724,255	5,724,255	5,988,002	5,988,002	4.61%
Agent Fees, Other Costs	13,872	16,000	16,000	16,000	16,000	0.00%
Total Operating Expenses & Transfers	<u>\$ 10,088,946</u>	<u>\$ 11,381,338</u>	<u>\$ 11,381,338</u>	<u>\$ 12,277,235</u>	<u>\$ 12,277,235</u>	7.87%
Increase in Fund Balance	<u>\$ 293,296</u>	<u>\$ 255,114</u>	<u>\$ 420,558</u>	<u>\$ 200,835</u>	<u>\$ 200,835</u>	
GAAP Adjustment	(13,922)					
Ending Fund Balance	<u>\$ 2,818,087</u>	<u>\$ 3,073,201</u>	<u>\$ 3,238,645</u>	<u>\$ 3,439,480</u>	<u>\$ 3,439,480</u>	

DEBT SERVICE FUND - SOURCES



DEBT SERVICE FUND - USES



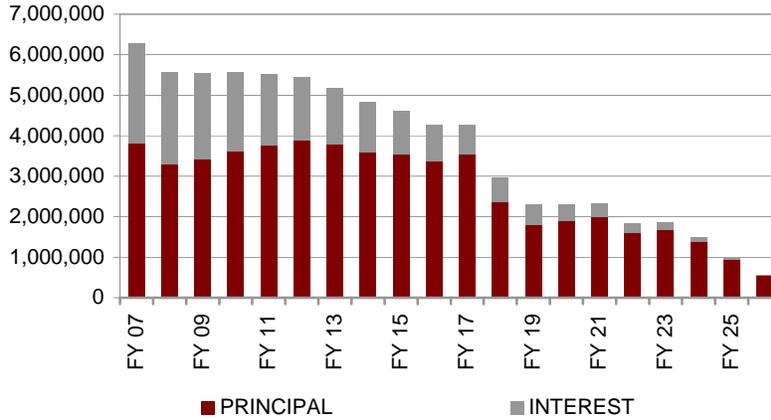
**DEBT SERVICE
SUMMARY OF REQUIREMENTS
GENERAL OBLIGATION BONDS
ALL SERIES
FY 2006-2007**

<u>Issue</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
G.O.B. Series 1996	450,000	159,765	609,765
G.O.B. Series 1998	310,000	210,629	520,629
G.O.B. Series 1999	320,000	199,428	519,428
G.O.B. Series 2000	360,000	307,380	667,380
G.O.B. Series 2001	155,000	100,695	255,695
G.O.B. Series 2002	230,000	240,509	470,509
G.O.B. Series 2003	190,000	158,625	348,625
G.O.B. Series 2004	825,000	484,236	1,309,236
G.O.B. Series 2005	155,000	222,763	377,763
G.O.B. Series 2006	805,000	389,205	1,194,205
TOTAL	<u>\$ 3,800,000</u>	<u>\$ 2,473,233</u>	<u>\$ 6,273,233</u>

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
GENERAL OBLIGATION BONDS
ALL SERIES**

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL DUE EACH YEAR	PRINCIPAL OUTSTANDING AS OF OCTOBER 1
FY 07	3,800,000	2,473,233	6,273,233	53,835,000
FY 08	3,290,000	2,266,860	5,556,860	50,035,000
FY 09	3,435,000	2,113,074	5,548,074	46,745,000
FY 10	3,610,000	1,944,721	5,554,721	43,310,000
FY 11	3,750,000	1,764,919	5,514,919	39,700,000
FY 12	3,885,000	1,578,354	5,463,354	35,950,000
FY 13	3,790,000	1,398,439	5,188,439	32,065,000
FY 14	3,600,000	1,229,556	4,829,556	28,275,000
FY 15	3,550,000	1,061,598	4,611,598	24,675,000
FY 16	3,360,000	897,774	4,257,774	21,125,000
FY 17	3,540,000	734,529	4,274,529	17,765,000
FY 18	2,375,000	594,772	2,969,772	14,225,000
FY 19	1,810,000	498,741	2,308,741	11,850,000
FY 20	1,900,000	415,453	2,315,453	10,040,000
FY 21	1,995,000	327,059	2,322,059	8,140,000
FY 22	1,600,000	245,947	1,845,947	6,145,000
FY 23	1,680,000	172,469	1,852,469	4,545,000
FY 24	1,390,000	101,853	1,491,853	2,865,000
FY 25	935,000	47,331	982,331	1,475,000
FY 26	540,000	12,825	552,825	540,000

G.O.B. PRINCIPAL & INTEREST



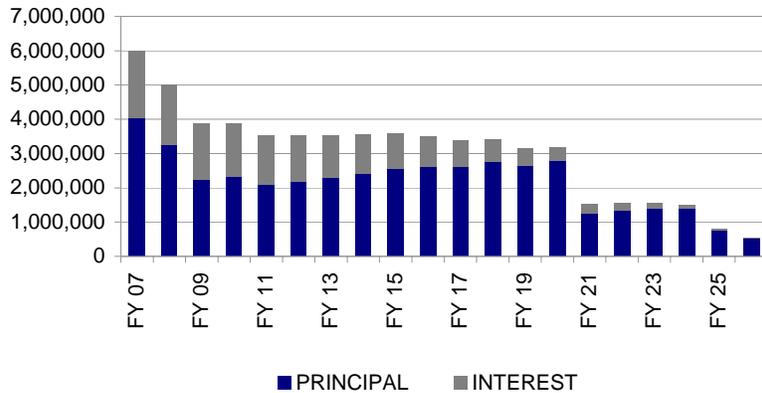
**DEBT SERVICE
SUMMARY OF REQUIREMENTS
CERTIFICATES OF OBLIGATION
ALL SERIES
FY 2006-2007**

ISSUE - PRINCIPAL	GENERAL DEBT ASSOCIATED	WPC TIF ASSOCIATED	EQUIP REPL ASSOCIATED	PARKING ENTERPRISE ASSOCIATED	ELECTRIC FUND ASSOCIATED	WASTE WATER FUND ASSOCIATED	TOTAL
C.O. Series 2000	140,000	0	0	0	0	0	140,000
C.O. Series 2000 A	0	0	0	265,000	0	0	265,000
C.O. Series 2001	60,000	0	0	0	0	0	60,000
C.O. Series 2002	540,000	380,000	180,000	0	0	0	1,100,000
C.O. Series 2003	0	0	205,000	0	0	0	205,000
C.O. Series 2003A	30,000	0	0	0	0	0	30,000
C.O. Series 2004	0	0	0	0	184,037	155,963	340,000
C.O. Series 2005	190,000	630,000	130,000	0	0	0	950,000
C.O. Series 2006	930,000	0	0	0	0	0	930,000
TOTAL PRINCIPAL	\$ 1,890,000	\$ 1,010,000	\$ 515,000	\$ 265,000	\$ 184,037	\$ 155,963	\$ 4,020,000
ISSUE - INTEREST							
C.O. Series 2000	118,426	0	0	0	0	0	118,426
C.O. Series 2000 A	0	0	0	272,101	0	0	272,101
C.O. Series 2001	59,918	0	0	0	0	0	59,918
C.O. Series 2002	433,350	24,225	3,825	0	0	0	461,400
C.O. Series 2003	0	0	9,900	0	0	0	9,900
C.O. Series 2003A	26,323	0	0	0	0	0	26,323
C.O. Series 2004	0	0	0	0	191,977	162,693	354,670
C.O. Series 2005	160,775	44,550	22,900	0	0	0	228,225
C.O. Series 2006	437,039	0	0	0	0	0	437,039
TOTAL INTEREST	\$ 1,235,831	\$ 68,775	\$ 36,625	\$ 272,101	\$ 191,977	\$ 162,693	\$ 1,968,002
TOTAL PAYMENT	\$ 3,125,831	\$ 1,078,775	\$ 551,625	\$ 537,101	\$ 376,014	\$ 318,656	\$ 5,988,002

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
CERTIFICATES OF OBLIGATION
ALL SERIES**

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL DUE ANNUALLY	PRINCIPAL OUTSTANDING AS OF OCTOBER 1
FY 07	4,020,000	1,968,002	5,988,002	43,485,000
FY 08	3,245,000	1,750,481	4,995,481	39,465,000
FY 09	2,235,000	1,632,956	3,867,956	36,220,000
FY 10	2,340,000	1,536,544	3,876,544	33,985,000
FY 11	2,080,000	1,438,968	3,518,968	31,645,000
FY 12	2,180,000	1,342,805	3,522,805	29,565,000
FY 13	2,305,000	1,242,872	3,547,872	27,385,000
FY 14	2,420,000	1,135,493	3,555,493	25,080,000
FY 15	2,555,000	1,019,594	3,574,594	22,660,000
FY 16	2,605,000	897,456	3,502,456	20,105,000
FY 17	2,620,000	772,321	3,392,321	17,500,000
FY 18	2,760,000	642,118	3,402,118	14,880,000
FY 19	2,650,000	510,831	3,160,831	12,120,000
FY 20	2,785,000	378,416	3,163,416	9,470,000
FY 21	1,260,000	281,843	1,541,843	6,685,000
FY 22	1,325,000	223,134	1,548,134	5,425,000
FY 23	1,390,000	160,651	1,550,651	4,100,000
FY 24	1,405,000	94,925	1,499,925	2,710,000
FY 25	770,000	43,369	813,369	1,305,000
FY 26	535,000	12,706	547,706	535,000

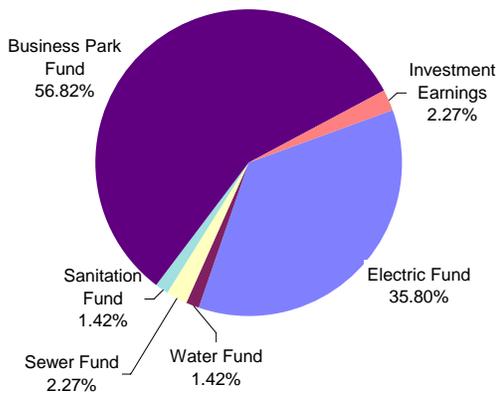
C.O. PRINCIPAL & INTEREST



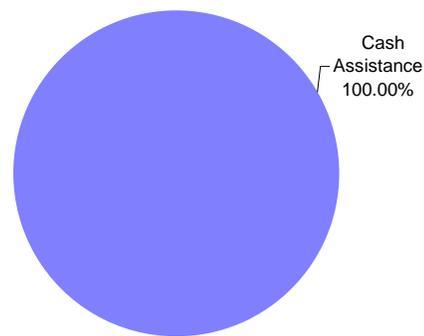
City of College Station Economic Development Fund Fund Summary

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
BEGINNING BALANCE	\$ 454,946	\$ 493,430	\$ 493,430	\$ 1,167,030	\$ 1,167,030	
REVENUES						
Operating transfers						
Electric Fund	\$ 315,000	\$ 315,000	\$ 315,000	\$ 315,000	\$ 315,000	0%
Water Fund	12,500	12,500	12,500	12,500	12,500	0%
Sewer Fund	20,000	20,000	20,000	20,000	20,000	0%
Sanitation Fund	12,500	12,500	12,500	12,500	12,500	0%
Business Park Fund	-	-	-	-	500,000	N/A
Investment Earnings	12,831	13,600	13,600	20,000	20,000	47%
Other	-	-	350,000	-	-	N/A
Total Revenues	\$ 372,831	\$ 373,600	\$ 723,600	\$ 380,000	\$ 880,000	136%
Total Funds Available	\$ 827,777	\$ 867,030	\$ 1,217,030	\$ 1,547,030	\$ 2,047,030	136%
EXPENDITURES & TRANSFERS						
Cash Assistance	\$ 319,871	\$ 525,000	\$ 50,000	\$ 587,127	\$ 1,087,127	107%
Other	11,281	-	-	-	-	N/A
Total Operating Expenses & Xfers	\$ 331,152	\$ 525,000	\$ 50,000	\$ 587,127	\$ 1,087,127	107%
Increase/Decrease in Fund Balance	41,679	(151,400)	673,600	(207,127)	(207,127)	37%
GAAP Adjustment	(3,195)					
Ending Fund Balance	\$ 493,430	\$ 342,030	\$ 1,167,030	\$ 959,903	\$ 959,903	

Economic Development Fund - Sources



Economic Development Fund - Uses



The Economic Development Fund is utilized to account for funds that are to be used for business attraction and retention.

This fund is prepared on the modified accrual basis of accounting. Using this method, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related

fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

Revenues for the Economic Development Fund are collected from the Electric, Water, Wastewater, Sanitation Funds. In FY07, there will be a one time transfer from the Business Park Fund totaling \$500,000, the use of which is described in more

detail below. The total transfers in to the fund total \$860,000. Investment earnings of approximately \$20,000 are also anticipated in FY07.

Revenues in FY06 are higher than budgeted as a result of a one-time payment of \$350,000 to be received as revenue for sale of City property related to the proposed Game Day condominium project in the Northgate district.

The Economic Development Fund expenditures are comprised of “Cash Assistance” payments to various business prospects. This assistance is aimed at providing prospective businesses with start-up resources and provides existing businesses the opportunity to expand operations. \$1,087,127 is approved to be available for cash assistance.

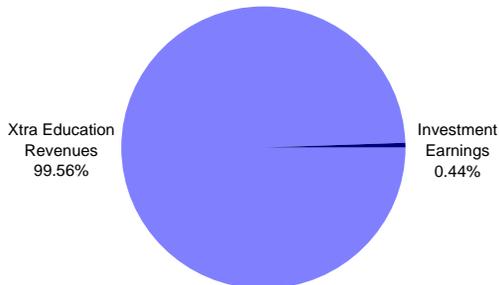
Economic Development Cash Assistance		
Organization	FY06 Year End Est	FY07 Budget
RVP Marketing	50,000	50,000
RVP Economic Development	-	500,000
University Town Center	-	187,127
Other	-	350,000
Total	\$50,000	\$1,087,127

As indicated in the table above, \$50,000 is included for Research Valley Partnership (RVP) marketing. In addition, a one-time expenditure of \$500,000 will be used for Research Valley Partnership economic development efforts. \$537,127 will be available for other economic development prospects. If uncommitted at year-end, these funds will contribute to the fund balance carried over from year to year. This flexibility allows the City to recruit new and existing business, and ensures that College Station has a diverse and vibrant economy.

City of College Station Parks Xtra Education Fund Summary

	FY05 ACTUAL	FY06 REVISED BUDGET	FY06 YEAR-END ESTIMATE	FY07 BASE BUDGET	FY07 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY06 TO FY07
Beginning Fund Balance	\$ 28,332	\$ 2,027	\$ 2,027	\$ (3,619)	\$ (3,619)	
REVENUES						
Xtra Education Revenues	\$ 84,187	\$ 92,700	\$ 90,000	\$ 92,700	\$ 92,700	0.00%
Investment Earnings	179	556	400	412	412	(25.90%)
Total Revenues	<u>\$ 84,366</u>	<u>\$ 93,256</u>	<u>\$ 90,400</u>	<u>\$ 93,112</u>	<u>\$ 93,112</u>	(0.15%)
Total Funds Available	<u>112,698</u>	<u>\$ 95,283</u>	<u>\$ 92,427</u>	<u>\$ 89,493</u>	<u>\$ 89,493</u>	(6.08%)
EXPENDITURES						
Xtra Education Programs	\$ 77,567	\$ 94,105	\$ 91,046	\$ 95,755	\$ 95,755	1.75%
General & Administrative Transfer	33,125	5,000	5,000	4,729	4,729	(5.42%)
Total Expenditures	<u>\$ 110,692</u>	<u>\$ 99,105</u>	<u>\$ 96,046</u>	<u>\$ 100,484</u>	<u>\$ 100,484</u>	1.39%
Increase/Decrease in Fund Balance	<u>\$ (26,326)</u>	<u>\$ (5,849)</u>	<u>\$ (5,646)</u>	<u>\$ (7,372)</u>	<u>\$ (7,372)</u>	
GAAP Adjustments	<u>\$ 21</u>					
Ending Fund Balance	<u>\$ 2,027</u>	<u>\$ (3,822)</u>	<u>\$ (3,619)</u>	<u>\$ (10,991)</u>	<u>\$ (10,991)</u>	

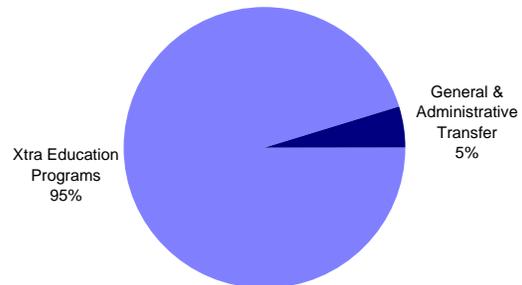
Parks Xtra Education Fund - Sources



Established in FY96, Parks Xtra Education is a joint effort of the City of College Station and the College Station Independent School District (CSISD) to provide community-based education programs.

This fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies in the Appendix.

Parks Xtra Education - Uses



Registration fees provide the primary funding for the Parks Xtra Education Fund. Revenues are projected to be \$93,112 in FY07.

Program funding for FY07 is \$100,484. These funds include \$95,755 to cover the cost of instructors, supplies, equipment, and various other program-related expenses. The remaining \$4,729 is allocated for a general and administrative transfer related to expenses incurred by the program.

**City of College Station
Parks Xtra Education Operations & Maintenance
Summary**

EXPENDITURE BY ACTIVITY						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Parks Xtra Education	\$ 77,567	\$ 94,105	\$ 91,046	\$ 95,755	\$ 95,755	1.75%
DIVISION TOTAL	\$ 77,567	\$ 94,105	\$ 91,046	\$ 95,755	\$ 95,755	1.75%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 3,309	\$ 10,965	\$ 10,171	\$ 10,965	\$ 10,965	0.00%
Supplies	10,034	13,800	13,851	14,080	14,080	2.03%
Maintenance	0	0	0	0	0	0.00%
Purchased Services	64,224	69,340	67,024	70,710	70,710	1.98%
Capital Outlay	0	0	0	0	0	0.00%
DIVISION TOTAL	\$ 77,567	\$ 94,105	\$ 91,046	\$ 95,755	\$ 95,755	1.75%

PERSONNEL SUMMARY BY ACTIVITY						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Parks Xtra Education	0.0	0.0	0.0	0.0	0.0	0.00%
DIVISION TOTAL	0.0	0.0	0.0	0.0	0.0	0.00%

Municipal Court Funds

The College Station Municipal Court collects a number of special fees that are authorized by the Texas State Legislature. These fees are the Court Technology Fee, Court Security Fee, Time Efficiency Payment Fee, and Juvenile Case Manager Fee. These fees are paid by those who pay tickets at College Station Municipal Court.

These funds are prepared using the modified accrual basis of accounting. This accounting method realizes revenues when they become measurable and available to finance expenditures for the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

Court Technology Fund

The Court Technology Fee can be used to fund technology projects at the Municipal Court Facility. Projects can include enhancements and improvements to the Municipal Court computer system and other improvements that involve technology.

Revenues in the Court Technology Fund are expected to be \$94,000. Approved expenditures total \$52,529. \$25,000 is available in the fund for technology related purchases for court facilities, and \$27,529 is budgeted as a general and administrative transfer to the General Fund. This transfer is to offset the cost of the PCS and Laserfiche software maintenance contracts incurred by the Information Services department.

Court Security Fund

The Court Security Fee can be used to fund security projects at the Municipal Court building.

Revenues in the fund are anticipated to be \$77,000. Approved expenditures total \$110,711. There is \$10,000 budgeted for security related purchases for court facilities, and \$100,711 is budgeted for the general and administrative transfer. The general and administrative transfer amount offsets the cost of the salary and benefits for the court bailiff position, as well as the deputy marshal positions that will operate metal detectors that will be installed at municipal court.

Efficiency Time Payment Fund

The Efficiency Time Payment Fee can be used for the purpose of improving the efficiency of the administration of justice in College Station.

Anticipated revenues in FY07 total \$11,500. Expenditures of \$6,000 are budgeted. These expenditures are for the general and administrative transfer that will offset a portion of costs associated with accepting credit cards at Municipal Court.

Juvenile Case Manager Fund

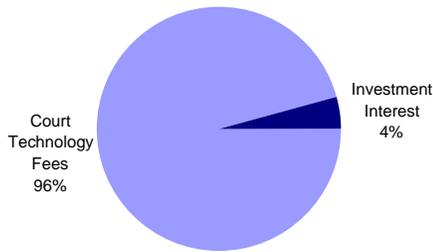
The Juvenile Case Manager Fee can be used to fund the salary and benefits of a Juvenile Case Manager, as well as cover the salary and benefits of staff time spent administering Teen Court.

Revenues in the Juvenile Case Manager Fund are anticipated to be \$109,000. \$129,933 is budgeted for the general and administrative transfer. This amount covers a portion of the salary and benefits for the Community Programs Coordinator and Community Programs Assistant for the time they spend administering Teen Court, and the salary and benefits for the Juvenile Case Manager position.

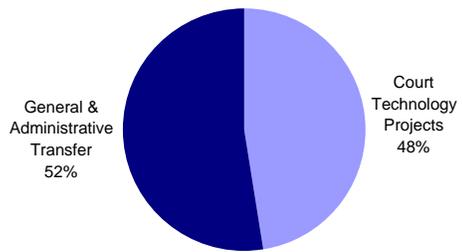
**City of College Station
Court Technology Fund
Fund Summary**

	<u>FY05 Actual</u>	<u>FY06 Revised Budget</u>	<u>FY06 Year-End Estimate</u>	<u>FY07 Base Budget</u>	<u>FY07 Approved Budget</u>	<u>% Change in Budget from FY06 to FY07</u>
BEGINNING FUND BALANCE	\$ 274,039	\$ 239,711	\$ 239,711	\$ 136,656	\$ 136,656	
REVENUES						
Court Technology Fees	\$ 117,627	\$ 114,300	\$ 87,000	\$ 90,000	\$ 90,000	-21%
Investment Interest	9,314	7,100	9,600	4,000	4,000	-44%
Other	-	-	-	-	-	N/A
Total Revenues	<u>\$ 126,941</u>	<u>\$ 121,400</u>	<u>\$ 96,600</u>	<u>\$ 94,000</u>	<u>\$ 94,000</u>	-23%
Total Funds Available	<u>\$ 400,980</u>	<u>\$ 361,111</u>	<u>\$ 336,311</u>	<u>\$ 230,656</u>	<u>\$ 230,656</u>	
EXPENDITURES						
Court Technology Projects	\$ 34,657	\$ 35,000	\$ 175,655	\$ 25,000	\$ 25,000	-29%
General & Administrative Transfer	123,190	64,000	24,000	27,529	27,529	-47%
Total Expenditures	<u>\$ 157,847</u>	<u>\$ 99,000</u>	<u>\$ 199,655</u>	<u>\$ 52,529</u>	<u>\$ 52,529</u>	
Increase (Decrease) in Fund Balance	<u>(30,906)</u>	<u>22,400</u>	<u>(103,055)</u>	<u>41,471</u>	<u>41,471</u>	
GAAP Adjustment	(3,422)					
Ending Fund Balance	<u>\$ 239,711</u>	<u>\$ 262,111</u>	<u>\$ 136,656</u>	<u>\$ 178,127</u>	<u>\$ 178,127</u>	

Court Technology Fund - Sources



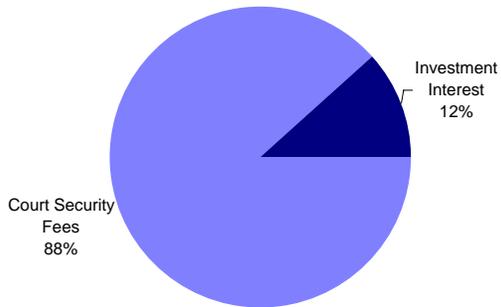
Court Technology Fund - Uses



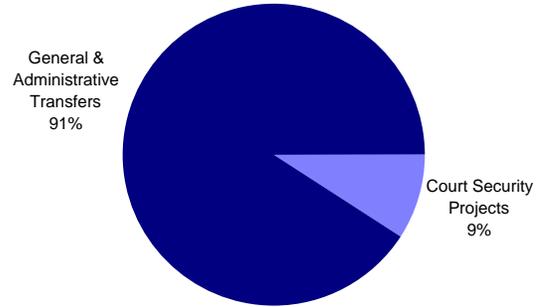
**City of College Station
Court Security Fund
Fund Summary**

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
BEGINNING FUND BALANCE	203,332	278,367	278,367	306,867	306,867	
REVENUES						
Court Security Fees	\$ 88,551	\$ 92,500	\$ 65,000	\$ 68,000	\$ 68,000	-26%
Investment Interest	6,816	5,600	11,000	9,000	9,000	61%
Total Revenues	<u>\$ 95,367</u>	<u>\$ 98,100</u>	<u>\$ 76,000</u>	<u>\$ 77,000</u>	<u>\$ 77,000</u>	-22%
Total Funds Available	<u>\$ 298,699</u>	<u>\$ 376,467</u>	<u>\$ 354,367</u>	<u>\$ 383,867</u>	<u>\$ 383,867</u>	
EXPENDITURES						
Court Security Projects	\$ -	\$ 18,963	\$ 17,500	\$ 10,000	\$ 10,000	-47%
General & Administrative Transfers	18,174	70,065	30,000	100,711	100,711	44%
Total Expenditures	<u>\$ 18,174</u>	<u>\$ 89,028</u>	<u>\$ 47,500</u>	<u>\$ 110,711</u>	<u>\$ 110,711</u>	24%
Increase in Fund Balance	<u>77,193</u>	<u>9,072</u>	<u>28,500</u>	<u>(33,711)</u>	<u>(33,711)</u>	
GAAP Adjustment	(2,158)					
Ending Fund Balance	<u>\$ 278,367</u>	<u>\$ 287,439</u>	<u>\$ 306,867</u>	<u>\$ 273,156</u>	<u>\$ 273,156</u>	

Court Security Fund - Sources

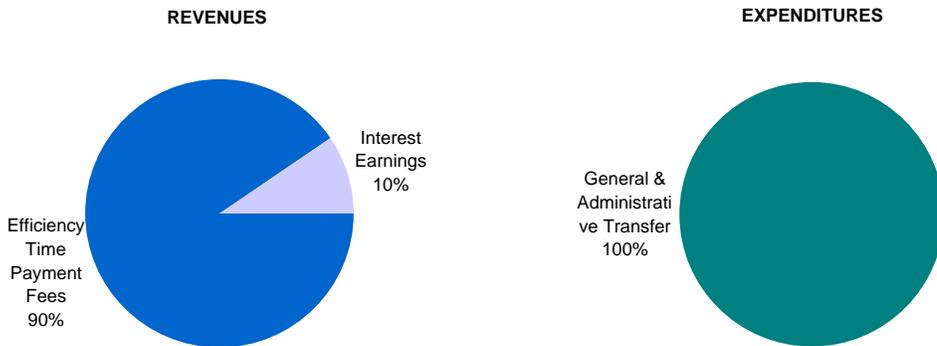


Court Security Fund - Uses



**City of College Station
Efficiency Time Payment Fund
Fund Summary**

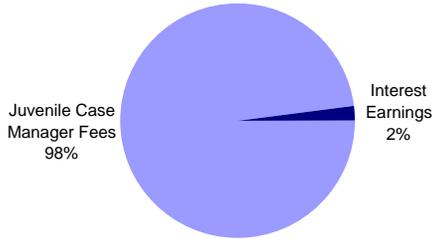
	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
REVENUES						
Efficiency Time Payment Fees	\$ 7,286	\$ -	\$ 10,000	\$ 10,400	\$ 10,400	N/A
Interest Earnings	627	-	1,000	1,100	1,100	N/A
Total Revenues	\$ 7,912	\$ -	\$ 11,000	\$ 11,500	\$ 11,500	N/A
EXPENDITURES						
General & Administrative Transfer	7,930	-	-	6,000	6,000	N/A
Total Expenditures	\$ 7,930	\$ -	\$ -	\$ 6,000	\$ 6,000	N/A
GAAP Adjustment	(200)					
Increase/Decrease in Working Capital	\$ (18)	\$ -	\$ 11,000	\$ 5,500	\$ 5,500	
Beginning Working Capital	\$ 24,493	\$ 24,276	\$ 24,276	\$ 35,276	\$ 35,276	
Ending Working Capital	\$ 24,276	\$ 24,276	\$ 35,276	\$ 40,776	\$ 40,776	



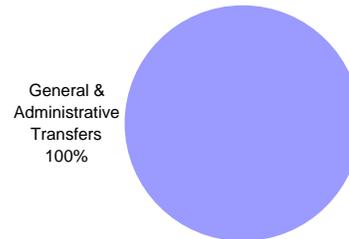
**City of College Station
Juvenile Case Manager Fund
Fund Summary**

	<u>FY05 Actual</u>	<u>FY06 Revised Budget</u>	<u>FY06 Year-End Estimate</u>	<u>FY07 Base Budget</u>	<u>FY07 Approved Budget</u>	<u>% Change in Budget from FY06 to FY07</u>
REVENUES						
Juvenile Case Manager Fees	\$ -	\$ -	\$ 62,000	\$ 107,000	\$ 107,000	N/A
Interest Earnings	-	-	500	2,000	2,000	N/A
Total Revenues	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 62,500</u>	<u>\$ 109,000</u>	<u>\$ 109,000</u>	N/A
EXPENDITURES						
General & Administrative Transfers	-	-	-	89,412	129,933	N/A
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 89,412</u>	<u>\$ 129,933</u>	N/A
GAAP Adjustment	<u>-</u>					
Increase in Working Capital	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 62,500</u>	<u>\$ 19,588</u>	<u>\$ (20,933)</u>	
Beginning Working Capital	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 62,500</u>	<u>\$ 62,500</u>	
Ending Working Capital	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 62,500</u>	<u>\$ 82,088</u>	<u>\$ 41,567</u>	

Juvenile Case Manager Fund - Sources



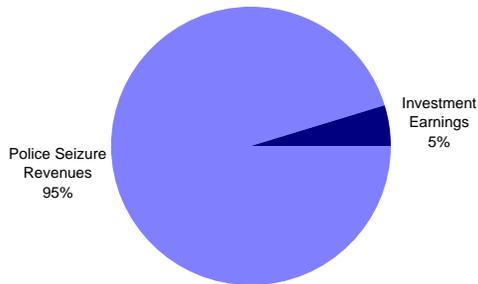
Juvenile Case Manager Fund - Uses



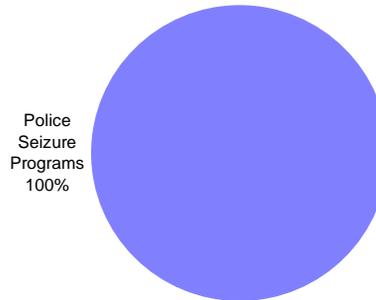
City of College Station Police Seizure Fund Summary

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
Beginning Fund Balance	\$ 14,626	\$ 23,727	\$ 23,727	\$ 19,227	\$ 19,227	
REVENUES						
Police Seizure Revenues	\$ 15,953	\$ 3,200	\$ 15,000	\$ 10,000	\$ 10,000	212.50%
Investment Earnings	581	500	500	500	500	0.00%
Total Revenues	<u>\$ 16,534</u>	<u>\$ 3,700</u>	<u>\$ 15,500</u>	<u>\$ 10,500</u>	<u>\$ 10,500</u>	183.78%
Total Funds Available	<u>31,160</u>	<u>\$ 27,427</u>	<u>\$ 39,227</u>	<u>\$ 29,727</u>	<u>\$ 29,727</u>	8.39%
EXPENDITURES						
Police Seizure Programs	\$ 7,233	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	0.00%
Total Expenditures	<u>\$ 7,233</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>	0.00%
Increase/Decrease in Fund Balance	<u>\$ 9,301</u>	<u>\$ (16,300)</u>	<u>\$ (4,500)</u>	<u>\$ (9,500)</u>	<u>\$ (9,500)</u>	
GAAP Adjustments	<u>\$ (200)</u>					
Ending Fund Balance	<u>\$ 23,727</u>	<u>\$ 7,427</u>	<u>\$ 19,227</u>	<u>\$ 9,727</u>	<u>\$ 9,727</u>	

Police Seizure Fund - Sources



Police Seizure Fund - Uses



This fund is prepared using the modified accrual basis of accounting. This accounting method recognizes revenues when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The Police Seizure Fund accounts for items received by the City through the Police Department as a result of criminal investigations. These funds are used for one time equipment and other purchases to assist in police activities.

Police Seizure Fund revenues are estimated to be \$10,500 in FY06. Expenditures of \$20,000 are budgeted in FY07.

Governmental Capital Improvement Project Budgets

On an annual basis, the City of College Station prepares a five-year Capital Improvements Program (CIP). The CIP is presented for City Council review as part of the annual budget process. The program consolidates all anticipated capital needs for which funding authorization exists. The program is divided into several sections depending on the services provided and the funding source.

The City only has legal authority to issue general obligation debt after a successful citizen referendum. General Obligation (GO) debt is debt that obligates the City to repay the issue with ad valorem tax revenues. The City uses GO debt for the acquisition and development of parks and recreation facilities, rights-of-way acquisition, construction of arterial streets, reconstruction of major arterial streets, and for public buildings such as City offices, libraries, swimming pools and other general use facilities.

The most recent 5-year General Obligation bond election was held in November of 2003. The 2003 November election granted the City authority to issue \$38,405,000 in General Obligation debt. The proceeds from this debt issuance will fund the relocation of Fire Station 3, renovations to the police station, the development of Veterans Park Phase II, construction of a new City Hall building, traffic enhancements, street improvements and other improvements to various parks throughout the City.

The City has statutory authority, and City Council policy allows for the use of non-voter authorized debt instruments such as certificates of obligation and contract obligations (generally referred to as CO's). City Council policy allows the City to use such instruments for capital items such as the following:

- The purchase and replacement of major computer systems and other technology-based items that have useful lives of not more than ten years.
- The purchase and replacement of major equipment items such as fire fighting equipment. The City has however developed policies and procedures to provide almost all of this equipment without issuing debt.
- The purchase of land and development of land for economic development uses.

In FY06, the City issued \$8,325,000 in CO debt for a variety of General Government Capital projects. \$1,000,000 was issued for land acquisition, design of and construction costs for a new City cemetery. Also included was \$300,000 of additional funds for police

station renovations and \$300,000 for Wolf Pen Creek Amphitheater additions. An additional \$400,000 of CO debt was included for the development of University Park. \$1,200,000 was included for the Southside street rehabilitation projects. \$4,000,000 for the Arrington/Decatur street extension project and an additional \$1,000,000 for future anticipated street extension projects. \$125,000 was issued to cover debt issuance costs.

The FY07 Approved Budget includes the issue of \$12,501,300 in CO debt. This amount includes \$4,000,000 for the Convention Center project. It is anticipated that the initial phases of the Convention Center within the Northgate TIF will begin in FY07. The Convention Center fund summary is included in the Special Revenue section of this budget document. In addition \$1,000,000 is included for Phase IA of the Spring Creek Corporate Campus in the Business Park. Also included is \$2,490,000 for the replacement of the City's 800 MHz radio system. This project totals \$4,900,000. The additional funds for the project will come from the Equipment Replacement Fund. \$2,035,000 is included for continued construction on the new City cemetery. In addition, \$1,750,000 is included for municipal complex improvements. \$100,000 will be issued for the implementation of an EMS Reporting System. \$71,300 is included for a new Police Scheduling system and \$200,000 for Wireless Infrastructure improvements throughout the City. The issuance of \$315,000 for the development of a neighborhood park in Woodland Hills and \$90,000 for the design of a new Bath House at Adamson Pool is also included. \$450,000 is included to be issued for Streets projects. This includes \$100,000 for additional costs related to the extension of Jones Butler Road South, \$200,000 for traffic signal projects and \$150,000 for gateway improvements.

In FY06, the City issued \$7,375,000 in GO debt for various General Government capital projects. Of this, \$5,735,000 will fund the construction of the second phase of Veterans Park. An additional \$100,000 will be used for the design and start of construction for a new Parks forestry shop. \$1,000,000 will be used to begin the process of upgrading Barron Road from a two lane rural highway to a minor arterial. \$100,000 will be used for various sidewalk improvements throughout the City and \$200,000 will go toward the construction of hike and bike trails. \$240,000 will be used for new traffic signals and traffic system safety enhancements.

The FY07 Approved Budget includes the issuance of \$4,510,000 in GO's. \$3,440,000 will be issued for

street projects. Included is \$2,000,000 for Northgate Street Rehabilitation projects. Also included is \$540,000 for street oversize participation projects. An additional \$100,000 has been included for sidewalk improvements and \$200,000 for hike and bike trails throughout the City. \$500,000 is included for new traffic signal projects and \$100,000 is included for traffic system safety improvements. \$1,070,000 will be issued for park projects. Included in this amount is \$570,000 for the construction of a new Parks Forestry shop and \$500,000 for the continued construction on the second phase of Veterans Park.

The City will continue those remaining authorized projects in accordance with the five-year CIP plan presented to the City Council.

STREETS, TRAFFIC, SIDEWALKS AND TRAILS CAPITAL PROJECTS

Street Rehabilitation Projects

In FY07, \$2,831,751 is projected for rehabilitation to streets in the Southside area. This is the area bounded by George Bush Drive, West Dexter Drive, Hereford Street, Holleman Drive, Eleanor Street and Fairview Avenue. This is a multi-year effort to rehabilitate the infrastructure in older parts of College Station. Additionally, in the Northgate area, \$2,591,466 is projected for continued rehabilitation efforts. This includes the continued rehabilitation of Church Street, the rehabilitation of Tauber and Stasney and pedestrian improvements on University Drive.

Street Extension Projects

\$9,755,639 is projected in FY07 for various street extension and widening projects. This includes \$724,003 for phase II of the extension of Jones Butler Road South. In addition \$2,413,043 is estimated for phase II of the Dartmouth Drive extension project and \$3,576,009 is estimated for the construction of the Arrington/Decatur street extension project. \$439,084 is estimated for the Corsair Street extension project and \$367,398 for the Rock Prairie Road Widening project. Funds are also included for various improvements on Barron Road. These include the interchange design, and right-of-way acquisition. In addition, \$540,000 is included in FY07 for oversize participation projects.

Street TxDOT Projects

It is estimated that \$341,910 will be spent in FY07 on streetscaping along Texas Avenue. An additional \$341,909 is projected for this effort in FY08. It is anticipated that the streetscaping will occur as the phases of the widening are completed.

Traffic Projects

The FY07 Approved Budget includes funds for new traffic signal projects. New signals are currently under design for the intersection of 2818 and Holleman, the intersection of 2818 and Luther and the intersection of 2818 and Welsh. Construction of these signals is anticipated to occur in FY07. Funds for safety improvements to the traffic system are also included in the FY07 Approved Budget. This includes improvements along Southwest Parkway between Dartmouth and Anderson Street.

Sidewalks and Trails Projects

The City of College Station has worked over the years to ensure adequate transportation infrastructure for pedestrians and bicyclists. The City has an adopted sidewalk and bike loop plan. As new development occurs, sidewalks are an important aspect that must be considered. In FY07, \$100,000 is the approved appropriation for new sidewalk projects throughout the City. In addition, \$200,000 is the approved appropriation for hike and bike trails throughout the City. In addition, included is \$318,202 for the completion of the City's bike loop. Also included is \$150,000 for Gateway Improvements at entrance points into the City.

PARKS CAPITAL PROJECTS

In FY07, the most significant parks project will be the construction of phase II of Veterans Park. It is estimated that \$4,025,400 will be spent in FY07 on this project. This phase of the park will include three lighted soccer fields, three lighted softball fields, a pavilion, concession area, restrooms, trails and parking. It is anticipated that the project will be completed in FY07. Other park projects for which funding has been approved in FY07 include the development of University Park and Woodland Hills Park. University Park will be a neighborhood park that will include a fenced "Bark Park" for unleashed dogs. The Woodland Hills Park will include features such as a playground, basketball court and a shelter. Also included is the construction of a new forestry shop. Design of this shop began in FY06. Funds in the amount of \$90,000 for the design of a new Bath House at Adamson Pool are also included in the FY07 approved budget. In addition, \$667,000 of Community Development Block Grant funds are anticipated to be used on eligible projects throughout the City. These include improvements to Lincoln Center, Gabbard Park, Oaks Park and Central Park.

GENERAL GOVERNMENT AND CAPITAL EQUIPMENT CAPITAL PROJECTS

General government and capital equipment projects are planned assets that have value to more than one specific area of City operations. The two main divisions within this category are public facilities and technology projects. In FY07, it is projected that \$7,308,302 will be spent on public facilities. Included in this amount is \$1,067,000 for the FY07 portion of the construction of a new City cemetery, \$965,619 for the relocation of Fire Station #3, and \$2,743,933 for the police station renovation project. \$150,000 is included for a site development plan for the land located off of Krenek Tap Road where a new City Hall may be built. In addition, \$611,750 is estimated for projects planned in the Northgate area. \$1,750,000 is approved for municipal facility improvements. These improvements include the completion of the second floor of the Municipal Court building to provide additional City office space. Also included is the purchase of library books from collected donations. The FY07 Approved Budget includes \$5,814,342 for technology projects. This includes \$4,800,000 for the replacement of the City's 800 MHz radio system. The current system was installed in 1996 and is due for replacement. Also included is \$100,000 for the replacement of the Mobile Data Terminal System. This system supports the public safety mobile computing. Other projects for which FY07 funds have been included are the ATM Network Replacement, the Police Booking project, the Automated Customer Service project, the Parks and Recreation Department (PAR) Automation project and the Uninterruptible Power Supply Replacement. In addition, \$100,000 is approved for the implementation of an EMS Reporting System. \$71,300 is included for a new Police Scheduling system and \$200,000 for Wireless Infrastructure improvements throughout the City.

BUSINESS PARK PROJECTS

\$155,143 has been included in the FY07 Approved Budget for the business incubator project. Funds are also projected for the continuation of the development of the Spring Creek Corporate Campus. \$1,060,000 has been estimated in FY07 for this project. In addition, \$500,000 has been included in the FY07 Approved Budget to be used as a one-time payment to the Research Valley Partnership for economic development purposes.

DRAINAGE PROJECTS

The FY07 approved drainage capital projects budget includes a projected \$2,044,900 for improvements to the City's drainage system. Significant projects

include a projected \$505,000 for improvements to the Bee Creek main channel. It is expected that these improvements will be completed in FY07. \$50,000 is included for engineering on the Bee Creek Tributary A Phases IV and V project. \$300,000 is approved in FY07 for Greenways projects and \$250,000 is included for minor drainage improvements. \$811,400 is estimated to be spent in FY07 for Southside drainage improvements. \$50,000 is included in FY07 for erosion repair and stream restorations improvements to Bee Creek from Lancelot to Guadalupe and \$78,500 is included for storm water mapping and the drainage master plan. In addition, an SLA for \$7,200 has been approved for a mosquito abatement program.

ADDITIONAL O&M COSTS

The FY07 Approved Budget includes a number of capital projects that have been recently completed and have added operations and maintenance expense. In particular, the City's general fund has been and will continue to be impacted by capital projects as they come online. A more detailed sheet at the end of this section reflects the projected operations and maintenance associated with the governmental capital projects.

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 04-05	REVISED FY 05-06 BUDGET APPROPRIATION	ESTIMATE FY 05-06	
BEGINNING FUND BALANCE:			19,160,316	16,931,888	18,184,996	
ADDITIONAL RESOURCES:						
GENERAL OBLIGATION BONDS			3,576,473	2,577,000	1,540,000	
CERTIFICATES OF OBLIGATIONS			1,163,016	1,650,000	6,262,000	
INTERGOVERNMENTAL TRANSFERS			88,400	0	0	
INTRAGOVERNMENTAL TRANSFERS			472,814	0	220,598	
INVESTMENT EARNINGS			340,358	234,000	561,000	
OTHER			35,236	0	0	
SUBTOTAL ADDITIONAL RESOURCES			\$ 5,676,297	\$ 4,461,000	\$ 8,583,598	
TOTAL RESOURCES AVAILABLE			\$ 24,836,613	\$ 21,392,888	\$ 26,768,594	
STREET REHABILITATION PROJECTS						
	DOMINIK ST REHABILITATION	ST0216	960,000	917,517	0	43,339
	WEST PARK (SOUTHSIDE)	ST0400	1,200,000	79,448	0	429,272
	COLLEGE PARK/BREEZY HEIGHTS (SOUTHSIDE)	ST0507	2,500,000	78,114	1,270,000	265,000
2	NORTHGATE STREET REHAB	ST0518	3,304,000	0	0	0
2	CHURCH STREET REHAB PHASE II	ST0523	800,000	8,534	0	200,000
	TAUBER AND STASNEY REHAB/NG SIDEWALKS	ST0505	252,110	31,512	0	220,598
CLOSED PROJECTS			2,405			0
SUBTOTAL			\$ 1,117,529	\$ 1,270,000	\$ 1,158,209	
STREET EXTENSION PROJECTS						
*	JONES-BUTLER RD SOUTH - PH II	ST0005	2,136,000	33,388	1,000,000	1,334,452
*	VICTORIA OP	ST9928	345,639	20,202	0	16,785
	DARTMOUTH EXTENSION PHASE II	ST0211	3,600,000	36	0	1,050,000
	UNIVERSITY DR (FM 60) WIDENING	ST0213	247,000	121	0	1,000
2	OVERSIZE PARTICIPATION	ST0519	2,160,000	0	0	0
	CORSAIR (AMS) STREET EXTENSION	ST0612	516,569	0	516,569	77,485
	WATERWOOD OP	ST0613	23,431	0	23,431	23,431
	CENTRAL PARK LANE EXTENSION	ST0509	150,000	12,740	0	137,260
	ARRINGTON/DECATUR EXTENSION	ST0606	4,000,000	0	423,991	423,991
	FUTURE STREET EXTENSION PROJECTS	ST0701	1,000,000	0	0	0
ROCK PRAIRIE ROAD PROJECTS						
2	ROCK PRAIRIE RD WIDENING	ST0417	2,969,000	260,041	500,000	206,085
LONGMIRE ROAD PROJECTS						
*	LONGMIRE EXT-GRAHAM-CYPRESS MEADOWS	ST0100	2,402,256	1,099,107	0	3,270
BARRON ROAD PROJECTS						
*	BARRON ROAD RIGHT OF WAY	ST0006	431,000	1,280	0	0
	BARRON ROAD INTERCHANGE DESIGN	ST0212	709,973	99,567	0	235,500
2	BARRON ROAD IMPROVEMENTS	ST0409	3,000,000	127,587	1,000,000	0
GREENS PRAIRIE ROAD PROJECTS						
	GREENS PRAIRIE RD. WIDENING	ST0214	3,516,146	948,632	0	12,231
	GREENS PRAIRIE RD/ARRINGTON/FOREST RIDGE ACCESS	ST0304	1,666,834	767,462	75,480	637,468
2	WILLIAM D. FITCH PKWY WIDENING PH II	ST0520	3,300,000	0	0	0
CLOSED PROJECTS			28,769			0
SUBTOTAL			\$ 3,398,932	\$ 3,539,471	\$ 4,158,958	
STREET TXDOT PROJECTS						
	TX AVE STREETScape PH II	ST9915	999,552	198,595	324,552	0
CLOSED PROJECTS			190,000			
SUBTOTAL			\$ 388,595	\$ 324,552	\$ 0	

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

APPROVED FY06-07 APPROPRIATION	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
19,733,239	19,733,239	4,595,479	2,281,206	727,524	1,787,768	329,768
3,440,000	3,440,000	4,244,000	3,266,000	3,340,000	0	0
489,000	489,000	194,000	184,000	185,000	0	0
0	0	0	0	0	0	0
0	0	25,000	50,000	75,000	75,000	75,000
363,000	363,000	107,000	58,000	49,000	42,000	17,000
0	0	0	0	0	0	0
\$ 4,292,000	\$ 4,292,000	\$ 4,570,000	\$ 3,558,000	\$ 3,649,000	\$ 117,000	\$ 92,000
\$ 24,025,239	\$ 24,025,239	\$ 9,165,479	\$ 5,839,206	\$ 4,376,524	\$ 1,904,768	\$ 421,768
0	0	0	0	0	0	0
0	674,865	0	0	0	0	0
0	2,156,886	0	0	0	0	0
2,000,000	2,000,000	1,304,000	0	0	0	0
0	591,466	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
\$ 2,000,000	\$ 5,423,217	\$ 1,304,000	\$ 0	\$ 0	\$ 0	\$ 0
100,000	724,003	0	0	0	0	0
0	50,000	100,000	96,424	0	0	0
0	2,413,043	0	0	0	0	0
0	0	0	244,769	0	0	0
0	540,000	540,000	540,000	540,000	0	0
0	439,084	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
3,576,009	3,576,009	0	0	0	0	0
1,000,000	1,000,000	0	0	0	0	0
0	367,398	1,083,000	1,051,960	0	0	0
0	0	0	0	0	0	0
0	115,000	172,504	0	0	0	0
0	248,689	0	0	0	0	0
0	282,413	1,343,717	1,243,717	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	480,000	1,410,000	1,410,000	0
0	0	0	0	0	0	0
\$ 4,676,009	\$ 9,755,639	\$ 3,239,221	\$ 3,656,870	\$ 1,950,000	\$ 1,410,000	\$ 0
0	341,910	341,909	0	0	0	0
\$ 0	\$ 341,910	\$ 341,909	\$ 0	\$ 0	\$ 0	\$ 0

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 04-05	REVISED FY 05-06 BUDGET APPROPRIATION	ESTIMATE FY 05-06
TRAFFIC PROJECTS					
*	TRAFFIC MGMT. IMPROVE.	ST0011	134,290	0	0
2	TRAFFIC SYSTEM SAFETY IMPR.	ST0511	240,395	16,129	10,630
2	GEORGE BUSH MEDIAN - ROSEMARY TO HOUSTON	ST0525	34,290	34,290	0
	LINCOLN AVE TRAFFIC STRIPING	ST0527	27,500	2,801	0
	GREENS PRAIRIE SCHOOL ZONE	ST0528	7,500	7,882	0
	SOUTHWEST PKWY MEDIANS	ST0602	128,000	0	28,000
	WELSH/HARVEY MITCHELL CURBING	ST0605	945	0	0
2	NEW TRAFFIC SIGNAL PROJECTS	ST0512	1,082,000	21,039	64,000
2	VEHICLE DETECTION	ST0302	50,000	19,182	0
2	FM 2818 TRAFFIC STUDY	ST0421	8,500	7,197	0
2	NEW SIGNAL @ROCK PRAIRIE/RIO GRANDE	ST0414	120,000	25,051	0
2	NEW SIGNAL @ WELSH/HOLLEMAN	ST0415	120,000	31,578	0
2	TARROW ST EAST SIGNAL MODIFICATION	ST0603	20,000	0	20,000
2	SIGNAL MODIFICATION	ST0604	15,000	0	15,000
2	SIGNAL @ HM PKWY AND LUTHER	ST0607	309,000	0	19,000
2	SIGNAL @ HM PKWY AND HOLLEMAN	ST0608	309,000	0	19,000
2	SIGNAL @ 2818/F&B	ST0610	241,300	0	0
	SIGNAL @ GB DRIVE EAST & DOMINIK	ST0205	133,000	0	0
2	TRAFFIC SIGNAL COMMUNICATIONS	ST0411	250,000	19,013	0
	CLOSED PROJECTS		55,529		0
	SUBTOTAL		\$ 239,690	\$ 175,630	\$ 449,710
SIDEWALKS & TRAILS					
	BIKE LOOP - 2005	ST0530	327,202	0	0
	MISC. BIKE TRAILS	ST9803	169,000	0	0
	NEIGHBORHOOD CIP (TRAFFIC CALMING)	ST0012	ANNUAL	0	0
2	PEDESTRIAN IMPROVEMENTS ON UNIVERSITY DRIVE	ST0416	407,000	122,707	0
	GATEWAY IMPROVEMENTS	ST0515	ANNUAL	0	0
	PEDESTRIAN IMPROVEMENTS ON FM 2818	ST0516	743,967	1,190	213,406
2	SIDEWALK IMPROVEMENTS	ST0517	266,215	14,112	2,615
	UNIV DR SIDEWALK IMPROVEMENTS	ST0529	136,400	10,600	0
	GEORGE BUSH DR SIDEWALK	ST0609	36,000	0	36,000
	WPC UPPER TRAILS	WP9905	11,349	0	11,349
2	HIKE AND BIKE TRAILS	ST0521	925,000	1,545	200,000
2	BRISON PARK BIKE & PED TRAILS	ST0524	75,000	15,175	0
	CLOSED PROJECTS		191,687	0	0
	SUBTOTAL		\$ 357,017	\$ 463,370	\$ 482,819
	OTHER		87,438	0	94,409
	LEGISLATIVE CONSULTING		230,527	162,000	162,000
	DEBT ISSUANCE COSTS		39,676	80,000	62,000
	GENERAL & ADMIN. CHARGES		519,549	467,250	467,250
	TOTAL EXPENDITURES		\$ 6,378,953	\$ 6,482,273	\$ 7,035,355
	GAAP		(272,664)		
ENDING FUND BALANCE:			18,184,996	14,910,615	19,733,239

* - Indicates projects funded through November 1998 G.O. Bond Authorization
1 - Funded through CDBG Funds.
2 - Indicates projects funded through 2003 G.O. Bond Authorization

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

APPROVED FY06-07 APPROPRIATION	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
67,145	67,145	67,145	0	0	0	0
100,000	0	100,000	100,000	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	100,000					
0	0	0	0	0	0	0
500,000	198,461	500,000	360,000	0	0	0
0	6,161	0	0	0	0	0
0	0	0	0	0	0	0
0	0	94,949	0	0	0	0
0	0	88,422	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
100,000	290,000	0	0	0	0	0
100,000	290,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	99,627	0	0	0	0
0	75,000	50,000	55,812	0	0	0
0	0	0	0	0	0	0
\$ 867,145	\$ 1,026,767	\$ 1,000,143	\$ 515,812	\$ 0	\$ 0	\$ 0
0	318,202	0	0	0	0	0
0	169,000	0	0	0	0	0
0	75,000	75,000	75,000	75,000	75,000	75,000
0	0	0	0	0	0	0
150,000	300,000	150,000	150,000	150,000	0	0
0	697,777	0	0	0	0	0
100,000	50,000	100,000	100,000	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
200,000	230,000	230,000	230,000	228,756	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
\$ 450,000	\$ 1,839,979	\$ 555,000	\$ 555,000	\$ 453,756	\$ 75,000	\$ 75,000
0	0	0	0	0	0	0
162,000	162,000	0	0	0	0	0
39,000	39,000	44,000	34,000	35,000	0	0
841,248	841,248	400,000	350,000	150,000	90,000	30,000
\$ 9,035,402	\$ 19,429,760	\$ 6,884,273	\$ 5,111,682	\$ 2,588,756	\$ 1,575,000	\$ 105,000
14,989,837	4,595,479	2,281,206	727,524	1,787,768	329,768	316,768

**GENERAL GOVERNMENT
PARKS PROJECTS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 04-05	REVISED FY 05-06 APPROPRIATIONS	ESTIMATE FY 05-06
BEGINNING FUND BALANCE:			386,336	487,176	1,043,007
ADDITIONAL RESOURCES:					
GENERAL OBLIGATION BONDS			\$ 856,339	\$ 6,335,000	\$ 5,835,000
CERTIFICATES OF OBLIGATIONS			986,035	400,000	450,000
INTERGOVERNMENTAL TRANSFERS			0	0	0
INTRAGOVERNMENTAL TRANSFERS			507,520	329,331	755,161
INVESTMENT EARNINGS			19,608	38,000	75,000
OTHER			49,727	69,700	69,700
SUBTOTAL ADDITIONAL RESOURCES			\$ 2,419,228	\$ 7,172,031	\$ 7,184,861
TOTAL RESOURCES AVAILABLE			\$ 2,805,564	\$ 7,659,207	\$ 8,227,868

PARK PROJECTS

BILLIE MADELEY PARK DEV.	PK9706	45,000	0	0	2,500
RAINTREE PARK IMPR.	PK0068	44,000	0	0	0
FIELD REDEVELOPMENT	PK0300	ANNUAL	0	0	0
CENTRAL PK SOFTBALL FIELD IMP	PK0605	40,000	0	40,000	41,600
WAYNE SMITH BALLFIELD DUGOUT ROOFS	PK0610	8,000	0	8,000	7,800
SOUTHWOOD SOCCER FIELD IRRIGATION	PK0611	20,000	0	20,000	13,800
CENTRAL PK SCOREBOARDS	PK0612	11,000	0	11,000	11,000
UNIVERSITY PARK DEVELOPMENT	PK0410	400,000	0	400,000	199,265
# VETERANS PARK PHASE II	PK0501	6,925,000	249,600	6,235,000	2,650,000
STEEPLECHASE NEIGHBORHOOD	PK0502	342,741	3,903	27,741	338,838
* LINCOLN CENTER - SPLASH PARK	PK0503	256,144	14,821	11,590	241,323
# INTERGENERATIONAL PARK UPGRADES	PK0513	310,000	164,091	0	145,909
# NEW FORESTRY SHOP CONSTRUCTION	PK0520	670,000	0	100,000	30,000
# CENTRAL PARK SHOP RENOVATION	PK0521	200,000	0	0	0
WOODLAND HILLS DEVELOPMENT	PK0523	315,000	0	0	0
EASTGATE PARK IMPROVEMENTS PHII	TBD	180,000	0	0	0
* LINCOLN CENTER BLDG TO PARKING COVER	PK0602	45,000	0	45,000	45,000
* LIONS PARK IRON FENCE	PK0603	25,000	0	25,000	25,000
* LIONS PARK BASKETBALL COURT & COVER	PK0604	220,000	0	220,000	220,000
LEMONTREE BALLFIELD LIGHTS	PK0606	5,565	0	0	5,565
WOLF PEN CREEK AMPHITHEATER ADDITIONS	WP0501	156,699	0	0	156,699
ADAMSON POOL BATH HOUSE REPLACEMENT	PK0701	990,000	0	0	0
THOMAS POOL BATH HOUSE REPLACEMENT	TBD	330,000	0	0	0
* LINCOLN CENTER ADDITIONAL PARKING	PK0702	99,000	0	0	0
* LINCOLN CENTER RECEPTION DESK IN FOYER	PK0703	15,000	0	0	0
* GABBARD PARK IMPROVEMENTS	PK0704	140,000	0	0	0
* OAKS PARK IMPROVEMENTS	PK0705	143,000	0	0	0
* OAKS PARK BASKETBALL PAVILLION	PK0706	230,000	0	0	0
* CENTRAL PARK LIFE TRAIL EXERCISE EQUIPMENT	PK0707	40,000	0	0	0

CLOSED PROJECTS

1,281,362

0

0

MISCELLANEOUS

21,361

0

31,485

DEBT ISSUANCE COST

17,419

70,000

50,000

GENERAL & ADMIN. CHARGES

10,000

7,873

7,873

TOTAL EXPENDITURES

\$ 1,762,557

\$ 7,221,204

\$ 4,223,657

GAAP

ENDING FUND BALANCE:

1,043,007

438,003

4,004,211

* - FUNDED THROUGH COMMUNITY DEVELOPMENT BLOCK GRANT

- Indicates projects funded through November 2003 G.O. Bond Authorization

**GENERAL GOVERNMENT
PARKS PROJECTS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

APPROVED FY 06-07 APPROPRIATIONS	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
4,004,211	4,004,211	243,955	277,455	347,455	404,455	464,955
\$ 1,070,000	\$ 1,070,000	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 0
405,000	405,000	1,110,000	300,000	0	0	0
0	0	0	0	0	0	0
667,000	667,000	0	0	0	0	0
63,000	63,000	8,000	11,000	13,000	15,000	17,000
71,100	71,100	72,500	74,000	74,000	75,500	75,500
\$ 2,276,100	\$ 2,276,100	\$ 1,390,500	\$ 385,000	\$ 87,000	\$ 90,500	\$ 92,500
\$ 6,280,311	\$ 6,280,311	\$ 1,634,455	\$ 662,455	\$ 434,455	\$ 494,955	\$ 557,455
0	3,134	0	0	0	0	0
0	13,765	0	0	0	0	0
57,000	57,000	20,000	10,000	30,000	30,000	40,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	200,000	0	0	0	0	0
0	4,025,400	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
570,000	640,000	0	0	0	0	0
0	0	200,000	0	0	0	0
315,000	315,000	0	0	0	0	0
0	0	180,000	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
90,000	90,000	900,000	0	0	0	0
0	0	30,000	300,000	0	0	0
99,000	99,000	0	0	0	0	0
15,000	15,000	0	0	0	0	0
140,000	140,000	0	0	0	0	0
143,000	143,000	0	0	0	0	0
230,000	230,000	0	0	0	0	0
40,000	40,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
10,000	10,000	2,000	0	0	0	0
15,057	15,057	25,000	5,000	0	0	0
\$ 1,724,057	\$ 6,036,356	\$ 1,357,000	\$ 315,000	\$ 30,000	\$ 30,000	\$ 40,000
4,556,254	243,955	277,455	347,455	404,455	464,955	517,455

**GENERAL GOVERNMENT
FACILITIES AND TECHNOLOGY CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

		PROJECT BUDGET AMOUNT	ACTUAL FY 04-05	REVISED FY 05-06 BUDGET APPROPRIATIONS	ESTIMATE FY 05-06
BEGINNING FUND BALANCE:					
			\$ 6,473,135	\$ 7,881,847	\$ 8,283,185
ADDITIONAL RESOURCES:					
GENERAL OBLIGATION BONDS			1,319,769	\$ 0	\$ 0
CERTIFICATES OF OBLIGATIONS			\$ 2,199,617	2,670,000	1,615,000
INTERGOVERNMENTAL TRANSFERS			0	0	0
INTRAGOVERNMENTAL TRANSFERS			327,470	447,433	1,137,985
INVESTMENT EARNINGS			121,359	96,000	210,000
OTHER			0	0	0
			<u>\$ 3,968,215</u>	<u>\$ 3,213,433</u>	<u>\$ 2,962,985</u>
SUBTOTAL ADDITIONAL RESOURCES					
			<u>\$ 10,441,350</u>	<u>\$ 11,095,280</u>	<u>\$ 11,246,170</u>
TOTAL RESOURCES AVAILABLE					
PUBLIC FACILITIES					
LIBRARY BOOK DONATIONS	GG9901	291,348	16,823	21,000	21,000
NEW CEMETERY	GG9905	3,910,000	10,765	2,170,000	1,618,639
FIRE STATION # 5	GG0201	1,795,000	754,390	0	150,856
RELOCATION OF FIRE STATION #3	GG0401	1,710,000	180,613	240,000	560,000
1 POLICE STATION NEW ADDITION	GG0402	3,610,000	145,003	300,000	660,000
1 NEW CITY HALL	GG0408	4,300,000	38,500	0	0
NORTHGATE IMPROVEMENTS	TBD	625,000	0	0	13,250
MUNICIPAL FACILITY IMPROVEMENTS	GG0701	1,750,000	0	0	0
DESIGN OF SENIOR CENTER	GG0601	75,500	0	75,500	75,000
CLOSED PROJECTS			68,604	0	0
SUBTOTAL			<u>\$ 1,214,698</u>	<u>\$ 2,806,500</u>	<u>\$ 3,098,745</u>
TECHNOLOGY PROJECTS					
PUBLIC SAFETY SYSTEM	CO0022	723,500	1,179	0	87,095
AUTOMATED CITATIONS	CO0503	258,000	3,375	0	254,625
POLICE BOOKING	CO0515	141,000	97,402	0	1,177
POLICE FIELD REPORTING	CO0516	280,229	117,759	0	162,470
MDT SYSTEM REPLACEMENT	CO0701	100,000	0	0	0
RECORDS STORAGE	CO0024	326,000	4,871	0	43,035
AUTOMATED CUSTOMER SERVICE	CO0102	207,000	11,787	0	51,000
PBX (PHONE SYSTEM) REPLACEMENT	CO0400	990,328	198,489	0	768,614
PARD AUTOMATION	CO0402	113,000	680	0	0
TOPOGRAPHIC/AERIAL MAPS	CO0403	365,000	82,959	0	192,596
AS400 ENHANCEMENT	CO0504	450,000	200,037	0	0
ATM NETWORK REPLACEMENT	CO0522	453,172	0	0	0
RADIO REPLACEMENT	CO0601	4,900,000	0	100,000	100,000
FIBER OPTIC LOOP*	ME9701	400,000	55	0	40,091
UPS REPLACEMENT	CO0603	50,918	0	31,676	31,676
EMS REPORTING SYSTEM	CO0702	100,000	0	0	0
PD SCHEDULING SYSTEM	CO0703	71,300	0	0	0
WIRELESS INFRASTRUCTURE	CO0704	200,000	0	0	0
CLOSED PROJECTS			424,856	40,000	0
SUBTOTAL			<u>\$ 1,143,449</u>	<u>\$ 171,676</u>	<u>\$ 1,732,379</u>
DEBT ISSUANCE COSTS			\$ 34,455	\$ 20,700	\$ 15,000
TRANSFERS				300,000	300,000
OTHER			10,636	24,421	11,714
GENERAL & ADMIN. CHARGES			202,557	172,823	172,823
TOTAL EXPENDITURES			<u>\$ 2,605,795</u>	<u>\$ 3,496,120</u>	<u>\$ 5,330,661</u>
GAAP ADJUSTMENT			\$ 447,630		
ENDING FUND BALANCE:			<u>\$ 8,283,185</u>	<u>\$ 7,599,160</u>	<u>\$ 5,915,508</u>

*ME9701 - Total project budget is \$1,491,000 - add'l \$1,091,000 from fund 211

1 - Indicates projects funded through 2003 G.O. Bond Authorization

**GENERAL GOVERNMENT
FACILITIES AND TECHNOLOGY CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

APPROVED FY 06-07 BUDGET APPROPRIATIONS	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
\$ 5,915,508	\$ 5,915,508	\$ 1,751,494	\$ 501,970	\$ 494,970	\$ 2,019,841	\$ 25,841
\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,655,000	\$ 0	\$ 0
6,712,300	6,712,300	252,000	0	0	0	0
0	0	0	0	0	0	0
2,414,892	2,414,892	5,324	9,026	0	0	0
113,000	113,000	34,000	18,000	44,000	36,000	1,000
0	0	0	0	0	0	0
<u>\$ 9,240,192</u>	<u>\$ 9,240,192</u>	<u>\$ 291,324</u>	<u>\$ 27,026</u>	<u>\$ 3,699,000</u>	<u>\$ 36,000</u>	<u>\$ 1,000</u>
<u>\$ 15,155,700</u>	<u>\$ 15,155,700</u>	<u>\$ 2,042,818</u>	<u>\$ 528,996</u>	<u>\$ 4,193,970</u>	<u>\$ 2,055,841</u>	<u>\$ 26,841</u>
0	20,000	20,000	20,000	20,000	20,000	20,000
251,476	1,067,000	1,213,524	0	0	0	0
0	0	0	0	0	0	0
0	965,619	0	0	0	0	0
0	2,743,933	0	0	0	0	0
0	150,000	0	0	2,109,129	2,000,000	0
0	611,750	0	0	0	0	0
1,750,000	1,750,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<u>\$ 2,001,476</u>	<u>\$ 7,308,302</u>	<u>\$ 1,233,524</u>	<u>\$ 20,000</u>	<u>\$ 2,129,129</u>	<u>\$ 2,020,000</u>	<u>\$ 20,000</u>
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	42,421	0	0	0	0	0
0	0	0	0	0	0	0
100,000	100,000	0	0	0	0	0
0	0	0	0	0	0	0
0	27,765	0	0	0	0	0
0	0	0	0	0	0	0
0	14,792	0	0	0	0	0
0	0	0	0	0	0	0
0	0	250,000	0	0	0	0
0	453,172	0	0	0	0	0
4,800,000	4,800,000	0	0	0	0	0
0	0	0	0	0	0	0
4,892	4,892	5,324	9,026	0	0	0
100,000	100,000	0	0	0	0	0
71,300	71,300	0	0	0	0	0
200,000	200,000	0	0	0	0	0
0	0	0	0	0	0	0
<u>\$ 5,276,192</u>	<u>\$ 5,814,342</u>	<u>\$ 255,324</u>	<u>\$ 9,026</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
\$ 66,000	\$ 66,000	\$ 2,000	\$ 0	\$ 35,000	\$ 0	\$ 0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
215,562	215,562	50,000	5,000	10,000	10,000	2,500
<u>\$ 7,559,230</u>	<u>\$ 13,404,206</u>	<u>\$ 1,540,848</u>	<u>\$ 34,026</u>	<u>\$ 2,174,129</u>	<u>\$ 2,030,000</u>	<u>\$ 22,500</u>
<u>\$ 7,596,470</u>	<u>\$ 1,751,494</u>	<u>\$ 501,970</u>	<u>\$ 494,970</u>	<u>\$ 2,019,841</u>	<u>\$ 25,841</u>	<u>\$ 4,341</u>

**GENERAL GOVERNMENT
BUSINESS PARK
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

	PROJECT PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 04-05	REVISED FY 05-06 BUDGET APPROPRIATIONS	ESTIMATE FY 05-06
BEGINNING FUND BALANCE:			\$ 2,843,393	\$ 1,567,646	\$ 1,797,562
ADDITIONAL RESOURCES:					
CERTIFICATES OF OBLIGATIONS			\$ 505,659	\$ 2,229,000	\$ 0
INTRAGOVERNMENTAL TRANSFERS			0	0	0
INVESTMENT EARNINGS			52,530	28,000	53,000
OTHER			<u>0</u>	<u>0</u>	<u>0</u>
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 558,189</u>	<u>\$ 2,257,000</u>	<u>\$ 53,000</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 3,401,582</u>	<u>\$ 3,824,646</u>	<u>\$ 1,850,562</u>
BUSINESS PARK FUND					
NEW BUSINESS CENTER B (INCUBATOR)	DE0002	1,560,000	0	0	0
SPRING CREEK CORPORATE CAMPUS PHASE IA	DE0300	2,779,000	319,768	1,309,000	40,000
CLOSED PROJECTS			49,394	0	0
OTHER				0	0
DEBT ISSUANCE COST			5,659	29,945	29,945
TRANSFER OUT			1,200,000	0	0
GENERAL & ADMIN CHARGES			29,200	25,000	25,000
TOTAL EXPENDITURES			<u>\$ 1,604,020</u>	<u>\$ 1,363,945</u>	<u>\$ 94,945</u>
GAAP ADJUSTMENT					
ENDING FUND BALANCE:			<u>\$ 1,797,562</u>	<u>\$ 2,460,701</u>	<u>\$ 1,755,617</u>

**GENERAL GOVERNMENT
BUSINESS PARK
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

APPROVED FY 06-07 BUDGET APPROPRIATIONS	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
\$ 1,755,617	\$ 1,755,617	\$ 1,063,669	\$ 61,519	\$ 64,519	\$ 67,519	\$ 70,519
\$ 1,010,000	\$ 1,010,000	\$ 1,741,000	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0	0
49,000	49,000	25,000	3,000	3,000	3,000	3,000
0	0	0	0	0	0	0
<u>\$ 1,059,000</u>	<u>\$ 1,059,000</u>	<u>\$ 1,766,000</u>	<u>\$ 3,000</u>	<u>\$ 3,000</u>	<u>\$ 3,000</u>	<u>\$ 3,000</u>
\$ 2,814,617	\$ 2,814,617	\$ 2,829,669	\$ 64,519	\$ 67,519	\$ 70,519	\$ 73,519
0	155,143	1,396,290	0	0	0	0
0	1,060,000	1,354,860	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
10,000	10,000	12,000	0	0	0	0
500,000	500,000	0	0	0	0	0
25,804	25,804	5,000	0	0	0	0
<u>\$ 535,804</u>	<u>\$ 1,750,947</u>	<u>\$ 2,768,150</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<u>\$ 2,278,813</u>	<u>\$ 1,063,669</u>	<u>\$ 61,519</u>	<u>\$ 64,519</u>	<u>\$ 67,519</u>	<u>\$ 70,519</u>	<u>\$ 73,519</u>

**DRAINAGE UTILITY
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

	<u>PROJECT NUMBER</u>	<u>PROJECT BUDGET AMOUNT</u>	<u>ACTUAL FY 04-05</u>	<u>REVISED FY 05-06 BUDGET APPROPRIATION</u>	<u>ESTIMATE FY 05-06</u>
BEGINNING FUND BALANCE:			\$ 7,712,168	\$ 6,048,399	\$ 6,628,296
ADDITIONAL RESOURCES:					
UTILITY REVENUES			\$ 1,110,461	\$ 1,137,400	\$ 1,151,900
INTEREST ON INVESTMENTS			135,261	121,000	156,000
BOND PROCEEDS				0	0
INTERGOVERNMENTAL TRANSFERS				0	0
INTRAGOVERNMENTAL TRANSFERS				0	0
TRANSFERS OUT				0	0
OTHER			282	0	0
			<u>\$ 1,246,004</u>	<u>\$ 1,258,400</u>	<u>\$ 1,307,900</u>
SUBTOTAL ADDITIONAL RESOURCES					
TOTAL RESOURCES AVAILABLE			<u>\$ 8,958,172</u>	<u>\$ 7,306,799</u>	<u>\$ 7,936,196</u>
BEE CREEK (COMBINED)	SD9802	\$ 3,105,000	62,241	605,000	2,163,555
BEE CREEK PH. IV & V.	SD0001	\$ 1,400,000	690	0	51,310
WPC - TEXAS TO BYPASS	SD9901	\$ 1,200,000	759,402	0	92,281
GREENWAYS PROJECTS	SD9903	\$ 3,640,000	357,796	0	4,950
MINOR DRAINAGE IMPROVEMENTS	SD0701	ANNUAL	0	0	0
SOUTHSIDE DRAINAGE IMPROVEMENTS	SD0300	\$ 260,000	34	0	0
WEST PARK DRAINAGE IMP	SD0524	\$ 560,000	0	410,000	200,000
COLLEGE PARK/BREEZY HEIGHTS	SD0601	\$ 485,000	0	33,600	33,600
BEE CREEK (LANCLOT TO GUADALUPE)	SD0301	\$ 200,000	0	0	138,000
WPC (REDMOND TERRACE)	SD0520	\$ 680,000	0	0	0
STORMWATER MAPPING	SD0523	\$ 200,000	0	0	0
DRAINAGE/STORMWATER MASTERPLAN	SD0204	\$ 71,000	0	21,000	0
DRAINAGE DETENTION - UNIVERSITY DR	SD0602	\$ 210,000	0	210,000	210,000
CLOSED PROJECTS			295,282	0	0
SUBTOTAL			<u>1,475,444</u>	<u>1,279,600</u>	<u>2,893,696</u>
OTHER COSTS			21,889	0	15,730
DRAINAGE MAINTENANCE		ANNUAL	579,931	882,458	791,262
DRAINAGE MAINTENANCE SLA's		ANNUAL	0	0	0
TRANSFERS OUT			0	49,126	49,126
GENERAL & ADMIN.			256,541	257,674	257,674
DEBT ISSUANCE COSTS			0	0	0
TOTAL EXPENDITURES			<u>\$ 2,333,805</u>	<u>\$ 2,468,858</u>	<u>\$ 4,007,488</u>
GAAP ADJUSTMENT			3,929		
ENDING FUND BALANCE:			<u>\$ 6,628,296</u>	<u>\$ 4,837,941</u>	<u>\$ 3,928,707</u>

**DRAINAGE UTILITY
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

APPROVED FY06-07 APPROPRIATION	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
\$ 3,928,707	\$ 3,928,707	\$ 1,910,373	\$ 537,657	\$ 510,757	\$ 397,057	\$ 58,898
\$ 1,186,500	\$ 1,186,500	\$ 1,222,100	\$ 1,258,800	\$ 1,296,600	\$ 1,335,500	\$ 1,375,600
86,000	86,000	36,000	18,000	16,000	7,800	3,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<u>\$ 1,272,500</u>	<u>\$ 1,272,500</u>	<u>\$ 1,258,100</u>	<u>\$ 1,276,800</u>	<u>\$ 1,312,600</u>	<u>\$ 1,343,300</u>	<u>\$ 1,378,600</u>
\$ 5,201,207	\$ 5,201,207	\$ 3,168,473	\$ 1,814,457	\$ 1,823,357	\$ 1,740,357	\$ 1,437,498
0	505,000	0	0	0	0	0
0	50,000	1,149,092	0	0	0	0
0	0	0	0	0	0	0
0	300,000	300,000	300,000	300,000	341,859	0
250,000	250,000	0	0	0	0	0
0	0	0	0	0	0	0
0	360,000	0	0	0	0	0
451,400	451,400	0	0	0	0	0
0	50,000	0	0	0	0	0
0	0	0	0	0	340,000	340,000
0	50,000	50,000	50,000	50,000	0	0
0	28,500	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<u>701,400</u>	<u>2,044,900</u>	<u>1,499,092</u>	<u>350,000</u>	<u>350,000</u>	<u>681,859</u>	<u>340,000</u>
0	0	0	0	0	0	0
708,698	708,698	731,524	753,500	776,100	799,400	823,400
125,200	125,200	25,200	25,200	25,200	25,200	25,200
0	0	0	0	0	0	0
412,036	412,036	375,000	175,000	275,000	175,000	160,000
0	0	0	0	0	0	0
<u>\$ 1,947,334</u>	<u>\$ 3,290,834</u>	<u>\$ 2,630,816</u>	<u>\$ 1,303,700</u>	<u>\$ 1,426,300</u>	<u>\$ 1,681,459</u>	<u>\$ 1,348,600</u>
<u>\$ 3,253,873</u>	<u>\$ 1,910,373</u>	<u>\$ 537,657</u>	<u>\$ 510,757</u>	<u>\$ 397,057</u>	<u>\$ 58,898</u>	<u>\$ 88,898</u>

**Governmental Fund Capital Improvement Projects
Estimated Operations and Maintenance Costs**

	Projected FY07	Projected FY08	Projected FY09	Projected FY10	Projected FY11	Total Estimated O&M Cost FY07-FY11
Street/Traffic Projects						
Traffic Signal Rio Grande and Rock Prairie	-	-	1,100	1,100	1,100	3,300
Traffic Signal at Welsh and Holleman	-	-	1,100	1,100	1,100	3,300
Traffic Signal Harvey M. at Luther	-	2,400	2,400	2,400	2,400	9,600
Traffic Signal Harvey M. at Holleman	-	2,400	2,400	2,400	2,400	9,600
Signal at George Bush & Dominik	-	-	1,800	1,800	1,800	5,400
Street/Traffic Project Totals	\$ -	\$ 4,800	\$ 8,800	\$ 8,800	\$ 8,800	\$ 31,200
Parks Projects						
Billie Madeley Park	\$ -	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 16,000
University Park Development	-	35,000	35,000	35,000	35,000	140,000
Veteran's Park and Athletic Complex, Phase	274,861	379,580	385,051	390,686	390,491	1,820,669
Steeplechase Park Neighborhood Dev	30,000	30,000	30,000	30,000	30,000	150,000
Lincoln Center Splash Park	30,000	30,000	30,000	30,000	30,000	150,000
Forestry Shop Construction	-	3,000	3,000	3,000	3,000	12,000
Central Park Shop Renovations	-	-	5,000	5,000	5,000	15,000
Woodland Hills Park Development	-	30,000	30,000	30,000	30,000	120,000
Eastgate Improvements Ph II	-	-	11,000	11,000	11,000	33,000
Lions Park Covered Basketball Court	6,000	6,000	6,000	6,000	60,000	84,000
Lincoln Center Additional Parking	-	6,000	6,000	6,000	6,000	24,000
Gabbard Park Improvements	-	4,000	4,000	4,000	4,000	16,000
Oaks Park Improvements	-	5,000	5,000	5,000	5,000	20,000
Oaks Park Basketball Pavilion	-	5,000	5,000	5,000	5,000	20,000
Parks Project Totals	\$ 340,861	\$ 537,580	\$ 559,051	\$ 564,686	\$ 618,491	\$ 2,620,669
Facilities and Technology Projects						
New Cemetery	\$ -	\$ 45,000	\$ 90,000	\$ 92,700	\$ 95,500	\$ 323,200
Fire Station #5	551,888	567,777	584,143	601,000	618,362	2,923,170
Relocation of Fire Station #3	-	20,000	20,000	20,000	20,000	80,000
New City Hall	-	-	-	-	-	TBD
Northgate Improvements	-	35,000	35,000	35,000	35,000	140,000
Municipal Facility Improvements	-	32,000	32,000	32,000	32,000	128,000
Public Safety System	54,000	54,000	54,000	54,000	54,000	270,000
Automated Citations	15,120	15,120	15,120	15,120	15,120	75,600
Police Booking	-	18,000	18,000	18,000	18,000	72,000
Police Field Reporting	23,000	23,000	23,000	23,000	23,000	115,000
Records Storage	26,100	26,100	26,100	26,100	26,100	130,500
Automated Customer Service	-	35,000	35,000	35,000	35,000	140,000
PBX Replacement	34,000	34,000	34,000	34,000	34,000	170,000
PARD Automation	-	12,000	12,000	12,000	12,000	48,000
AS400 Enhancement	-	28,000	28,000	28,000	28,000	112,000
Radio System Replacement Enhancement	-	150,000	150,000	150,000	150,000	600,000
EMS Reporting System	-	20,000	20,000	20,000	20,000	80,000
PD Scheduling System	-	9,300	9,300	9,300	9,300	37,200
Wireless Infrastructure	-	20,000	20,000	20,000	20,000	80,000
Facilities and Technology Project Totals	\$ 704,108	\$ 1,144,297	\$ 1,205,663	\$ 1,225,220	\$ 1,245,382	\$ 5,524,670
Business Park Projects						
Incubator	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 80,000	\$ 240,000
Business Park Totals	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 80,000	\$ 240,000
Drainage Projects						
Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Drainage Project Totals	\$ -					
Total Estimated O&M Costs	\$ 1,044,969	\$ 1,686,677	\$ 1,853,514	\$ 1,878,706	\$ 1,952,673	\$ 8,416,539

ENTERPRISE FUNDS

Combined Utility Funds

The combined utility funds account for revenues and expenditures in the Electric, Water and Wastewater funds.

The Electric, Water and Wastewater Funds are prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital.

Electric Fund

Electric Fund revenue is estimated to be \$71,257,920 and expenditures are budgeted at \$68,935,361 in FY07. A rate increase of 12% is included in the FY07 Approved Budget to meet the operating, capital and debt service coverage requirements in the Fund.

Water Fund

Water Fund revenue for FY07 is estimated to be \$11,181,000. This is a .49% increase over the FY06 year end estimate of \$11,126,000.

Customer growth is projected to be 3% based on historical trends, overall economic indicators and population projections; however, weather conditions may impact water consumption. A rate increase of 5% is included in the FY07 Approved Budget to account for the growing demand on the Water capital infrastructure.

FY07 operating expenditures in the Water Fund are projected to be \$5,716,074 or 12.40% above the FY06 revised budget.

SLAs in the Water Division total \$118,300 in the FY07 Approved Budget. The first SLA is for a Transmission and Distribution Flushing Program in the amount of \$35,000. This SLA will provide funds to develop a professionally engineered plan to allow Operators to manually flush the approximately 230 miles of water distribution system. The second SLA for \$3,500 is to purchase an Intellution Key for the Sandy Point Pump Station. This is a software decoding device that will allow City network computers to access the water/wastewater SCADA system. The third SLA, for \$17,000, is for 4 GIS Laptops. In addition \$37,800 will be used to purchase a new service truck for the Water Distribution Division. The final SLA is for \$25,000 and will be used to purchase a portable Vibration Analyzer which will allow for in-depth analysis of vibration events to determine if they are the result of equipment failure.

The FY07 non-operating expenditures are budgeted to be \$6,759,464. The FY07 Approved Budget includes \$2,500,000 in current revenues that will be transferred from operations to fund water capital projects.

Wastewater Fund

The total Wastewater Fund revenue for FY07 is estimated to be \$10,907,000. This is a 5.39% increase over the FY06 year end estimate of \$10,349,000.

Residential and commercial usage is projected to increase in FY07. A rate increase of 5% is included in the FY07 Approved Budget to account for the growing demand on the Wastewater capital infrastructure.

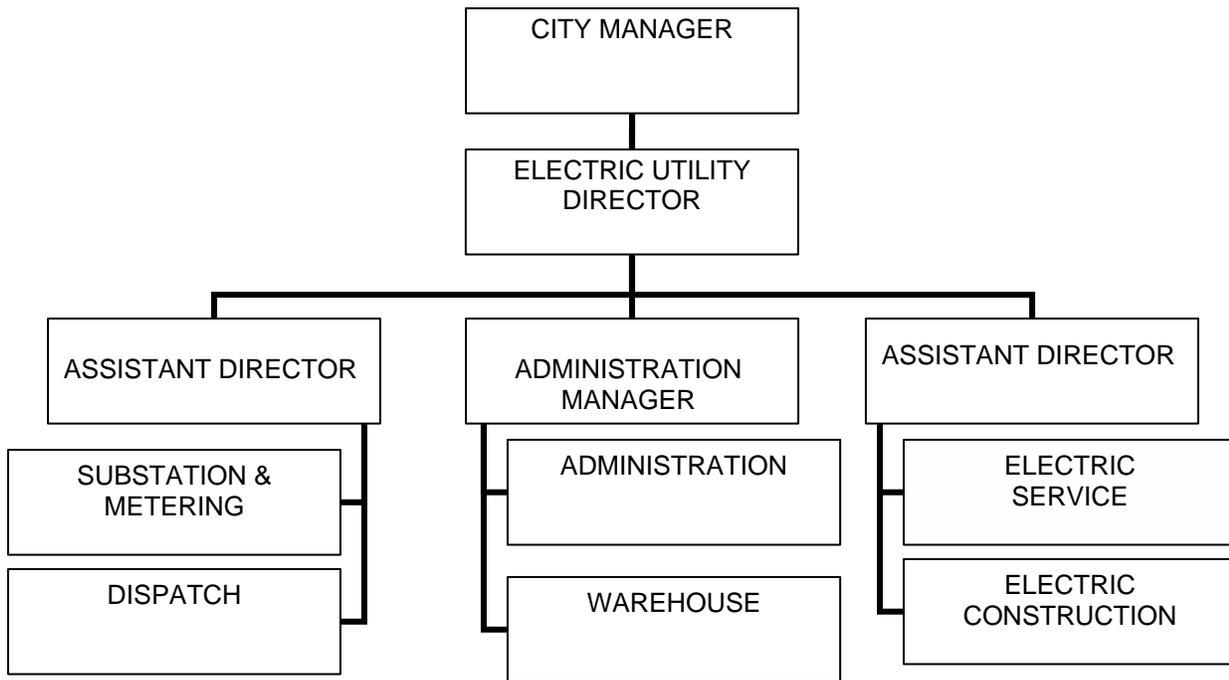
Wastewater Fund operating expenditures are budgeted to be \$5,158,769 or 5.89% over the FY06 revised budget of \$4,871,890.

The FY07 Approved Budget includes \$133,368 for four SLAs in the Wastewater Division. The first SLA, in the amount of \$41,918, is for one additional Wastewater Treatment Plant Operator. An additional \$26,450 is for the purchase of a lift station small pick-up truck. This truck will be used to inspect and operate six existing lift stations and potential future lift stations. A third SLA, totaling \$48,000, will fund one new maintenance service truck in the Wastewater Treatment Division. The final SLA, for \$17,000, is for the purchase of network test equipment and an analyzer. This equipment will aid in the trouble shooting of the communications of the SCADA system.

FY07 Wastewater Fund non-operating expenditures are budgeted to be \$5,856,250 or 13.46% below the FY06 revised non-operating budget. The decrease is due to a reduction in the amount estimated to be transferred in FY07 from the operating budget to the capital budget for capital projects. In FY06, this was budgeted at \$2,000,000, and is budgeted at \$1,000,000 in the FY07 Approved Budget.

Combined Utility Revenue Bonds are issued to provide for capital expansion and replacements for the various utility services. In FY07, the issuance of utility revenue bonds in the amount of \$14,750,000 for Water capital projects and in the amount of \$7,100,000 for Wastewater capital projects is included in the Approved Budget.

ELECTRIC UTILITY



**CITY OF COLLEGE STATION
ELECTRIC FUND
FUND SUMMARY**

	FY 05 ACTUAL	FY 06 REVISED BUDGET	FY 06 YEAR-END ESTIMATE	FY 07 BASE BUDGET	FY 07 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY 06 TO FY 07
REVENUES						
Total Revenues	\$ 51,364,314	\$ 56,138,000	\$ 61,330,000	\$ 63,099,000	\$ 71,257,920	26.93%
EXPENDITURES AND TRANSFERS						
Total Expenditures and Transfers	\$ 51,902,903	\$ 57,728,757	\$ 56,706,185	\$ 68,636,011	\$ 68,935,361	19.41%
GAAP Adjustment	73,490					
INCREASE (DECREASE) IN						
Increase/Decrease in Working Capital	\$ (538,589)	\$ (1,590,757)	\$ 4,623,815	\$ (5,537,011)	\$ 2,322,559	
Beginning Working Capital	\$ 6,442,354	\$ 5,977,256	\$ 5,977,256	\$ 10,601,071	\$ 10,601,071	
Ending Working Capital	\$ 5,977,256	\$ 4,386,499	\$ 10,601,071	\$ 5,064,060	\$ 12,923,630	

ELECTRIC FUND OPERATIONS

Description & Budget Explanation:

The Operations Division is responsible for the warehousing of supplies used in City operations, and the purchase and distribution of electric power to the customers of the electric utility.

	FY 04 Actuals	FY 05 Actuals	FY 06 Estimate	FY07 Approved
Budget Summary	\$37,016,531	\$42,607,228	\$45,712,131	\$55,560,817
Revenue Summary	\$47,511,787	\$51,364,314	\$61,330,000	\$71,257,920
Position Summary	59.5	62.5	62.5	61.5

Program Name: Electrical Division

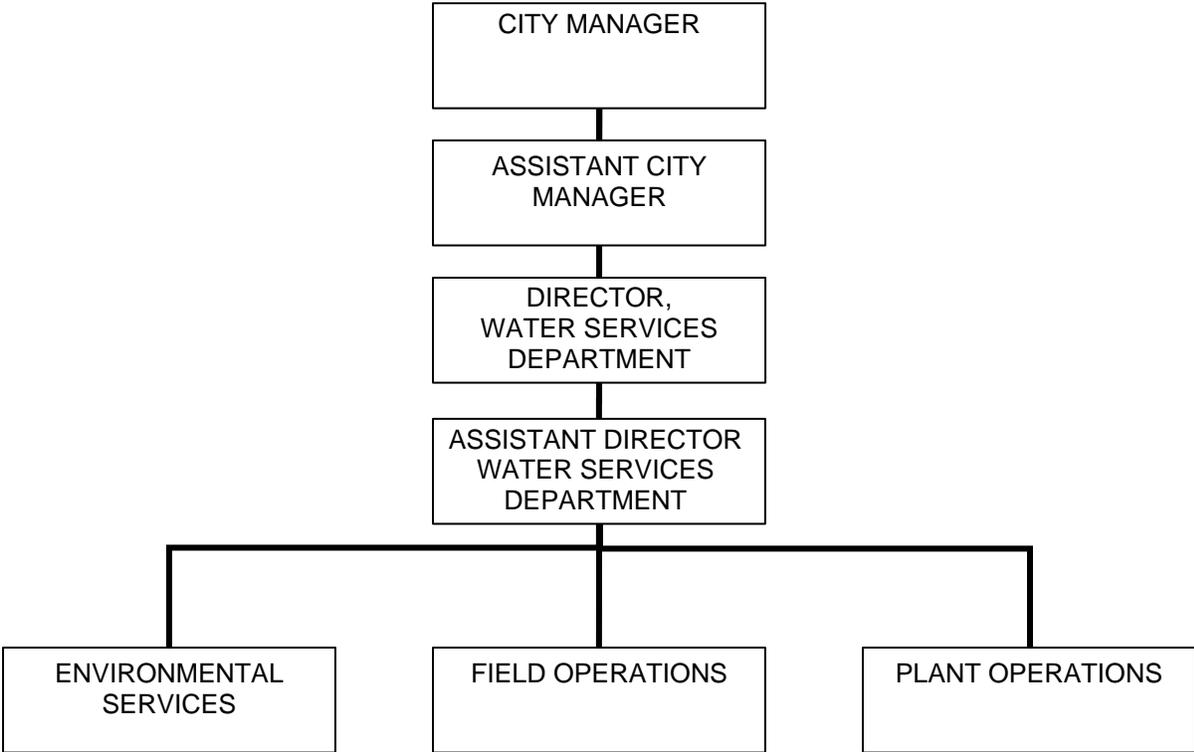
Service Level: Provide reliable electric service to the citizens of College Station.

Performance Measures	FY 04 Actuals	FY 05 Actuals	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Total % of time customer will be with power for the previous 12 months	99.99%	99.99%	99.99%	100.00%
- Avg. outage time in min. experienced per interruption (CAIDI -Customer Average Interruption Duration Index)	13.11	44.80	17.50	18.00
- Avg. number of outages experienced per customer (SAIFI - System Average Interruption Frequency Index)	0.72	0.92	0.96	1.20
Output				
- Number of residential job orders consisting of temporary services installed and removed, conduit installation and service conductor	2,134	1,904	1,500	2,000
- Number of primary conductor in ft. installed	120,784	96,455	110,000	100,000
- Number of customer service job orders consisting of trouble calls, street and security light repairs, and customer concerns	2,496	1,561	2,100	2,200
- Number of commercial electric revenue meters tested	1,627	1,471	1,700	1,500
- Number of residential electric revenue meters tested	2,328	2,322	2,000	2,000
- Estimated average revenue savings	\$43,179	\$39,000	\$42,000	\$40,000

Service Level: Provide education and incentives to increase existing and new home efficiencies in College Station

Performance Measures	FY 04 Actuals	FY 05 Actuals	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Number of certified Good Cents homes and high efficiency air conditioner replacements for fiscal year	374	212	300	200
- Annual kW. Avoided/reduced	657	452	500	466
- Cumulative avoided/reduced kW based on 10 yr. equipment lifespan	37,440	32,884	31,920	35,500
- Number of on-site energy audits performed on commercial and residential	94	81	95	95
- Annual estimated savings to customer	\$134.36	\$160.08	\$136.00	\$135.00

WATER SERVICES DEPARTMENT

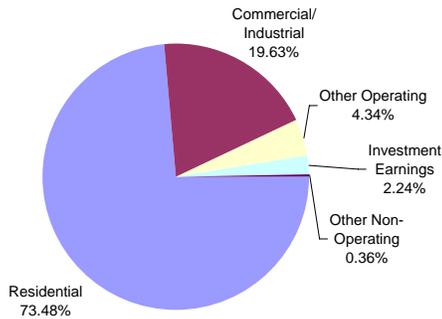


**City of College Station
Water Fund
Fund Summary**

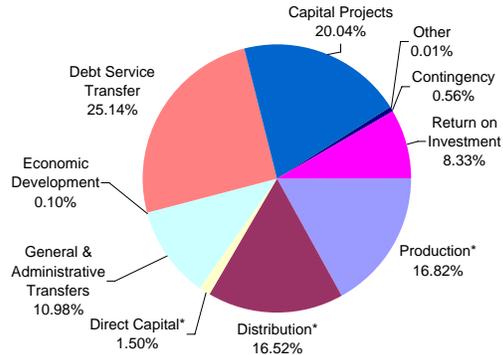
	FY05 ACTUAL	FY06 REVISED BUDGET	FY06 YEAR-END ESTIMATE	FY07 BASE BUDGET	FY07 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY06 TO FY07
REVENUES						
Residential	\$ 7,113,784	\$ 7,231,000	\$ 8,196,000	\$ 7,825,000	\$ 8,216,000	13.62%
Commercial/Industrial	1,896,482	1,928,000	2,177,000	2,086,000	2,190,000	13.59%
Other Operating	444,169	440,000	471,000	485,000	485,000	10.23%
Investment Earnings	198,948	329,000	243,000	250,000	250,000	(24.01%)
Other Non-Operating	37,629	1,000	39,000	40,000	40,000	3900.0%
Total Revenues	\$ 9,691,013	\$ 9,929,000	\$ 11,126,000	\$ 10,686,000	\$ 11,181,000	12.61%
EXPENDITURES AND TRANSFERS						
Production*	\$ 1,828,037	\$ 1,822,010	\$ 1,825,293	\$ 2,098,016	\$ 2,098,016	15.15%
Distribution*	1,897,337	1,792,824	1,824,168	1,987,713	2,060,513	14.93%
Direct Capital*	29,982	148,654	55,183	142,150	187,650	26.23%
General & Administrative Transfers	1,278,221	1,322,148	1,322,148	1,368,260	1,369,895	3.61%
Other	6,065	-	-	-	-	N/A
Total Operating Expenditures & Transfers	\$ 5,039,643	\$ 5,085,636	\$ 5,026,792	\$ 5,596,139	\$ 5,716,074	12.40%
NONOPERATING EXPENDITURES						
Economic Development	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	0.00%
Debt Service Transfer	2,532,670	2,600,737	2,836,239	3,136,178	3,136,178	20.59%
Capital Projects	-	1,000,000	7,000,000	2,500,000	2,500,000	150.00%
Other	131,097	33,928	33,928	1,186	1,186	(96.50%)
Fleet Maintenance Transfer	9,628	-	-	-	-	N/A
Contingency	-	70,000	70,000	70,000	70,000	0.00%
Return on Investment	893,380	925,000	925,000	1,039,600	1,039,600	12.39%
Total Nonoperating Expenditures	\$ 3,579,276	\$ 4,642,165	\$ 10,877,667	\$ 6,759,464	\$ 6,759,464	45.61%
Total Expenditures & Transfers	\$ 8,618,918	\$ 9,727,801	\$ 15,904,459	\$ 12,355,603	\$ 12,475,538	28.25%
Increase in Working Capital	\$ 1,072,095	\$ 201,199	\$ (4,778,459)	\$ (1,669,603)	\$ (1,294,538)	
GAAP Adjustment	(173,516)					
Beginning Working Capital	\$ 7,598,761	\$ 8,497,340	\$ 8,497,340	\$ 3,718,881	\$ 3,718,881	
Ending Working Capital	\$ 8,497,340	\$ 8,698,539	\$ 3,718,881	\$ 2,049,278	\$ 2,424,343	

* Production, Distribution and Direct Capital make up the Operations & Maintenance portion of the Water Budget.

WATER FUND - SOURCES



WATER FUND - USES



**City of College Station
Water Operations & Maintenance
Summary**

EXPENDITURE BY ACTIVITY CENTER						
ACTIVITY CENTER	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Production	\$ 1,828,037	\$ 1,822,010	\$ 1,825,293	\$ 2,098,016	\$ 2,098,016	15.15%
Distribution	1,897,337	1,792,824	1,824,168	1,987,713	2,060,513	14.93%
Direct Capital	29,982	148,654	55,183	142,150	187,650	26.23%
WATER FUND TOTAL	\$ 3,755,356	\$ 3,763,488	\$ 3,704,644	\$ 4,227,879	\$ 4,346,179	15.48%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 1,368,605	\$ 1,416,520	\$ 1,425,968	\$ 1,686,496	\$ 1,686,496	19.06%
Supplies	562,942	490,131	434,937	463,115	463,115	(5.51%)
Maintenance	95,228	115,035	101,832	105,961	108,561	(5.63%)
Purchased Services	1,560,936	1,429,088	1,548,563	1,662,816	1,733,016	21.27%
Other Purchased Services	137,663	164,060	138,161	167,341	167,341	0.00%
Direct Capital	29,982	148,654	55,183	142,150	187,650	26.23%
WATER FUND TOTAL	\$ 3,755,356	\$ 3,763,488	\$ 3,704,644	\$ 4,227,879	\$ 4,346,179	15.48%

PERSONNEL SUMMARY BY ACTIVITY CENTER						
ACTIVITY CENTER	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Production	31.0	5.0	5.0	5.0	5.0	0.00%
Distribution	0.0	23.0	24.0	25.0	25.0	0.00%
WATER FUND TOTAL	31.0	28.0	29.0	30.0	30.0	3.45%

Service Level Adjustments		
Water Production:	Intellution Key for Sandy Point Pump Station	\$ 3,500
	Portable Vibration Analyzer	25,000
Water Distribution:	Transmission and Distribution Flushing Program	35,000
	4 GIS Laptops	17,000
	New Service Truck	37,800
Water Total		\$ 118,300

WATER FUND WATER OPERATIONS

Description & Budget Explanation:

The Water Operations Division is responsible for the supply and delivery of water.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$3,342,458	\$3,755,356	\$3,704,644	\$4,346,179
Revenue Summary	\$8,469,129	\$9,691,013	\$11,126,000	\$11,181,000
Position Summary	31	28	29	30

Program Name: Water Production & Distribution

Service Level: Provide reliable water service to the citizens of College Station.

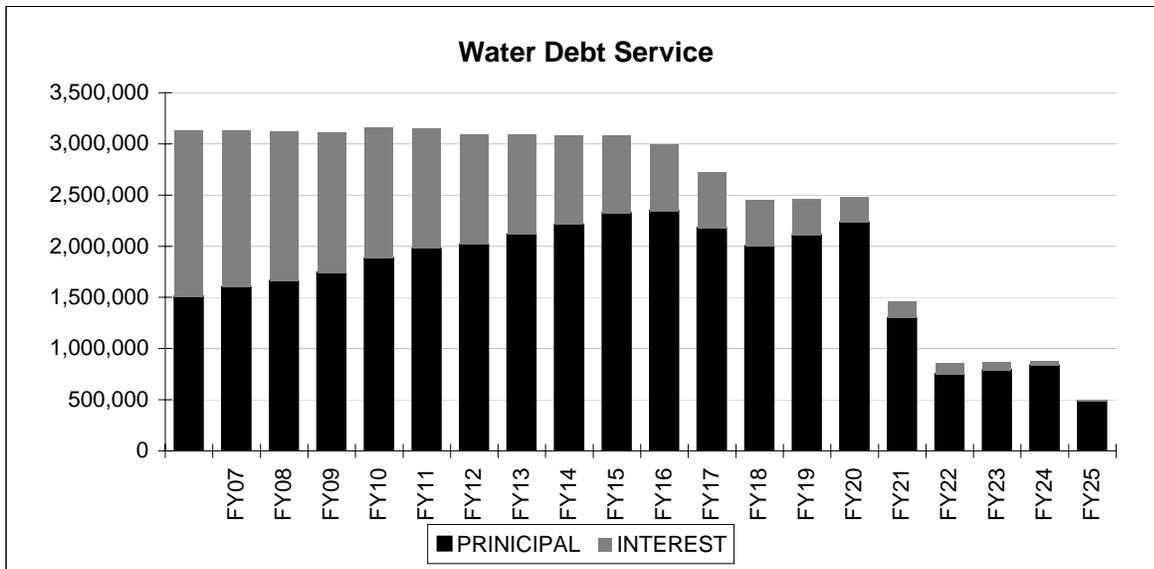
Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Average customer outage duration in minutes for the previous 12 months.	28	8.37	10	28
- Average outage time in hours experienced per interruption.	N/A	0.75	0.75	1
- Average number of outages experienced per customer.	0.16	0.016	0.02	0.16
- Compliance with all regulatory requirements.	100%	100%		
- Compliance with all water quality monitoring requirements.	100%	100%	100%	100%
Efficiency				
- Maintain O & M cost within +/- 10% of \$1.27 per 1,000 gal.	\$1.01	\$0.96	\$1.01	\$1.27
- Percent of unaccounted water	11%	9%	9.00%	10.00%
Output				
- Number of new services completed.	1,217	773	950	1,141
- Number of water meters tested.	768	732	852	1,015

Service Level: Provide education and incentives to increase awareness of water and wastewater system, and reduce overall per capita consumption.

Performance Measures:	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Annual per person (capita) water use per day.	115	130	145	145
- Avoided water and wastewater consumption through water education programs (million gallons)	1.278	1.9	1.5	1.5
Output				
- Total number of customers contacted through all outreach and training programs.	6,012	6,130	6,500	6,200
- Total number of customers trained on water and wastewater resource issues	N/A	860	600	800

**Debt Service Requirements
Water Fund
All URB Series**

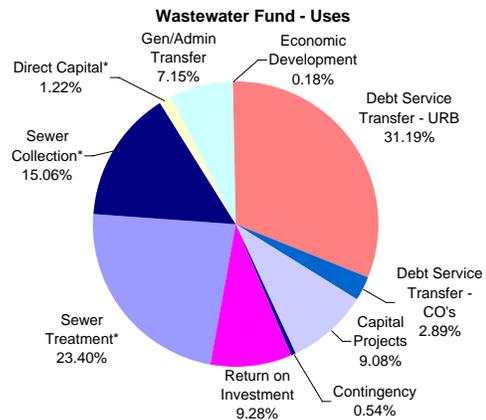
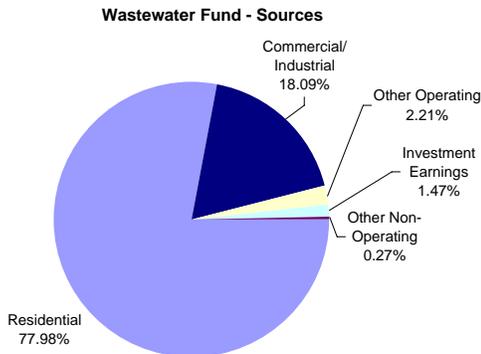
FISCAL YEAR	PRINCIPAL	INTEREST	FISCAL YEAR PAYMENT	PRINCIPAL OUTSTANDING OCT. 1
FY07	1,506,237	1,629,941	3,136,177	34,027,480
FY08	1,596,463	1,532,387	3,128,850	32,521,243
FY09	1,661,026	1,455,350	3,116,376	30,924,780
FY10	1,741,741	1,369,610	3,111,351	29,263,754
FY11	1,880,341	1,273,470	3,153,811	27,522,013
FY12	1,976,000	1,174,168	3,150,168	25,641,672
FY13	2,013,662	1,076,522	3,090,185	23,665,672
FY14	2,111,773	977,715	3,089,488	21,652,010
FY15	2,210,153	874,103	3,084,256	19,540,237
FY16	2,321,784	766,005	3,087,788	17,330,084
FY17	2,343,248	655,280	2,998,528	15,008,300
FY18	2,177,209	549,242	2,726,450	12,665,053
FY19	1,997,968	450,911	2,448,879	10,487,844
FY20	2,107,016	352,090	2,459,106	8,489,876
FY21	2,227,206	247,237	2,474,443	6,382,860
FY22	1,297,622	162,435	1,460,057	4,155,654
FY23	749,777	114,685	864,461	2,858,032
FY24	790,281	79,716	869,997	2,108,256
FY25	833,679	42,334	876,012	1,317,975
FY26	484,296	11,502	495,798	484,296



**City of College Station
Wastewater Fund
Fund Summary**

	FY05 ACTUAL	FY06 REVISED BUDGET	FY06 YEAR-END ESTIMATE	FY07 BASE BUDGET	FY07 APPROVED BUDGET	% CHANGE IN BUDGET FROM FY06 TO FY07
REVENUES						
Residential	\$ 7,623,968	\$ 7,758,000	\$ 8,073,000	\$ 8,100,000	\$ 8,505,000	9.63%
Commercial/Industrial	1,788,766	1,834,000	1,860,000	1,878,000	1,972,000	7.52%
Other Operating	221,045	227,000	234,000	241,000	241,000	6.17%
Investment Earnings	124,024	290,000	155,000	160,000	160,000	(44.83%)
Other Non-Operating	27,840	21,000	27,000	29,000	29,000	38.10%
Total Revenues	\$ 9,785,643	\$ 10,130,000	\$ 10,349,000	\$ 10,408,000	\$ 10,907,000	7.67%
EXPENDITURES AND TRANSFERS						
Sewer Treatment*	\$ 2,174,067	\$ 2,424,509	\$ 2,369,398	\$ 2,489,559	\$ 2,577,177	6.30%
Sewer Collection*	1,468,658	1,541,861	1,475,566	1,632,583	1,659,033	7.60%
Direct Capital*	27,032	117,913	78,172	115,610	134,910	14.41%
Gen/Admin Transfer	641,659	787,607	787,607	786,164	787,649	0.01%
Other	1,931	0	0	0	0	N/A
Total Operating Expenditures and Transfers	\$ 4,313,347	\$ 4,871,890	\$ 4,710,743	\$ 5,023,916	\$ 5,158,769	5.89%
NONOPERATING EXPENDITURES						
Economic Development	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	0.00%
Debt Service Transfer - URB	3,398,700	3,354,265	3,337,122	3,435,694	3,435,694	2.43%
Debt Service Transfer - CO's	216,747	317,819	317,819	318,656	318,656	0.26%
Capital Projects	0	2,000,000	4,000,000	1,000,000	1,000,000	(50.00%)
Other	2,156	32,742	32,742	0	0	(100.00%)
Fleet Maintenance Transfer	20,644	0	0	0	0	N/A
Contingency	0	60,000	60,000	60,000	60,000	0.00%
Return on Investment	922,800	982,000	982,000	1,021,900	1,021,900	4.06%
Total Nonoperating Expenditures	\$ 4,581,047	\$ 6,766,826	\$ 8,749,683	\$ 5,856,250	\$ 5,856,250	(13.46%)
Total Expenditures and Transfers	\$ 8,894,394	\$ 11,638,716	\$ 13,460,426	\$ 10,880,166	\$ 11,015,019	(5.36%)
Increase/Decrease in Working Capital	\$ 891,249	\$ (1,508,716)	\$ (3,111,426)	\$ (472,166)	\$ (108,019)	
GAAP Adjustment	\$ 95,987					
Beginning Working Capital	\$ 4,977,173	\$ 5,964,409	\$ 5,964,409	\$ 2,852,983	\$ 2,852,983	
Ending Working Capital	\$ 5,964,409	\$ 4,455,693	\$ 2,852,983	\$ 2,380,817	\$ 2,744,964	

* Sewer Treatment, Sewer Collection and Direct Capital make up the Operations & Maintenance portion of the Wastewater Budget.



**City of College Station
Wastewater Operations & Maintenance
Summary**

EXPENDITURE BY ACTIVITY CENTER						
ACTIVITY	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Sewer Treatment	\$ 2,174,067	\$ 2,424,509	\$ 2,369,398	\$ 2,489,559	\$ 2,577,177	6.30%
Sewer Collection	1,468,658	1,541,861	1,475,566	1,632,583	1,659,033	7.60%
Direct Capital	27,032	117,913	78,172	115,610	134,910	14.41%
WASTEWATER FUND TOTAL	\$ 3,669,757	\$ 4,084,283	\$ 3,923,136	\$ 4,237,752	\$ 4,371,120	7.02%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 1,901,262	\$ 2,099,009	\$ 2,093,803	\$ 2,208,091	\$ 2,245,984	7.00%
Supplies	530,534	522,380	542,278	547,251	547,826	4.87%
Maintenance	186,816	226,870	208,401	201,391	207,091	(8.72%)
Purchased Services	1,024,113	1,118,111	1,000,482	1,165,409	1,235,309	10.48%
Direct Capital	27,032	117,913	78,172	115,610	134,910	14.41%
WASTEWATER FUND TOTAL	\$ 3,669,757	\$ 4,084,283	\$ 3,923,136	\$ 4,237,752	\$ 4,371,120	7.02%

PERSONNEL SUMMARY BY ACTIVITY CENTER						
ACTIVITY	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Sewer Treatment	0.0	22.0	23.0	23.0	24.0	4.35%
Sewer Collection	38.0	22.0	22.0	22.0	22.0	0.00%
WASTEWATER FUND TOTAL	38.0	44.0	45.0	45.0	46.0	2.22%

Service Level Adjustments						
Wastewater Treatment:	1 Wastewater Treatment Plant Operator				\$ 41,918	
	Maintenance Service Truck				48,000	
	Network Test Equipment and Analyzer				17,000	
Wastewater Collection:	Lift Station Small Pick-up Truck				26,450	
Wastewater Total					\$ 133,368	

**WASTEWATER FUND
WASTEWATER OPERATIONS**

Description & Budget Explanation:

The Wastewater Operations Division is responsible for the collection and treatment of wastewater in the City.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$3,267,673	\$3,669,757	\$3,923,136	\$4,371,120
Revenue Summary	\$9,123,716	\$9,785,643	\$10,349,000	\$10,907,000
Position Summary	38	44	45	46

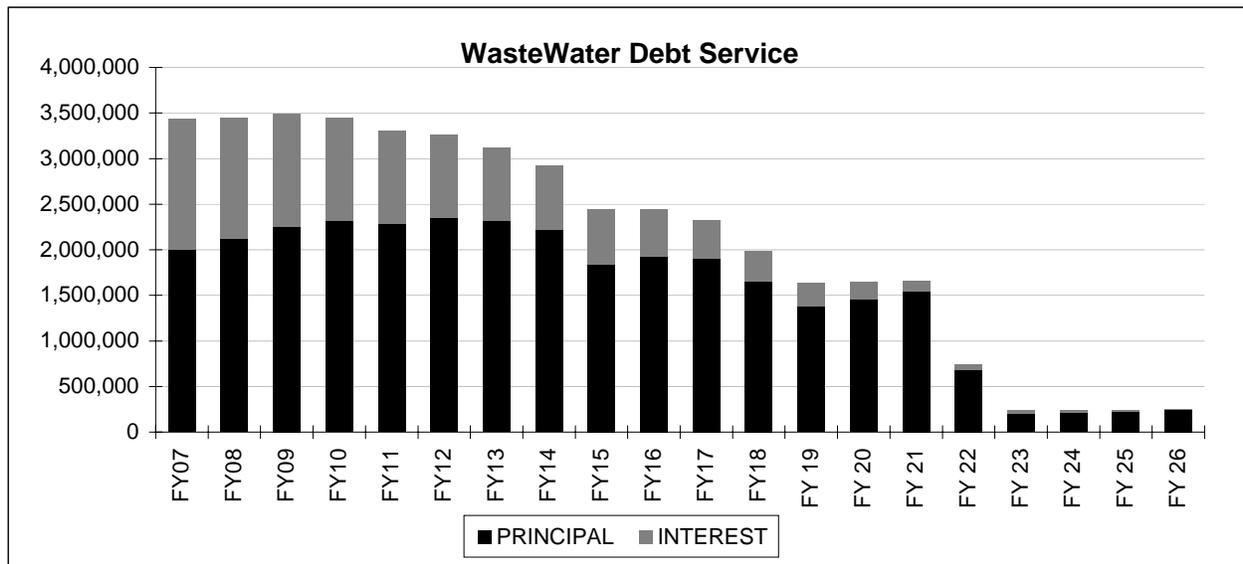
Program Name: Wastewater Collection & Treatment

Service Level: Provide reliable wastewater service to the citizens of College Station.

Performance Measures:	FY04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Average customer stoppage duration in minutes.	68	53.5	49	45
- Average number of stoppages experienced per customer.	0.003	0.003	0.003	0.003
- Compliance with all Regulatory requirements.	100%	100%	100%	100%
- Compliance with all water quality monitoring requirements.	100%	100%	100%	100%
- Compliance with all permit reporting requirements.	100%	100%	100%	100%
Efficiency				
- Maintain O & M cost (within +/- 10% of \$1.85 /1,000 gal.)	\$1.30	\$1.60	\$1.65	\$1.85
Output				
- Number of new services completed.	890	571	760	925

**Debt Service Requirements
Wastewater
All URB Series**

FISCAL YEAR	PRINCIPAL	INTEREST	FISCAL YEAR PAYMENT	PRINCIPAL OUTSTANDING OCT. 1
FY07	2,004,498	1,431,196	3,435,693	31,145,862
FY08	2,123,681	1,328,058	3,451,738	29,141,365
FY09	2,258,030	1,234,961	3,492,991	27,017,684
FY10	2,321,556	1,130,896	3,452,452	24,759,655
FY11	2,285,819	1,020,740	3,306,559	22,438,099
FY12	2,351,255	912,021	3,263,276	20,152,280
FY13	2,312,055	805,016	3,117,072	17,801,025
FY14	2,224,141	699,773	2,923,914	15,488,970
FY15	1,834,246	602,203	2,436,450	13,264,829
FY16	1,924,602	509,993	2,434,595	11,430,583
FY17	1,900,777	416,820	2,317,597	9,505,981
FY18	1,650,966	331,790	1,982,756	7,605,204
FY 19	1,381,766	258,971	1,640,737	5,954,238
FY 20	1,457,639	188,557	1,646,196	4,572,471
FY 21	1,539,353	113,964	1,653,316	3,114,833
FY 22	681,920	58,784	740,704	1,575,480
FY 23	205,590	37,161	242,751	893,560
FY 24	217,160	27,385	244,545	687,970
FY 25	228,730	16,931	245,661	470,810
FY 26	242,080	5,749	247,829	242,080



Sanitation Fund

The Sanitation Fund is an enterprise fund that accounts for the activities of collecting and disposing of residential and commercial refuse in the City. This service includes once a week residential collection, once a week bulky item pickup, once a week brush/yard clippings pick up, and once per week recycling pick up. The recycling program and Clean Green activities are designed to help reduce the amount of solid waste deposited into the landfill. The Sanitation Fund also funds the street sweeping operations of the City.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital.

Revenues for the Sanitation Fund are budgeted at \$6,325,520 in FY07. This is an increase of 10.87% over the FY06 revised budget. The increase in revenues includes an 8% rate increase in residential collection and commercial collection.

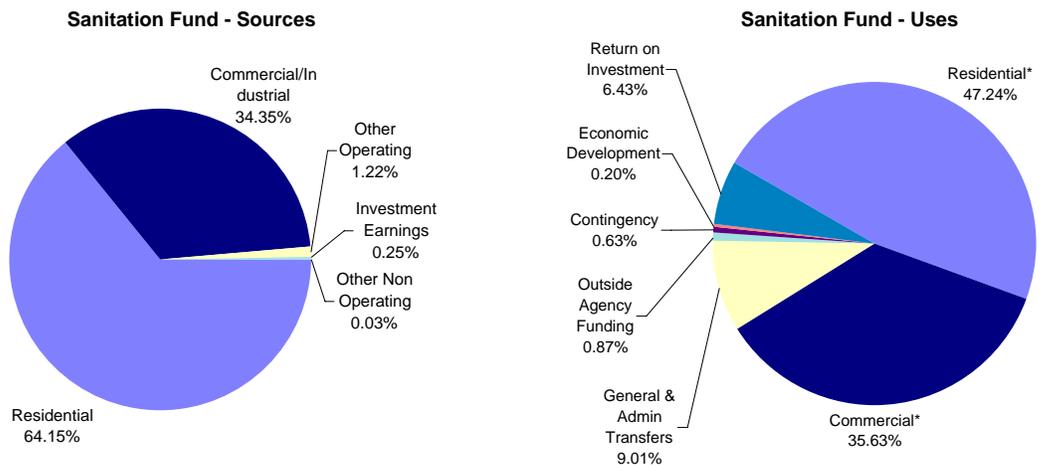
Operating expenditures for FY07 are expected to increase by 12.04% from the FY06 revised budget and are approved to be \$5,936,312. The approved expenditures include two Service Level Adjustments (SLAs) for \$192,520. The first SLA is for \$140,000 to purchase a Knuckle-Boom brush truck. The second SLA is for \$52,520 to cover the contractual increase of a container lease agreement with Texas Commercial Waste.

Historically, the Sanitation fund has provided funding for Keep Brazos Beautiful, an Outside Agency dedicated to beautification and litter abatement. The FY07 Keep Brazos Beautiful request is included in the FY07 Sanitation approved budget. This includes the base request of \$45,000 and an increase of \$10,000, which was approved by Council. Of this total, \$30,000 will be used by Keep Brazos Beautiful for operations and \$25,000 will be used for beautification grant funding.

**City of College Station
Sanitation Fund
Fund Summary**

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estiamte	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
REVENUES						
Residential	\$ 3,233,979	\$ 3,564,000	\$ 3,648,000	\$ 3,757,000	\$ 4,057,560	13.85%
Commercial/Industrial	1,825,111	2,038,140	1,953,400	2,012,000	2,172,960	6.61%
Other Operating	83,393	72,000	86,800	77,000	77,000	6.94%
Investment Earnings	14,752	20,000	19,000	16,000	16,000	(20.00%)
Other Non Operating	2,309	11,000	5,600	2,000	2,000	(81.82%)
Total Revenues	\$ 5,159,544	\$ 5,705,140	\$ 5,712,800	\$ 5,864,000	\$ 6,325,520	10.87%
EXPENDITURES AND TRANSFERS						
Residential*	\$ 2,550,119	\$ 2,663,171	\$ 2,736,420	\$ 2,863,249	\$ 3,003,249	12.77%
Commercial*	1,879,540	1,996,028	1,910,363	2,212,783	2,265,303	13.49%
General & Admin Transfers	511,513	554,049	554,049	571,631	572,760	3.38%
Outside Agency Funding	42,000	45,000	45,000	45,000	55,000	22.22%
Contingency	0	40,000	40,000	40,000	40,000	0.00%
Total Operating Expenditures & Transfers	\$ 4,983,172	\$ 5,298,248	\$ 5,285,832	\$ 5,732,663	\$ 5,936,312	12.04%
NONOPERATING EXPENDITURES						
Economic Development	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	0.00%
Return on Investment	349,700	369,000	369,000	409,000	409,000	10.84%
Total Non Operating Expenditures	\$ 362,200	\$ 381,500	\$ 381,500	\$ 421,500	\$ 421,500	10.48%
Total Operating & Non Operating Expenditures	\$ 5,345,372	\$ 5,679,748	\$ 5,667,332	\$ 6,154,163	\$ 6,357,812	11.94%
Increase/Decrease in Working Capital	\$ (185,828)	\$ 25,392	\$ 45,468	\$ (290,163)	\$ (32,292)	
GAAP Adjustment	\$ (30,471)					
Beginning Working Capital	\$ 1,120,692	\$ 904,393	\$ 904,393	\$ 949,861	\$ 949,861	
Ending Working Capital	\$ 904,393	\$ 929,785	\$ 949,861	\$ 659,698	\$ 917,569	

* Residential and Commercial make up the Operations & Maintenance portion of the Sanitation Budget.



**City of College Station
Sanitation Operations & Maintenance
Summary**

EXPENDITURE BY ACTIVITY						
	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Residential Collection	\$ 2,550,119	\$ 2,663,171	\$ 2,736,420	\$ 2,863,249	\$ 3,003,249	12.77%
Commercial Collection	1,879,540	1,996,028	1,910,363	2,212,783	2,265,303	13.49%
DIVISION TOTAL	\$ 4,429,659	\$ 4,659,199	\$ 4,646,783	\$ 5,076,032	\$ 5,268,552	13.08%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 1,509,434	\$ 1,588,755	\$ 1,578,300	\$ 1,668,413	\$ 1,668,413	5.01%
Supplies	237,081	268,570	310,627	333,512	335,862	25.06%
Maintenance	531,080	560,990	560,990	573,191	581,141	3.59%
Purchased Services	2,152,064	2,238,384	2,196,866	2,500,916	2,681,636	19.80%
Capital Outlay	0	2,500	0	0	1,500	(40.00%)
DIVISION TOTAL	\$ 4,429,659	\$ 4,659,199	\$ 4,646,783	\$ 5,076,032	\$ 5,268,552	13.08%

PERSONNEL SUMMARY BY ACTIVITY						
ACTIVITY	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Residential Collection	25.5	25.5	25.5	25.5	25.5	0.00%
Commercial Collection	11.0	11.0	11.0	11.0	11.0	0.00%
DIVISION TOTAL	36.5	36.5	36.5	36.5	36.5	0.00%

Service Level Adjustments			
Residential:	Knuckle Boom Brush Truck	\$	140,000
Commercial:	Container Lease Agreement		52,520
Sanitation Total		\$	192,520

**PUBLIC WORKS
SANITATION**

Description & Budget Explanation:

The Sanitation Division is responsible for the collection of all municipal refuse, recycling and commercial refuse.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$4,137,216	\$4,429,659	4,646,783	\$5,268,552
Revenue Summary	\$4,864,837	\$5,159,544	\$5,712,800	\$6,325,520
Position Summary	36.5	36.5	36.5	36.5

Program Name: Residential Collection

Service Level: Provide residential solid waste collection to College Station citizens.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of missed collection reports per week	0.16%	0.13%	1.00%	1.00%
Efficiency				
- No. of labor hours per ton of household garbage	1.27	1.04	1.7	1.7
- No. of labor hours per ton of bulky waste	3.81	3.53	4.9	4.9
- No. of labor hours per ton of Clean Green	3.53	3.54	6.5	6.5
- Cost per ton of household garbage	\$67.00	\$60.14	\$80.00	\$80.00
- Cost per ton of bulky waste	\$200.66	\$203.44	\$240.00	\$240.00
- Cost per ton of Clean Green	\$185.64	\$204.14	\$320.00	\$320.00
- Residential monthly rate	\$11.70	\$12.30	\$13.30	\$13.30
Output				
- No. of household tons collected	12,731	15,546	15,600	15,912
- No. of bulky tons collected	4,655	5,032	5,300	5,406
- No. of Clean Green tons collected	2,967	2,957	3,180	3,244

Program Name: Residential Recycling

Service Level: Provide residential recycling collection to College Station citizens.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent of missed collection reports per week	0.03%	0.02%	1.00%	1.00%
- Percent of Residential Municipal Solid Waste (MSW) diverted annually	23.40%	22.70%	22.00%	22.00%
- Lbs. Collected per household	12.4	10.2	15	15
Efficiency				
- Cost per ton, recycling	\$208.48	\$267.85	\$220.00	\$220.00
- Revenue per ton, recycling	\$50.19	\$55.28	\$40.00	\$40.00
- Net cost per ton, recycling (cost-revenues-avoided disposal costs)	\$135	\$189	\$180	\$180
Output				
- No. of tons collected, recycling	1,082	923	1,155	1,178
- Avoided landfill costs	\$25,427	\$21,691	\$26,250	\$27,000

Program Name: Commercial Collection

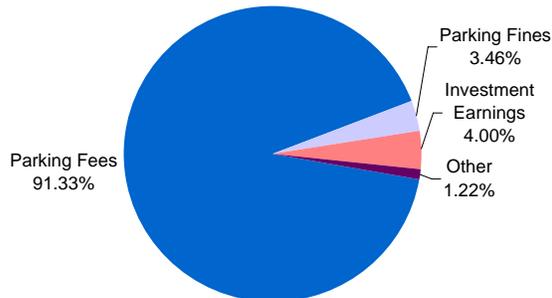
Service Level: Provide sanitation to College Station businesses and apartments.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent of missed collection reports	0.340%	0.042%	1.000%	1.000%
Efficiency				
- Labor-hours per ton	0.74	0.75	1.00	1.00
- Cost per ton	\$38.99	\$43.03	\$40.00	\$40.00
Output				
- No. of tons collected	35,355	35,114	38,160	38,923

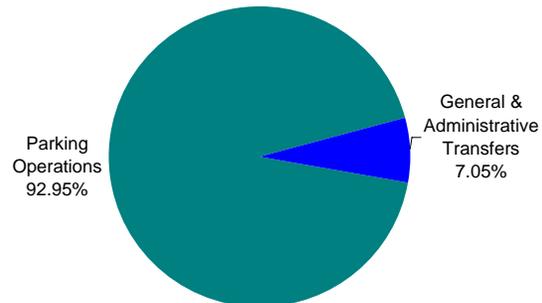
City of College Station Parking Enterprise Fund Summary

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget From FY05 to FY06
REVENUES						
Parking Fees	\$ 471,735	\$ 425,200	\$ 524,300	\$ 614,800	\$ 614,800	44.59%
Parking Fines	56,710	65,300	22,800	23,300	23,300	(64.32%)
Investment Earnings	23,742	22,700	26,400	26,900	26,900	18.50%
Other	5,901	7,300	8,000	8,200	8,200	12.33%
Total Revenues	\$ 558,088	\$ 520,500	\$ 581,500	\$ 673,200	\$ 673,200	29.34%
EXPENDITURES						
Parking Operations	\$ 400,363	\$ 469,367	\$ 416,227	\$ 485,584	\$ 485,584	3.46%
General & Administrative Transfers	23,354	25,109	25,109	36,847	36,847	46.75%
Capital Outlay	-	45,000	45,000	-	-	(100.00%)
Transfers / Debt Service	200,095	-	-	-	-	N/A
Total Expenditures	\$ 623,812	\$ 539,476	\$ 486,336	\$ 522,431	\$ 522,431	(3.16%)
Increase/Decrease in Working Capital	(65,724)	(18,976)	95,164	150,769	150,769	
GAAP Adjustment	(60,227)					
Beginning Working Capital	792,989	667,038	667,038	762,202	762,202	
Ending Working Capital	\$ 667,038	\$ 648,062	\$ 762,202	\$ 912,971	\$ 912,971	

Parking Enterprise Fund - Sources



Parking Enterprise Fund - Uses



The Parking Enterprise Fund, accounts for revenues and expenditures from the City's parking facilities. These revenues come from the Patricia Street parking lot, the College Main Parking Garage, and metered street parking in the Northgate area.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions, such as depreciation. The focus is on the net change in working capital.

Revenues from all parking facilities are estimated to be \$614,800. The increase over FY06 is due to a rate increase that went into effect in August 2006. Parking fines are projected to be \$23,300. Total revenues in FY06 are estimated to be \$673,200. Approved expenditures related to parking operations total \$522,431.

**City of College Station
Parking Enterprise Fund
Summary**

EXPENDITURES						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Parking	\$ 400,363	\$ 514,367	\$ 461,227	\$ 485,584	\$ 485,584	(5.60%)
DIVISION TOTAL	\$ 400,363	\$ 514,367	\$ 461,227	\$ 485,584	\$ 485,584	(5.60%)

EXPENDITURES BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 220,745	\$ 259,072	\$ 250,581	\$ 273,855	\$ 273,855	5.71%
Supplies	16,761	20,509	21,522	21,178	21,178	3.26%
Maintenance	20,575	22,079	28,411	20,530	20,530	(7.02%)
Purchased Services	142,282	167,707	115,713	170,021	170,021	1.38%
General Capital	-	45,000	45,000	-	-	(100.00%)
DIVISION TOTAL	\$ 400,363	\$ 514,367	\$ 461,227	\$ 485,584	\$ 485,584	(5.60%)

PERSONNEL SUMMARY						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Parking	8.00	9.00	9.00	9.00	9.00	0.00%
DIVISION TOTAL	8.00	9.00	9.00	9.00	9.00	0.00%

Brazos Valley Solid Waste Management Agency Fund

The Brazos Valley Solid Waste Management Agency (BVSWMA) is a joint action agency owned by the Cities of College Station and Bryan. The agency is responsible for providing solid waste disposal services within all appropriate guidelines and regulations. This joint agency has resulted in cost savings and increased efficiencies due to the deletion of duplicated services, planning and staffing and the economies of scale offered by a larger operation.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions such as depreciation. The focus is on the net change in working capital.

Revenues in the BVSWMA Fund are projected to be \$6,125,000. This reflects an increase of 8% in the landfill tipping fee. Budgeted expenditures for Landfill Operations are \$3,021,965. The budgeted expenditures include one service level adjustment in the amount of \$6,875 to upgrade a gas engine vehicle to a diesel engine. The FY07 Administration budget is \$308,207. Non-departmental expenses in the amount of \$1,265,761 are budgeted in FY07. These include \$667,000 for the TMPA Regional Park. Approved appropriations in the amount of \$2,424,636 are included in BVSWMA for capital project expenditures. These expenditures are related primarily to design, permitting, access and infrastructure for the Highway 30 Landfill.

CITY OF COLLEGE STATION
BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY (BVSWMMA)
PRO - FORMA
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012

	<u>REVISED BUDGET AMOUNT</u>	<u>FY 05 ACTUAL</u>	<u>FY 06 REVISED BUDGET</u>	<u>FY 06 ESTIMATE</u>	<u>FY07 APPROVED BASE</u>
LANDFILL CHARGES		\$ 5,187,299	\$ 5,147,000	\$ 5,369,000	\$ 5,947,000
INTEREST		272,451	77,000	260,000	178,000
OTHER		56,677	603	0	0
TOTAL REVENUES		<u>\$ 5,516,426</u>	<u>\$ 5,224,603</u>	<u>\$ 5,629,000</u>	<u>\$ 6,125,000</u>
EXPENDITURES AND TRANSFERS					
LANDFILL OPERATIONS		\$ 2,752,109	\$ 2,955,552	\$ 2,853,938	\$ 3,015,090
ADMINISTRATION		329,187	364,348	353,920	308,207
PAY PLAN ADJUSTMENTS		0	0	0	38,885
EXPEND & TRANSFERS SUBTOTAL		<u>\$ 3,081,296</u>	<u>\$ 3,319,900</u>	<u>\$ 3,207,858</u>	<u>\$ 3,362,182</u>
BVSWMMA CIP					
BV0403 - RPR Gas Recovery and final cover	8,000,000	2,838,389	0	252,427	4,500
BV0404 - RPR Gas Collection System	109,900	15,531	32,796	0	37,600
BV0402 - RPR Fill Sector 18	835,500	564,288	0	0	0
BV0501 - RPR Fill Sector 19	1,665,500	3,786	832,750	947,699	0
BV0504 - RPR Soil Deficit Management	1,065,700	2,250	8,500	1,086,214	0
BV0003 - HWY 30 land purchase	2,608,500	1,372,401	0	381,351	257,917
BV0502 - HWY 30 Permit Application/Legal Fees	1,389,136	220	255,000	139,115	859,202
BV0601 - HWY 30 Access	1,617,000	0	0	125,000	721,000
BV0602 - HWY 30 Buildings & Infrastructure	2,924,000	0	0	0	25,000
BV0603 - HWY 30 Design Services	2,715,000	60,626	600,000	1,075,000	850,000
BV0701 - HWY 30 Cell Construction	9,200,000	0	0	0	0
Closed Projects		76,599			
		<u>\$ 4,934,089</u>	<u>\$ 1,729,046</u>	<u>\$ 4,006,806</u>	<u>\$ 2,755,219</u>
NON-DEPARTMENTAL					
CONTRIBUTIONS		\$ 21,850	\$ 47,000	\$ 47,000	\$ 20,000
OTHER		12,845	333,000	333,000	667,000
TRANSFERS OUT		0	52,905	52,905	0
GENERAL & ADMIN. TRANSFERS		409,934	278,149	278,149	338,761
HOST FEES		81,774	150,100	150,100	155,000
CONTINGENCY		0	85,000	85,000	85,000
NON-DEPARTMENTAL SUBTOTAL		<u>\$ 526,403</u>	<u>\$ 946,154</u>	<u>\$ 946,154</u>	<u>\$ 1,265,761</u>
TOTAL OPERATING EXPENDITURES AND TRANSFERS		<u>\$ 8,541,788</u>	<u>\$ 5,995,100</u>	<u>\$ 8,160,818</u>	<u>\$ 7,383,162</u>
INCREASE (DECREASE) IN WORKING CAPITAL FROM OPERATIONS		<u>\$ (3,025,362)</u>	<u>\$ (770,497)</u>	<u>\$ (2,531,818)</u>	<u>\$ (1,258,162)</u>
BEGINNING WORKING CAPITAL		<u>\$ 12,254,102</u>	<u>\$ 9,175,854</u>	<u>\$ 9,175,854</u>	<u>\$ 6,644,036</u>
GAAP ADJUSTMENT		\$ (52,886)			
ENDING WORKING CAPITAL		<u>\$ 9,175,854</u>	<u>\$ 8,405,357</u>	<u>\$ 6,644,036</u>	<u>\$ 5,385,874</u>

**CITY OF COLLEGE STATION
BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY (BVSWMA)
PRO - FORMA
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

FY07 APPROVED APPROPRIATIONS	FY07 PROJECTED	FY 08 PROJECTED	FY 09 PROJECTED	FY 10 PROJECTED	FY 11 PROJECTED	FY 12 PROJECTED
\$ 5,947,000	\$ 5,947,000	\$ 6,530,000	\$ 7,171,000	\$ 7,876,000	\$ 8,109,000	\$ 8,348,000
178,000	178,000	135,000	90,000	111,000	133,000	129,000
0	0	0	0	0	0	0
<u>\$ 6,125,000</u>	<u>\$ 6,125,000</u>	<u>\$ 6,665,000</u>	<u>\$ 7,261,000</u>	<u>\$ 7,987,000</u>	<u>\$ 8,242,000</u>	<u>\$ 8,477,000</u>
\$ 3,021,965	\$ 3,021,965	\$ 3,080,000	\$ 3,150,000	\$ 3,220,000	\$ 3,290,000	\$ 3,360,000
308,207	308,207	290,000	300,000	310,000	320,000	330,000
38,885	38,885	46,060	46,981	47,921	48,879	49,857
<u>\$ 3,369,057</u>	<u>\$ 3,369,057</u>	<u>\$ 3,416,060</u>	<u>\$ 3,496,981</u>	<u>\$ 3,577,921</u>	<u>\$ 3,658,879</u>	<u>\$ 3,739,857</u>
0	4,500	0	0	0	4,000,000	0
0	37,600	37,600	19,169	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
191,500	257,917	0	0	0	0	0
637,136	859,202	90,000	72,000	75,000	77,000	0
721,000	721,000	372,000	399,000	0	0	0
25,000	25,000	836,000	1,938,000	125,000	0	0
850,000	850,000	425,000	250,000	15,000	50,000	50,000
0	0	2,498,000	2,698,000	0	2,002,000	2,002,000
<u>\$ 2,424,636</u>	<u>\$ 2,755,219</u>	<u>\$ 4,258,600</u>	<u>\$ 5,376,169</u>	<u>\$ 215,000</u>	<u>\$ 6,129,000</u>	<u>\$ 2,052,000</u>
20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
667,000	667,000	0	0	0	0	0
0	0	0	0	0	0	0
338,761	338,761	350,000	360,000	360,000	370,000	370,000
155,000	155,000	160,000	165,000	170,000	175,000	180,000
85,000	85,000	85,000	85,000	85,000	85,000	85,000
<u>\$ 1,265,761</u>	<u>\$ 1,265,761</u>	<u>\$ 615,000</u>	<u>\$ 630,000</u>	<u>\$ 635,000</u>	<u>\$ 650,000</u>	<u>\$ 655,000</u>
<u>\$ 7,059,454</u>	<u>\$ 7,390,037</u>	<u>\$ 8,289,660</u>	<u>\$ 9,503,150</u>	<u>\$ 4,427,921</u>	<u>\$ 10,437,879</u>	<u>\$ 6,446,857</u>
<u>\$ (934,454)</u>	<u>\$ (1,265,037)</u>	<u>\$ (1,624,660)</u>	<u>\$ (2,242,150)</u>	<u>\$ 3,559,079</u>	<u>\$ (2,195,879)</u>	<u>\$ 2,030,143</u>
<u>\$ 6,644,036</u>	<u>\$ 6,644,036</u>	<u>\$ 5,378,999</u>	<u>\$ 3,754,339</u>	<u>\$ 1,512,189</u>	<u>\$ 5,071,269</u>	<u>\$ 2,875,390</u>
<u><u>\$ 5,709,582</u></u>	<u><u>\$ 5,378,999</u></u>	<u><u>\$ 3,754,339</u></u>	<u><u>\$ 1,512,189</u></u>	<u><u>\$ 5,071,269</u></u>	<u><u>\$ 2,875,390</u></u>	<u><u>\$ 4,905,533</u></u>

**City of College Station
Brazos Valley Solid Waste Management Agency
Operations & Maintenance Summary**

EXPENDITURE BY DEPARTMENT						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Landfill Operations	\$ 2,752,109	\$ 2,955,552	\$ 2,853,938	\$ 3,048,715	\$ 3,055,590	3.38%
Administration	329,187	364,348	353,920	313,467	313,467	(13.96%)
DEPARTMENT TOTAL	\$ 3,081,296	\$ 3,319,900	\$ 3,207,858	\$ 3,362,182	\$ 3,369,057	1.48%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 1,242,103	\$ 1,461,482	\$ 1,369,581	\$ 1,485,423	\$ 1,485,423	1.64%
Supplies	366,234	467,805	429,854	577,146	578,921	23.75%
Maintenance	242,087	224,160	272,703	225,240	225,240	0.48%
Purchased Services	1,188,080	1,016,453	1,081,720	1,074,373	1,079,473	6.20%
General Capital	8,682	150,000	54,000	-	-	(100.00%)
Other Purchased Services	34,110	-	-	-	-	N/A
DEPARTMENT TOTAL	\$ 3,081,296	\$ 3,319,900	\$ 3,207,858	\$ 3,362,182	\$ 3,369,057	1.48%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Landfill Operations	22.50	24.50	24.50	24.50	24.50	0.00%
Administration	3.00	3.00	3.00	3.00	3.00	0.00%
DEPARTMENT TOTAL	25.50	27.50	27.50	27.50	27.50	0.00%

Service Level Adjustments:

Upgrade 1997 4WD Truck to Diesel \$ 6,875

BVSWMA SLA Totals \$ 6,875

BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY OPERATIONS

Description & Budget Explanation:

The Brazos Valley Solid Waste Management Agency is responsible for the operation of the Rock Prairie Road Landfill, a regional landfill serving the Cities of College Station and Bryan, Texas A&M University and the 19 surrounding counties.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$3,177,117	\$3,081,296	\$3,207,858	\$3,369,057
Revenue Summary	\$5,052,487	\$5,516,426	\$5,629,000	\$6,125,000
Position Summary	25.5	27.5	27.5	27.5

Program Name: Operations

Service Level: Provide Landfill disposal services to the Cities of College Station and Bryan, Texas A&M University and the surrounding counties.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- In compliance with TCEQ regulations.	YES	YES	YES	YES
Efficiency				
- No. of labor hours per ton of waste received at the landfill for disposal.	0.18	0.156	0.19	0.19
- Cost per ton of waste received at the landfill for disposal.	\$11.86	\$10.22	\$11.50	\$12.00
Output				
- No. of tons diverted from landfill disposal to be reused or recycled. (i.e.. Clean concrete, white goods, clean soil)	15,979	17,568	13,250	20,000
- Landfill Density survey results (lbs. per CY)	1,101	1,218	TBD	1,300

Utilities Capital Projects Budget

On an annual basis, the City of College Station prepares a five-year Capital Improvements Program (CIP). The CIP is presented for City Council review as part of the annual budget process. The program consolidates all anticipated capital needs for which funding authorization exists. The program is divided into several sections depending on the services provided and the funding source.

Revenue bonds are authorized to be issued any time there is a need for financing capital construction or acquisition and where the asset will reside in one or more of the City's enterprise funds. The City's enterprise funds include Electric, Water, Wastewater and Solid Waste Collection. Generally, revenue bonds do not require voter approval. The bonds are repaid from revenues generated by the utilities.

Revenue bonds in the amount of \$14,750,000 are projected to be issued for the water capital improvement projects and revenue bonds in the amount of \$7,100,000 are projected to be issued for wastewater capital improvement projects in FY07.

Among the decisions and proposals that accompany capital project recommendations is an analysis of potential ongoing costs and any potential impact on utility rates that a project may have.

UTILITY CAPITAL PROJECTS

Electric Capital Projects

\$10,537,765 is the approved appropriation for electric capital projects in FY07. As the electric capital projects are considered competitive matter, details of these projects cannot be outlined in this summary, but will be provided to the City Council.

Water Capital Projects

In FY07, \$17,425,356 is the approved appropriation for water capital projects. Water production projects include \$3,819,300 for the continued construction of a water transmission line along FM 2818 from Highway 21 South to Villa Maria Road. Also included in FY07 is \$2,570,000 for the construction of two additional shallow wells that will allow water production to meet projected peak demand capacity. Two new shallow wells were constructed in FY06. The shallow wells will sustain production levels until a deep well can be constructed. Other significant production projects include the replacement of the chlorine disinfection system at the Dowling Road Pump Station. It is estimated that \$800,000 will be spent in FY07 to

complete this project. \$600,000 is included to be spent in FY07 to complete water plant security upgrades.

Significant distribution projects include \$534,000 to begin work on a reclaimed water irrigation project. This project will provide for the use of reclaimed water for irrigation purposes at various parks throughout the City. \$1,000,000 is approved for the construction of water lines in annexed areas along Raymond Stotzer West. \$3,510,000 is included in FY07 for the Wellborn Road Widening project. The total cost of this project is anticipated to be \$4,250,000, but it is expected that the City will be partially reimbursed by TxDOT for the cost of this project upon completion. \$1,000,000 is projected in FY07 for the extension of an 18" water line along Rock Prairie Road. \$1,275,000 is included in FY07 for the purchase of land in recently annexed areas. \$1,297,000 is projected to be spent over the next two fiscal years for the extension of water service into areas annexed in 2002. These extensions include Nantucket east of Harper's Ferry, Rock Prairie Road south of Carter Lake and the Greens Prairie Road corridor east.

Rehabilitation projects included in the FY07 Approved Budget include \$285,000 for general distribution system rehabilitation. These funds are used throughout the fiscal year on projects identified as in need of system repair. Also approved for FY07 is \$100,000 for the replacement of the Barron Road water line and meters in conjunction with the upgrade of Barron Road to a minor arterial. Additionally, \$2,282,485 is included in FY07 for Southside rehabilitation projects.

The FY07 Approved Budget includes \$2,500,000 in current revenues that will be transferred from operations to fund water capital projects. Additionally, a debt issue of \$14,750,000 is approved in FY07 for water capital projects.

Wastewater Capital Projects

The FY07 Approved Budget includes \$9,441,625 in appropriations for numerous wastewater capital projects. Collection projects include \$295,000 for oversize participation and planning. These funds are available to meet future anticipated capacity in the construction of wastewater lines above the minimum size needed to serve the development. Also included is \$144,000 for the design of the Lick Creek Impact Fee Line and \$190,000 for the design of the Lick Creek Parallel Trunk Line. \$1,580,000 is included for the construction of wastewater lines in annexed areas along Raymond Stotzer West. \$680,000 is approved in FY07 for the installation of wastewater lines in other annexed areas.

Rehabilitation projects included in the FY07 Approved Budget include \$235,000 for collection system rehabilitation projects. These funds are used throughout the fiscal year on projects identified as in need of system repair. \$100,000 is included for the relocation of the wastewater lines along Barron Road in conjunction with the road's upgrade to a minor arterial. \$550,000 is approved for repairs to the Carters Creek Wastewater Treatment Plant screw lift system and \$1,890,250 is included in FY07 for Southside sewer upgrades.

Treatment and disposal projects include \$750,000 in FY07 for odor control improvements at the Carters Creek Treatment Plant. In addition, \$450,000 is approved in FY07 for UV treatment improvements at the plant. \$2,050,000 is included in the FY07 Approved Budget for sludge processing and sludge facility improvements. These improvements are designed to increase the efficiency and cost effectiveness of sludge handling, processing and conditioning. \$550,106 is included in FY07 for pavement repairs and improvements to the parking lot at the Carters Creek Wastewater Treatment Plant. An additional \$163,000 is approved for SCADA system improvements. Funds are also approved for various infrastructure improvements at both the Carters Creek Wastewater Treatment Plant and the Lick Creek Treatment Plant. These infrastructure improvements are major preventative maintenance measures.

A total of \$1,000,000 in current revenues from operations is estimated to be used to fund wastewater capital projects. Additionally, a debt issue of \$7,100,000 is projected in FY07 for wastewater capital projects.

ADDITIONAL O&M COSTS

The City of College Station strives to provide superior electric, water, and wastewater services to its citizens. Part of this effort includes investment in the capital that makes up the infrastructure. These investments take place in the form of capital improvement projects. Some of these improvements require additional operating and maintenance costs. These costs are identified and ultimately become part of the cost of providing these utility services. A more detailed sheet at the end of this section reflects the projected operations and maintenance associated with the Utility capital projects.

**ELECTRIC SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2010-2011**

	ACTUAL FY 04-05	APPROVED BUDGET FY 05-06 APPROPRIATION	REVISED PROJECTED FY 05-06
	\$ 9,855,413	\$ 4,541,079	\$ 10,218,286
 SUBTOTAL ADDITIONAL RESOURCES	 \$ 3,620,565	 \$ 10,510,370	 \$ 9,510,370
 TOTAL RESOURCES AVAILABLE	 \$ 13,475,978	 \$ 15,051,449	 \$ 19,728,656
 TOTAL EXPENDITURES	 \$ 4,490,332	 \$ 14,227,272	 \$ 11,732,902
 GAAP ADJUSTMENT	 \$ 1,232,640		
 ENDING FUND BALANCE:	 \$ 10,218,286	 \$ 824,177	 \$ 7,995,754

**ELECTRIC SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2010-2011**

PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY08-09	PROJECTED FY09-10	PROJECTED FY10-11
\$ 7,995,754	\$ 822,989	\$ 627,989	\$ 936,389	\$ 773,689
<u>\$ 3,365,000</u>	<u>\$ 11,962,000</u>	<u>\$ 9,337,400</u>	<u>\$ 4,987,300</u>	<u>\$ 9,837,300</u>
<u>\$ 11,360,754</u>	<u>\$ 12,784,989</u>	<u>\$ 9,965,389</u>	<u>\$ 5,923,689</u>	<u>\$ 10,610,989</u>
<u>\$ 10,537,765</u>	<u>\$ 12,157,000</u>	<u>\$ 9,029,000</u>	<u>\$ 5,150,000</u>	<u>\$ 9,949,000</u>
<u><u>\$ 822,989</u></u>	<u><u>\$ 627,989</u></u>	<u><u>\$ 936,389</u></u>	<u><u>\$ 773,689</u></u>	<u><u>\$ 661,989</u></u>

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

	PROJECT NUMBER	WORK REQUEST NUMBER	REVISED PROJECT BUDGET AMOUNT	ACTUAL FY 04-05	REVISED FY 05-06 APPROPRIATIONS
BEGINNING FUND BALANCE:				\$ 4,834,698	\$ 9,102,106
ADDITIONAL RESOURCES:					
UTILITY REVENUE BONDS				\$ 4,600,000	\$ 6,000,000
INTEREST ON INVESTMENTS				123,241	74,000
TRANSFERS FROM OPERATIONS				0	1,000,000
OTHER				39,928	0
				<u>\$ 4,763,169</u>	<u>\$ 7,074,000</u>
SUBTOTAL ADDITIONAL RESOURCES					
TOTAL RESOURCES AVAILABLE				<u>\$ 9,597,867</u>	<u>\$ 16,176,106</u>

PRODUCTION PROJECTS

SOURCE AND SUPPLY PLANT - WSWOC

WELL #6 AND LINE	WT0004	WF0352591	2,882,622	\$ 0	\$ 0
WELL #7	WT0106	WF0353607	6,373,383	1,280	262,238
WELL #7 COLLECTION LINE	WT0203	WF0353621	3,609,876	5,565	0
PARALLEL WELLFIELD COLL LINE PH I	-	WF0352553	4,260,191	0	0
BCS WELLFIELD INTERCONNECT		TBD	2,400,000	0	0
PARALLEL WATER TRANSMISSION	WT0005	WF0350259	7,741,423	1,130	0
WATER TRANSMISSION-SH21 - VILLA MARIA	WT0116	WF0352317	9,888,513	968,985	0
LAND ACQUISITION - WELLS	WT0206	WF0377324	2,222,614	22,614	0
WATER RESOURCES - MINOR AQUIFERS	-	WF0652289	2,050,000	65,675	1,900,000
WATER RESOURCES - CARRIZO 2		WF0774212	1,700,000	0	200,000
WATER RESOURCES - SPARTA 2		WF0774212	2,020,000	0	950,000

WATER PUMPING AND TREATMENT PLANT - WPWOC

COOLING TOWERS EXPANSION	-	TBD	1,829,000	0	0
DOWLING ROAD 10MG GST	WT0117	WF0353631	7,431,432	189,195	0
DOWLING ROAD PUMP/CHEMICAL SYSTEM	-	WF0499740	3,207,397	365,946	945,397
HIGH SERVICE 1 & 2 UPGRADES		TBD	170,000	0	0
WELLS 4 & 5 PUMP REPLACEMENTS	-	WF0539245	152,223	151,449	0
EMERGENCY ELECTRIC POWER	-	WF0499606	1,579,412	458,889	178,711
SANDY POINT CHEMICAL SYS REPLACEMENT	-	TBD	1,698,964	0	0
SANDY POINT PUMP STATION & WELLFIELD EROSION	-	WF0461924	279,461	91,293	145,000

WATER GENERAL PLANT - WGWOC

SCADA REPLACEMENT	-	WF0742940	70,500	0	15,000
WATER PLANT SECURITY	-	WF0466439	1,492,969	83,936	615,032
SPPS FIBER OPTIC LINE	-	TBD	500,000	0	500,000
CLOSED PROJECTS				173	0
				<u>\$ 2,406,130</u>	<u>\$ 5,711,378</u>

DISTRIBUTION PROJECTS

TRANSMISSION AND DISTRIBUTION PLANT - WTWOC

OVERSIZED LINES PARTICIPATION & PLANNING	-	WF0763380	ANNUAL	\$ 0	\$ 200,000
VALLEY PARK	FY05-06	WF0763380	\$ 102,050	0	0
QUALITY INN PONDEROSA OP	FY04-05	WF0592456	30,067	0	0
CENTRAL PARK LANE EXTENSION OP	FY04-05	WF0592456	3,670	0	0
COTTON DARTMOUTH EXTENSION OP	FY04-05	WF0592456	6,175	0	0
DOVE CROSSING SUBDIVISION, PH I OP	FY04-05	WF0592456	14,336	0	0
CASTLEGATE, SECTION 6	FY04-05	WF0592456	5,784	0	0
SHENANDOAH PH 9	FY03-04	WF0472465	16,143	0	0
WESTFIELD VILLAGE PH 6	FY03-04	WF0472458	8,325	0	0
SHENANDOAH PH 8A	FY03-04	WF0477949	8,957	0	0
SHENANDOAH PH 12 & 13	FY03-04	WF0579115	7,532	0	0

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

TOTAL ESTIMATE FY 05-06	APPROVED FY 06-07 APPROPRIATIONS	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
\$ 4,655,409	\$ 4,647,505	\$ 4,647,505	\$ 475,714	\$ 179,114	\$ 102,614	\$ 179,250	\$ 40,450
\$ 6,000,000	\$ 14,750,000	\$ 14,750,000	\$ 11,200,000	\$ 9,100,000	\$ 10,000,000	\$ 8,000,000	\$ 1,500,000
137,000	76,000	76,000	9,900	5,100	5,000	4,000	5,000
7,000,000	2,500,000	2,500,000	1,000,000	0	0	0	0
0	75,000	75,000	0	3,465,000	100,000	0	0
<u>\$ 13,137,000</u>	<u>\$ 17,401,000</u>	<u>\$ 17,401,000</u>	<u>\$ 12,209,900</u>	<u>\$ 12,570,100</u>	<u>\$ 10,105,000</u>	<u>\$ 8,004,000</u>	<u>\$ 1,505,000</u>
\$ 17,792,409	\$ 22,048,505	\$ 22,048,505	\$ 12,685,614	\$ 12,749,214	\$ 10,207,614	\$ 8,183,250	\$ 1,545,450

\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	2,800,000	3,300,000	0	0
0	0	0	236,400	3,222,000	0	0	0
0	0	464,500	2,016,500	1,761,500	0	0	0
0	200,000	200,000	1,200,000	1,000,000	0	0	0
0	0	0	0	0	0	0	0
225,000	3,819,300	3,819,300	4,112,100	0	0	0	0
0	0	0	0	600,000	600,000	1,000,000	0
1,984,325	0	0	0	0	0	0	0
200,000	1,500,000	1,500,000	0	0	0	0	0
320,000	1,070,000	1,700,000	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	847,000	3,152,000	2,962,000	0
1,886,054	800,000	800,000	0	0	0	0	0
0	170,000	170,000	0	0	0	0	0
99	0	0	0	0	0	0	0
425,112	0	0	290,000	0	342,700	0	0
0	0	0	0	0	259,164	1,439,800	0
178,707	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
15,000	53,000	53,000	2,500	0	0	0	0
750,000	572,937	600,000	0	0	0	0	0
500,000	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<u>\$ 6,484,297</u>	<u>\$ 8,185,237</u>	<u>\$ 9,306,800</u>	<u>\$ 7,857,500</u>	<u>\$ 10,230,500</u>	<u>\$ 7,653,864</u>	<u>\$ 5,401,800</u>	<u>\$ 0</u>

\$ 97,950	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
102,050	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

	PROJECT NUMBER	WORK REQUEST NUMBER	REVIS PROJECT BUDGET AMOUNT	ACTUAL FY 04-05	REVISED FY 05-06 APPROPRIATIONS
VICTORIA WATER OP	-	WF0537425	100,000	18,061	0
BARRON ROAD WATER OP	-	WF0356035	88,618	3,961	0
FM 60 WIDENING RELOCATION	-	TBD	535,000	0	0
HWY 6 WATER IMPACT FEE	WT9905	WF0607933	343,477	196,164	0
PUMP INTERCONNECT	-	WF0751883	196,600	0	50,000
WATER RECLAIM / IRRIGATION	WT0110	TBD	2,675,730	0	0
DARTMOUTH WATER EXTENSION PII	-	WF0350795	220,000	0	0
FIRE STATION #3 - BARRON ROAD	-	WF0632255	25,000	14,500	24,000
JONES-BUTLER WATER EXT PHII	-	WF0680235	40,000	0	0
RAYMOND STOTZER WEST	-	TBD	1,000,000	0	0
SPRING CREEK CORPORATE CAMPUS	-	WF0622507	156,000	13,050	149,000
WELLBORN WIDENING	-	WF0613546	4,250,000	65,075	540,000
ROCK PRAIRIE WATER SERVICE EXT	WT0102	WF0352094	2,766,545	42,145	366,144
ARRINGTON RD WATER SERVICE EXT	-	WF0379145	745,056	24,158	0
BARRON ROAD WATER SERVICE EXT	-	WF0379197	2,383,253	102,137	339,630
LICK CREEK/ROCK PRAIRIE SERVICE EXT	-	WF0379226	166,435	24,179	650
PURCHASE ANNEXED AREAS	-	TBD	1,275,000	0	0
2002 ANNEXATION PROJECTS					
WELLBORN RD N OF GANDY (AREA 1)	-	WF0395455	448,000	0	0
NANTUCKET E. OF HARPER'S FERRY (AREA 3)	-	TBD	80,000	0	0
ROCK P RD S OF CARTER LAKE (AREA 5)	-	TBD	734,000	0	0
GREENS PR. RD CORRIDOR EAST (AREA 6)	-	TBD	672,000	0	0
CLOSED PROJECTS				113	0
SUBTOTAL				\$ 503,543	\$ 1,669,424
REHABILITATION PROJECTS:					
DISTRIBUTION SYSTEM REHAB	-	WF0608079	ANNUAL	0	285,000
CENTRAL PARK LANE EXTENSION	-	WF0624648	49,000	0	0
HARVEY 12" EMERGENCY WATER LINE	-	WF0608258	157,458	157,458	0
PARK PLACE STORAGE TANK 12" FEED	-	WF0565771	57,704	57,704	0
UNIVERSITY DRIVE PUMP STATION DEMO	-	WF0532532	49,037	19,351	0
BARRON ROAD REHAB	-	WF0654325	250,000	0	100,000
BEE CREEK PHASES IV & V	-	TBD	120,000	0	0
CHURCH AVENUE REHAB - PHASE II	-	WF0632256	12,000	2,175	11,000
TAUBER & STASNEY	-	WF0625888	120,000	6,013	65,000
TEXAS AVE. RELOCATION SOUTH	WT1012	WF0351282	1,725,000	1,340,655	267,554
WELSH & FM2818 WATER LINE	-	WF0614950	150,025	25	125,000
SOUTHSIDE WATER REHAB	-	WF0379021	115,208	0	0
WEST PARK	-	WF0427233	1,250,000	62,805	175,000
COLLEGE PARK/BREEZY HEIGHTS	-	WF0595915	1,640,000	34,107	27,250
SOUTH KNOLL/THE GLADE	-	TBD	1,725,000	0	0
SOUTHWOOD 5-7	-	TBD	1,507,500	0	0
McCULLOCH	-	TBD	1,782,500	0	0
THE KNOLL	-	TBD	1,489,200	0	0
CLOSED PROJECTS				663	
SUBTOTAL				\$ 1,680,956	\$ 1,055,804
GENERAL AND ADMINISTRATIVE				180,638	156,762
DEBT ISSUANCE COST				813	60,000
TOTAL EXPENDITURES				\$ 4,772,080	\$ 8,653,368
GAAP ADJUSTMENT				\$ (170,378)	
ENDING FUND BALANCE:				\$ 4,655,409	\$ 7,522,738

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

TOTAL ESTIMATE FY 05-06	APPROVED FY 06-07 APPROPRIATIONS	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
81,939	0	0	0	0	0	0	0
1,138	0	0	0	0	0	0	0
0	0	0	0	50,000	40,000	445,000	0
145	500	500	0	0	0	0	0
196,600	0	0	0	0	0	0	0
0	75,730	534,000	2,100,000	0	0	0	0
20,000	0	200,000	0	0	0	0	0
25,000	0	0	0	0	0	0	0
35,000	5,000	5,000	0	0	0	0	0
0	1,000,000	1,000,000	0	0	0	0	0
142,950	0	0	0	0	0	0	0
674,925	3,510,000	3,510,000	0	0	0	0	0
1,519,260	149,340	1,000,000	0	0	0	0	0
50,842	255,293	650,000	0	0	0	0	0
2,196,392	0	0	0	0	0	0	0
122,200	0	0	0	0	0	0	0
0	1,275,000	1,275,000	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	80,000	0	0	0	0
67,000	300,000	367,000	300,000	0	0	0	0
122,000	274,800	275,000	275,000	0	0	0	0
0	0	0	0	0	0	0	0
<u>\$ 5,455,391</u>	<u>\$ 7,045,663</u>	<u>\$ 9,016,500</u>	<u>\$ 2,955,000</u>	<u>\$ 250,000</u>	<u>\$ 240,000</u>	<u>\$ 645,000</u>	<u>\$ 200,000</u>
285,000	285,000	285,000	285,000	285,000	285,000	285,000	285,000
49,000	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	100,000	75,000	75,000	0	0	0
0	0	0	120,000	0	0	0	0
8,000	0	1,825	0	0	0	0	0
12,286	0	52,000	50,000	0	0	0	0
149,525	0	0	0	0	0	0	0
0	25	150,000	0	0	0	0	0
0	0	0	0	0	0	0	0
410,000	0	751,235	0	0	0	0	0
74,643	1,531,250	1,531,250	0	0	0	0	0
0	0	0	900,000	825,000	0	0	0
0	0	0	0	786,100	721,400	0	0
0	0	0	0	0	928,100	854,400	0
0	0	0	0	0	0	776,600	712,600
<u>\$ 988,454</u>	<u>\$ 1,816,275</u>	<u>\$ 2,871,310</u>	<u>\$ 1,430,000</u>	<u>\$ 1,971,100</u>	<u>\$ 1,934,500</u>	<u>\$ 1,916,000</u>	<u>\$ 997,600</u>
156,762	215,681	215,681	150,000	100,000	100,000	100,000	100,000
60,000	162,500	162,500	114,000	95,000	100,000	80,000	15,000
<u>\$ 13,144,904</u>	<u>\$ 17,425,356</u>	<u>\$ 21,572,791</u>	<u>\$ 12,506,500</u>	<u>\$ 12,646,600</u>	<u>\$ 10,028,364</u>	<u>\$ 8,142,800</u>	<u>\$ 1,312,600</u>
<u>\$ 4,647,505</u>	<u>\$ 4,623,149</u>	<u>\$ 475,714</u>	<u>\$ 179,114</u>	<u>\$ 102,614</u>	<u>\$ 179,250</u>	<u>\$ 40,450</u>	<u>\$ 232,850</u>

**WASTEWATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

	PROJECT NUMBER	WORK REQUEST NUMBER	REVISED PROJECT BUDGET AMOUNT	ACTUAL FY 04-05	REVISED FY 05-06 BUDGET APPROPRIATIONS
BEGINNING FUND BALANCE:				\$ 6,894,736	\$ 3,127,332
ADDITIONAL RESOURCES:					
UTILITY REVENUE BONDS				\$ 0	\$ 3,000,000
INTEREST ON INVESTMENTS				144,741	38,000
TRANSFERS FROM OPERATIONS				0	2,000,000
INTER GOVERNMENTAL				0	0
OTHER				38,160	0
				<u>182,901</u>	<u>5,038,000</u>
SUBTOTAL ADDITIONAL RESOURCES				\$ 182,901	\$ 5,038,000
TOTAL RESOURCES AVAILABLE				\$ 7,077,637	\$ 8,165,332

COLLECTION PROJECTS

COLLECTION PLANT - SCWOC

OVERSIZE PARTICIPATION & PLANNING	-	WF0464783	ANNUAL	0	250,000
EDELWEISS GARTENS PH 5	FY03-04	WF0473056	35,481	4,268	0
REATTA SUBDIVISION SEWER OP	FY03-04	WF0473164	207,676	0	0
SOUTHERN TRACE OP	FY03-04	WF0578968	4,459	0	0
AMERI SUITES HOTEL	FY04-05	WF0677285	77,113	0	0
CASTLEGATE SECTION 6	FY04-05	WF0677285	17,414	0	0
NORTHEAST TRUNK EXPAN. PHASE I	SS9805	WF0351744	715,500	4,771	0
DARTMOUTH PHII	-	WF0350773	50,000	0	0
JONES-BUTLER WASTEWATER EXTENSION	-	WF0680144	33,000	2,500	500
NANTUCKET SEWER	-	WF0700950	164,000	0	53,000
STEEPLECHASE IMPACT FEE	-	WF0354517	1,053,111	29,404	200,000
LIFT STATION #1 GRAVITY LINE	-	WF0401835	376,542	40,636	0
LICK CREEK IMPACT FEE LINE	-	TBD	1,144,000	0	144,000
LICK CREEK PARALLEL TRUNK LINE	-	TBD	2,946,000	0	44,000
RAYMOND STOTZER WEST	-	TBD	1,978,000	0	398,000
SPRING CREEK CORPORATE CAMPUS	-	WF0622503	1,100,000	17,750	117,000
WESTMINSTER	-	TBD	230,000	0	75,000

ANNEXATION PROJECTS

GREENS PR. W. OF ARRINGTON (AREA 2)	-	WF0395480	406,634	19,969	3,666
NANTUCKET E. OF HARPER'S FERRY (AREA 3)	-	WF0395488	518,242	16,195	280,000
ROCK P RD S OF CARTER LAKE (AREA 5)	-	TBD	221,000	0	21,000
GREENS PR. RD CORRIDOR EAST (AREA 6)	-	TBD	488,000	0	38,000
SUBTOTAL				<u>\$ 135,493</u>	<u>\$ 1,624,166</u>

REHABILITATION PROJECTS:

COLLECTION SYSTEM REHAB	-	WF0700774	ANNUAL	\$ 0	\$ 182,000
EMERALD PKWY / BENT OAK	-	WF0626151	150,006	3,306	130,000
LIFT STATION #3 REHAB		WF0383012	164,953	0	0
BARRON ROAD REHAB	-	WF0654332	250,000	0	100,000
BEE CREEK COMBINED WASTEWATER		WF0738214	150,000	0	6,000
BEE CREEK PH IV & V WASTEWATER		TBD	300,000	0	0
CARTERS CREEK SCREW LIFT SYSTEM	-	WF0376687	1,453,164	561,254	103,530
CHURCH AVENUE REHAB - PHASE II	-	WF0632257	85,000	16,313	10,000
LIFT STATION #2 FORCEMAIN REALIGNMENT	-	WF0467634	380,979	2,135	80,979
TEXAS AVE. RELOCATION SOUTH	SS0003	WF0351341	1,300,000	957,389	0
TAUBER & STASNEY REHAB	-	WF0625893	120,000	5,714	65,000
SOUTHSIDE SEWER UPGRADE A	-	WF0379010	141,519	7,968	0

**WASTEWATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

TOTAL ESTIMATE FY 05-06	APPROVED FY 06-07 APPROPRIATIONS	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
\$ 4,432,993	\$ 3,596,804	\$ 3,596,804	\$ 299,996	\$ 594,155	\$ 140,380	\$ 143,780	\$ 313,480
\$ 3,000,000	\$ 7,100,000	\$ 7,100,000	\$ 6,200,000	\$ 5,350,000	\$ 1,400,000	\$ 4,000,000	\$ 1,000,000
118,000	55,000	55,000	11,100	10,100	2,000	5,400	9,700
4,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
0	0	0	0	0	500,000	0	0
0	0	0	0	0	0	0	0
\$ 7,118,000	\$ 8,155,000	\$ 8,155,000	\$ 7,211,100	\$ 6,360,100	\$ 2,902,000	\$ 5,005,400	\$ 2,009,700
\$ 11,550,993	\$ 11,751,804	\$ 11,751,804	\$ 7,511,096	\$ 6,954,255	\$ 3,042,380	\$ 5,149,180	\$ 2,323,180

295,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
4,460	0	0	0	0	0	0	0
77,113	0	0	0	0	0	0	0
17,414	0	0	0	0	0	0	0
461,844	0	0	0	0	0	0	0
5,000	0	45,000	0	0	0	0	0
33,000	0	0	0	0	0	0	0
164,000	0	0	0	0	0	0	0
925,167	0	0	0	0	0	0	0
350,190	0	0	0	0	0	0	0
0	144,000	144,000	1,000,000	0	0	0	0
0	146,000	190,000	1,006,000	1,750,000	0	0	0
398,000	1,580,000	1,580,000	0	0	0	0	0
217,000	2,000	2,000	863,241	0	0	0	0
50,000	155,000	180,000	0	0	0	0	0
							0
							0
332,000	30,000	30,000	0	0	0	0	0
477,381	0	0	0	0	0	0	0
21,000	200,000	200,000	0	0	0	0	0
38,000	450,000	450,000	0	0	0	0	0
							0
\$ 3,866,569	\$ 3,002,000	\$ 3,116,000	\$ 3,164,241	\$ 2,045,000	\$ 295,000	\$ 295,000	\$ 295,000

\$ 182,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000
46,700	6	100,000	0	0	0	0	0
47,000	64,953	78,000	0	0	0	0	0
0	0	100,000	75,000	75,000	0	0	0
150,000	0	0	0	0	0	0	0
0	0	0	300,000	0	0	0	0
500	246,306	550,000	0	0	0	0	0
40,000	28,687	28,687	0	0	0	0	0
334,365	0	0	0	0	0	0	0
251,178	0	0	0	0	0	0	0
12,286	50,000	102,000	0	0	0	0	0
0	0	0	0	0	0	0	0

**WASTEWATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

			REVISED PROJECT BUDGET AMOUNT	ACTUAL FY 04-05	REVISED FY 05-06 BUDGET APPROPRIATIONS
	PROJECT NUMBER	WORK REQUEST NUMBER			
WEST PARK	-	WF0427245	1,500,000	61,088	0
COLLEGE PARK/BREEZY HEIGHTS	-	WF0595926	1,305,000	34,107	27,250
SOUTH KNOLL / THE GLADE	-	TBD	1,215,400	0	0
SOUTHWOOD 5-7	-	TBD	1,794,000	0	0
McCULLOCH	-	TBD	1,476,500	0	0
THE KNOLL		TBD	1,654,600	0	0
CLOSED PROJECTS				240	0
SUBTOTAL				<u>\$ 1,649,514</u>	<u>\$ 704,759</u>

TREATMENT & DISPOSAL PROJECTS

TREATMENT & DISPOSAL/PUMPING PLANT - SPWOC

2005 ODOR CONTROL IMPROVEMENTS	-	WF0620950	1,442,862	79,862	450,000
CARTERS CREEK UV IMPROVEMENTS	-	WF0585450	584,273	34,273	450,000
EMERGENCY ELECTRIC POWER	-	WF0499611	787,802	116,376	11,751
WWTP EQUIPMENT REHABILITATION	-	TBD	ANNUAL	0	100,000
CARTERS CREEK CLARIFIER IMPROVEMENTS		TBD	205,000	0	0
CARTERS CREEK HEADWORKS IMP		TBD	475,000	0	0
CARTERS CREEK SERVICE WATER IMP		TBD	450,000	0	0
LICK CREEK CLARIFIER CATWALKS		TBD	200,000	0	0

SLUDGE TREATMENT & DISPOSAL/PUMPING PLANT - SSWOC

SLUDGE PROCESSING IMPROVEMENTS	SS9803	WF0363214	3,017,053	237,365	0
COLLEGE STATION SLUDGE FACILITY	-	TBD	1,350,000	0	50,000
CARTERS CREEK ATAD IMPROVEMENTS		TBD	900,000	0	0
CARTERS CREEK BLOWER BLDG IMP		TBD	300,000	0	0
CARTERS CREEK BLOWER OVERHAULS		TBD	140,000	0	0
CARTERS CREEK CENTRIFUGE IMP		TBD	1,800,000	0	0
LICK CREEK CENTRIFUGE IMPROVEMENTS		TBD	350,000	0	0
LICK CREEK SLUDGE HOLDLING TANK IMP		TBD	150,000	0	0

SEWER GENERAL PLANT - SGWOC

WASTEWATER PLANT SECURITY	-	WF466416	256,899	26,468	32,000
CCWWTP PAVEMENT/REPAIRS IMP	-	WF0567890	585,778	10,894	0
CARTERS CREEK MAINTENANCE BLDG	-	TBD	225,000	0	0
SCADA REPLACEMENT	-	WF0742950	362,000	0	126,500
CARTERS CREEK ELECTRICAL IMP		TBD	1,300,000	0	0
CARTERS CREEK EQUIPMENT SHED		TBD	500,000	0	0
CARTERS CREEK FUELING STATION		TBD	150,000	0	0
CARTERS CREEK PROCESS CONTROL IMP		TBD	271,000	0	0
LICK CREEK GENERATOR REPLACEMENT		TBD	700,000	0	0
LICK CREEK PROCESS CONTROL IMP		TBD	50,000	0	0

CLOSED PROJECTS

121,220

SUBTOTAL

\$ 626,458

\$ 1,220,251

CLOSED PROJECTS

0

0

GENERAL AND ADMINISTRATIVE

87,326

72,930

DEBT ISSUANCE COST

0

30,000

TOTAL EXPENDITURES

\$ 2,498,791

\$ 3,652,106

GAAP ADJUSTMENT

\$ (145,853)

ENDING FUND BALANCE:

\$ 4,432,993

\$ 4,513,226

**WASTEWATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

TOTAL ESTIMATE FY 05-06	APPROVED FY 06-07 APPROPRIATIONS	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
725,518	448,581	694,000	0	0	0	0	0
74,643	1,196,250	1,196,250	0	0	0	0	0
0	0	0	634,200	581,200	0	0	0
0	0	0	0	936,000	858,000	0	0
0	0	0	0	0	769,100	707,400	0
0	0	0	0	0	0	863,300	791,300
0	0	0	0	0	0	0	0
<u>\$ 1,864,190</u>	<u>\$ 2,269,783</u>	<u>\$ 3,083,937</u>	<u>\$ 1,244,200</u>	<u>\$ 1,827,200</u>	<u>\$ 1,862,100</u>	<u>\$ 1,805,700</u>	<u>\$ 1,026,300</u>
613,000	482,862	750,000	0	0	0	0	0
0	0	450,000	100,000	0	0	0	0
410,000	0	0	0	245,175	0	0	0
100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
0	175,000	175,000	30,000	0	0	0	0
0	0	0	75,000	400,000	0	0	0
0	150,000	150,000	150,000	150,000	0	0	0
0	200,000	200,000	0	0	0	0	0
710,000	1,667,109	2,000,000	0	0	0	0	0
0	50,000	50,000	150,000	150,000	0	500,000	500,000
0	0	0	0	200,000	600,000	100,000	0
0	0	0	150,000	150,000	0	0	0
0	80,000	80,000	60,000	0	0	0	0
0	0	0	300,000	0	0	1,500,000	0
0	0	0	0	350,000	0	0	0
0	150,000	150,000	0	0	0	0	0
127,000	0	32,000	0	0	0	0	0
19,000	550,106	550,106	0	0	0	0	0
0	25,000	25,000	200,000	0	0	0	0
141,500	163,000	163,000	57,500	0	0	0	0
0	100,000	100,000	750,000	450,000	0	0	0
0	0	0	0	0	0	500,000	0
0	0	0	150,000	0	0	0	0
0	150,000	150,000	52,000	35,000	34,000	0	0
0	0	0	50,000	650,000	0	0	0
0	0	0	50,000	0	0	0	0
<u>\$ 2,120,500</u>	<u>\$ 3,993,077</u>	<u>\$ 5,075,106</u>	<u>\$ 2,374,500</u>	<u>\$ 2,830,175</u>	<u>\$ 684,000</u>	<u>\$ 2,650,000</u>	<u>\$ 550,000</u>
0	0	0	0	0	0	0	0
72,930	98,765	98,765	75,000	75,000	50,000	50,000	50,000
30,000	78,000	78,000	59,000	36,500	7,500	35,000	5,000
<u>\$ 7,954,189</u>	<u>\$ 9,441,625</u>	<u>\$ 11,451,808</u>	<u>\$ 6,916,941</u>	<u>\$ 6,813,875</u>	<u>\$ 2,898,600</u>	<u>\$ 4,835,700</u>	<u>\$ 1,926,300</u>
<u>\$ 3,596,804</u>	<u>\$ 2,310,179</u>	<u>\$ 299,996</u>	<u>\$ 594,155</u>	<u>\$ 140,380</u>	<u>\$ 143,780</u>	<u>\$ 313,480</u>	<u>\$ 396,880</u>

**Enterprise Fund Capital Improvement Projects
Estimated Operations and Maintenance Costs**

	Projected FY07	Projected FY08	Projected FY09	Projected FY10	Projected FY11	Total Estimated O&M Cost FY07-FY11
BVSWMA Projects						
RPR Gas Recovery and final cover	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 28,000
BVSWMA Project Totals	\$ 7,000	\$ 28,000				
Water/Wastewater Projects						
Well #7	\$ -	\$ -	\$ -	\$ -	\$ 60,500	\$ 60,500
Parallel Water Transmission	1,500	1,500	1,500	1,500	1,500	7,500
Minor Aquifers	36,000	36,000	36,000	36,000	36,000	180,000
Water Well Carrizzo 2	-	40,000	40,000	40,000	40,000	160,000
Water Well Sparta 2	-	40,000	40,000	40,000	40,000	160,000
Emergency Electric Power	32,000	105,000	105,000	105,000	105,000	452,000
Reclaimed Water - Irrigation	-	-	76,000	76,000	76,000	228,000
Water/Wastewater Project Totals	\$ 69,500	\$ 222,500	\$ 298,500	\$ 298,500	\$ 359,000	\$ 1,248,000
Total Estimated O&M Costs	\$ 76,500	\$ 229,500	\$ 305,500	\$ 305,500	\$ 366,000	\$ 1,276,000

SPECIAL REVENUE FUNDS

Hotel Tax Fund

The primary funding source for the Hotel Tax Fund is the Hotel tax, a consumption type tax authorized under state statute. This tax allows the City to collect up to its current tax rate of 7% on rental income of hotels and motels within the city limits.

The use of funds derived from the Hotel Tax Fund can only be spent if the following two-part test is met.

1. Every expenditure must directly enhance and promote tourism and the convention and hotel industry.
2. Every expenditure must clearly fit into one of six statutorily provided categories for expenditure of local hotel occupancy tax revenues.
 - a) Funding the establishment, improvement, or maintenance of a convention or visitor information center.
 - b) Paying for the administrative costs for facilitating convention registration.
 - c) Paying for tourism related advertising, and promotion of the city or its vicinity.
 - d) Funding programs that enhance the arts.
 - e) Funding historical restoration or preservation projects.
 - f) Sporting events where the majority of participants are tourists in cities located in a county with a population of 290,000 or less.

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

Hotel Tax Fund revenue is projected to increase by 17.28% over the FY06 revised budget to \$2,901,000.

Total expenditures and transfers in the Hotel Tax Fund are budgeted to be \$3,614,497.

A total of \$402,497 is in the budget for parks programs and events eligible for Hotel Tax Funds. \$1,635,000 is included in the FY07 Approved Budget for costs associated with a new conference center. \$850,000 is for capital costs, and the remaining \$785,000 is for other costs associated with the project. Also included is \$65,000 for the wayfinding project.

Outside Agency funding from the Hotel Tax Fund totals \$1,435,000. Included in this total is \$1,060,000 for the Convention and Visitors Bureau (CVB) operations and maintenance budget. The CVB provides information on developing the visitor industry in the College Station area. The FY07 CVB approved funding is \$100,000 greater than the FY06 budget.

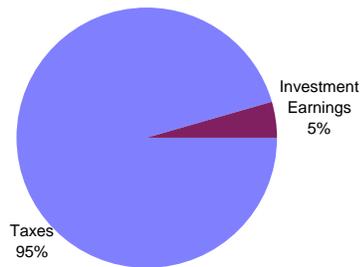
\$300,000 has been included in the FY07 Approved Budget for the Arts Council of Brazos Valley. \$200,000 will be used to provide grants to affiliate organizations, and \$100,000 is included for Arts Council operations and maintenance expenditures. The funding is below the 15% limit that can be spent on art programs out of the Hotel Tax Fund.

Funds in the amount of \$25,000 have been included in the FY07 Approved Budget for the Northgate District Association. These funds will be used to fund special events in the Northgate Area. In addition, \$50,000 has been included for the Veterans' Memorial. These funds will be used to support the continued development of the memorial.

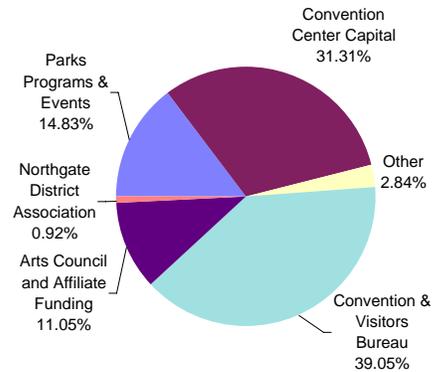
**City of College Station
Hotel Tax Fund
Fund Summary**

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
Beginning Fund Balance	\$ 2,523,065	\$ 3,222,923	\$ 3,222,923	\$ 3,115,720	\$ 3,115,720	
REVENUES						
Taxes	\$ 2,306,955	\$ 2,406,000	\$ 2,675,000	\$ 2,769,000	\$ 2,769,000	15.09%
Investment Earnings	87,644	67,000	130,000	132,000	132,000	97.01%
Other	44,771	500	-	-	-	(100.00%)
Total Revenues	<u>\$ 2,439,370</u>	<u>\$ 2,473,500</u>	<u>\$ 2,805,000</u>	<u>\$ 2,901,000</u>	<u>\$ 2,901,000</u>	17.28%
Total Funds Available	<u>\$ 4,962,435</u>	<u>\$ 5,696,423</u>	<u>\$ 6,027,923</u>	<u>\$ 6,016,720</u>	<u>\$ 6,016,720</u>	5.62%
EXPENDITURES & TRANSFERS						
City Operations:						
Parks Programs & Events	\$ 353,525	\$ 421,901	\$ 421,901	\$ 402,497	\$ 402,497	(4.60%)
Convention Center Costs	-	600,000	600,000	850,000	785,000	30.83%
Convention Center Capital	-	600,000	600,000	850,000	850,000	41.67%
Other	85,987	11,427	11,427	12,000	77,000	573.84%
Total City Operations Expenditures	<u>\$ 439,512</u>	<u>\$ 1,633,328</u>	<u>\$ 1,633,328</u>	<u>\$ 2,114,497</u>	<u>\$ 2,114,497</u>	29.46%
Outside Agency Funding Expenditures:						
Convention & Visitors Bureau	\$ 960,000	\$ 979,875	\$ 979,875	\$ 960,000	\$ 1,060,000	
Arts Council and Affiliate Funding	340,000	200,000	200,000	200,000	\$ 300,000	
Northgate District Association	-	-	-	-	25,000	
Veteran's Memorial	-	-	-	-	50,000	
George Bush Presidential Library	-	50,000	50,000	-	-	8.18%
African American National Heritage Society	-	17,000	17,000	-	-	50.00%
BV Museum of Natural History & Science	-	12,000	12,000	-	-	
Total Outside Agency Funding Expenditures:	<u>\$ 1,300,000</u>	<u>\$ 1,258,875</u>	<u>\$ 1,258,875</u>	<u>\$ 1,160,000</u>	<u>\$ 1,435,000</u>	13.99%
Contingency	-	34,773	20,000	65,000	65,000	86.93%
Total Operating Expenses & Transfers	<u>\$ 1,739,512</u>	<u>\$ 2,926,976</u>	<u>\$ 2,912,203</u>	<u>\$ 3,339,497</u>	<u>\$ 3,614,497</u>	23.49%
GAAP Adjustment	<u>-</u>					
Increase (Decrease) in Fund Balance	699,858	(453,476)	(107,203)	(438,497)	(713,497)	
Ending Fund Balance	<u>\$ 3,222,923</u>	<u>\$ 2,769,447</u>	<u>\$ 3,115,720</u>	<u>\$ 2,677,223</u>	<u>\$ 2,402,223</u>	

Hotel/Motel Fund - Sources



Hotel/Motel Fund - Uses



Community Development Fund

The Community Development Fund is used to account for grants received by the City for use in revitalizing low-income areas and addressing the needs of low and moderate income citizens.

This fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The City has submitted an action plan to HUD for FY07 to receive the Community Development Block Grant (CDBG) and the Home Grant. The CDBG program is a federal entitlement program that provides basic funding for general programs and administration. The grant allows administrators flexibility in the use of funds for a wide variety of eligible activities. The Home Grant is a yearly entitlement grant that can only be used for housing programs that assist Low/Moderate Income (LMI) individuals.

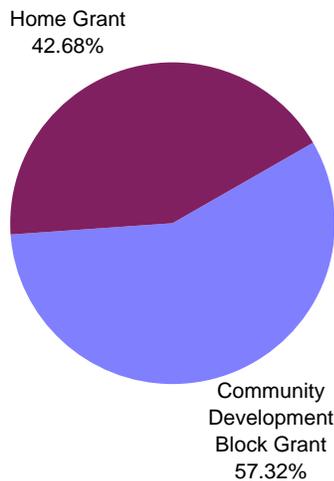
The City currently uses Home Grant funds for owner-occupied rehabilitation assistance, down

payment assistance, and the Optional Relocation Program. Funds are also approved for Tenant Based Rental Assistance (TBRA), Community Development Housing Organizations (CHDO) activities, and new construction. Both CDBG and Home allocations are based on a formula that includes criteria such as the age and condition of a community's housing stock, incidents of overcrowding, and the demographic characteristics of the city. Community Development Funds are also used for capital projects in areas that qualify for these funds.

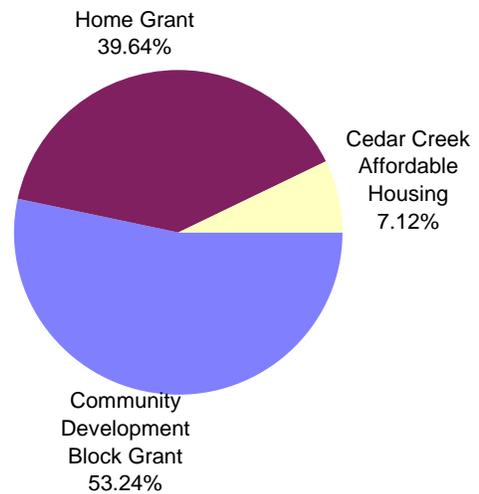
For FY07 the City will receive \$3,136,645 in total authorizations from the federal government. This amount is comprised of new authorizations and unspent authorizations from the prior fiscal year. The City will receive \$1,146,137 in new CDBG funds, with \$651,899 carrying over from FY06. Home funds total \$1,338,609. \$671,418 of the Home total is new funding, with the remaining \$667,191 carrying over from FY06.

Approved expenditures for FY07 total \$3,377,176. Of this total, \$1,798,173 is CDBG expenditures, \$1,338,609 is Home expenditures, and \$240,394 is affordable housing expenditures.

Community Development Fund - Sources



Community Development Fund - Uses



**City of College Station
Community Development Fund
Fund Summary**

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
BEGINNING FUND BALANCE	\$ 982,366	\$ 987,929	\$ 987,929	\$ 1,004,054	\$ 1,004,054	
REVENUES						
Grants						
Community Development Block Grant	\$ 1,364,795	\$ 1,986,780	\$ 1,738,048	\$ 1,798,036	\$ 1,798,036	-9%
Home Grant	589,683	1,313,886	1,023,222	1,338,609	1,338,609	2%
Program Income	-	-	16,125	-	-	N/A
Total Revenues	<u>\$ 1,954,478</u>	<u>\$ 3,300,666</u>	<u>\$ 2,777,395</u>	<u>\$ 3,136,645</u>	<u>\$ 3,136,645</u>	-5%
TOTAL FUNDS AVAILABLE	<u>\$ 2,936,844</u>	<u>\$ 4,288,595</u>	<u>\$ 3,765,324</u>	<u>\$ 4,140,699</u>	<u>\$ 4,140,699</u>	-3%
EXPENDITURES AND TRANSFERS						
Community Development Block Grant						
Housing Assistance/Rehab	\$ 54,343	\$ 50,472	\$ 52,805	\$ 88,682	\$ 88,682	76%
Optional Relocation	32,894	31,383	27,504	39,710	39,710	27%
Clearance/Demolition	900	38,540	6,772	40,868	40,868	6%
Acquisitions	98,863	344,963	161,485	304,320	304,320	-12%
Interim Assistance	-	5,000	-	5,000	5,000	0%
Public Service Agency Funding	198,085	191,971	191,971	171,920	171,920	-10%
Code Enforcement	85,416	136,418	89,769	106,737	106,737	-22%
Administrative Fees	233,286	255,962	255,962	229,227	229,227	-10%
Public Facilities Projects	620,485	932,071	951,780	811,709	811,709	-13%
Total CDBG Expenditures	<u>\$ 1,324,272</u>	<u>\$ 1,986,780</u>	<u>\$ 1,738,048</u>	<u>\$ 1,798,173</u>	<u>\$ 1,798,173</u>	-9%
Home Grant						
Housing Assistance/Rehab	\$ 28,607	\$ 73,996	\$ -	\$ 82,342	\$ 82,342	11%
Optional Relocation	318,968	253,754	112,106	254,056	254,056	0%
Homebuyer's Assistance	23,836	152,510	102,144	134,169	134,169	-12%
CHDO	87,835	476,935	107,425	442,604	442,604	-7%
New Construction	34,890	100,306	536,772	244,094	244,094	143%
Tenant Based Rental Assistance	13,000	50,000	17,550	22,465	22,465	-55%
CHDO Operating Expenses	34,220	135,154	71,870	91,430	91,430	-32%
Administrative Fees	75,510	71,231	75,355	67,449	67,449	-5%
Total Home Expenditures	<u>\$ 616,866</u>	<u>\$ 1,313,886</u>	<u>\$ 1,023,222</u>	<u>\$ 1,338,609</u>	<u>\$ 1,338,609</u>	2%
Cedar Creek Affordable Housing	\$ -	\$ 240,394	\$ -	\$ 240,394	\$ 240,394	0%
Total Cedar Creek Expenditures	<u>\$ -</u>	<u>\$ 240,394</u>	<u>\$ -</u>	<u>\$ 240,394</u>	<u>\$ 240,394</u>	0%
Total Operating Expenses & Transfers	<u>\$ 1,941,138</u>	<u>\$ 3,541,060</u>	<u>\$ 2,761,270</u>	<u>\$ 3,377,176</u>	<u>\$ 3,377,176</u>	-5%
Expenditures Under (Over) Revenues	<u>13,340</u>	<u>(240,394)</u>	<u>16,125</u>	<u>(240,531)</u>	<u>(240,531)</u>	
GAAP Adjustment	<u>(7,777)</u>					
ENDING FUND BALANCE	<u>\$ 987,929</u>	<u>\$ 747,535</u>	<u>\$ 1,004,054</u>	<u>\$ 763,523</u>	<u>\$ 763,523</u>	

Wolf Pen Creek Tax Increment Financing (TIF) Fund

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
BEGINNING BALANCE	\$ 2,495,830	\$ 3,145,881	\$ 3,145,881	\$ 2,483,401	\$ 2,483,401	
REVENUES						
Ad Valorem Taxes COCS	\$ 188,497	\$ 201,026	\$ 201,026	\$ 207,000	\$ 207,000	3%
Ad Valorem Taxes CSISD	345,601	388,000	388,000	400,000	400,000	3%
Ad Valorem Taxes Brazos County	166,170	175,000	175,000	180,000	180,000	3%
Investment Earnings	47,900	40,000	75,000	17,000	17,000	-58%
Transfers	-	300,000	300,000	-	-	-100%
Proceeds from Long-Term Debt	1,881,052	-	-	-	-	N/A
Total Revenues	<u>\$ 2,629,220</u>	<u>\$ 1,104,026</u>	<u>\$ 1,139,026</u>	<u>\$ 804,000</u>	<u>\$ 804,000</u>	-27%
TOTAL FUNDS AVAILABLE	<u>\$ 5,125,050</u>	<u>\$ 4,249,907</u>	<u>\$ 4,284,907</u>	<u>\$ 3,287,401</u>	<u>\$ 3,287,401</u>	-23%
EXPENDITURES & TRANSFERS						
Capital Projects (Upper Trails)	\$ 1,519,250	\$ -	\$ 423,054	\$ -	\$ -	N/A
Additional Capital Projects	2,032	-	-	-	-	N/A
WPC Amphitheater Additions	-	900,000	150,000	850,000	850,000	-6%
WPC Water Feature	182	1,200,000	120,000	1,080,000	1,080,000	-10%
Debt Service	436,525	1,108,452	1,108,452	1,078,775	1,078,775	-3%
Other	21,180	-	-	-	-	N/A
Total Expenditures & Transfers	<u>\$ 1,979,169</u>	<u>\$ 3,208,452</u>	<u>\$ 1,801,506</u>	<u>\$ 3,008,775</u>	<u>\$ 3,008,775</u>	-6%
Increase (Decrease) in Fund Balance	<u>650,051</u>	<u>(2,104,426)</u>	<u>(662,480)</u>	<u>(2,204,775)</u>	<u>(2,204,775)</u>	5%
ENDING FUND BALANCE	<u>\$ 3,145,881</u>	<u>\$ 1,041,455</u>	<u>\$ 2,483,401</u>	<u>\$ 278,626</u>	<u>\$ 278,626</u>	

The Wolf Pen Creek TIF Fund accounts for ad valorem tax and other revenues that are accrued to the WPC TIF District. The fund also accounts for expenditures on projects that take place in the district.

The TIF receives ad valorem taxes from the City, School District and County on the incremental increase in assessed valuation (captured value) over the base year (1989).

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The ad valorem revenue estimate of \$787,000 is based on an estimate of the anticipated captured value in the TIF to be generated in FY07.

Short term debt was issued in FY 2005 in the amount of \$1,860,000 for additional capital projects including improvements to the amphitheater and water features in the district. The bonds are being paid back over the remaining life of the TIF. This approach will allow more Wolf Pen Creek projects to be completed in a shorter time frame.

In FY07, expenditures totaling \$3,008,775 are budgeted. These expenditures are for the capital projects in the Wolf Pen Creek area including the amphitheater improvements and water features, as well as the debt service payments for the debt issued in 2002 and 2005 for capital projects.

Funds remaining at the end of the year will be retained in the fund and programmed as specific projects are identified.

Key projects either underway or planned for these funds include improvements to the Amphitheater and the addition of water features in the district.

**City of College Station
Cemetery Perpetual Care
Fund Summary**

	<u>FY05 Actual</u>	<u>FY06 Revised Budget</u>	<u>FY06 Year-End Estimate</u>	<u>FY07 Base Budget</u>	<u>FY07 Approved Budget</u>	<u>% Change in Budget from FY06 to FY07</u>
Beginning Balance	\$ 990,694	\$ 1,113,033	\$ 1,113,033	\$ 1,245,233	\$ 1,245,233	
REVENUES						
Sale of Cemetery Lots	\$ 104,176	\$ 88,000	\$ 92,300	\$ 90,000	\$ 90,000	2.27%
Investment Income	28,398	37,000	39,900	37,400	37,400	
Other	100	-	-	-	-	N/A
Total Revenues	<u>\$ 132,674</u>	<u>\$ 125,000</u>	<u>\$ 132,200</u>	<u>\$ 127,400</u>	<u>\$ 127,400</u>	1.92%
Total Funds Available	<u>\$ 1,123,368</u>	<u>\$ 1,238,033</u>	<u>\$ 1,245,233</u>	<u>\$ 1,372,633</u>	<u>\$ 1,372,633</u>	10.87%
EXPENDITURES & TRANSFERS						
Cemetery Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Other	-	-	-	-	-	N/A
Total Expenditures & Transfers	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
Increase in Fund Balance	<u>132,674</u>	<u>125,000</u>	<u>132,200</u>	<u>127,400</u>	<u>127,400</u>	
GAAP Adjustment	<u>(10,335)</u>					
Ending Fund Balance	<u>\$ 1,113,033</u>	<u>\$ 1,238,033</u>	<u>\$ 1,245,233</u>	<u>\$ 1,372,633</u>	<u>\$ 1,372,633</u>	

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The Cemetery Perpetual Care Fund is a Permanent Fund that is reflected under the Special Revenue Funds section for a more consolidated presentation.

The fund accounts for sales of cemetery lots and other revenues that are accrued through the College Station Cemetery. The fund also accounts for expenditures on projects that take place in the Cemetery.

For FY07, revenue earnings are budgeted at \$127,400. There are no expenditures budgeted in this fund in FY07.

Special Revenue Capital Improvement Projects

Parkland Dedication Capital Improvement Projects

The Parkland Dedication Funds account for the receipt and expenditure of funds received by the City from residential land developers who dedicate land, or money in lieu of land, for use in the development of neighborhood parks in residential areas.

Parkland dedication funds must be used for the development of parks within the zone to which the funds are dedicated. In FY07, \$1,087,541 has been approved for projects that are anticipated to be completed in the various park zones.

Convention Center Capital Projects

The Convention Center Fund accounts for the receipt and expenditure of funds received by the City for the operation and maintenance of a convention center.

\$4,000,000 has been included in FY07 for the Convention Center. These funds will be for design, land acquisition and initial development of the new Convention Center proposed for the Northgate area.

Additional O&M Costs

The FY07 Approved Budget includes a number of capital projects that have been recently completed and have added operations and maintenance expense. In particular, the City's general fund has been and will continue to be impacted by capital projects as they come online. A more detailed sheet at the end of this section reflects the projected operations and maintenance associated with the Special Revenue capital projects.

**GENERAL GOVERNMENT
PARKLAND DEDICATION
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	ACTUAL FY 04-05	REVISED FY 05-06 BUDGET APPROPRIATIONS	ESTIMATE FY 05-06
BEGINNING FUND BALANCE:			1,667,629	812,918	1,165,401
ADDITIONAL RESOURCES:					
CONTRIBUTIONS			\$ 255,139	\$ 0	\$ 300,000
INVESTMENT EARNINGS			81,295	9,000	38,000
INTRAGOVERNMENTAL TRANSFERS			0	0	0
OTHER			0	0	0
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 336,434</u>	<u>\$ 9,000</u>	<u>\$ 338,000</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 2,004,063</u>	<u>\$ 821,918</u>	<u>\$ 1,503,401</u>

PARKLAND DEDICATION FUND

ZONE 1 PARK	PK0051	206,138	0	200,500	0
ZONE 2 PARK	PK0052	88,737	3,092	52,862	0
OAKS PARK DISC GOLF EQUIP	PK0535	4,000	0	4,000	4,000
ZONE 3 PARK	PK0053	67,446	1,020	42,963	0
YOUNGBLOOD MEMORIAL	PK0534	13,597	0	9,597	13,697
CY MILLER POND SIDEWALK	PK0618	20,000	0	0	0
WPC INTERPRETIVE SIGNS	PK0709	20,000	0	0	0
ZONE 4 PARK	PK0054	5,500	0	22,000	0
WINDWOOD PARK SIDEWALK IMP.	PK0710	5,000	0	0	0
RAINTREE PARK N. SIDEWALK IMP.	PK0711	17,500	0	0	0
ZONE 5 PARK	PK0055	1,000	0	0	0
STEEPLECHASE PARK DEV	PK0502	24,000	0	24,000	24,000
ZONE 6 PARK	PK0056	95,000	0	85,800	0
ZONE 7 PARK	PK0057	0	0	0	0
JOHN CROMTON PARK	PK9803	787,000	569,589	0	83,000
JOHN CROMTON PARK PHASE II	PK0712	263,000	0	0	0
ZONE 8 PARK	PK0058	1,000	0	41,000	0
EMERALD FOREST PARK IMP.	PK0713	41,000	0	0	0
ZONE 9 PARK	PK0059	0	0	34,000	0
WOODLAND HILLS PARK DEV.	PK0714	34,000	0	0	0
ZONE 10 PARK	PK0060	0	2,423	133,000	0
EDELWEISS GARTENS	PK0613	366,000	0	2,000	2,000
ZONE 11 PARK	PK0061	0	0	38,000	0
PEBBLE CREEK PARK IMP.	PK0715	25,000	0	0	0
PEBBLE CREEK DRAINAGE IMP	PK0616	3,000	0	3,000	3,000
ZONE 12 PARK	TBD	0	0	0	0
COVE OF NANTUCKET PARK	PK0716	34,000	0	0	0
ZONE 14 PARK	PK0717	47,000	0	0	0
CLOSED PROJECTS			252,538	0	0
TRANSFER PROJECT			0	0	0
GENERAL & ADMIN. CHARGES			10,000	0	0
TOTAL EXPENDITURES			<u>\$ 838,662</u>	<u>\$ 692,722</u>	<u>\$ 129,697</u>

ENDING FUND BALANCE:	<u>\$ 1,165,401</u>	<u>\$ 129,196</u>	<u>\$ 1,373,704</u>
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**GENERAL GOVERNMENT
PARKLAND DEDICATION
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

APPROVED FY 06-07 BUDGET APPROPRIATIONS	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
1,373,704	1,373,704	605,163	658,163	681,163	705,163	730,163
\$ 290,000	\$ 290,000	\$ 290,000	\$ 0	\$ 0	\$ 0	\$ 0
29,000	29,000	19,000	23,000	24,000	25,000	26,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<u>\$ 319,000</u>	<u>\$ 319,000</u>	<u>\$ 309,000</u>	<u>\$ 23,000</u>	<u>\$ 24,000</u>	<u>\$ 25,000</u>	<u>\$ 26,000</u>
<u>\$ 1,692,704</u>	<u>\$ 1,692,704</u>	<u>\$ 914,163</u>	<u>\$ 681,163</u>	<u>\$ 705,163</u>	<u>\$ 730,163</u>	<u>\$ 756,163</u>
206,138	206,138	0	0	0	0	0
88,737	88,737	0	0	0	0	0
0	0	0	0	0	0	0
67,446	67,446	0	0	0	0	0
0	0	0	0	0	0	0
20,000	20,000	0	0	0	0	0
20,000	20,000	0	0	0	0	0
5,500	5,500	0	0	0	0	0
5,000	5,000	0	0	0	0	0
17,500	17,500	0	0	0	0	0
1,000	1,000	0	0	0	0	0
0	0	0	0	0	0	0
95,000	95,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
8,000	8,000	255,000	0	0	0	0
1,000	1,000	0	0	0	0	0
41,000	41,000	0	0	0	0	0
0	0	0	0	0	0	0
34,000	34,000	0	0	0	0	0
0	0	0	0	0	0	0
364,000	364,000	0	0	0	0	0
0	0	0	0	0	0	0
25,000	25,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
34,000	34,000	0	0	0	0	0
47,000	47,000	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
7,220	7,220	1,000	0	0	0	0
<u>\$ 1,087,541</u>	<u>\$ 1,087,541</u>	<u>\$ 256,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<u>\$ 605,163</u>	<u>\$ 605,163</u>	<u>\$ 658,163</u>	<u>\$ 681,163</u>	<u>\$ 705,163</u>	<u>\$ 730,163</u>	<u>\$ 756,163</u>

**GENERAL GOVERNMENT
CONVENTION CENTER
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

PROJECT	PROJECT BUDGET	ACTUAL	REVISED	ESTIMATE
NUMBER	AMOUNT	FY 04-05	FY 05-06 BUDGET APPROPRIATIONS	FY 05-06
BEGINNING FUND BALANCE:				
		\$ 833,990	\$ 644,677	\$ 880,028
ADDITIONAL RESOURCES:				
CERTIFICATES OF OBLIGATION		\$ 0	\$ 1,000,000	\$ 0
INTERGOVERNMENTAL		0	0	0
INTRAGOVERNMENTAL TRANSFERS		1,200,000	0	0
INVESTMENT EARNINGS		10,090	7,500	21,000
OTHER		<u>0</u>	<u>0</u>	<u>0</u>
SUBTOTAL ADDITIONAL RESOURCES		<u>\$ 1,210,090</u>	<u>\$ 1,007,500</u>	<u>\$ 21,000</u>
TOTAL RESOURCES AVAILABLE		<u>\$ 2,044,080</u>	<u>\$ 1,652,177</u>	<u>\$ 901,028</u>
PUBLIC FACILITIES				
CONVENTION CNTR - PH III	GG0523	25,000,000	0	1,000,000
				0
PRIOR PROJECT INFRASTRUCTURE				
* HWY 30/60 INFRASTRUCTURE	GG0105	4,850,000	1,164,052	0
				308,671
CLOSED PROJECTS				
OTHER		0	0	0
DEBT ISSUANCE COSTS		0	10,000	10,000
GENERAL & ADMIN CHARGES		<u>0</u>	<u>25,000</u>	<u>25,000</u>
TOTAL EXPENDITURES		<u>\$ 1,164,052</u>	<u>\$ 1,035,000</u>	<u>\$ 343,671</u>
GAAP				
ENDING FUND BALANCE:		<u><u>880,028</u></u>	<u><u>617,177</u></u>	<u><u>557,357</u></u>

*Hwy 30/60 Corridor development costs funded through \$1,560,000 Electric Fund, \$1,690,000 Water Fund, \$400,000 Wastewater Fund, and \$1,200,000 from DE0002.

**GENERAL GOVERNMENT
CONVENTION CENTER
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2006-2007 THROUGH FISCAL YEAR 2011-2012**

APPROVED FY 06-07 BUDGET APPROPRIATIONS	PROJECTED FY 06-07	PROJECTED FY 07-08	PROJECTED FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12
\$ 557,357	\$ 557,357	\$ 150,723	\$ 9,188,723	\$ 296,723	\$ 306,723	\$ 317,723
\$ 4,040,000	\$ 4,040,000	\$ 21,200,000	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
10,000	10,000	138,000	158,000	10,000	11,000	11,000
0	0	0	0	0	0	0
<u>\$ 4,050,000</u>	<u>\$ 4,050,000</u>	<u>\$ 21,338,000</u>	<u>\$ 158,000</u>	<u>\$ 10,000</u>	<u>\$ 11,000</u>	<u>\$ 11,000</u>
<u>\$ 4,607,357</u>	<u>\$ 4,607,357</u>	<u>\$ 21,488,723</u>	<u>\$ 9,346,723</u>	<u>\$ 306,723</u>	<u>\$ 317,723</u>	<u>\$ 328,723</u>
3,000,000	4,000,000	12,000,000	9,000,000	0	0	0
0	411,849	0	0	0	0	0
0	0	0	0	0	0	0
40,000	40,000	200,000	0	0	0	0
4,785	4,785	100,000	50,000	0	0	0
<u>\$ 3,044,785</u>	<u>\$ 4,456,634</u>	<u>\$ 12,300,000</u>	<u>\$ 9,050,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<u>1,562,572</u>	<u>150,723</u>	<u>9,188,723</u>	<u>296,723</u>	<u>306,723</u>	<u>317,723</u>	<u>328,723</u>

**Special Revenue Fund Capital Improvement Projects
Estimated Operations and Maintenance Costs**

	Projected FY07	Projected FY08	Projected FY09	Projected FY10	Projected FY11	Total Estimated O&M Cost FY07-FY11
Parkland Dedication						
Zone 3 Park	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 20,000
Cy Miller Pond Sidewalk	-	5,000	5,000	5,000	5,000	20,000
Wolf Pen Creek Interpretive Signs	-	5,000	5,000	5,000	5,000	20,000
John Crompton Park Ph I	22,000	22,000	22,000	22,000	22,000	110,000
John Crompton Park Ph II	-	-	4,000	4,000	4,000	12,000
Edelweiss Gartens Park	-	16,000	45,000	45,000	45,000	151,000
Pebble Creek Park Improvements	-	5,000	5,000	5,000	5,000	20,000
Pebble Creek Park Drainage Improvements	-	5,000	5,000	5,000	5,000	20,000
Cove of Nantucket Park	-	2,000	2,000	2,000	2,000	8,000
Zone 14 Park	-	5,000	5,000	5,000	5,000	20,000
Parks Project Totals	\$ 22,000	\$ 70,000	\$ 103,000	\$ 103,000	\$ 103,000	\$ 401,000
Convention Center						
Capital Projects	\$ -	\$ -	\$ -	\$ 1,115,000	\$ 1,198,000	2,313,000
Convention Center Project Totals	\$ -	\$ -	\$ -	\$ 1,115,000	\$ 1,198,000	\$ 2,313,000
Total Estimated O&M Costs	\$ 22,000	\$ 70,000	\$ 103,000	\$ 1,218,000	\$ 1,301,000	\$ 2,714,000

INTERNAL SERVICE FUNDS

Insurance Funds

The City of College Station is partially self-insured for property casualty and general liability, workers compensation and unemployment compensation. The City became self-funded for employee and dependent health care in January 2004. The program is administered by Blue Cross/Blue Shield.

Actuarially-based charges are made to each of the operating funds using relevant bases (i.e., health insurance is charged monthly per full-time participating employee, while unemployment and worker's compensation are charged as a percentage of gross salary). This method of funding allows the City to more accurately reflect the costs of claims against the various funds and to minimize potential risks.

These Funds are prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions such as depreciation. The focus is on the net change in working capital.

Property and Casualty Fund

The City has made changes to the risk management programs that are designed to control costs in the Property Casualty and Workers Compensation Funds. Property casualty costs are anticipated to increase in the future as the cost of insurance rises. Changes that have occurred in the last several years include increasing the deductibles for the City and implementing risk management and safety programs that better controls claims and costs. Examples include the implementation of a citywide safety training program along with other measures, to effectively manage risk in the City.

FY07 budgeted revenues are based on the actual amounts assigned to the various operating activity centers. The total revenues for the property casualty fund are forecasted to be \$903,103.

Expenditures in this fund are projected to be \$848,076. There is one service level adjustment in

the Property and Casualty Fund for \$52,045. The funds will be used to purchase a drive cam system to be placed on City sanitation vehicles to promote safe driving.

Employee Benefits Fund

The City collaborated with the City of Bryan and Brazos County and developed a joint proposal that has resulted in savings in health care costs over the last several years. Premiums paid by the City and employees are not projected to increase in FY07. Overall revenues in this fund are projected to be \$5,611,115. Efforts over the last several years to increase the balance in this fund have been successful.

Through education and training programs, efforts are being made to reduce the claims incurred. The City will continue to monitor claims to determine what additional plan changes need to be made. FY07 expenditures are based on estimates of future claims, premiums, and other miscellaneous costs. Total approved expenditures are \$5,343,911.

Workers Compensation Fund

Budgeted premiums are based on the actual amounts charged to departments to cover the City's Workers Compensation costs. Revenues in this fund are anticipated to be \$842,934.

Expenditures in this fund are projected to be \$743,031. There is one service level adjustment in the Workers Compensation fund for \$56,250. The funds will be used to implement a city-wide safety boot program to protect city employees who are at risk for on the job foot injuries.

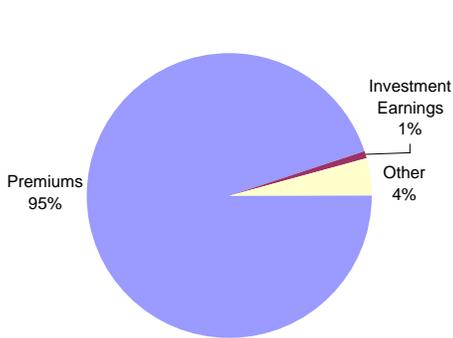
Unemployment Fund

Revenues in this fund are collected based as a percentage of each employee's salary. Expenditures in this fund are expected to be approximately \$35,000.

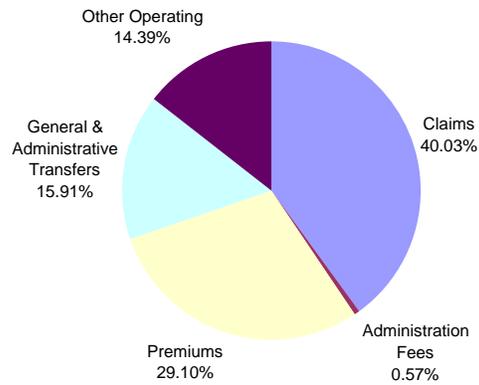
**City of College Station
Property Casualty
Fund Summary**

	<u>FY05 Actual</u>	<u>FY06 Revised Budget</u>	<u>FY06 Year-End Estimate</u>	<u>FY07 Base Budget</u>	<u>FY07 Approved Budget</u>	<u>% Change in Budget from FY06 to FY07</u>
Beginning Working Capital	\$ 404,404	\$ 255,317	\$ 255,317	\$ 327,948	\$ 327,948	
REVENUES						
Premiums	\$ 589,210	\$ 733,800	\$ 737,600	\$ 850,000	\$ 857,503	16.86%
Investment Earnings	7,950	6,300	8,600	6,900	6,900	9.52%
Other	26,937	35,000	38,700	38,700	38,700	10.57%
Total Revenues	<u>\$ 624,097</u>	<u>\$ 775,100</u>	<u>\$ 784,900</u>	<u>\$ 895,600</u>	<u>\$ 903,103</u>	16.51%
Total Funds Available	<u>\$1,028,501</u>	<u>\$1,030,417</u>	<u>\$1,040,217</u>	<u>\$1,223,548</u>	<u>\$1,231,051</u>	19.47%
EXPENDITURES AND TRANSFERS						
Claims	\$ 309,327	\$ 300,000	\$ 308,600	\$ 339,500	\$ 339,500	13.17%
Administration Fees	28,308	71,000	4,400	4,800	4,800	(93.24%)
Premiums	227,351	249,000	224,400	246,800	246,800	(0.88%)
General & Administrative Transfers	124,277	129,869	129,869	134,931	134,931	3.90%
Other Operating	8,000	-	45,000	70,000	122,045	N/A
Other Non-Operating	-	8,333	-	-	-	(100.00%)
Total Operating Expenses & Xfers	<u>\$ 697,263</u>	<u>\$ 758,202</u>	<u>\$ 712,269</u>	<u>\$ 796,031</u>	<u>\$ 848,076</u>	11.85%
GAAP Adjustments	<u>(75,921)</u>					
Increase (Decrease) in Working Capital	(73,166)	16,898	72,631	99,570	55,028	
Ending Working Capital	<u>\$ 255,317</u>	<u>\$ 272,215</u>	<u>\$ 327,948</u>	<u>\$ 427,518</u>	<u>\$ 382,977</u>	

PROPERTY CASUALTY FUND - SOURCES



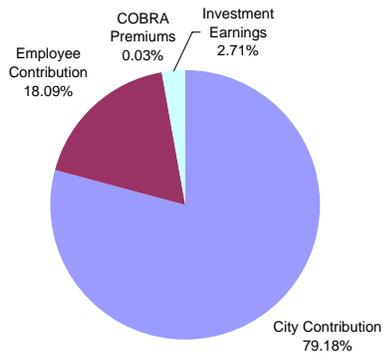
PROPERTY CASUALTY FUND - USES



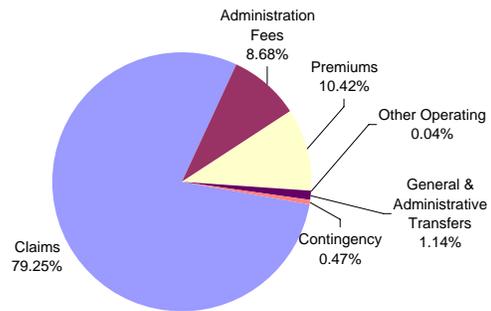
**City of College Station
Employee Benefits
Fund Summary**

	<u>FY05 Actual</u>	<u>FY06 Revised Budget</u>	<u>FY06 Year-End Estimate</u>	<u>FY07 Base Budget</u>	<u>FY07 Approved Budget</u>	<u>% Change in Budget from FY06 to FY07</u>
BEGINNING WORKING CAPITAL	\$ 2,307,356	\$ 3,332,640	\$ 3,332,640	\$ 3,788,184	\$ 3,788,184	
REVENUES						
City Contribution	\$ 4,001,950	\$ 4,239,767	\$ 4,137,900	\$ 4,370,400	\$ 4,426,815	4.41%
Employee Contribution	981,497	1,020,100	1,001,200	1,011,300	1,011,300	(0.86%)
COBRA Premiums	26,382	1,500	11,038	1,500	1,500	0.00%
Miscellaneous Operating Revenues	21,280	-	20,500	20,000	20,000	N/A
Investment Earnings	96,126	131,700	146,900	151,500	151,500	15.03%
Total Revenues	<u>\$ 5,127,235</u>	<u>\$ 5,393,067</u>	<u>\$ 5,317,538</u>	<u>\$ 5,554,700</u>	<u>\$ 5,611,115</u>	4.04%
Total Funds Available	<u>\$ 7,434,591</u>	<u>\$ 8,725,707</u>	<u>\$ 8,650,178</u>	<u>\$ 9,342,884</u>	<u>\$ 9,399,299</u>	7.72%
EXPENDITURES & TRANSFERS						
Claims	\$ 3,297,353	\$ 3,699,000	\$ 3,850,000	\$ 4,235,000	\$ 4,235,000	14.49%
Administration Fees	340,599	376,000	425,300	464,000	464,000	23.40%
Premiums	400,060	366,000	506,000	557,000	557,000	52.19%
Other Operating	3,245	7,000	1,500	2,000	2,000	(71.43%)
General & Administrative Transfers	53,821	54,194	54,194	60,911	60,911	12.39%
Contingency	-	25,000	25,000	25,000	25,000	0.00%
Total Operating Expenses & Transfers	<u>\$ 4,095,078</u>	<u>\$ 4,527,194</u>	<u>\$ 4,861,994</u>	<u>\$ 5,343,911</u>	<u>\$ 5,343,911</u>	18.04%
GAAP Adjustments	<u>(6,873)</u>					
Increase in Working Capital	1,032,157	865,873	455,544	210,789	267,204	
Ending Working Capital	<u>\$ 3,332,640</u>	<u>\$ 4,198,513</u>	<u>\$ 3,788,184</u>	<u>\$ 3,998,973</u>	<u>\$ 4,055,388</u>	

Employee Benefits - Sources



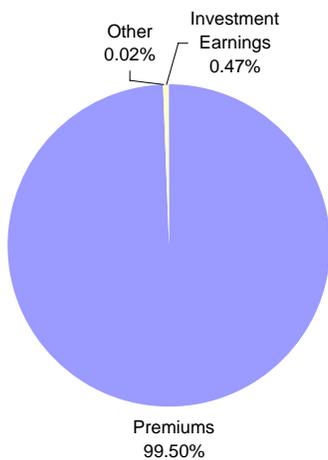
Employee Benefits - Uses



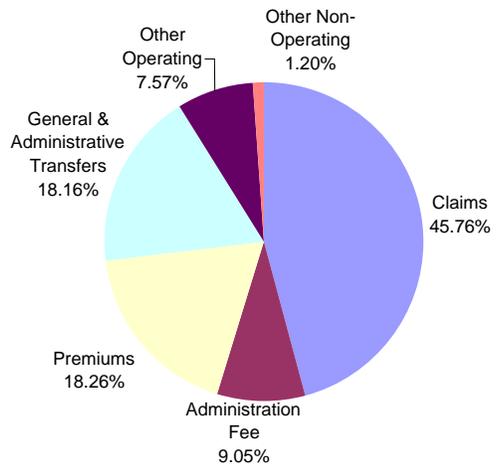
**City of College Station
Workers Compensation
Fund Summary**

	<u>FY05 Actual</u>	<u>FY06 Revised Budget</u>	<u>FY06 Year-End Estimate</u>	<u>FY07 Base Budget</u>	<u>FY07 Approved Budget</u>	<u>% Change in Budget from FY06 to FY07</u>
Beginning Working Capital	\$ 235,509	\$ (29,142)	\$ (29,142)	\$ 131,285	\$ 131,285	
REVENUES						
Premiums	\$ 626,774	\$ 768,477	\$ 758,196	\$ 827,607	\$ 838,734	9.14%
Other	-	-	200	200	200	N/A
Investment Earnings	6,573	3,500	10,100	4,000	4,000	14.29%
Total Revenues	<u>\$ 633,347</u>	<u>\$ 771,977</u>	<u>\$ 768,496</u>	<u>\$ 831,807</u>	<u>\$ 842,934</u>	9.19%
Total Funds Available	<u>\$ 868,856</u>	<u>\$ 742,835</u>	<u>\$ 739,354</u>	<u>\$ 963,092</u>	<u>\$ 974,219</u>	31.15%
EXPENDITURES AND TRANSFERS						
Claims	\$ 335,194	\$ 360,000	\$ 284,600	\$ 340,000	\$ 340,000	(5.56%)
Administration Fee	50,000	65,000	61,300	67,250	67,250	3.46%
Premiums	111,830	123,000	123,400	135,700	135,700	10.33%
General & Administrative Transfers	136,277	129,869	129,869	134,931	134,931	3.90%
Other Operating	-	-	-	-	56,250	N/A
Other Non-Operating	14,348	16,667	8,900	8,900	8,900	(46.60%)
Total Operating Expenses & Xfers	<u>\$ 647,649</u>	<u>\$ 694,536</u>	<u>\$ 608,069</u>	<u>\$ 686,781</u>	<u>\$ 743,031</u>	6.98%
GAAP Adjustments	<u>(250,349)</u>					
Increase (Decrease) in Working Capital	(14,302)	77,441	160,427	145,027	99,904	
Ending Working Capital	<u>\$ (29,142)</u>	<u>\$ 48,299</u>	<u>\$ 131,285</u>	<u>\$ 276,312</u>	<u>\$ 231,189</u>	

Workers Compensation Fund - Sources



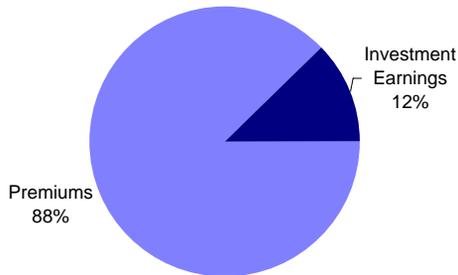
Workers Compensation Fund - Uses



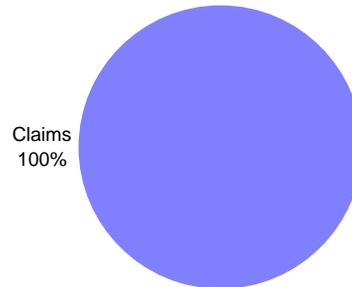
**City of College Station
Unemployment Compensation
Fund Summary**

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
Beginning Working Capital	\$ 116,121	\$ 120,804	\$ 120,804	\$ 122,476	\$ 122,476	
REVENUES						
Premiums	\$ 35,867	\$ 30,875	\$ 26,672	\$ 27,890	\$ 28,519	(7.63%)
Investment Earnings	3,227	2,500	5,000	4,000	4,000	60.00%
Total Revenues	<u>\$ 39,094</u>	<u>\$ 33,375</u>	<u>\$ 31,672</u>	<u>\$ 31,890</u>	<u>\$ 32,519</u>	(2.56%)
Total Funds Available	<u>\$ 155,215</u>	<u>\$ 154,179</u>	<u>\$ 152,476</u>	<u>\$ 154,366</u>	<u>\$ 154,995</u>	0.53%
EXPENDITURES						
Claims	<u>\$ 33,454</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>	16.67%
Total Operating Expenses & Transfers	<u>\$ 33,454</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>	16.67%
GAAP ADJUSTMENTS	<u>(957)</u>					
INCREASE IN WORKING CAPITAL	<u>5,640</u>	<u>3,375</u>	<u>1,672</u>	<u>(3,110)</u>	<u>(2,481)</u>	
ENDING WORKING CAPITAL	<u><u>\$ 120,804</u></u>	<u><u>\$ 124,179</u></u>	<u><u>\$ 122,476</u></u>	<u><u>\$ 119,366</u></u>	<u><u>\$ 119,995</u></u>	

Unemployment Fund - Sources



Unemployment Fund - Uses



Equipment Replacement Fund

The Equipment Replacement Fund is an internal service fund that provides equipment and fleet replacements within the City of College Station. In an effort to better control costs, the fund receives rental charges from departments based on the economic life of their equipment and vehicles. The fund then purchases replacements as scheduled and/or as conditions warrant.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions such as depreciation. The focus is on the net change in working capital.

Specific rental charges are based upon the estimated replacement price of the individual items. Specific approved replacement policies include the following:

1. All qualified existing fleet equipment will be replaced through the equipment replacement fund. Other equipment will be replaced through the budget process.
2. Each department will be charged an annual replacement fee based on the useful life and anticipated replacement cost of each vehicle assigned to that department. Each year, the fleet superintendent meets with various departments and determines what items need to be replaced, and if funds are available to replace needed equipment. The list is then submitted to the Budget Department for inclusion in the annual budget.
3. Each department will be charged for the phone system based on the number of phones it is assigned. Charges for the 800 MHz radio system will be prorated in the same manner. These charges will continue after the interfund loan has been recovered in order to replace the phone and radio systems in the future.
4. The Police, Fire, College Station Utilities, Fiscal Services Departments will be charged for the Mobile Data Terminal system being installed. These changes will ensure that the system can be replaced in the future.
5. Each department will be charged an annual copier replacement rental fee based upon the number of authorized copiers. Each year, the company that has the contract to maintain copiers evaluates each copier and determines which copiers need to be replaced. The list is provided to Fiscal Services and Information Services representatives, who further evaluate the proposed replacement list based on funds available. New (additions to the inventory) copiers will be funded through individual department's operating budget.
6. Other equipment, not specifically detailed above, will be handled in a similar manner. Representatives of affected departments will be responsible for meeting with Fiscal Services to determine if inclusion in the Equipment Replacement Fund is warranted.

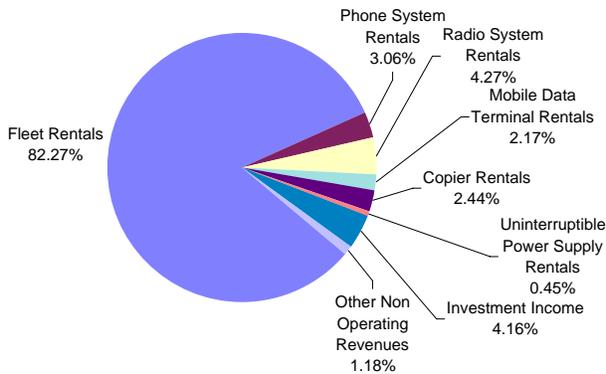
Budgeted revenues for the fund reflect the above policies. The revenues are automatically transferred from departmental budgets on a quarterly basis to ensure that sufficient funds will be available to fund expenses related to the specific functions. The approved revenues for FY07 total \$4,220,809.

The approved expenditures for FY07 total \$7,485,109. On some vehicle purchases, a trade-in is anticipated and the trade-in value is used to offset the expected cost of the vehicle. A list outlining the vehicles to be replaced is included on the following pages. The prices listed are reduced to reflect trade-in values.

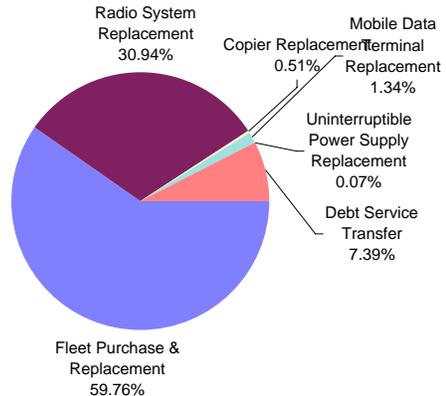
**City of College Station
Equipment Replacement Fund
Fund Summary**

	<u>FY05 Actual</u>	<u>FY06 Revised Budget</u>	<u>FY06 Year-End Estimate</u>	<u>FY07 Base Budget</u>	<u>FY07 Approved Budget</u>	<u>% Change in Budget from FY06 to FY07</u>
Beginning Working Capital	\$ 7,284,748	\$ 7,535,601	\$ 7,535,601	\$ 5,855,984	\$ 5,855,984	
REVENUES						
Fleet Rentals	\$ 2,658,374	\$ 2,673,692	\$ 2,788,042	\$ 2,681,000	\$ 3,472,620	29.88%
Phone System Rentals	76,724	99,650	99,650	126,650	129,130	29.58%
Radio System Rentals	155,144	175,000	182,634	175,020	180,274	3.01%
Mobile Data Terminal Rentals	116,135	117,526	98,592	83,140	91,390	(22.24%)
Copier Rentals	80,700	80,700	80,700	80,930	102,930	27.55%
Uninterruptible Power Supply Rentals	-	-	-	18,785	18,785	N/A
Investment Income	204,007	100,000	238,700	175,680	175,680	75.68%
Certificate of Obligation Income	859,621	-	-	-	-	N/A
Other Non Operating Revenues	58,508	150,000	166,150	50,000	50,000	(66.67%)
Total Revenues	<u>\$ 4,209,213</u>	<u>\$ 3,396,568</u>	<u>\$ 3,654,468</u>	<u>\$ 3,391,205</u>	<u>\$ 4,220,809</u>	24.27%
EXPENDITURES						
Fleet Purchase & Replacement	\$ 2,983,031	\$ 3,935,509	\$ 3,830,819	\$ 3,740,250	\$ 4,462,670	13.39%
Phone System Replacement	-	-	695,286	-	-	N/A
Radio System Replacement	-	100,000	100,000	2,310,000	2,310,000	2210.00%
Copier Replacement	48,142	106,500	89,181	17,922	37,922	(64.39%)
Mobile Data Terminal Replacement	411,124	-	-	100,000	100,000	N/A
Uninterruptible Power Supply Replacement	414,538	31,676	31,676	4,892	4,892	(84.56%)
Debt Service Transfer	9,621	587,123	587,123	551,625	551,625	(6.05%)
Contingency	-	-	-	-	18,000	
Total Expenditures	<u>\$ 3,866,456</u>	<u>\$ 4,760,808</u>	<u>\$ 5,334,085</u>	<u>\$ 6,724,689</u>	<u>\$ 7,485,109</u>	57.22%
GAAP Adjustments	<u>(91,904)</u>					
Increase/Decrease in Working Capital	342,757	(1,364,240)	(1,679,617)	(3,333,484)	(3,264,300)	
Ending Working Capital	<u>\$ 7,535,601</u>	<u>\$ 6,171,361</u>	<u>\$ 5,855,984</u>	<u>\$ 2,522,499</u>	<u>\$ 2,591,683</u>	

Equipment Replacement Fund - Sources



Equipment Replacement Fund - Uses



FY07 Approved Fleet and Equipment Replacement Schedule

Department	Equipment #	Year	Fleet and Equip Scheduled Replacements	Cost
Municipal Court	4184	2000	Ford Crown Victoria (Court)	34,325
Fiscal Services Department Total				\$ 34,325
Police	4129	2005	Harley Davidson Motorcycle	19,000
Police	4130	2005	Harley Davidson Motorcycle	19,000
Police	4131	2005	Harley Davidson Motorcycle	19,000
Police	4132	2005	Harley Davidson Motorcycle	19,000
Police	4133	2005	Harley Davidson Motorcycle	19,000
Police	4134	2005	Harley Davidson Motorcycle	19,000
Police	4135	2005	Harley Davidson Motorcycle	19,000
Police	4155	1995	GMC Van (Prisoner Transport)	66,000
Police	4113	2004	Police Interceptor	34,325
Police	4114	2004	Police Interceptor	34,325
Police	4115	2004	Police Interceptor	34,325
Police	4116	2004	Police Interceptor	34,325
Police	4117	2004	Police Interceptor	34,325
Police	4118	2004	Police Interceptor	34,325
Police	4119	2004	Police Interceptor	34,325
Police	4120	2004	Police Interceptor	34,325
Police	4121	2004	Police Interceptor	34,325
Special Service	4209	1994	Dodge Cargo Van (Mobile Crime Lab)	30,000
Special Service	4503	1995	Chev Lumina	22,000
Special Service	4806	2002	Chev Ext Cab 1/2 Ton PU	31,000
Police Department Total				\$ 590,925
Fire	6	1986	KOH Generator - Central Fire	36,000
Fire	5114	1995	Chev Lumina Van	21,000
Fire	5144	1993	Becker Pumper Truck	525,000
Fire Department Total				\$ 582,000
Streets	3141	1985	Bomag Vibratory Drum Roller	90,000
Streets	3153	2000	Cimiline Cracksealer	46,000
Public Works Department Total				\$ 136,000
East District	8329	1999	Chev Crew Cab 1 Ton w/Utility	\$ 40,000
East District	E 8348	2001	Toro Z2871 Mower	11,000
Operations	8336	1995	John Deere 5300 Tractor	46,000
Parks & Recreation Department Total				\$ 97,000
General Fund Total				\$ 1,440,250
Streets	3168	1998	International TYMCO Sweeper (with attachment)	155,000
Streets	3172	2001	International TYMCO Sweeper	150,000
Sanitation	7108	1999	GMC Brush Truck	130,000
Sanitation	7130	1997	Ford HD Rearload Refuse Truck	130,000
Sanitation	7212	1998	Volvo Rolloff Truck	130,000
Sanitation	7214	2001	Volvo HD Frontend Loader	180,000
Sanitation	7215	2001	Volvo HD Frontend Loader	180,000
Sanitation Fund Total				\$ 1,055,000
Electrical	9105	2001	Chev Ext Cab 1/2 Ton PU	21,000
Electrical	9206	1992	GMC Bucket Truck	164,000
Electrical	9243	1987	GMC Dump Truck	75,000
Electrical	9263	1998	Chev 1/2 Ton PU	22,000
Electrical	9264	1998	Chev HD3500 Utility Truck	40,000
Electric Fund Total				\$ 322,000
Wastewater	9519	1991	GM Chev Dump Truck	80,000
Wastewater	9558	1998	Chev HD3500 Utility Truck	40,000
Wastewater	9568	1994	CASE Backhoe	80,000
Wastewater Fund Total				\$ 200,000
Landfill	7307	1995	International Flatbed Rolloff Truck	125,000
Landfill	7304	1997	Ford 1/2 ton 4x4 pu	30,000
Landfill	7365	2001	CAT D8R Track Dozer	550,000
Landfill	7326	2000	Hotsy Steam Cleaner	18,000
BVSWMA Fund Total				\$ 723,000
Total Vehicle and Equipment Replacement Costs (All Funds)				\$ 3,740,250

**FY07 Approved Fleet and Equipment Replacement Schedule
Approved New Fleet and Equipment Purchases**

Department	Approved Vehicle Purchase	Cost
Police	3 Patrol Cars @ \$34,000 each	102,000
Public Works: Drainage	Small Tracked Front End Loader	80,000
Parks	Full Size 3/4 ton Cargo Van	17,000
Parks	4100 D-Toro Wide-Area Mower	45,000
Parks	Bobcat Utility Vehicle	12,000
Parks	Mid-Sized Pickup Truck	18,500
Electric	Mini Digger Derrick	115,000
Electric	Mini Arial Man Lift	120,000
Water	Service Truck Upgrade	32,000
Wastewater	Lift Station Pickup Truck	22,000
Wastewater	Maintenance Service Truck	40,000
Sanitation	Knuckle Boom Truck	113,920
BVSWMA	Upgrade 7304 to a Diesel Engine Vehicle	5,000
Total New Vehicle & Equipment Purchase Costs (All Funds)		\$ 722,420
Total Expenditures for All Vehicles & Equipment		\$ 4,462,670

Approved Copier Purchase/Replacement Schedule

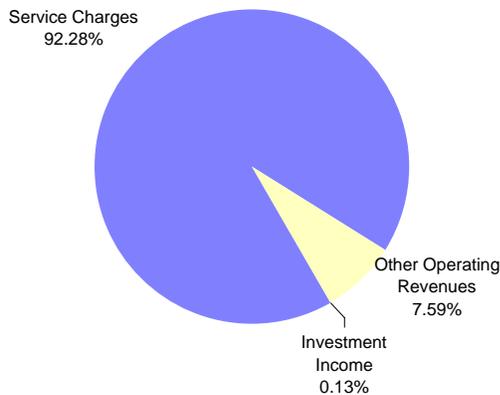
Department	Approved Copier Purchase	Cost
Utility Customer Service	Canon IR 4570	8,961
College Station Utilities - Accounting	Canon IR 4570	8,961
Public Works - Drainage	Wide-Format Scanner/Copier	20,000
Total Copier Purchase/Replacement Costs (All Funds)		\$ 37,922

**City of College Station
Utility Customer Service Fund
Fund Summary**

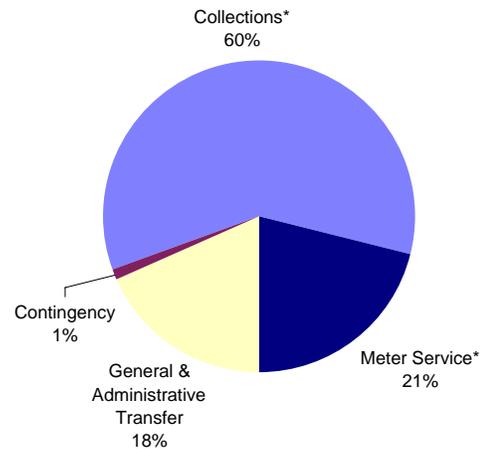
	<u>FY05 Actual</u>	<u>FY06 Revised Budget</u>	<u>FY06 Year-End Estimate</u>	<u>FY07 Base Budget</u>	<u>FY07 Approved Budget</u>	<u>% Change in Budget from FY06 to FY07</u>
REVENUES & SERVICE CHARGES						
Service Charges	\$ 2,160,000	\$ 2,180,000	\$ 2,180,000	\$ 2,356,800	\$ 2,356,800	8.11%
Other Operating Revenues	156,938	171,900	191,800	193,718	193,718	12.69%
Investment Income	4,485	2,000	6,300	3,408	3,408	70.42%
Non Operating	(202)	-	1,426	-	-	N/A
Total Revenues	<u>\$ 2,321,221</u>	<u>\$ 2,353,900</u>	<u>\$ 2,379,526</u>	<u>\$ 2,553,926</u>	<u>\$ 2,553,926</u>	8.50%
Total Funds Available	<u>\$ 2,447,004</u>	<u>\$ 2,511,133</u>	<u>\$ 2,536,759</u>	<u>\$ 2,667,537</u>	<u>\$ 2,667,537</u>	6.23%
EXPENDITURES						
Collections*	\$ 1,318,042	\$ 1,411,110	\$ 1,425,435	\$ 1,491,991	\$ 1,511,991	7.15%
Meter Service*	495,659	537,488	519,779	532,473	539,473	0.37%
General & Administrative Transfer	463,083	447,934	447,934	456,271	466,691	4.19%
Contingency	1,010	30,000	30,000	30,000	30,000	0.00%
Total Expenditures	<u>\$ 2,277,794</u>	<u>\$ 2,426,532</u>	<u>\$ 2,423,148</u>	<u>\$ 2,510,735</u>	<u>\$ 2,548,155</u>	5.01%
GAAP Adjustment	<u>(11,977)</u>					
Increase/Decrease in Working Capital	<u>43,427</u>	<u>(72,632)</u>	<u>(43,622)</u>	<u>43,191</u>	<u>5,771</u>	
BEGINNING WORKING CAPITAL	125,783	157,233	157,233	113,611	113,611	
ENDING WORKING CAPITAL	<u>\$ 157,233</u>	<u>\$ 84,601</u>	<u>\$ 113,611</u>	<u>\$ 156,802</u>	<u>\$ 119,382</u>	

* Collections and Meter services make up the Operations & Maintenance portion of the Utility Customer Service Budget.

UTILITY CUSTOMER SERVICE FUND - SOURCES



UTILITY CUSTOMER SERVICE FUND - USES



**City of College Station
Utility Customer Service Operations & Maintenance
Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Billing Collections	\$ 1,318,042	\$ 1,411,110	\$ 1,425,435	\$ 1,491,991	\$ 1,511,991	7.15%
Meter Services	495,659	537,488	519,779	532,473	539,473	0.37%
Utility Customer Service Total	\$ 1,813,701	\$ 1,948,598	\$ 1,945,214	\$ 2,024,464	\$ 2,051,464	5.28%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 1,226,239	\$ 1,315,000	\$ 1,250,552	\$ 1,332,360	\$ 1,339,360	1.85%
Supplies	90,986	71,121	64,921	73,602	48,602	(31.66%)
Maintenance	43,096	57,233	58,208	54,350	40,350	(29.50%)
Purchased Services	453,380	502,944	569,274	564,152	623,152	23.90%
Capital Outlay	-	2,300	2,259	-	-	0.00%
Utility Customer Service Total	\$ 1,813,701	\$ 1,948,598	\$ 1,945,214	\$ 2,024,464	\$ 2,051,464	5.28%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Billing Collections	20.00	20.00	19.00	19.00	19.00	(5.00%)
Meter Services	10.00	10.00	10.50	10.50	10.50	5.00%
Utility Customer Service Total	30.00	30.00	29.50	29.50	29.50	(1.67%)

Service Level Adjustments

Meter Services:	Increase Overtime in Meter Services	\$ 7,000
Billing Collections:	Outsource Printing of Utility Bills and Late Notices	20,000
Utility Customer Service SLA Totals		\$ 27,000

FISCAL SERVICES
UTILITY CUSTOMER SERVICE

Description & Budget Explanation:

The Utility Customer Service Division is responsible for connecting and disconnecting water and electric meters reading those meters and provide billing and collection services for the city to all customers of electric, water, sewer, sanitation and drainage services.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$1,753,776	\$1,813,701	\$1,945,214	\$2,051,464
Position Summary	30	30	29.5	29.5

Program Name: Utility Customer Service

Service Level: Provide exceptional customer service to support the delivery of electric, water, sewer, sanitation and drainage services to the citizens of College Station.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Percent satisfied with courtesy of personnel on citizen survey.	N/A	92.0%	93.0%	90.0%
- Percent satisfied with knowledge of personnel on citizen survey.	N/A	89.0%	90.0%	90.0%
Efficiency				
- No. of customers per day per walk-up employee.	79	75	75	75
- Annual number of processed bills per employee.	19,145	19,651	20,000	20,000
- Cost per bill.	\$4.55	\$4.60	\$4.90	\$4.92
- Percent of bad debt expense annually.	0.38%	0.15%	0.50%	0.50%
Output				
- No. of incoming calls.	82,536	82,234	83,000	85,000
- No. of bills annually.	382,896	393,012	405,000	410,000
- No. of payments.	408,348	401,891	415,000	420,000
- No. of walk-up customers.	69,256	65,655	70,000	70,000
- No. of service orders.	84,994	97,113	86,000	88,000

Program Name: Meter Service

Service Level: Provide timely connection and disconnection of electric and water services. Maintain service installations to ensure accurate recording of utility consumption. Obtain accurate and timely readings for all electric and water meters.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- Same day service percentage.	99.99%	99.99%	99.99%	99.99%
- Read accuracy percentage.	99.90%	99.93%	99.80%	99.75%
Efficiency				
- No. of completed service orders per person.	35,977	38,003	37,000	37,000
- No. of completed routine checks of electric meters per person annually.	2,485	2,746	1,600	1,700
- No. of meters read daily, per person.	385	399	410	420
- Cost per meter read	\$0.31	\$0.35	\$0.40	\$0.41
Output				
- No. of service orders completed.	71,953	76,005	73,000	75,000
- No. of meters/readings checked out.	4,970	5,492	5,000	5,000
- No. of theft/tampering incidents discovered.	23	37	25	30
- No. of utility payments taken in the field.	1,696	1,515	1,500	1,500
- No. of meters read annually.	577,773	598,660	595,000	600,000
Input				
- No. of full-time technicians.	2	2	2	
- No. of full-time meter readers.	6	6	6.5	
- No. of full-time commercial meter readers	1	1	1	

Fleet Maintenance, Print Mail, and Communications Funds

The Internal Service Funds are a combination of internal services comprised of Communications, Fleet Services and Print Mail. In an effort to better control costs, the funds receive revenues based on the expected costs associated with the aforementioned services, and use them to pay for those services.

The Internal Service Funds are prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions such as depreciation. The focus is on the net change in working capital.

Estimates for annual funding levels have been developed using a number of techniques that forecast printing and mail costs, communications maintenance costs and fleet maintenance costs. The policies that were approved to set up the funds are as follows:

1. Specific charges will be assigned to each printing job based on number of pages, binding, stapling, folding, etc. This revenue will be used to pay for all labor, materials and overhead costs associated with internal printing.
2. Each department will be charged an annual mail-handling fee based on the costs associated with the collection, distribution and processing of mail within the City.
3. Copier maintenance costs are based on a "pool of pages," with maintenance paid through the Print Mail Division. The costs for this service is recovered monthly from departments based on the number of pages copied.
4. Annual communications maintenance charges will be prorated based on the number of phones and radios in each department. All other miscellaneous maintenance charges are forecast based on the number of work orders in the previous year. These charges will be used to pay for all expenses related to each specific function in Communications.

5. Each department with assigned vehicles will be charged an annual maintenance fee to cover inspections and maintenance problems.

Base budget revenues for the fund reflect the above policies. The revenues are transferred from departmental budgets on a quarterly basis to ensure that sufficient funds will be available to fund all expenses related to the specific functions.

Fleet Maintenance Fund

In FY07, revenues in the Fleet Maintenance Fund are projected to be \$1,725,400. The FY07 approved expenditures are \$1,697,130. One service level adjustment totaling \$5,500 for technical equipment at the Fleet Satellite Shop at Utilities is approved.

Print Mail Fund

The total approved revenues for FY07 in the Print Mail Fund are \$492,750 and the FY07 approved expenditures are \$491,563. The approved budget includes one service level adjustment for \$25,180. The SLA is to purchase a replacement for the existing postage machine that was purchased in 1998. Changes to postal regulations will require the current machine to be withdrawn from service by December 2006.

Communications Fund

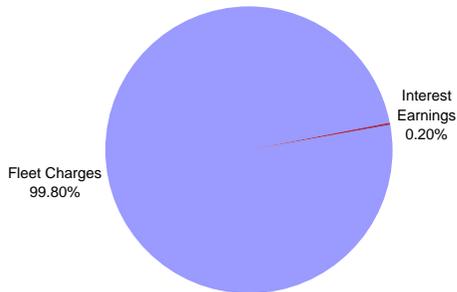
The revenues in this fund are transfers from the various operating funds designed to cover the costs of providing the services in the Communications Fund. Revenues in FY07 are projected to be \$758,720.

FY07 approved expenditures in the Communications Fund are budgeted at \$823,954. This includes funds for two service level adjustments totaling \$13,475. The first SLA for \$8,000 is to cover additional costs associated with the City's annual phone maintenance contract with CISCO. The second SLA is for \$5,475 and will provide on-call pay to communications technicians who make themselves available on weekends or holidays to answer trouble calls with the City's phone or radio systems.

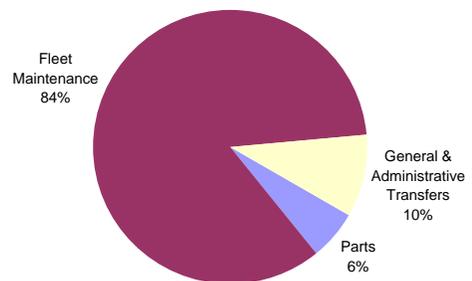
**City of College Station
Fleet Maintenance Fund
Fund Summary**

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
REVENUES						
Fleet Charges	\$ 1,595,949	\$ 1,774,729	\$ 1,774,729	\$ 1,680,200	\$ 1,721,900	(2.98%)
Interest Earnings	4,014	320	3,500	3,500	3,500	993.75%
Transfers	148,300	-	-	-	-	N/A
Total Revenues	\$ 1,748,263	\$ 1,775,049	\$ 1,778,229	\$ 1,683,700	\$ 1,725,400	(2.80%)
EXPENDITURES						
Parts	\$ 94,729	\$ 93,422	\$ 95,273	\$ 99,774	\$ 99,774	6.80%
Fleet Maintenance	1,354,604	1,328,469	1,334,884	1,425,868	1,431,368	7.75%
General & Administrative Transfers	214,978	147,980	147,980	164,827	165,988	12.17%
Total Expenditures	\$ 1,664,311	\$ 1,569,871	\$ 1,578,137	\$ 1,690,469	\$ 1,697,130	8.11%
GAAP Adjustment	169					
Increase (Decrease) in Working Capital	83,952	205,178	200,092	(6,769)	28,270	
Beginning Working Capital	(37,903)	46,218	46,218	246,310	246,310	
Ending Working Capital	\$ 46,218	\$ 251,396	\$ 246,310	\$ 239,541	\$ 274,580	

Fleet Maintenance Fund - Sources



Fleet Maintenance Fund - Uses



**City of College Station
Fleet Services Operations & Maintenance
Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Parts	\$ 94,729	\$ 93,422	\$ 95,273	\$ 99,774	\$ 99,774	6.80%
Administration	1,354,604	1,328,469	1,334,884	1,425,868	1,431,368	7.75%
DEPARTMENT TOTAL	\$ 1,449,333	\$ 1,421,891	\$ 1,430,157	\$ 1,525,642	\$ 1,531,142	7.68%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 700,363	\$ 712,834	\$ 740,027	\$ 759,018	759,018	6.48%
Supplies	597,694	561,720	567,667	667,912	673,412	19.88%
Maintenance	24,952	36,629	36,128	29,038	29,038	-20.72%
Purchased Services	55,990	65,558	68,800	69,674	69,674	6.28%
General Capital	70,334	45,150	17,535	0	0	-100.00%
DEPARTMENT TOTAL	\$ 1,449,333	\$ 1,421,891	\$ 1,430,157	\$ 1,525,642	\$ 1,531,142	7.68%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Parts	2.0	2.0	2.0	2.0	2.0	0.00%
Administration	13.0	13.0	13.0	13.0	13.0	0.00%
DEPARTMENT TOTAL	15.0	15.0	15.0	15.0	15.0	0.00%

Service Level Adjustments	Fleet Satellite Shop Equipment	\$ 5,500
Fleet Total		\$ 5,500

**PUBLIC WORKS
FLEET**

Description & Budget Explanation:

The Fleet Services Division is responsible for the care and maintenance of all vehicles and equipment in the City fleet.

	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Budget Summary	\$1,293,890	\$1,449,333	\$1,430,157	\$1,531,142
Position Summary	15	15	15	15

Program Name: Fleet Services

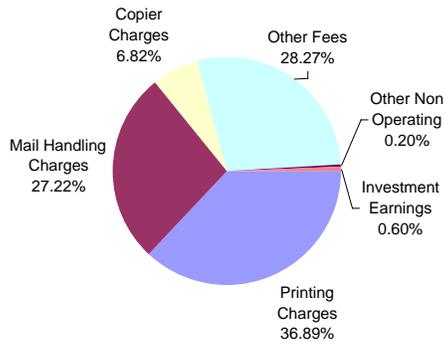
Service Level: Provide prompt, reliable maintenance service at cost effective rates.

Performance Measures	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Approved
Effectiveness				
- % satisfied on customer service survey.	96%	99%	93%	92%
Efficiency				
- PM as a percentage of total work orders	69%	68%	70%	70%
- Mechanic efficiency percentage.	73%	76%	75%	75%
Output				
- No. of vehicles per mechanic.	46	50	55	56
- No. of hours logged to work orders.	11,128	10,522	11,000	11,250
- Shop rate per hour.	\$52.00	\$52.00	\$52.00	\$52.00

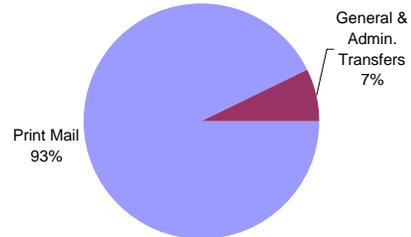
**City of College Station
Print Mail Fund
Fund Summary**

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget from FY06 to FY07
REVENUES						
Printing Charges	\$ 204,944	\$ 298,000	\$ 182,500	\$ 184,000	\$ 184,000	(38.26%)
Mail Handling Charges	83,835	103,156	103,156	112,400	135,750	31.60%
Copier Charges	32,480	30,000	33,300	34,000	34,000	13.33%
Other Fees	123,541	-	140,050	141,000	141,000	N/A
Other Non Operating	493	-	1,286	1,000	1,000	N/A
Investment Earnings	(2,676)	(2,600)	(2,850)	(3,000)	(3,000)	15.38%
Total Revenues	<u>\$ 442,617</u>	<u>\$ 428,556</u>	<u>\$ 457,442</u>	<u>\$ 469,400</u>	<u>\$ 492,750</u>	14.98%
EXPENDITURES						
Print Mail	\$ 421,075	\$ 422,818	\$ 426,900	\$ 430,635	\$ 455,815	7.80%
Other Operating	126	-	-	-	-	N/A
General & Administrative Transfers	38,912	31,623	31,623	35,200	35,748	13.04%
Total Expenditures	<u>\$ 460,113</u>	<u>\$ 454,441</u>	<u>\$ 458,523</u>	<u>\$ 465,835</u>	<u>\$ 491,563</u>	8.17%
GAAP Adjustment	<u>(1,520)</u>					
Increase/Decrease in Working Capital	<u>(17,496)</u>	<u>(25,885)</u>	<u>(1,081)</u>	<u>3,565</u>	<u>1,187</u>	
BEGINNING WORKING CAPITAL	<u>(29,813)</u>	<u>(48,829)</u>	<u>(48,829)</u>	<u>(49,910)</u>	<u>(49,910)</u>	
ENDING WORKING CAPITAL	<u>\$ (48,829)</u>	<u>\$ (74,714)</u>	<u>\$ (49,910)</u>	<u>\$ (46,345)</u>	<u>\$ (48,723)</u>	

Print Mail Fund - Sources



Print Mail Fund - Uses



**City of College Station
Print/Mail Operations & Maintenance
Summary**

EXPENDITURE BY ACTIVITY						
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Print/Mail	\$ 421,075	\$ 422,818	\$ 426,900	\$ 430,635	\$ 455,815	7.80%
DIVISION TOTAL	\$ 421,075	\$ 422,818	\$ 426,900	\$ 430,635	\$ 455,815	7.80%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Salaries & Benefits	\$ 193,567	\$ 219,537	\$ 208,390	\$ 227,451	\$ 227,451	3.60%
Supplies	105,035	86,135	72,969	77,295	78,345	(9.04%)
Maintenance	28,251	38,880	69,253	44,360	44,360	14.09%
Purchased Services	94,222	78,266	76,288	81,529	82,309	5.17%
General Capital	-	-	-	-	23,350	N/A
DIVISION TOTAL	\$ 421,075	\$ 422,818	\$ 426,900	\$ 430,635	\$ 455,815	7.80%

PERSONNEL SUMMARY BY ACTIVITY						
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07
Print/Mail	5.00	5.00	5.50	5.50	5.50	0.00%
DIVISION TOTAL	5.00	5.00	5.50	5.50	5.50	0.00%

Service Level Adjustments	
Postage Metering Machine Replacement	\$ 25,180
Fiscal Services SLA Total	\$ 25,180

**INFORMATION SERVICES
PRINT /MAIL**

Description & Budget Explanation:

The Print/Mail Division is responsible for the collection, handling and distribution of interoffice and external mail throughout the City. Print/Mail is also responsible for in-house printing needs and sign making.

	FY 04	FY 05	FY 06	Fy 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$374,864	\$421,075	\$426,900	\$455,815
Position Summary	5	5	5.5	5.5

Program Name: Print/Mail

Service Level: Provide professional and helpful customer service to City staff requiring printing and design needs, mail guidance and signs.

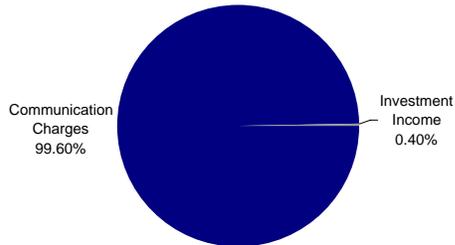
Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- % satisfied on annual customer survey.	N/A*	NA*	95%	95%
Efficiency				
- % of incoming mail delivered within 24 hrs.	100%	100%	100%	100%
- % of print work orders completed within 5 days.	97%	98%	95%	95%
- No. of annual print work orders per staff.	481	623	565	566
Output				
- No. of printing services work orders.	1,442	1,870	1,700	1,700
- No. pieces of outgoing mail (w/o utility bills).	224,908	220,698	225,000	225,000

*Internal Survey not done in FY04, FY05.

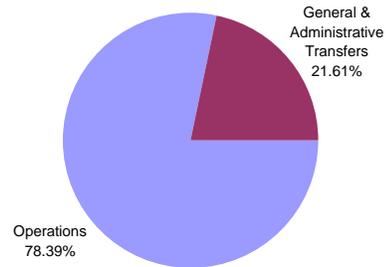
**City of College Station
Communication Services Fund
Fund Summary**

	FY05 Actual	FY06 Revised Budget	FY06 Year-End Estimate	FY07 Base Budget	FY07 Approved Budget	% Change in Budget From FY06 to FY07
REVENUES						
Communication Charges	\$ 703,597	\$ 746,540	\$ 746,540	\$ 742,910	\$ 755,720	1.23%
Investment Income	311	100	3,585	3,000	3,000	2900.00%
Total Revenues	\$ 703,908	\$ 746,640	\$ 750,125	\$ 745,910	\$ 758,720	1.62%
EXPENDITURES						
Operations	\$ 504,529	\$ 619,504	\$ 602,626	\$ 632,393	\$ 645,868	4.26%
General & Administrative Transfers	111,022	111,355	111,355	177,653	178,086	59.93%
Total Expenditures	\$ 615,551	\$ 730,859	\$ 713,981	\$ 810,046	\$ 823,954	12.74%
GAAP Adjustment	(1,533)					
Increase/Decrease in Working Capital	88,357	15,781	36,144	(64,136)	(65,234)	
BEGINNING WORKING CAPITAL	(29,318)	57,506	57,506	93,650	93,650	
ENDING WORKING CAPITAL	\$ 57,506	\$ 73,287	\$ 93,650	\$ 29,514	\$ 28,416	

Communication Fund - Sources



Communications Fund - Uses



**City of College Station
Communications Services Operations & Maintenance
Summary**

EXPENDITURE BY ACTIVITY							
DIVISION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07	
Communication Services	\$ 504,529	\$ 619,504	\$ 602,626	\$ 632,393	\$ 645,868	4.26%	
DIVISION TOTAL	\$ 504,529	\$ 619,504	\$ 602,626	\$ 632,393	\$ 645,868	4.26%	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	Actual FY05	Revised Budget FY06	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07	
Salaries & Benefits	\$ 344,970	\$ 369,538	\$ 360,696	\$ 375,048	\$ 380,523	2.97%	
Supplies	47,258	37,262	36,262	37,431	37,431	0.45%	
Maintenance	75,467	153,655	164,560	169,559	177,559	15.56%	
Purchased Services	36,834	40,144	41,108	50,355	50,355	25.44%	
General Capital	-	18,905	-	-	-	0.00%	
DIVISION TOTAL	\$ 504,529	\$ 619,504	\$ 602,626	\$ 632,393	\$ 645,868	4.26%	

PERSONNEL SUMMARY BY ACTIVITY							
DIVISION	Actual FY04	Actual FY05	Estimated Year-End FY06	Base Budget FY07	Approved Budget FY07	% Change in Budget from FY06 to FY07	
Communication Services	6.00	6.00	6.00	6.00	6.00	0.00%	
DIVISION TOTAL	6.00	6.00	6.00	6.00	6.00	0.00%	

Service Level Adjustments	
Phone System Maintenance	\$ 8,000
Communications On-Call Pay	5,475
Communication Services SLA Totals	\$ 13,475

**INFORMATION SERVICES
COMMUNICATION SERVICES**

Description & Budget Explanation:

The Communication Services Division is responsible for maintaining the city's telecommunications infrastructure. This includes the telephone and radio systems of the City. These systems are crucial to areas including Public Safety, Public Utilities and Public Works.

	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Budget Summary	\$584,413	\$504,529	\$602,626	\$645,868
Position Summary	6	6	6	6

Program Name: Communications

Service Level: Provide professional and helpful customer service to City staff requiring phone, radio, and cable needs.

Performance Measures	FY 04	FY 05	FY 06	FY 07
	Actual	Actual	Estimate	Approved
Effectiveness				
- Percent of emergency work orders responded to within 2 hours.	100%	100%	99%	99%
- Percent of routine work orders responded to within one business day.	99%	97%	98%	98%
- Percent satisfied on survey.	85%	N/A*	85%	85%
Efficiency				
- No. of work orders per staff annually. **	199	190	150	200
Output				
- Total number of work orders.	996	953	750	1,000

*Internal survey not yet complete for FY04

**Telecom Analyst does not actively perform work orders. This number reflects 5 Technician positions.

APPENDICES

ORDINANCE NO. 2923

AN ORDINANCE ADOPTING A BUDGET FOR THE 2006-07 FISCAL YEAR AND AUTHORIZING EXPENDITURES AS THEREIN PROVIDED.

WHEREAS, a proposed budget for the fiscal year October 1, 2006, to September 30, 2007, was prepared and presented to the City Council and a public hearing held thereon as prescribed by law and the Charter of the City of College Station, Texas; notice of said hearing having first been duly given; and

WHEREAS, the City Council has reviewed and amended the proposed budget and changes as approved by the City Council have been identified and their effect included in the budget; now therefore,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COLLEGE STATION, TEXAS:

PART 1: That the proposed budget as amended by the City Council of the City of College Station, which is made a part hereof to the same extent as if set forth at length herein, is hereby adopted and approved, a copy of which is on file in the Office of the City Secretary in College Station, Texas.

PART 2: That authorization is hereby granted for the expenditure of the same under the respective items contained in said budget with the approved fiscal procedures of the City.

PART 3: That the City Manager and his authorized and designated employees, at his discretion, be, and are hereby authorized to sign or release utility easements; to negotiate and sign documents related to the settlement of disputed assessments for paving, weed mowing, demolition, and other disputes based on legal questions of whether the assessments are enforceable or other extenuating circumstances; to sign contracts and documents authorizing the payment of funds and to expend public funds for expenditures that are \$50,000 or less; to sign change orders authorizing the expenditure of funds pursuant to SECTION 252.048 of the TEXAS LOCAL GOVERNMENT CODE or as provided in the original contract document. The intent of this section is to provide the ability to conduct daily affairs of the City which involve numerous decisions of a routine nature.

PART 4: That the City Manager and his authorized and designated employees, at his discretion, be, and are hereby, authorized to provide for transfers of any unexpended or unencumbered appropriation balance within each of the various departments in the General Fund and within any other fund of the City and to authorize transfers of Contingent Appropriations within a fund up to an amount equal to expenditures that are \$15,000 or less.

PART 5: That the City Council hereby approves the funding for the outside agencies and organizations in this budget and authorizes the City Manager and his authorized and designated employees, at his discretion, to sign contracts and documents authorizing the payment of funds,

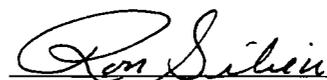
and to expend public funds for expenditures that are \$50,000 or less that have been expressly approved and appropriated in this budget, as set out in Appendix G of the 2006-07 Fiscal Year Budget.

PART 6: That the City Council hereby approves the funding and the purchases that are made pursuant to interlocal agreements as provided by CHAPTER 271, SUBCHAPTERS (D) AND (F) of the TEXAS LOCAL GOVERNMENT CODE, in this budget and authorizes the City Manager and his authorized and designated employees, at his discretion, to sign contracts and documents authorizing the payment of funds, and to expend public funds that have been expressly designated, approved, and appropriated in this budget, as set out in the 2006-07 Fiscal Year Equipment Replacement Fund, and Attachment "A" to this Ordinance.

PART 7: That this ordinance shall become effective immediately after passage and approval.

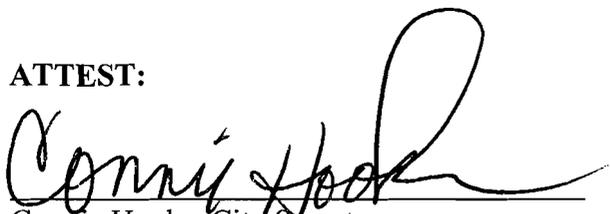
PASSED AND APPROVED THIS 14th DAY OF September, 2006.

APPROVED:



Ron Silvia, Mayor

ATTEST:



Connie Hooks, City Secretary

APPROVED:



Harvey Cargill Jr., City Attorney

**Potential FY07 Technology Purchases through CISV, GSA Schedule 70,
HGAC, TXMAS or Texas Department of Information Resources Purchases**

ITEM	Quantity	Estimated Unit Cost	Projected Total
Scheduled Replacement/Repair/Additions			
Replacement PCs	75	1,200.00	90,000.00
Replacement Monitors	60	170.00	10,200.00
Replacement Printers	25	2,200.00	55,000.00
Replacement Laptops	30	2,100.00	63,000.00
Printer replacement Parts			20,000.00
PC Replacement Parts			20,000.00
Network Support Services (hours)	100	110.00	11,000.00
Replace 3 servers	3	15,500.00	46,500.00
Replace 2 servers	2	6,000.00	12,000.00
Server replacement parts			20,000.00
Estimated Additional Desktop Software			80,000.00
Includes but not limited to New & Upgrade versions of Adobe Acrobat, PageMaker, Photoshop Illustrator, Premier, Audition, Microsoft Publisher, Windows XP, Frontpage, Project, Visio, Vstudio.net, AutoCAD, ESRI ArcGIS, Crystal, Corel Draw, Cognos			
Fiber Optic Maint and Project Completion			28,000.00
Police Department Renovation (network & phones)			20,000.00
Handheld Radio Battery Replacement			6,000.00
Vehicle Lighting and Supplies			27,900.00
Computer Network Maint and Equipment Replacment			55,500.00
Motorola Radio Repair/Replacement			35,000.00
Telephone Repair/Replacement			25,000.00
Supervisory Control and Data Acquisition (SCADA) equipment Replacement			200,000.00
Fiber installations include Fiber to Sandy Point Pump Station, Park Place Elevated Storage Tank, and Greens Prairie Elevated Storage Tank.			65,000.00
Municipal Court Security Equipment and Software (funded by Court Technology Fund)			145,890.00
Subtotal - Scheduled Replacement			1,035,990.00
Service Level Adjustments			
SLA - desktop computer setups includes desktop pc, extended warranty, network card, added memory, monitor, standard software	4	1,835.00	7,340.00
SLA - Drive Cam System			49,295.00
SLA - Toughbook Laptops for CSU	3	5,666.00	16,998.00
SLA - Toughbook Laptops for PD	3	8,266.00	24,798.00
SLA - MDT Software	3	9,113.00	27,339.00

SLA - Radios (Car and Handheld units)	1	4,000.00	4,000.00
SLA - Phones/Network connection			
SLA - Emergency Alert System			5,500.00
SLA - Satellite phone antenna and installation			6,000.00
SLA - Wide format copier/scanner			25,000.00

Subtotal - Service Level Adjustments			166,270.00
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Unscheduled Replacements/Additions

Estimated Additional PC setups not identified specifically in budget includes but not limited to: Monior, network card, extended warranty, added memory	30	2,100.00	63,000.00
Estimated Standard Desktop Software not identified specifically in budget Includes but not limited to: Microsoft Office 2003, Norton Antivirus, Microsoft Windows client access license	30	415.00	12,450.00
Estimated Additional Desktop Software Includes but not limited to New & Upgrade versions of Adobe Acrobat, PageMaker, Photoshop Illustrator, Premier, Audition Microsoft Publisher, Windows XP Frontpage, Project, Visio, Vstudio.net AutoCAD, ESRI ArcGIS, Crystal Corel Draw, Cognos			40,000.00
Estimated Additional Printers/Plotters			40,000.00
Estimated Memory upgrades includes: desktop pcs, printers laptops	100	100.00	10,000.00
Estimated PC misc parts includes: CD Burners, harddrives modems, network cards, DVD Burner mice, network cables			15,000.00
Estimated Monitor upgrades includes: Flat Panel and larger than 17" monitor			30,000.00
Estimated Additional Scanners	15	600.00	9,000.00
Estimated Additional Laptops/Toughbooks	20	4,000.00	80,000.00
Estimated Network Upgrades			50,000.00

Sub-Total Unscheduled Replacement/Additions			349,450.00
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Phone System Maintenance			35,000.00
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Cisco

Subtotal - Phone System Maintenance			35,000.00
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Network Software on Master License Agreement (MLA)

Border Manager	575	5.21	2,605.00
Groupwise	875	17.19	15,041.25
ManageWise/ZEN works	550	17.19	9,454.50

Netware 5 and above	740	20.83	15,414.20
Subtotal - Network Software on MLA			42,514.95
Network Software Maintenance			
Veritas- Backup Exec.			5,220.00
Paradigm			2,300.00
PCSS			20,655.00
Computer Associates			1,987.20
Subtotal - Network Software and Hardware Maintenance			30,162.20
PC Hardware and Software Maintenance			
Symantec Norton Antivirus			7,125.00
HP Printer Maintenance			4,454.00
Cartegraph			3,000.00
Hart Intercivic			1,000.00
Data Collections			1,800.00
Subtotal - PC Software Maintenance			17,379.00
IBM Hardware and Software Maintenance			
Hardware Maintenance (2 i5s and 2 p-series)			15,000.00
i5 Software Subscription and Support	2		7,150.00
AIX Software Subscription and Support	2		1,600.00
Subtotal - IBM Hardware and Software Maintenance			23,750.00
GIS Software Maintenance			
ArcInfo Concurrent Use License Annual Maintenance (Primary 1)			3,200.00
ArcInfo Concurrent Use License Annual Maintenance (Secondary 9)			10,800.00
Primary Maintenance for ArcView Concurrent Use License (2)			1,500.00
Secondary Maintenance for ArcView Concurrent Use License (13)			7,000.00
Primary Maintenance for ArcView Single Use License (3)			1,400.00
Secondary Maintenance for ArcView Single Use License (26)			8,000.00
Primary Maintenance for ArcGIS Spatial Analyst Concurrent Use License (1)			550.00
Secondary Maintenance for ArcGIS Spatial Analyst Concurrent Use License (1)			600.00
Primary Maintenance for ArcGIS 3D Analyst Concurrent Use License (1)			550.00
Secondary Maintenance for ArcGIS 3D Analyst Concurrent Use License (1)			210.00
Primary Maintenance for ArcGIS Tracking Analyst Concurrent Use License (1)			550.00
ArcIMS Standard Edition Server/CPU Annual Maintenance Fee			3,060.00
Maintenance for ArcSDE Server License with 2 CPUs			3,500.00
Primary Maintenance for ArcCOGO Concurrent Use License (1)			550.00
Secondary Maintenance for ArcCOGO Concurrent Use License (1)			210.00
Primary Maintenance for MAPLEX Concurrent Use License (1)			550.00
Secondary Maintenance for MAPLEX Concurrent Use License (1)			210.00
MapObjects Win Ed Developers Kit Maint (1)			1,020.00
Subtotal - GIS Software Maintenance			43,460.00
H T E Software Maintenance			
Applicant Tracking	1		3,025.00
Document Management Service	3		1,010.00
Asset Management	1		3,725.00

Fleet Management	1		5,735.00
GMBA	1		16,705.00
Accounts Receivable	1		6,060.00
Purchasing/Inventory	1		9,840.00
Payroll/Personell	1		6,950.00
Customer Info Services	1		18,175.00
Cash Receipts	1		4,945.00
Land Management	1		4,460.00
Contact Management	1		7,865.00
Contract Billing	1		0.00
Work Orders	1		10,205.00
Continuing Property	1		1,805.00
Planning/Zoning	1		4,945.00
Building Permits	1		4,945.00
Code Enforcement	1		4,370.00
Occupational Licenses	1		3,025.00
Cognos Impromptu (Qrep)	20		6,650.00
Qrep Admin (1)	1		305.00
Looking Glass Viewer	11		3,175.00
HR/AT Escrow software maintenance	1		750.00
Human Resources	1		3,935.00
Application Tracking - new web	1		1,930.00
HTEMOD retrofit	14		900.00
Click2Gov (Core Module)	1		1,565.00
Click2Gov (BP Wireless)	1		1,060.00
Click2Gov (PZ)	1		1,745.00
QREP Catalogs	16		5,490.00
Qrep Web Intranet	1		1,135.00

Subtotal - H T E Software Maintenance			146,430.00
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Public Safety Software Maintenance			
Telestaff	1	3,705.00	3,705.00
Webstaff	1	2,400.00	2,400.00
Subtotal - Public Safety Software Maintenance			6,105.00

Grand Total	1,896,511.15
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AN ORDINANCE LEVYING THE AD VALOREM TAXES FOR THE USE AND SUPPORT OF THE MUNICIPAL GOVERNMENT OF THE CITY OF COLLEGE STATION, TEXAS, AND PROVIDING FOR THE GENERAL DEBT SERVICE FUND FOR THE YEAR 2006-07 AND APPORTIONING EACH LEVY FOR THE SPECIFIC PURPOSES.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COLLEGE STATION, TEXAS:

SECTION 1. That there is hereby levied and there shall be collected for the use and support of the municipal government of the City of College Station, Texas, and to provide General Debt Service for the 2006-07 fiscal year upon all property, real, personal and mixed within the corporate limits of said city subject to taxation, a tax of forty three and ninety four hundredths cents (\$0.4394) on each one hundred dollar (\$100.00) valuation of property, and said tax being so levied and apportioned to the specific purpose herein set forth:

1. For the maintenance and support of the general government (General Fund), nineteen and ten one hundredths (\$0.1910) on each one hundred dollar (\$100.00) valuation of property; and
2. For the general obligation debt service (Debt Service Fund), twenty four and eighty four hundredths (\$0.2484) on each one hundred dollars (\$100.00) valuation of property to be used for principal and interest payments on bonds and other obligations of the fund.

SECTION II. All moneys collected under this ordinance for the specific items therein named, shall be and the same are hereby appropriated and set apart for the specific purpose indicated in each item and the Assessor and Collector of Taxes and the Chief Financial Officer shall keep these accounts so as to readily and distinctly show the amount collected, the amounts expended and the amount on hand at any time, belonging to such funds. It is hereby made the duty of the Tax Assessor and Collector to deliver a statement at the time of depositing any money, showing from what source such taxes were received and to what account (General Fund or General Debt Service Fund) the funds were deposited.

Section III. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$1.40.

SECTION IV. That this ordinance shall take effect and be in force from and after its passage.

PASSED AND APPROVED THIS 28th DAY OF September, 2006.

APPROVED:



Ron Silvia, Mayor

ATTEST:



Connie Hooks, City Secretary

APPROVED:



Harvey Cargill Jr., City Attorney

FY07 Approved Service Level Adjustments

DEPARTMENT	DESCRIPTION	One Time Cost	Reoccurring Cost	TOTAL	Savings/ Revenues	Net Total
City Secretary's Office	Election Costs, Legal Notices, and Minutes Manager	-	17,400	17,400	-	17,400
City Manager's Office	Gary Halter Internship	10,122	-	10,122	-	10,122
Legal	Adding Legal Assistant	8,938	44,715	53,653	53,653	-
Public Communications	Channel 19 Studio Editing Hardware (eg Fee Fund)	14,150	-	14,150	-	14,150
	General Government Total	33,210	62,115	95,325	53,653	41,672
Fiscal Services Admin	Ad Valorem Services Increased	-	5,000	5,000	-	5,000
Municipal Court	Juvenile Case Mnger Position(Juvenile Case Manager Fund)	-	40,521	40,521	40,521	-
	Fiscal Services	-	45,521	45,521	40,521	5,000
Uniform Patrol	Additional Police Officers (6)	261,161	140,503	401,664	-	401,664
	Police Total	261,161	140,503	401,664	-	401,664
Suppression	Truck Company Staffing year 2 of 3 (3 in June)	88,900	58,463	147,363	-	147,363
Emergency Management	Operations and Maintenance	20,972	4,140	25,112	-	25,112
Emergency Management	Development of local Plan for Continuity of Operations	80,000	-	80,000	-	80,000
Emergency Management	Staff Asst. @ Community Emergency Operations Center	-	20,769	20,769	31,154	(10,385)
	Fire Total	189,872	83,372	273,244	31,154	242,091
Planning and Development Admin	Comprehensive Plan Update Phase II	193,935	-	193,935	-	193,935
Planning and Development Admin	Annexation	40,000	-	40,000	-	40,000
Planning and Development Admin	BCS MPO- Transportation Modeler Position	-	15,000	15,000	-	15,000
Planning and Development Admin	Planning and Development Services Assistant Director (1/2 Year)	5,038	50,854	55,892	35,000	20,892
	Planning and Development Services	238,973	65,854	304,827	35,000	269,827
Street Maintenance	Street Maintenance Materials Cost Increases	-	209,135	209,135	-	209,135
Street Maintenance	Thoroughfare rehab year 4 of 5	205,000	-	205,000	-	205,000
	Public Works Total	205,000	209,135	414,135	-	414,135
Parks	Veteran's Park & Athletic Complex (PHII) O&M Funding	79,100	195,761	274,861	4,400	270,461
Concessions	Concessions Operations	28,885	151,897	180,782	180,782	-
Recreation, Athletics	Athletic League Improvements	-	11,663	11,663	12,060	(397)
Recreation Senior Services	Increase in Senior Services	-	6,992	6,992	7,000	(8)
Recreation H/M Programs(athletics)	Athletic Events- State and National Athletic Events	-	62,800	62,800	72,000	(9,200)
	Parks Total	107,985	429,113	537,098	276,242	260,856
Management Information Systems	Identix Mugshot & Fingerprint Scanning Hdw/sfwr Main.	-	13,398	13,398	-	13,398
Management Information Systems	Agenda Manager Software Maintenance	-	4,200	4,200	-	4,200
Management Information Systems	Miscellaneous Software Maintenance	-	16,192	16,192	1,660	14,532
Management Information Systems	Systems Analyst	6,850	61,808	68,658	10,834	57,824
Management Information Systems	City Firewall Replacement	34,000	6,000	40,000	9,057	30,943
	Information Services Total	40,850	101,598	142,448	21,551	120,897
FUND- 001	GENERAL FUND TOTALS	\$ 1,077,051	\$ 1,137,211	\$ 2,214,262	\$ 458,121	\$ 1,756,142
FUND-211	Electric Fund Total	\$ 235,000	\$ 37,000	\$ 272,000	\$ -	\$ 272,000
Water Distribution	Transmission and Distribution Flushing Program	35,000	-	35,000	-	35,000
Water Production	Intellution key for Sandy Point Pump Station	3,500	-	3,500	-	3,500
Water Distribution	GIS Laptops	17,000	-	17,000	-	17,000
Water Distribution	New Service Truck	32,000	5,800	37,800	-	37,800
Water Production	Portable Vibration Analyzer	25,000	-	25,000	-	25,000
	Water Fund Total	\$ 112,500	\$ 5,800	\$ 118,300	\$ -	\$ 118,300
Wastewater Treatment	Additional Wastewater Treatment Plant Operator	2,300	39,618	41,918	-	41,918
Wastewater Collection	Lift Station Pickup Truck	22,000	4,450	26,450	-	26,450
Wastewater Treatment	Maintenance Service Truck	40,000	8,000	48,000	-	48,000
Wastewater Treatment	Network Test Equipment and Analyzer	17,000	-	17,000	-	17,000
	Wastewater Fund Total	\$ 81,300	\$ 52,068	\$ 133,368	\$ -	\$ 133,368
Residential Collection	Knuckle Boom Brush Truck	115,420	24,580	140,000	-	140,000
Commercial Collection	5yr Container Lease Agreement/2 Leased Trash Compactor Units	52,520	-	52,520	-	52,520
	Sanitation Fund Total	\$ 167,940	\$ 24,580	\$ 192,520	\$ -	\$ 192,520
Risk Management	Fleet Safety/Drive Cam	49,295	2,750	52,045	-	52,045
	Property and Casualty Fund Total	\$ 49,295	\$ 2,750	\$ 52,045	\$ -	\$ 52,045
Risk Management	Safety Boots/ Safety Footwear Protection Policy	37,500	18,750	56,250	-	56,250
	Worker's Compensation Fund Total	\$ 37,500	\$ 18,750	\$ 56,250	\$ -	\$ 56,250
Meter Services	Increase Overtime in Meter Services	-	7,000	7,000	-	7,000
Billing Collections	Outsource Printing of Utility Bills and Late Notices	3,000	17,000	20,000	-	20,000
	Utility Customer Service Fund Total	\$ 3,000	\$ 24,000	\$ 27,000	\$ -	\$ 27,000
Fleet Administration	Fleet Satellite Shop@ Public Utilities, Comp, software, Telephone	5,000	500	5,500	-	5,500
	Fleet Services Total	\$ 5,000	\$ 500	\$ 5,500	\$ -	\$ 5,500
Print Mail	Postage Technology Management Plan/ Postage Rplcment	23,350	1,830	25,180	-	25,180
	Print/Mail Fund Total	\$ 23,350	\$ 1,830	\$ 25,180	\$ -	\$ 25,180
Communications	Phone System Maintenance	-	8,000	8,000	-	8,000
Communications	Communications on-call Pay	-	5,475	5,475	-	5,475
	Communications Fund Total	\$ -	\$ 13,475	\$ 13,475	\$ -	\$ 13,475
Drainage Maintenance	Small tracked front end loader (multi-terrain/skid steer)	80,000	13,000	93,000	-	93,000
Drainage Maintenance	Plan sized Scanner/copier-PW Drainage/Engineering	20,000	5,000	25,000	-	25,000
Drainage Maintenance	Mosquito Abatement Program	-	7,200	7,200	-	7,200
	Drainage	\$ 100,000	\$ 25,200	\$ 125,200	\$ -	\$ 125,200
Landfill Operations	Replacement upgrade of 1997 4wd 1/2 ton gas truck	5,000	1,875	6,875	-	6,875
	BVSWMA Total	\$ 5,000	\$ 1,875	\$ 6,875	\$ -	\$ 6,875
Total All Funds		\$ 1,896,936	\$ 1,345,039	\$ 3,241,975	\$ 458,121	\$ 2,783,855

Service Level Adjustments: B1

FY07 NOT Recommended Service Level Adjustments

DEPARTMENT	DESCRIPTION	ONE TIME REOCCURING		SAVINGS/		
		COST	COST	TOTAL REVENUES	NET TOTAL	
Legal	Creation of new Senior Assistant City Attorney Positior	7,958	73,610	81,568	-	81,568
Public Communications	Tourism Advertising (hotel tax fund)	25,345	-	25,345	25,345	-
Public Communications	Tourism Booth @ AARP National Conf. (hoteltax Fund)	4,880	-	4,880	4,880	-
Public Communications	Broadcast Production Assistant	1,500	49,139	50,639	-	50,639
Human Resources	Workforce Development/ Succession Planning Initiative	45,000	-	45,000	-	45,000
Human Resources	Salaries: Temporary and Seasonal Account	-	15,182	15,182	-	15,182
Uniform Patrol	Additional Police Officers (1)	50,549	244,304	294,853	-	294,853
QuarterMaster	Replacement of Police Mobile Video Camera Systems	120,000	58,000	178,000	-	178,000
Communications/Jail	Communications Operators (2)	4,040	80,065	84,105	-	84,105
Technical Services	Addition of 1FTE Supervisory Position to Info. Services	4,980	49,789	54,769	-	54,769
Criminal Investigations	Confidential Funds	-	10,000	10,000	-	10,000
Uniform Patrol/ Communications	Overtime Increases for Patrol and Communications	-	24,546	24,546	-	24,546
Police Administration	Employee Recognition Program and Annual Awards	-	5,500	5,500	-	5,500
Special Services	Law Enforcement Explorer Post	-	5,000	5,000	-	5,000
Police Administration	Racial Profiling Search Study	-	2,470	2,470	-	2,470
Suppression	Truck Company Staffing year 2 of 3	-	25,678	25,678	-	25,678
Emergency Medical Services	Training Captain	31,680	64,857	96,537	-	96,537
Prevention	Hire 1 additional Deputy Fire Marshal	50,213	82,355	132,568	-	132,568
Suppression	Firefighter Wellness Program	-	69,300	69,300	-	69,300
Fire Administration	National Accreditation: Supp, Ambulance, & Emer.	48,975	800	49,775	-	49,775
Suppression	Fleet Upgrade	841,000	67,475	908,475	-	908,475
Suppression	Fire Department Safety Officers	67,000	179,018	246,018	-	246,018
Suppression	All Hazards Rescue Response Program	251,600	41,200	292,800	-	292,800
Fire Administration	Distance Learning	139,581	10,200	149,781	100,000	49,781
Prevention	Fire Safety & Risk Watch Presentation & Storage	100,000	3,000	103,000	-	103,000
Emergency Management	Code Red Notification System	-	20,000	20,000	-	20,000
Emergency Management	Skyline Communications Radios	-	2,000	2,000	-	2,000
Emergency Management	Community Emergency Operations Center	-	110,000	110,000	-	110,000
Traffic Signals	Signs and Markings Technician	-	41,352	41,352	-	41,352
Facilities Maintenance	2 Facilities Maintenance Technicians/ 2 Service Trucks	44,000	104,514	148,514	-	148,514
Traffic Signs and Markings	Traffic Signal Heads with LED Indications	75,000	-	75,000	-	75,000
Street Maintenance	Street Rehabilitation Project: 2006-2007	346,902	-	346,902	-	346,902
Traffic Signals	Signs and Markings Service Vehicle	30,000	5,525	35,525	-	35,525
Traffic Signs and Markings	Traffic System Retiming Project	30,000	-	30,000	-	30,000
Facilities Maintenance	Fire Station #5 Building Maintenance	-	14,900	14,900	-	14,900
Street Maintenance	Street Maintenance Water Truck	65,000	10,750	75,750	-	75,750
Facilities Maintenance	Maintenance of the Northgate Promenade	19,500	65,400	84,900	-	84,900
Public Works Admin	Furniture replacement for Public Works	5,000	-	5,000	-	5,000
Public Works Admin	Accounting Assistant for Engineering Davison CIP	5,120	39,680	44,800	-	44,800
Public Works Admin	Wayfinding Signs	-	65,000	65,000	-	65,000
Parks	Veteran's Park & Athletic Complex (PHII) O&M Funding	88,300	199,994	288,294	-	288,294
Recreation Programs/Special Events	Wolf Pen Creek Corridor Operations	1,000	28,358	29,358	-	29,358
Recreation H/M Programs(pro events)	Wolf Pen Creek Corridor Operations	11,400	61,040	72,440	18,000	54,440
Parks and Recreation Administration	Secretary for Parks Administration	4,008	31,939	35,947	-	35,947
Forestry	Urban Forest Management Plan Implementation	54,000	109,510	163,510	-	163,510
Recreation Administration	Addition of fulltime Kids Klub Assistant Supervisor	-	45,709	45,709	20,000	25,709
Recreation Senior Services	Increase in Senior Services	-	15,141	15,141	-	15,141
	Division 82 Replacement Funding	287,080	-	287,080	-	287,080
Parks and Recreation Administration	Administration Technology Upgrade	12,555	672	13,227	-	13,227
Operations, Admin, South, West	Improve Efficiency to Meet Maintenance Standards	78,500	41,300	119,800	-	119,800
Operations, East, South, West	Improve Maintenance for Customer Safety and	54,000	47,975	101,975	-	101,975
Special Facilities Aquatics	Division 82 Communications	-	4,000	4,000	-	4,000
Parks and Recreation Administration	Pebble Creek Park Drainage/ Storm Sewer	30,000	-	30,000	-	30,000
Special Facilities Lincoln Center	Division 82 Riding Floor Scrubber	12,000	3,000	15,000	-	15,000
Special Facilities Aquatics	Division 82 Pressure Washer	2,600	-	2,600	-	2,600
Parks and Rec Admin/ Forestry	College Station Gateway Signs and Landscaping	49,600	10,000	59,600	-	59,600
Library	Library safety and workflow adjustments	8,500	-	8,500	-	8,500
Library	Consultant to provide a long term plan (25yrs): CS Library	50,000	-	50,000	-	50,000
Management Information Systems	Storage Area Network Upgrade	55,000	5,500	60,500	-	60,500
Information Services Administration	Franchise Legal Counsel	-	25,000	25,000	-	25,000
Management Information Systems	MicroSoft Office Upgrade	139,748	-	139,748	-	139,748
Neighborhood Services	Pest Abatement Program: FAST and MAP	-	26,100	26,100	-	26,100
Neighborhood Services	Exploring History Lunch Lecture	-	7,240	7,240	-	7,240
Neighborhood Services	Travel/Training: Neighborhood USA Board Mtgs & Conf.	-	14,000	14,000	-	14,000
FUND- 001	GENERAL FUND TOTALS	3,353,114	2,317,087	5,670,201	168,225	5,501,976

FY07 NOT Recommended Service Level Adjustments

DEPARTMENT	DESCRIPTION	ONE TIME REOCCURING		SAVINGS/		
		COST	COST	TOTAL REVENUES	NET TOTAL	
Water Distribution	Change PT Seasonal Enviromental Technician to PT	-	8,415	8,415	-	8,415
Water Distribution	Change PT Seasonal GIS Technician to PT Reg	-	8,415	8,415	-	8,415
Water Distribution	GIS Laptops	17,000		17,000	-	17,000
Water Distribution	One small truck for GPS & GIS Technician at CSU-	18,000	3,950	21,950	-	21,950
FUND-212	Water Fund Total	35,000	20,780	55,780	-	55,780
Wastewater Treatment	Instrumentation Technician	25,175	52,320	77,495	-	77,495
Wastewater Treatment	Part Time Paid Internship Program	-	8,629	8,629	-	8,629
FUND-213	Wastewater Fund Total	25,175	60,949	86,124	-	86,124
Commercial Collection	10) 30 cubic yard Roll off Containers	37,000	-	37,000	-	37,000
FUND-214	Sanitation Fund Total	37,000	-	37,000	-	37,000
Fleet Administration	Fleet New Shop Truck	26,000	4,900	30,900	-	30,900
FUND-227	Fleet Services Total	26,000	4,900	30,900	-	30,900
Communications	Purchase Bucket Truck for IT/Communications	66,000	12,200	78,200	-	78,200
FUND-229	Communications Fund Total	66,000	12,200	78,200	-	78,200
Drainage Maintenance	Drainage Improvement/Mosquito Control Crew-Ph 1of2	35,000	84,324	119,324	-	119,324
Drainage Maintenance	Concrete Expansion Joint Main. For Parking lots and	-	100,000	100,000	-	100,000
FUND-912	Drainage	35,000	184,324	219,324	-	219,324
BVSWMA Administration	P/T BVSWMA Customer Service Rep.	9,060	19,450	28,510	-	28,510
BVSWMA Administration	BVSWMA Program Coordinator2/4 ton pickup	22,500	6,130	28,630	-	28,630
FUND-999	BVSWMA Total	31,560	25,580	57,140	-	57,140
Total All Funds		3,608,849	2,625,820	6,234,669	168,225	6,066,444

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Police Department						
Administration Division						
Police Chief	1.00	1.00	1.00	110,465	110,302	114,714
Major	0.00	0.00	0.00	-	-	-
Assistant Chief	2.00	2.00	2.00	167,197	170,760	168,463
Secretary	2.00	2.00	2.00	50,515	50,892	53,686
Sergeant	1.00	1.00	1.00	54,427	55,378	59,881
Staff Assistant	1.00	1.00	1.00	36,854	36,625	37,355
Lieutenant	1.00	1.00	1.00	69,472	69,991	74,981
Criminal Intelligence Analyst	0.00	0.00	0.00	-	-	-
Tech. Svcs. Coordinator	1.00	1.00	1.00	56,225	56,651	59,505
Total	9.00	9.00	9.00	545,156	550,599	568,585
Uniform Patrol Division						
Lieutenant	3.00	3.00	3.00	190,751	191,885	194,535
Master Officer	14.00	18.00	18.00	672,268	843,008	899,338
Police Officer	25.00	33.00	35.00	962,909	1,032,435	1,173,996
* School Crossing Guard (temp/seasonal)	2.50	0.00	0.00	36,299	-	-
Senior Officer	15.00	13.00	17.00	621,926	510,771	723,595
Police Assistant	1.00	0.00	0.00	29,550	-	-
Sergeant	7.00	7.00	7.00	372,545	380,411	406,756
Total	67.50	74.00	80.00	2,886,248	2,958,509	3,398,220
Criminal Investigation Division						
Lieutenant	1.00	1.00	1.00	62,106	63,187	68,349
Master Officer	7.00	11.00	13.00	340,705	518,571	639,524
Police Officer	0.00	0.00	0.00	-	-	-
Senior Officer	8.00	2.00	0.00	322,085	82,198	-
Victim Advocate	1.00	1.00	1.00	39,000	41,483	44,843
Sergeant	2.00	3.00	3.00	109,009	166,135	177,411
Total	19.00	18.00	18.00	872,906	871,574	930,127
Recruiting and Training Division						
Lieutenant	1.00	1.00	1.00	57,919	58,914	63,739
Sergeant	2.00	1.00	1.00	111,763	56,550	61,153
Senior Officer	0.00	1.00	0.00	-	-	-
Master Officer	1.00	1.00	2.00	47,067	46,699	96,840
Total	4.00	4.00	4.00	216,750	162,164	221,732
Quartermaster Division						
Quartermaster	1.00	1.00	1.00	25,762	25,951	27,260
Total	1.00	1.00	1.00	25,762	25,951	27,260
Communication/Jail Division						
Communication Manager	1.00	1.00	1.00	51,416	51,795	59,860
Communication Supervisor	3.00	3.00	3.00	145,802	147,910	155,427
Sr. Communications Operator	5.00	4.00	4.00	154,193	128,412	130,899
Communications Operator	13.00	14.00	14.00	375,664	393,303	401,167
Public Safety Officer	7.00	7.00	7.00	188,652	190,986	193,181
Total	29.00	29.00	29.00	915,727	912,406	940,534
Special Services Division						
Lieutenant	1.00	1.00	1.00	66,538	67,700	75,520
Master Officer	4.00	4.00	4.00	191,293	192,973	203,503
Senior Officer	0.00	2.00	2.00	-	76,900	81,634
Sergeant	1.00	1.00	1.00	55,076	56,029	56,690
Police Officer	2.00	0.00	0.00	75,994	-	-
* School Crossing Guard (temp/seasonal)	0.00	2.50	2.50	-	36,399	36,498
Police Assistant	0.00	0.00	1.00	-	-	35,707
Animal Control Officer	3.00	4.00	4.00	69,646	71,633	94,607
Total	11.00	14.50	15.50	458,546	501,633	584,159

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Information Services Division						
Information Services Manager	1.00	1.00	1.00	48,781	50,107	53,415
Evidence Technician	1.00	1.00	1.00	33,417	28,141	23,026
Records Technician	4.00	4.00	4.00	99,791	98,980	105,141
Criminal Intelligence Analyst	1.00	1.00	1.00	48,803	48,219	50,662
Police Assistant	1.00	2.00	1.00	33,736	60,183	26,718
Total	8.00	9.00	8.00	264,526	285,630	258,962
Police						
Full Time Total	146.00	156.00	162.00	6,149,322	6,232,066	6,893,081
*Temp/Seasonal Total	2.50	2.50	2.50	36,299	36,399	36,498
Police Department Totals	148.50	158.50	164.50	6,185,621	6,268,465	6,929,579
Fire Department						
Fire Administration						
Fire Chief	1.00	1.00	1.00	98,622	106,111	108,457
Planning and Research Coordinator	1.00	1.00	1.00	53,912	54,045	57,899
Staff Assistant	2.00	2.00	2.00	66,253	63,364	66,242
Secretary	1.00	1.00	1.00	25,279	22,667	22,672
Total	5.00	5.00	5.00	244,066	246,186	255,270
Emergency Management						
Emergency Management Coordinator	0.00	0.00	1.00	-	-	49,676
Deputy Emergency Management Coordinator	0.00	0.00	1.00	-	-	2,993
Staff Assistant	0.00	0.00	1.00	-	-	29,006
Total	0.00	0.00	3.00	-	-	81,675
Fire Suppression Division						
Asst. Fire Chief	1.00	1.00	1.00	78,001	78,203	83,762
Battalion Chief	3.00	3.00	3.00	193,078	194,533	208,371
Lieutenant	11.00	11.00	11.00	580,556	576,612	621,175
Apparatus Operator	12.00	12.00	12.00	457,028	462,467	579,794
Firefighter I	17.00	21.00	23.00	897,739	935,305	984,447
Firefighter II	5.00	3.00	4.00	182,638	108,244	151,722
Firefighter III	10.00	13.00	13.00	239,082	349,263	387,922
Total	59.00	64.00	67.00	2,628,122	2,704,628	3,017,193
Fire Prevention Division						
Fire Marshal	1.00	1.00	1.00	80,688	81,686	87,496
Deputy Fire Marshal	3.00	3.00	3.00	151,713	151,652	159,849
Code Enforcement Supervisor	1.00	1.00	1.00	39,000	40,275	42,319
Code Enforcement Officer	4.00	4.00	4.00	127,297	394,799	121,827
Parking Enforcement Officer	0.00	0.00	0.00	(16,426)	-	-
Public Education Officer	1.00	1.00	1.00	49,077	49,472	51,726
Total	10.00	10.00	10.00	431,349	717,885	463,217
EMS Division						
Lieutenant - Fire	4.00	4.00	4.00	56,099	56,210	219,175
Apparatus Operator	6.00	6.00	6.00	233,338	236,578	284,817
Fire/EMS Training Coordinator	1.00	1.00	1.00	55,712	56,178	60,173
Firefighter I	16.00	15.00	15.00	726,468	769,332	633,623
Firefighter II	1.00	2.00	4.00	48,202	70,606	151,722
Firefighter III	3.00	3.00	1.00	135,202	100,828	34,923
Total	31.00	31.00	31.00	1,255,021	1,289,732	1,384,433
Fire						
Full Time Total	105.00	110.00	116.00	4,558,558	4,958,430	5,201,788
*Temp/Seasonal Total	0.00	0.00	0.00	-	-	-
Fire Department Totals	105.00	110.00	116.00	4,558,558	4,958,430	5,201,788

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Public Works Department						
Public Works Admin. Division						
Director of Public Works	1.00	1.00	1.00	98,856	96,694	118,135
Staff Assistant	1.00	1.00	1.00	33,933	34,179	35,749
Asst. Public Works Director	1.00	1.00	1.00	76,784	81,227	85,327
Greenways Program Manager	1.00	1.00	1.00	47,517	49,258	45,197
Assistant City Engineer	0.00	0.00	0.00	2,847	-	-
Customer Service Representative	2.00	2.00	2.00	49,198	48,910	51,037
Total	6.00	6.00	6.00	309,134	310,267	335,445
Facilities Maintenance Division						
Facility Maint. Superintendent	1.00	1.00	1.00	61,453	61,914	65,053
Sr. Facility Maint. Technician	1.00	1.00	1.00	46,357	47,971	48,931
Facility Maint. Technician	5.00	5.00	5.00	182,798	191,406	195,223
Total	7.00	7.00	7.00	290,608	301,291	309,207
Streets Maintenance Division						
Street Superintendent	1.00	1.00	1.00	56,369	56,801	61,403
Foreman	1.00	1.00	1.00	41,500	42,319	44,467
Crew Leader	1.00	1.00	1.00	32,866	34,331	36,062
Equipment Operator	15.00	15.00	15.00	405,852	416,788	413,538
Public Service Worker	4.00	4.00	4.00	80,311	82,427	82,345
Total	22.00	22.00	22.00	616,899	632,666	637,815
Drainage Division						
Foreman	1.00	1.00	1.00	41,500	42,319	44,467
Equipment Operator	6.00	6.00	6.00	166,050	165,585	169,341
Drainage Utility Inspector	1.00	1.00	1.00	31,200	36,771	37,501
GIS Technician	0.00	1.00	1.00	-	28,496	34,727
Public Service Worker	2.00	2.00	2.00	41,247	39,998	40,672
Total	10.00	11.00	11.00	279,997	313,169	326,708
Traffic Division						
Signs Technician	3.00	3.00	3.00	90,075	94,024	98,946
Total	3.00	3.00	3.00	90,075	94,024	98,946
Public Works Engineering						
City Engineer	1.00	1.00	1.00	78,760	83,875	88,121
Assistant City Engineer	4.00	2.00	2.00	196,692	119,068	124,059
Graduate Civil Engineer	6.00	6.00	7.00	321,232	311,176	382,394
Senior Asst. City Engineer	0.00	1.00	1.00	-	71,269	74,731
Engineer	0.00	1.00	0.00	-	54,094	-
Engineering Technician	4.00	4.00	4.00	140,237	151,986	159,994
* Public Works Intern (temp/seasonal)	0.50	0.50	0.50	990	8,359	8,382
* Engineering Aide (temp/seasonal)	1.00	1.00	1.00	22,464	16,718	16,764
* Field Data Technician (temp/seasonal)	0.50	0.50	0.50	9,892	8,359	8,382
Total	17.00	17.00	17.00	770,267	824,905	862,827
Traffic Signal Systems						
Traffic Systems Superintendent	1.00	1.00	1.00	63,737	64,212	67,452
Traffic Systems Foreman	1.00	1.00	1.00	50,252	50,641	53,207
Traffic Signal Technician	3.00	3.00	3.00	129,362	125,039	131,358
Total	5.00	5.00	5.00	243,352	239,892	252,017
Public Works						
Full Time Total	68.00	69.00	69.00	2,566,987	2,682,779	2,789,437
*Temp/Seasonal Total	2.00	2.00	2.00	33,345	33,436	33,528
Public Works Department Totals	70.00	71.00	71.00	2,600,332	2,716,215	2,822,965

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Parks & Recreation Department						
Parks & Recreation Administration Division						
Director of Parks & Rec.	1.00	1.00	1.00	98,527	96,381	104,202
Asst. Director of Parks & Rec.	1.00	1.00	1.00	78,430	79,014	83,011
Sr. Parks Planner	1.00	1.00	1.00	56,423	56,733	59,610
Parks Planner	2.00	2.00	2.00	98,812	99,589	104,098
Staff Assistant	1.00	1.00	1.00	28,785	29,388	31,786
Sr. Secretary	0.00	0.00	0.00	-	-	-
Secretary	3.00	3.00	3.00	79,462	69,851	74,147
* Receptionist (temp/seasonal)	0.50	0.50	0.50	1,762	1,767	1,772
Total	9.50	9.50	9.50	442,201	432,722	458,626
Hotel Tax Fund Programs Activity Center						
* Special Events Workers (temp/seasonal)	0.50	0.50	0.50	9,644	4,011	4,022
Total	0.50	0.50	0.50	9,644	4,011	4,022
Recreation Administration Activity Center						
Recreation Superintendent	1.00	1.00	1.00	59,982	60,806	63,885
Recreation Supervisor	1.00	1.00	1.00	50,450	50,828	53,394
* Custodian (temp/seasonal)	0.50	0.50	0.50	3,180	3,189	3,198
Total	2.50	2.50	2.50	113,612	114,824	120,477
Recreation Athletics Activity Center						
Recreation Supervisor	2.00	2.00	2.00	102,217	102,953	108,123
Asst. Recreation Supervisor	1.00	1.00	1.00	36,107	35,666	37,293
* Special Events Worker (temp/seasonal)	3.00	3.00	3.00	52,653	54,203	50,136
Total	6.00	6.00	6.00	190,977	192,821	195,552
Recreation Concession Activity Center						
Concession Manager	0.00	0.00	1.00	-	-	45,074
* Concession Worker (temp/seasonal)	0.00	0.00	2.00	-	-	42,000
Total	0.00	0.00	3.00	0.00	0.00	87,074
Special Events Activity Center						
Recreation Supervisor	1.00	1.00	1.00	52,800	53,171	55,855
* Recreation Assistant/ Special Events (temp/seasonal)	1.50	1.50	1.50	14,813	17,400	21,392
Total	2.50	2.50	2.50	67,613	70,570	77,247
Hotel Tax Fund Programs Activity Center						
* Special Events Workers (temp/seasonal)	1.00	1.00	1.00	23,742	32,108	32,196
Total	1.00	1.00	1.00	23,742	32,108	32,196
Senior Services Activity Center						
Senior Services Coordinator (PT Regular)	0.50	0.50	0.50	20,168	21,170	22,244
* Temp/Seasonal Workers (temp/seasonal)	0.50	0.50	0.50	2,521	2,528	2,535
Total	1.00	1.00	1.00	22,689	23,698	24,779
Special Facilities Administration Activity Center						
Recreation Superintendent	1.00	1.00	1.00	60,838	60,165	61,987
Total	1.00	1.00	1.00	60,838	60,165	61,987
Instruction Activity Center						
Recreation Supervisor	1.00	1.00	1.00	52,382	52,783	55,459
Asst. Recreation Supervisor	1.00	1.00	1.00	36,657	36,938	38,794
* Tennis Leaders (temp/seasonal)	0.50	0.50	0.50	13,019	8,726	8,750
* Water Safety Aides (temp/seasonal)	2.00	2.00	2.00	34,090	34,899	34,996
* Swim Coach (temp/seasonal)	2.00	2.00	2.00	24,802	34,899	34,996
Total	6.50	6.50	6.50	160,950	168,246	172,995

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Special Facilities Aquatic Activity Center						
Pools Supervisor	1.00	1.00	1.00	52,800	53,191	55,876
Asst. Pools Supervisor	0.00	1.00	1.00	-	35,353	37,147
Pool Technician	1.00	0.00	0.00	27,457	22,130	-
* Pool Manager/ Asst. Manager (temp/seasonal)	6.00	6.00	6.00	104,004	104,002	104,286
* Lifeguards (temp/seasonal)	10.00	10.00	12.00	161,640	213,212	235,980
* Other Pool Seasonal Employees (temp/seasonal)	2.00	2.00	0.00	22,130	-	-
Total	20.00	20.00	20.00	368,031	427,888	433,289
Special Facilities Conference Center Activity Center						
Conference Center Supervisor	1.00	1.00	1.00	52,470	52,869	55,543
Assist. Conference Center Supervisor	1.00	1.00	1.00	32,028	32,037	30,597
Secretary	1.00	1.00	1.00	23,193	23,381	23,127
* Part-time Receptionist (temp/seasonal)	1.00	1.00	1.00	7,035	13,583	13,620
* Building Attendant (temp/seasonal)	2.50	2.50	2.50	33,075	33,958	34,050
Total	6.50	6.50	6.50	147,801	155,828	156,937
Special Facilities Lincoln Center Activity Center						
Center Supervisor	1.00	1.00	1.00	50,450	50,389	52,935
Center Assistant Supervisor	1.00	2.00	2.00	35,097	66,367	71,060
Secretary	1.00	0.00	0.00	24,708	-	-
* Recreation Assistant (temp/seasonal)	3.50	3.50	3.50	50,418	60,282	73,332
Total	6.50	6.50	6.50	160,673	177,038	197,327
Youth Recreation						
Recreation Supervisor	1.00	1.00	1.00	47,836	49,346	51,851
* Teen Center Staff Attendant (temp/seasonal)	3.00	3.00	3.00	53,187	57,746	64,632
Total	4.00	4.00	4.00	101,023	107,093	116,483
Operations Administration Activity Center						
Parks Superintendent	1.00	1.00	1.00	59,982	60,217	62,655
Total	1.00	1.00	1.00	59,982	60,217	62,655
East District Operations Activity Center						
Parks Operations Supervisor	1.00	1.00	1.00	41,595	41,089	41,923
Parks Crew Leader	3.00	3.00	3.00	93,798	95,901	99,740
Light Equipment Operator	3.00	3.00	4.00	75,588	75,294	99,613
Grounds Worker	4.00	4.00	5.00	83,655	86,411	98,087
* Part-time Groundswoker (temp/seasonal)	2.00	2.00	2.00	30,230	44,914	30,396
Total	13.00	13.00	15.00	324,866	343,609	369,759
South District Operations Activity Center						
Parks Operations Supervisor	1.00	1.00	1.00	41,595	41,089	41,923
Parks Crew Leader	2.00	2.00	2.00	64,530	65,658	68,370
Light Equipment Operator	2.00	2.00	2.00	49,565	50,683	51,726
Grounds Worker	4.00	5.00	5.00	89,813	94,618	107,886
* Part-time Groundswoker (temp/seasonal)	1.00	1.00	1.00	14,426	14,466	14,506
Total	10.00	11.00	11.00	259,929	266,514	284,411
West District Parks Operations Activity Center						
Parks Operations Supervisor	1.00	1.00	1.00	41,595	41,089	41,923
Parks Crew Leader	2.00	2.00	2.00	64,176	63,573	65,513
Light Equipment Operator	2.00	2.00	2.00	51,393	49,953	51,726
Grounds Worker	6.00	6.00	6.00	115,294	132,063	137,114
* Part-time Groundswoker (temp/seasonal)	1.00	1.00	1.00	14,419	14,459	14,499
Total	12.00	12.00	12.00	286,877	301,135	310,775
Cemetery Activity Center						
Cemetery Sexton	1.00	1.00	1.00	42,619	42,632	43,487
Groundswoker	2.00	2.00	2.00	43,786	43,988	44,634
Total	3.00	3.00	3.00	86,405	86,620	88,121

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Forestry Activity Center						
Forestry Superintendent	1.00	1.00	1.00	59,982	60,806	67,723
Forestry Supervisor	1.00	1.00	1.00	39,676	41,089	43,174
Horticulture Crew Leader	1.00	1.00	1.00	32,747	32,996	34,665
Forestry Crew Leader	1.00	1.00	1.00	32,747	32,996	34,665
Forestry/Horticulture Worker	5.00	5.00	5.00	125,281	126,478	125,102
Irrigation Specialist	2.00	2.00	2.00	56,013	56,731	59,527
Total	11.00	11.00	11.00	346,446	351,096	364,856
Parks & Recreation						
Full Time Total	74.50	74.50	77.50	2,559,540	2,604,684	2,730,956
*Temp/Seasonal Total	43.00	44.00	46.00	674,759	771,520	801,538
Parks & Recreation Department Totals	117.50	118.50	123.50	3,234,299	3,376,204	3,532,494
Planning & Development Services Department Administration						
Dir. of Planning and Development Services	1.00	1.00	1.00	87,620	95,261	102,003
Asst. Dir. of Planning and Development Services	1.00	1.00	2.00	74,214	73,334	151,305
Staff Planner	4.00	5.00	3.00	164,767	229,851	137,741
Staff Assistant	2.00	4.00	4.00	65,867	122,661	123,766
Customer Service Representative	3.00	3.00	3.00	66,058	66,805	71,248
Senior Customer Service Representative	1.00	0.00	0.00	34,855	-	-
Development Coordinator	1.00	1.00	1.00	50,954	51,344	58,296
Development Review Manager	1.00	0.00	0.00	62,155	-	-
Sr. Planner	0.00	3.00	3.00	-	188,956	160,431
Transportation Planner	0.00	1.00	1.00	-	69,887	71,290
GIS Technician	0.00	0.00	1.00	-	-	-
Mapping Coordinator	0.00	0.00	1.00	-	-	-
Planning Administrator	0.00	1.00	1.00	-	63,843	65,053
* Development Review-Intern (temp/seasonal)	0.00	0.25	0.25	-	22,943	23,006
Secretary	0.00	0.00	0.00	-	-	-
Total	14.00	20.25	21.25	606,490	984,883	964,139
Planning Administration Activity Center						
City Planner	1.00	0.00	0.00	78,716	-	-
Sr. Planner	2.00	0.00	0.00	111,198	-	-
Staff Planner	1.00	0.00	0.00	45,091	-	-
Transportation Planner	1.00	0.00	0.00	69,716	-	-
Land Database Technician	0.00	0.00	0.00	-	-	-
Part time GIS Technician	0.00	0.00	0.00	17,548	-	-
* Planning Intern (temp/seasonal)	0.50	0.00	0.00	11,440	-	-
Total	5.50	0.00	0.00	333,709	-	-
Neighborhood Services Activity Center						
Neighborhood Services Coordinator	1.00	1.00	0.00	44,695	45,028	-
* Planning Intern (temp/seasonal)	1.00	1.00	0.00	17,716	17,766	-
Total	2.00	2.00	0.00	62,411	62,794	-
Building Inspection Activity Center						
Building Official	1.00	1.00	1.00	68,305	68,810	64,428
Plans Examiner	2.00	2.00	2.00	83,840	84,638	84,054
Combination Building Inspector	4.00	4.00	4.00	126,385	136,885	138,325
* Development Review Intern (temp/seasonal)	0.00	0.25	0.25	-	-	11,471
Staff Assistant	1.00	0.00	0.00	1,482	-	-
Total	8.00	7.25	7.25	280,012	290,333	298,278
Planning & Development Services						
Full Time Total	28.00	28.00	28.00	1,253,466	1,297,302	1,239,411
*Temp/Seasonal Total	1.50	1.50	0.50	29,156	40,708	23,006
Planning & Development Services Department Totals	29.50	29.50	28.50	1,282,622	1,338,010	1,262,417

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Information Services						
IS Administration Division						
Chief Information Officer	1.00	1.00	1.00	95,628	93,544	101,136
Asst. Director of Information Services	1.00	1.00	1.00	72,259	72,291	79,633
Action Center Supervisor	1.00	1.00	1.00	34,987	36,271	36,646
Action Center Representative	2.00	2.00	2.00	50,882	44,155	46,908
Total	5.00	5.00	5.00	253,756	246,260	264,323
E-Government						
E-Government Coordinator	1.00	1.00	1.00	42,768	52,351	55,000
E-Government Technician	0.00	1.00	1.00	-	15,496	29,993
Total	1.00	2.00	2.00	42,768	67,847	84,993
Geographic Information Services						
GIS Coordinator	1.00	1.00	1.00	53,523	52,143	54,792
GIS Technician	1.00	1.00	1.00	30,460	35,123	34,852
* GIS Intern (temp/seasonal)	0.50	0.50	0.50	17,728	17,778	17,829
Total	2.50	2.50	2.50	101,711	105,044	107,473
Management Information Systems Division						
Business Systems Manager	1.00	1.00	1.00	56,511	60,751	63,823
Systems Analyst	5.00	5.00	6.00	263,441	260,026	321,040
Systems Operator	1.00	1.00	1.00	32,879	32,892	34,539
Micro Computer Coord.	1.00	1.00	1.00	49,921	50,704	53,269
MicroComputer Specialist	4.00	4.00	4.00	168,059	163,520	173,552
Network Systems Analyst	2.00	2.00	2.00	109,727	109,750	114,756
Total	14.00	14.00	15.00	680,538	677,643	760,979
Neighborhood Services Activity Center						
Neighborhood Services Coordinator	0.00	0.00	1.00	-	-	47,304
* Planning Intern (temp/seasonal)	0.00	0.00	1.00	-	-	17,815
Total	0.00	0.00	2.00	-	-	65,119
Community Programs						
Community Program Coordinator	0.00	0.00	1.00	-	-	59,589
Community Programs Assistant	0.00	0.00	0.75	-	-	25,998
Total	0.00	0.00	1.75	-	-	85,587
Information Services						
Full Time Total	22.00	23.00	26.75	1,061,045	1,063,521	1,350,645
*Temp/Seasonal Total	0.50	0.50	1.50	17,728	17,778	17,829
Information Services Department Totals	22.50	23.50	28.25	1,078,773	1,096,794	1,368,474
Fiscal Services Department						
Fiscal Administration Division						
Chief Financial Officer	1.00	1.00	1.00	92,794	87,788	94,921
Assistant Fiscal Services Director	0.00	1.00	1.00	-	73,334	74,801
Staff Assistant	1.00	1.00	1.00	33,955	34,268	35,937
Secretary	1.00	1.00	1.00	23,241	24,695	22,880
* Quality Document Reader (temp/seasonal)	0.50	0.50	0.50	9,865	9,892	9,919
Total	3.50	4.50	4.50	159,855	229,977	238,458
Risk Management Division						
Risk Manager/Safety Coord.	1.00	1.00	0.00	64,813	65,307	-
Safety and Training Coord.	1.00	1.00	0.00	51,196	50,078	-
Risk Claims Coordinator	1.00	1.00	0.00	41,181	42,289	-
Total	3.00	3.00	0.00	157,190	157,674	-

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Accounting Division						
Asst. Fiscal Services Director	1.00	0.00	0.00	-	-	-
Accounting Mgr	1.00	1.00	1.00	76,454	59,036	62,029
Acct. Customer Service Supervisor	1.00	1.00	1.00	53,569	41,113	43,612
Staff Accountant	1.00	1.00	1.00	45,092	48,793	51,767
Investment Officer	0.00	0.00	0.00	50,186	-	-
Acct. Customer Service Rep.	4.00	2.00	2.00	93,651	43,821	45,573
EMS Acct. Rep.	0.00	1.00	1.00	-	29,012	30,493
Payment Compliance Rep.	0.00	1.00	1.00	-	25,321	24,591
Accounting Technician	1.00	1.00	1.00	37,139	37,418	41,673
Accounting Assistant	0.00	1.00	1.00	-	-	30,577
Payroll Assistant	2.00	1.00	1.00	67,932	61,733	35,958
Total	11.00	10.00	10.00	770,269	346,246	366,273
Purchasing Division						
Purchasing Services Manager	1.00	1.00	1.00	63,737	64,212	67,452
Sr. Buyer	0.00	0.00	0.00	-	-	-
Buyer	2.00	2.00	2.00	96,514	96,792	101,700
Assistant Buyer	1.00	1.00	1.00	30,924	32,057	33,997
Purchasing Assistant	0.00	0.00	0.00	-	-	-
* Purchasing Intern (temp/seasonal)	0.00	0.00	0.00	-	-	-
Total	4.00	4.00	4.00	191,175	193,061	203,149
Office of Budget & Strategic Planning						
Budget & Strategic Planning Manager	1.00	1.00	1.00	61,285	48,180	54,058
Budget Assistant	1.00	1.00	1.00	26,773	26,197	27,782
Budget & Management Analyst	3.00	3.00	3.00	129,188	129,291	137,157
* Part Time - Intern (temp/seasonal)	0.00	0.00	0.00	-	-	-
Total	5.00	5.00	5.00	217,246	203,668	218,997
Municipal Court Division						
Municipal Court Administrator	1.00	1.00	1.00	59,257	58,661	62,008
Payment Compliance Officer	0.00	2.00	2.00	-	50,927	52,248
Asst. Collections Coordinator	1.00	1.00	1.00	24,291	26,197	28,324
Collections Coordinator	0.00	1.00	1.00	-	34,227	36,834
Court Customer Service Reps.	7.00	5.00	5.00	163,184	118,385	123,724
Customer Service Supervisor	0.00	1.00	1.00	-	42,617	45,635
Lead Customer Service Reps.	2.00	2.00	2.00	58,848	50,633	52,602
Staff Assistant	2.00	1.00	1.00	56,334	27,844	29,534
Warrant Officer	2.00	0.00	0.00	80,746	-	-
City Marshal	0.00	1.00	1.00	-	48,117	51,538
Deputy City Marshal	0.00	1.00	1.00	-	38,836	41,985
Court Security Personnel	0.00	1.50	1.50	-	32,157	34,633
Juvenile Case Manager	0.00	0.00	1.00	-	-	-
Bailiff	1.50	0.50	0.50	34,476	11,283	12,201
Total	16.50	18.00	19.00	477,136	539,884	571,266
Municipal Court Judges Division						
Municipal Court Judge	1.00	1.00	1.00	68,516	78,966	88,601
* Part-time Municipal Court Judge (temp/seasonal)	0.50	0.50	0.50	10,063	10,091	10,091
Total	1.50	1.50	1.50	78,579	89,057	98,692
Fiscal Services						
Full Time Total	43.50	45.00	43.00	2,031,522	1,739,583	1,676,825
*Temp/Seasonal Total	1.00	1.00	1.00	19,928	19,983	20,010
Fiscal Services Department Totals	44.50	46.00	44.00	2,051,450	1,759,566	1,696,835

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
General Government						
City Secretary Division						
City Secretary	1.00	1.00	1.00	57,733	60,619	71,603
Assistant City Secretary	1.00	1.00	1.00	36,239	36,521	39,211
Staff Assistant	1.00	1.00	1.00	26,793	27,761	30,013
Secretary	1.00	2.00	2.00	22,072	54,315	44,801
Total	4.00	5.00	5.00	142,837	179,215	185,628
City Manager Division						
City Manager	1.00	1.00	1.00	132,923	146,215	143,961
Deputy City Manager	0.00	0.00	1.00	-	-	125,000
Assistant City Manager	1.00	1.00	1.00	121,535	125,185	128,032
Internal Auditor	0.00	1.00	1.00	-	59,054	70,004
Assistant to CM	1.00	0.00	0.00	41,709	-	-
Manager of Special Projects & Legislative Affairs	0.00	1.00	1.00	-	75,206	45,550
Staff Assistant	1.00	1.00	1.00	31,583	32,433	35,785
Land Agent	1.00	1.00	1.00	52,163	52,547	56,830
Assistant Land Agent	1.00	1.00	1.00	27,664	30,003	37,585
* Internship (temp/seasonal)	0.00	0.50	0.50	-	9,360	9,360
Total	6.00	7.50	8.50	407,577	530,002	652,107
Community Programs						
Community Program Coordinator	1.00	1.00	0.00	58,488	58,421	-
Community Programs Assistant	0.50	0.75	0.00	16,374	24,726	-
Total	1.50	1.75	0.00	74,862	83,147	-
Legal Division						
City Attorney	1.00	1.00	1.00	108,374	113,792	127,854
First Asst. City Attorney	1.00	1.00	2.00	101,470	102,237	184,121
Senior Asst. City Attorney	1.00	1.00	0.00	78,386	79,738	-
Asst. City Attorney	2.00	2.00	2.00	104,743	110,673	117,676
Legal Assistant	1.00	1.00	2.00	35,382	36,688	70,911
Legal Assistant/Office Manager	1.00	1.00	1.00	45,925	46,282	48,639
Legal Secretary	0.75	1.00	1.00	15,517	21,529	25,571
Total	7.75	8.00	9.00	489,797	510,939	574,772
Economic Development Division						
Director of Economic Dev.	1.00	1.00	1.00	94,618	92,543	95,319
Asst. Economic Develop. Director	1.00	1.00	1.00	57,544	69,304	29,492
Economic Development Specialist	1.00	1.00	0.00	25,355	27,506	-
Total	3.00	3.00	2.00	177,517	189,353	124,811
Community Development Division						
CD Budget Analyst	1.00	0.00	0.00	47,881	-	-
CD Project Specialist	1.00	1.00	1.00	41,221	42,319	44,029
Comm. Dev. Administrator	1.00	1.00	1.00	65,099	66,861	70,685
Staff Assistant	1.00	0.50	0.50	29,519	29,742	14,089
Community Revitalization Coordinator	1.00	1.00	1.00	53,371	53,772	56,502
CD Housing Analyst	1.00	1.00	1.00	50,230	50,614	53,165
Housing Programs Coord.	1.00	1.00	1.00	53,371	53,772	56,502
CD Projects Coordinator	1.00	1.00	1.00	53,195	54,641	57,962
* Part-time Receptionist (temp/seasonal)	0.50	0.50	0.00	-	-	-
Total	8.50	7.00	6.50	393,887	351,719	352,934
Public Comm & Marketing Division						
City Communications Director	1.00	1.00	1.00	74,840	76,671	82,115
Public Comm. And Marketing Asst.	1.00	1.00	1.00	40,939	41,235	43,320
Media Specialist	1.00	1.00	1.00	48,572	50,205	48,583
Total	3.00	3.00	3.00	164,351	168,110	174,018
Emergency Management						
Emergency Management Coordinator	1.00	1.00	0.00	46,936	47,284	-
Deputy Emergency Management Coordinator	0.00	1.00	0.00	-	-	-
Staff Assistant	0.00	0.50	0.00	-	-	-
Total	1.00	2.50	0.00	46,936	47,284	-

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Human Resources Division						
Human Resources Director	1.00	1.00	1.00	91,718	89,707	96,986
Asst. Human Resources Dir.	1.00	1.00	1.00	58,202	69,304	72,812
Human Resources Analyst	1.00	1.00	1.00	44,783	46,126	49,098
Benefits Coord.	1.00	1.00	1.00	42,653	40,275	45,124
Employee Development Specialist	1.00	1.00	1.00	50,000	48,132	49,098
Staff Assistant	1.00	1.00	1.00	31,825	27,511	29,179
Risk Manager	0.00	0.00	1.00	-	-	68,620
Risk Claims Coordinator	0.00	0.00	1.00	-	-	41,089
Safety & Training Coordinator	0.00	0.00	1.00	-	-	45,302
Secretary	1.00	1.00	1.00	22,732	23,735	24,215
Total	7.00	7.00	10.00	341,913	344,790	521,523
General Government						
Full Time Total	41.25	43.75	43.50	2,239,677	2,395,200	2,576,433
*Temp/Seasonal Total	0.50	1.00	0.50	-	9,360	9,360
General Government Department Totals	41.75	44.75	44.00	2,239,677	2,404,560	2,585,793
General Fund Position Totals						
Full Time Total	528.25	549.25	565.75	22,227,163	22,989,061	24,458,576
Temp/Seasonal Total	51.00	52.50	54.00	828,932	929,183	941,769
GENERAL FUND TOTALS	579.25	601.75	619.75	23,231,331	23,918,245	25,400,345
ELECTRIC FUND TOTALS	62.50	62.50	61.50	2,595,330	2,598,585	2,461,904
Water Fund						
Water Production Activity Center						
Chief Water Production Operator	1.00	1.00	1.00	36,947	38,335	40,525
Pump Station Operator	4.00	4.00	4.00	127,093	129,001	133,715
Total	5.00	5.00	5.00	164,040	167,337	174,240
Water Distribution Activity Center						
Director of Water/Wastewater Utility	0.00	0.00	1.00	-	-	-
Asst Director of Water/Wastewater Utility	1.00	1.00	1.00	78,803	64,493	83,220
Maint. Foreman	2.00	2.00	2.00	82,009	86,536	90,936
W/WW Systems Operator	9.00	9.00	8.00	206,036	236,249	221,483
Field Operations Superintendent	1.00	1.00	1.00	58,158	58,186	61,132
Crew Leader	5.00	5.00	6.00	155,572	157,513	198,704
GIS Technician	1.00	1.00	1.00	39,446	38,669	40,630
Environmental Technician	1.00	1.00	1.00	31,289	30,869	32,641
Line Locator	0.00	1.00	1.00	-	26,125	35,249
* Part-time Environmental Technician (temp/seasonal)	0.50	0.50	0.50	10,200	5,128	5,142
Scheduler/Planner	1.00	1.00	1.00	29,211	28,574	30,013
Water Resource Coordinator	1.00	1.00	1.00	48,516	48,774	51,246
* Part-time GIS Technician (temp/seasonal)	0.50	0.50	0.50	10,227	5,128	5,142
Total	23.00	24.00	25.00	808,657	786,244	772,318
Water Fund Position Totals						
Full Time Total	27.00	28.00	29.00	952,270	943,324	936,274
Temp/Seasonal Total	1.00	1.00	1.00	20,427	10,257	10,284
WATER FUND TOTALS	28.00	29.00	30.00	972,697	953,581	946,558

PERSONNEL LIST

	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Wastewater Fund						
Wastewater Treatment Activity Center						
Plant Operations Superintendent	1.00	1.00	1.00	53,941	53,114	56,231
Chief WWTP Operator	1.00	1.00	1.00	46,720	38,335	40,525
System Analyst	1.00	1.00	1.00	48,482	48,493	53,436
SCADA Technician	1.00	1.00	1.00	34,219	35,249	37,042
Crew Leader	0.00	1.00	1.00	-	30,013	30,597
W/W Plant Operator	12.00	12.00	13.00	398,977	384,929	415,821
Electrical Technician	1.00	1.00	1.00	38,723	39,670	40,463
Elec. Technician I	1.00	1.00	1.00	34,864	36,625	37,355
Staff Assistant	1.00	1.00	0.00	32,308	34,268	-
Utilities Analyst		0.00	1.00	-	-	43,633
Sr. Lab Technician	1.00	1.00	1.00	34,864	34,873	35,561
Lab Technician	2.00	2.00	2.00	51,017	51,017	56,398
Total	22.00	23.00	24.00	774,115	786,587	847,062
Wastewater Collection Activity Center						
Environ. Compliance/Training Coord.	1.00	1.00	1.00	55,620	59,874	59,693
Environmental Technician	2.00	2.00	2.00	66,918	66,117	69,662
GIS Technician	1.00	1.00	1.00	36,713	34,790	38,273
Maintenance Foreman	1.00	1.00	1.00	34,821	35,582	40,525
Crew Leader	5.00	5.00	5.00	159,820	158,222	166,522
W/WW Systems Operator	12.00	12.00	12.00	319,046	294,649	309,108
Total	22.00	22.00	22.00	672,938	649,234	683,783
Wastewater Fund Position Totals						
Full Time Total	44.00	45.00	46.00	1,447,053	1,435,821	1,530,845
Temp/Seasonal Total	0.00	0.00	0.00	-	-	-
WASTEWATER FUND TOTALS	44.00	45.00	46.00	1,447,053	1,435,821	1,530,845
Utilities Full-time Position Total	131.00	133.00	134.00	4,965,436	4,924,154	4,900,099
PUBLIC UTILITIES DEPT. TOTAL	134.50	136.50	137.50	5,015,080	4,987,987	4,939,307
Sanitation Fund						
Residential Collection Activity Center						
Sanitation Superintendent	1.00	1.00	1.00	61,606	48,180	52,101
Sanitation Foreman	1.00	1.00	1.00	41,500	42,319	44,467
Route Manager	17.00	17.00	17.00	495,572	459,566	506,020
Equipment Operator	2.00	2.00	2.00	50,330	54,625	53,520
Recycling Coordinator	1.00	1.00	1.00	43,224	44,301	43,550
Customer Service Representative	1.00	1.00	1.00	27,168	27,365	28,616
* Part-time Public Works Intern (temp/seasonal)	1.00	1.00	1.00	14,395	13,684	13,721
* Part-time Route Manager (temp/seasonal)	1.50	1.50	1.50	19,721	20,526	20,581
Total	25.50	25.50	25.50	753,517	710,564	762,576
Commercial Collection Activity Center						
Container Coordinator	2.00	2.00	2.00	59,107	28,783	60,674
Sanitation Foreman	1.00	1.00	1.00	41,500	37,647	40,150
Route Manager	8.00	8.00	8.00	217,492	220,204	231,579
Total	11.00	11.00	11.00	318,100	286,634	332,403
Sanitation Fund Position Totals						
Full Time Total	34.00	34.00	34.00	1,037,501	962,990	1,060,677
Temp/Seasonal Total	2.50	2.50	2.50	34,116	34,209	34,302
SANITATION FUND TOTALS	36.50	36.50	36.50	1,071,617	997,199	1,094,979

PERSONNEL LIST

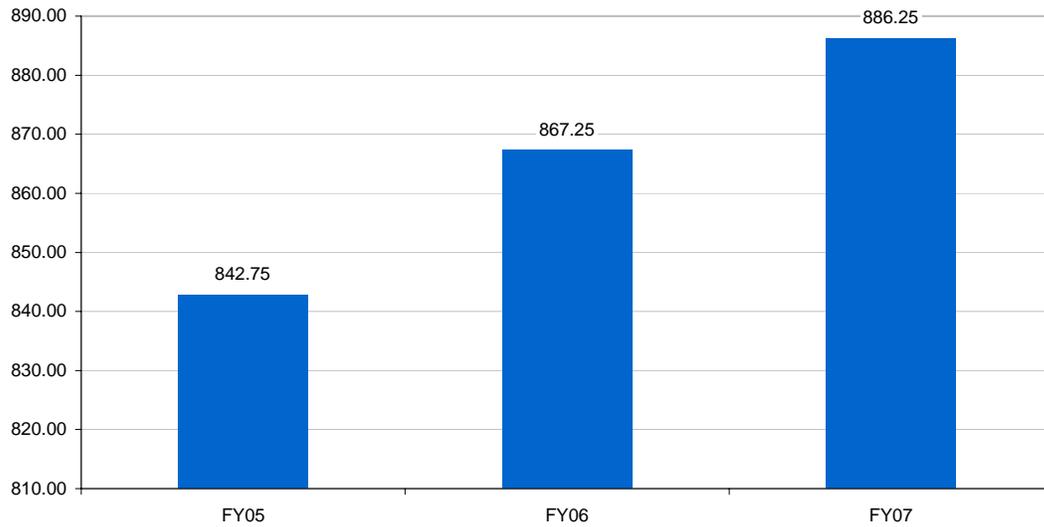
	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Parking Enterprise Fund						
Parking Lot Activity Center						
Parking Enforcement Officer	4.00	4.00	4.00	75,252	87,428	90,228
Parking Supervisor	1.00	1.00	1.00	49,966	40,275	42,715
* Parking Attendants/PT (temp/seasonal)	4.00	4.00	4.00	67,752	66,991	64,176
Total	9.00	9.00	9.00	192,970	194,694	197,119
Parking Fund Position Totals						
Full Time Total	5.00	5.00	5.00	125,218	127,703	132,943
Temp/Seasonal Total	4.00	4.00	4.00	67,752	66,991	64,176
PARKING ENTERPRISE FUND TOTALS	9.00	9.00	9.00	192,970	194,694	197,119
Brazos Valley Solid Waste Management Agency Fund						
Operations Activity Center						
Sanitary Landfill Manager	1.00	1.00	1.00	56,379	58,455	62,029
Landfill Operations Supervisor	1.00	1.00	1.00	44,256	44,572	46,824
Landfill Crew Leader	2.00	2.00	2.00	62,875	68,662	66,076
Equipment Operator	10.00	10.00	10.00	270,343	277,287	282,720
Environmental Compliance Officer	1.00	1.00	1.00	41,159	42,692	41,089
Spotter	1.00	1.00	1.00	22,509	25,341	23,297
Secretary/Scale Operator	2.00	3.00	3.00	47,814	70,893	72,124
Mechanic	2.00	2.00	2.00	63,558	64,832	66,889
Customer Service Representative	1.00	0.00	0.00	20,904	-	-
Landfill Groundswoker	1.00	1.00	1.00	18,491	22,421	22,067
* Temp. Landfill Groundswoker (temp/seasonal)	0.50	0.50	0.50	14,560	14,599	14,639
* Part-time Equip. Operator III (temp/seasonal)	0.50	0.50	0.50	14,560	14,599	14,639
* Field Service Person (temp/seasonal)	0.50	0.50	0.50	14,560	14,599	14,639
Waste Screener	1.00	1.00	1.00	26,571	26,968	26,071
Total	24.50	24.50	24.50	718,540	745,921	753,103
Administration Activity Center						
Asst Dir Public Works/BVSWMA	1.00	1.00	1.00	79,375	73,334	77,046
Staff Assistant	1.00	0.00	0.00	33,275	-	-
BVSWMA Program Coordinator	0.00	1.00	1.00	-	41,089	43,174
* BVSWMA Intern (temp/seasonal)	1.00	1.00	1.00	14,334	14,373	14,413
Total	3.00	3.00	3.00	126,984	128,796	134,633
BVSWMA Fund Full-time Position Totals						
Full Time Total	25.00	25.00	25.00	787,510	816,547	829,406
Temp/Seasonal Total	2.50	2.50	2.50	58,014	58,170	58,330
BVSWMA FUND TOTALS	27.50	27.50	27.50	845,524	874,717	887,736
Utility Customer Service Fund						
Utility Customer Service Activity Center						
Utilities Office Manager	1.00	1.00	1.00	66,021	66,511	69,871
Customer Service Supervisor	1.00	1.00	1.00	53,853	54,266	57,003
Utilities Analyst	1.00	1.00	1.00	51,876	52,268	54,959
Senior Customer Serv. Rep.	3.00	3.00	3.00	104,791	146,950	108,832
Customer Service Rep.	13.00	12.00	12.00	346,645	342,089	331,133
Part-time Cust. Serv. Rep. (PT Regular)	1.00	1.00	1.00	26,902	13,515	26,458
Total	20.00	19.00	19.00	650,088	675,599	648,256
Meter Services Activity Center						
Meter Services Supervisor	1.00	1.00	1.00	43,207	44,050	46,511
Meter Tech Crew Leader	1.00	1.00	1.00	27,516	26,197	33,955
Meter Services Technician	2.00	2.00	2.00	66,844	66,743	61,404
Meter Services Crew Leader	0.00	2.00	2.00	132,249	133,601	53,436
Meter Services Field Rep.	6.00	4.00	4.00	-	133,601	80,842
Meter Services Field Rep- (PT Regular)	0.00	0.50	0.50	-	9,766	10,220
Total	10.00	10.50	10.50	269,816	413,957	286,368

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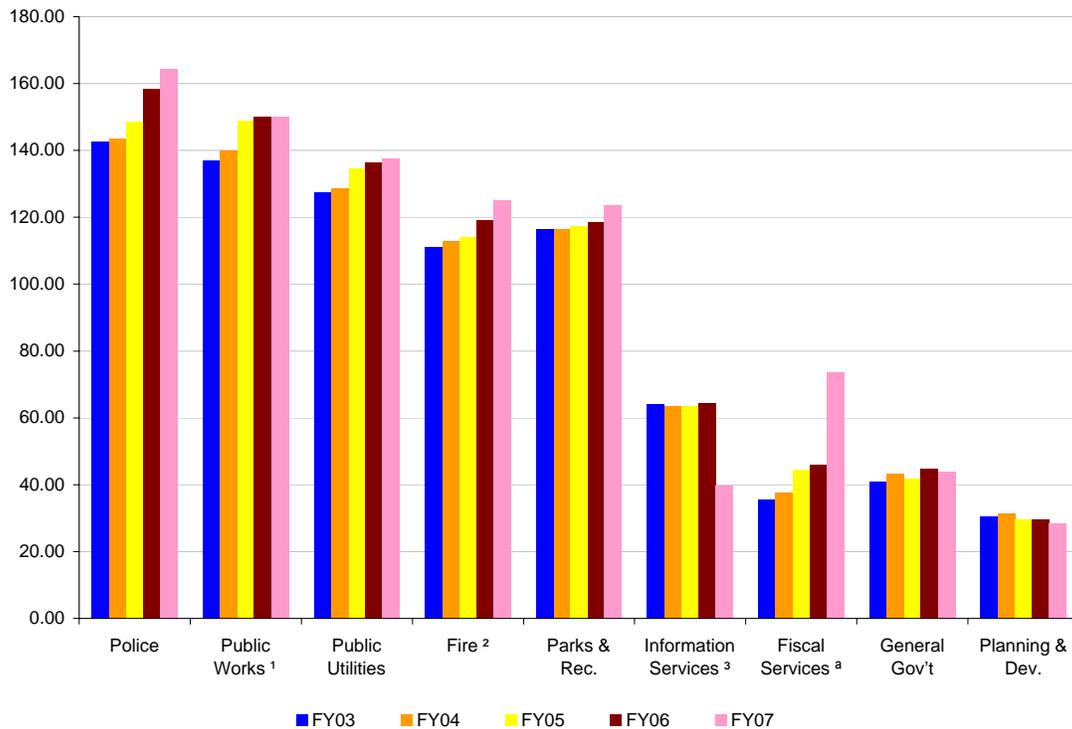
	Actual Budget FY05	Amended Budget FY06	Approved Budget FY07	Actual Budget FY05	Approved Budget FY06	Approved Budget FY07
Utility Customer Service Position Totals						
Full Time Total	30.00	29.50	29.50	893,002	1,066,275	897,946
Temp/Seasonal Total	0.00	0.00	0.00	26,902	23,281	36,678
UTILITY CUSTOMER SERVICE FUND TOTALS	30.00	29.50	29.50	919,904	1,089,556	934,624
Fleet Maintenance Fund						
Fleet Services Parts Activity Center						
Assistant Buyer	1.00	1.00	1.00	37,887	37,814	39,337
Warehouse Assistant	1.00	1.00	1.00	25,541	26,259	27,886
Total	2.00	2.00	2.00	63,428	64,073	67,223
Fleet Services Admin. Activity Center						
Fleet Services Superintendent	1.00	1.00	1.00	56,379	58,455	62,029
Customer Service Rep.	1.00	1.00	1.00	27,212	27,406	28,783
Shop Foreman	1.00	1.00	1.00	47,638	47,992	48,952
Mechanic	10.00	10.00	10.00	297,561	304,619	328,752
Total	13.00	13.00	13.00	428,790	438,472	468,516
Fleet Fund Full-time Position Totals						
Full Time Total	15.00	15.00	15.00	492,218	502,545	535,739
Temp/Seasonal Total	0.00	0.00	0.00	-	-	-
FLEET FUND TOTALS	15.00	15.00	15.00	492,218	502,545	535,739
Print Mail Fund						
Print Mail Activity Center						
Printing Supervisor	1.00	1.00	1.00	44,475	44,593	46,407
Printing Assistant	1.00	1.00	1.00	35,976	36,250	37,710
Printing/Graphics Tech.	1.00	1.00	1.00	34,042	34,310	35,707
Part-time Mail Clerk	0.50	1.00	1.00	10,700	20,336	21,410
* Print/Mail Aide (temp/seasonal)	1.50	1.50	1.50	19,730	19,785	19,839
Total	5.00	5.50	5.50	144,923	155,274	161,073
Print Mail Fund Full-time Position Totals						
Full Time Total	3.50	4.00	4.00	125,193	135,489	141,234
Temp/Seasonal Total	1.50	1.50	1.50	19,730	19,785	19,839
PRINT MAIL FUND TOTALS	5.00	5.50	5.50	144,923	155,274	161,073
Communications Fund						
Communication Services Division						
Wireless Coordinator	0.00	0.00	0.00	-	-	-
Communication Services Coord.	1.00	1.00	1.00	56,796	56,961	59,839
Sr. Communications Technician	0.00	0.00	1.00	-	-	45,573
Communications Technician	5.00	5.00	4.00	196,013	198,706	153,175
Total	6.00	6.00	6.00	252,809	255,667	258,587
Communications Full-time Position Totals						
Full Time Total	6.00	6.00	6.00	252,809	255,667	258,587
Temp/Seasonal Total	0.00	0.00	0.00	-	-	-
COMMUNICATIONS FUND TOTALS	6.00	6.00	6.00	252,809	255,667	258,587
All Funds Full-time Total	777.75	800.75	818.25	30,906,049	31,780,430	33,215,207
ALL FUNDS TOTAL	842.75	867.25	886.25	32,166,376	32,975,884	34,409,509

* Temporary/Seasonal Position

Personnel Totals



Personnel Totals by Department



- 1. Public Works: Public Works - General Gov't Division, Sanitation, BVSWMA, and Fleet Maintenance Divisions
- 2. Fire: Fire - General Gov't Division and Parking Enterprise Division
- 3. Information Services: Info Services - General Gov't Division, Print Mail, and Communications Divisions
- a. Fiscal Services: Fiscal Services General Government Division and Utility Customer Service

The above graphs are based on Full-Time Equivalents (FTEs) which includes both temporary/seasonal and full-time regular positions.

Revenue For Major Funds with FY06 and FY07 Estimates

Description	FY03 Actual	FY04 Actual	FY05 Actual	FY06 Year-End Estimate	FY07 Approved Budget
General Fund Revenues					
Current taxes	5,105,221	5,694,968	6,364,483	6,875,000	7,543,000
Delinquent taxes	133,449	49,881	60,185	37,000	61,000
Penalty and interest	38,972	34,328	41,224	28,000	38,000
Ad valorem taxes	5,277,642	5,779,177	6,465,892	6,940,000	7,642,000
Local sales tax	13,782,065	14,956,054	15,440,349	16,675,000	17,509,000
Local sales tax	13,782,065	14,956,054	15,440,349	16,675,000	17,509,000
Mixed drink tax	246,850	281,298	259,686	323,000	326,000
Natrl gas franchise taxes	215,781	447,576	189,062	425,000	428,000
Telecable franchise taxes	428,564	526,332	610,101	658,000	651,000
Telephone franchise taxes	1,011,984	961,319	910,310	971,000	862,000
Oil & gas franchise taxes	26,585	30,792	150	53,000	27,000
Use of streets	6,034	8,569	8,867	10,000	10,000
Mixed Drink & Franchise	1,935,798	2,255,886	1,978,176	2,440,000	2,304,000
Mixed drink	25,613	26,900	29,523	26,000	27,000
Bldg contractors license	16,325	17,094	17,707	17,000	18,000
Electrical licenses	5,933	6,400	5,270	5,000	5,000
Itinerant vendor licenses	985	1,129	451	-	-
Irrigation licenses	344	162	2,788	1,000	1,000
Mechanical licenses	2,407	3,942	3,614	3,500	4,000
Plumbing licenses	2,322	3,354	2,754	2,500	3,000
Ambulance licenses	950	950	1,450	1,000	1,000
Wrecker licenses	4,345	3,680	4,865	5,000	5,000
Builders permits	639,062	725,462	623,504	620,000	639,000
Electrical permits	70,528	71,332	72,023	70,000	72,000
Plumbing permits	103,277	100,140	102,557	100,000	103,000
Mechanical permits	52,487	64,599	63,824	60,000	62,000
Street cut permits	-	1,975	-	-	-
Irrigation permits	13,600	11,334	9,780	11,000	11,000
Child safety programs	74,755	73,913	84,873	86,000	89,000
Bicycle permits	(3)	-	-	-	-
Livestock	30	400	30	-	-
Licenses and permits	1,012,960	1,112,766	1,025,013	1,008,000	1,040,000
General government grants	-	47,074	212,449	356,645	-
Parks grants	10,000	-	-	-	-
Police grants	143,068	84,051	65,320	107,719	-
Fire grants	83,264	85,192	103,576	-	-
Parks grants	49,075	2,280	-	-	-
Police grants	5,336	4,098	3,515	-	-
Fire department	-	56,457	174,453	179,687	216,152
Police grants	-	-	-	2,000	-
Reimbursed costs	195,766	40,041	14,812	270,678	-
Intergovernmental revenue	486,509	319,193	574,125	916,729	216,152
Concessions	27,462	14,678	28,908	24,000	301,242
Adamson pool revenues	162,459	143,587	138,400	147,000	151,000
Cs jr high natatorium	3,238	3,544	3,509	5,000	5,000
Southwood pool revenues	84,633	92,438	86,639	88,000	91,000
Thomas pool revenues	20,262	23,353	23,775	23,000	24,000
Swimming	86,109	86,429	96,658	102,000	105,000
Tennis program	24,201	20,763	23,255	24,000	25,000
Misc sports instruction	7,480	4,045	6,905	8,000	8,000
Sports programs	248,663	266,588	284,205	285,000	294,000
Wpc ticket sales (nt)	-	3,000	1,947	1,385	1,000
Reimbursed expenses	-	3,670	4,158	13,000	13,000
Senior services programs	-	450	225	143	-
Teen center admissions	1,959	862	439	105	-
Teen center memberships	539	727	710	840	1,000
Miscellaneous	3,703	2,498	946	1,000	1,000
Lincoln center passes	6,600	5,396	11,348	16,000	16,000
Other parks revenue (nt)	14,152	10,193	11,623	10,000	10,000
Misc parks revenue	1,079	38	6	2,000	2,000
Parks and recreation	692,539	682,259	723,656	750,473	1,048,242

Revenue For Major Funds with FY06 and FY07 Estimates

Description	FY03 Actual	FY04 Actual	FY05 Actual	FY06 Year-End Estimate	FY07 Approved Budget
Fingerprinting	2,992	2,448	3,950	9,000	9,000
Police reports	9,582	12,561	13,571	13,000	13,000
Records checks	1,010	953	568	-	-
Arrest fees	123,548	118,714	120,562	104,000	107,000
Warrant service fees	125,610	129,026	(279)	-	-
Escort services	29,116	18,950	16,600	20,000	21,000
False alarms	18,050	15,000	10,825	10,000	10,000
Restitution	(4,794)	(7,050)	1,653	-	-
Other	196,932	242,622	237,375	255,000	260,000
Police department	502,046	533,224	404,825	411,000	420,000
Ems transport (ambulance)	556,710	548,643	619,355	568,000	585,000
Other ems standbys	-	-	-	1,000	1,000
Ems reports	398	313	362	1,000	1,000
Hazard materials response	8,449	1,591	3,930	-	-
Fire inspection fees	-	35	-	-	-
Auto hood test	570	390	300	480	-
Auto fire alarm	360	1,270	1,160	1,000	1,000
Day care centers	480	390	390	1,000	1,000
Foster homes	120	180	240	270	-
Health care facilities	150	150	200	150	-
Nursing homes	150	150	20	70	-
Fire sprinkler/standpipe	2,100	2,880	3,713	3,000	3,000
Natural gas system	-	-	30	-	-
Fuel line leak	50	100	-	-	-
Fuel tank leak	50	100	-	-	-
Administration fee	6,960	6,125	1,800	1,000	1,000
Mowing charges	5,820	6,799	2,625	4,000	4,000
Other	25,271	6,655	4,650	-	-
Fire department	607,638	575,771	638,775	580,970	597,000
General admin fees	85,514	65,780	62,553	47,000	48,000
Court dismissal fees	11,540	17,100	11,980	6,000	6,000
Time pmt fee/unreserved	17,179	23,059	29,041	37,000	38,000
City omni	-	432	45,147	64,000	66,000
Warrant service fees	-	-	115,453	153,000	158,000
General admin fees	1,670	1,880	1,650	2,000	2,000
Judicial/courts	115,903	108,251	265,824	309,000	318,000
Lot mowing	(135)	-	-	-	-
Miscellaneous charges	22,507	15,405	14,928	17,000	18,000
Filing fees	120,973	137,655	109,909	53,000	55,000
Zoning letters	-	-	1,756	-	-
Misc planning charges	2,584	2,655	1,701	4,000	4,000
O & g pipeline admin fees	51,340	47,133	-	102,000	51,000
Maps/plans/ordinances	1,168	1,521	1,093	1,000	1,000
Misc engineering charges	4	-	3,668	-	-
Miscellaneous	40	-	-	-	-
Development services	198,481	204,369	133,055	177,000	129,000
Certificate searches	13,734	12,654	16,287	22,000	23,000
Preservation fee	-	-	-	-	-
Xerox/repro charges	259	1,306	710	1,000	1,000
General government	13,993	13,960	16,997	23,000	24,000
Charges for services	1,438,061	1,435,575	1,459,476	1,500,970	1,488,000
Child safety	3,022	44,496	52,523	52,000	54,000
City parking fines	748	130	929	-	-
Civil parking fines	29,055	54,560	34,450	4,000	4,000
City pedestrian fines	-	-	15	-	-
Traffic fines	63,986	55,552	54,357	42,000	44,000
Other mun court fines	2,559,717	2,801,457	3,375,789	3,176,000	3,303,000
Misc fines and penalties	1,467	641	850	-	-
Forfeited deposits	20	-	-	-	-
Fines and forfeits	2,658,015	2,956,836	3,518,913	3,274,000	3,405,000
Bank account interest	274	196	1,277	1,000	1,000
Interest on investments	266,508	241,505	332,864	424,000	441,000
Realized gain/loss	5,679	21,429	(7,039)	-	-
Investment income	272,461	263,130	327,102	425,000	442,000

Revenue For Major Funds with FY06 and FY07 Estimates

Description	FY03 Actual	FY04 Actual	FY05 Actual	FY06 Year-End Estimate	FY07 Approved Budget
Capital imprvmnts assmnts	-	-	225	131,823	-
Ballfield rentals	12,940	18,023	19,370	18,000	25,000
Lincoln rentals	9,389	4,795	13,525	8,000	15,000
Park pavilion rentals	20,055	20,463	21,371	20,000	23,000
Teen center rentals	-	255	1,790	1,000	1,000
Mineral royalty interests	1,886	3,020	3,967	4,000	4,000
Conference center rentals	-	35,787	35,054	-	-
Conf ctr rent (taxable)	-	9,586	10,098	9,000	9,000
Conf Ctr rent (nontaxable)	-	92,501	81,361	99,000	102,000
Wpc ampitheatre	-	2,000	3,980	2,000	2,000
Equip rental (nontaxable)	-	18	18	-	-
Misc rents and royalties	68,723	64,594	53,298	56,000	58,000
Police	9,688	875	8,562	2,000	2,000
Parks and recreation	6,425	3,744	7,020	2,000	2,000
Library	-	-	16,500	-	-
Miscellaneous	4,874	5,000	5,000	5,000	5,000
Damage reimbursement	7,258	3,874	530	1,000	1,000
Animal control services	-	-	-	77,000	35,000
Fire	-	-	-	39,449	-
Other reimbursed expenses	-	4,556	57,392	-	-
Other misc revenue	280	571	5	-	-
Cash over/short	(548)	630	791	-	-
Collection service fees	5,498	6,403	5,562	1,000	1,000
Municipal court	99,655	102,699	146,053	104,000	108,000
Sale of abandoned proprty	4,024	1,977	-	-	-
Sale of scrap	-	392	1,085	2,000	2,000
Other	76,854	75,501	40,618	68,000	50,000
Other misc rev/taxable	-	176	38	-	-
Other misc rev/nontaxable	-	9,633	13,365	13,000	13,000
Thoroughfare rehab fund	1,726	-	-	-	-
Community development	-	27,865	23,764	3,000	-
Sale of gen fixed assets	19,563	4,386	12,182	17,500	1,000
Miscellaneous	348,290	499,324	582,522	683,772	459,000
Electric	4,470,000	4,470,000	4,895,000	5,417,000	6,556,620
Water	893,200	899,240	893,380	925,000	1,039,600
Sewer	817,000	939,300	922,800	982,000	1,021,900
Solid waste collection	310,000	331,855	349,700	369,000	409,000
Return on investment	6,490,200	6,640,395	7,060,880	7,693,000	9,027,120
General Fund Total	\$ 34,394,540	\$ 36,900,595	\$ 39,156,104	\$ 42,306,944	\$ 44,580,514
Hotel Tax Fund Revenues					
Hotel/motel tax revenue	2,120,015	2,191,428	2,306,928	2,675,000	2,769,000
Penalty and interest	2,889	9,442	27	-	-
Wpc concession/nontaxable	8,965	-	-	-	-
Wpc ticket sales (nt)	3,000	-	-	-	-
Reimbursed expenses	6,385	-	-	-	-
Misc parks revenue	50	-	-	-	-
Forfeited deposits	600	-	-	-	-
Interest on investments	53,415	48,467	89,270	130,000	132,000
Realized gain/loss	1,109	3,952	(1,626)	-	-
Conference center rentals	1,792	522	-	-	-
Conference ctr rentals taxable	10,100	-	-	-	-
Conference ctr rentals nontaxable	105,745	-	-	-	-
Wpc ampitheatre	2,400	(3,459)	-	-	-
Equipment rental nontaxable	(4)	-	-	-	-
Cash over/short	2	5	-	-	-
Hist pres proj revenue	351	83	171	-	-
Other	(72)	-	44,600	-	-
Other misc rev/taxable	(55)	-	-	-	-
Other misc rev/nontaxable	(10)	-	-	-	-
Hotel Tax Fund Total	2,316,677	2,250,440	2,439,370	2,805,000	2,901,000

Revenue For Major Funds with FY06 and FY07 Estimates

Description	FY03 Actual	FY04 Actual	FY05 Actual	FY06 Year-End Estimate	FY07 Approved Budget
Debt Service Fund Revenues					
Current taxes	7,490,157	8,095,597	8,607,122	9,147,698	9,922,000
Delinquent taxes	103,019	75,662	63,212	51,735	72,000
Penalty and interest	52,424	45,923	51,981	36,776	59,000
Interest on investments	84,022	55,581	98,614	177,266	100,000
Realized gain/loss	1,273	4,326	(3,153)	-	-
Accrued bond interest	7,605	60,625	40,895	-	-
Wolf pen creek tif fund *	492,500	479,100	436,525	1,108,453	1,078,775
Electric fund *	-	-	255,761	375,026	376,014
Wastewater fund *	-	-	216,747	317,819	318,656
Ngate parking garage fund *	-	511,008	200,000	-	-
Equipment replacement *	466,000	403,752	414,538	587,123	551,625
Sale of gen fixed assets	67,311	-	-	-	-
Debt Service Fund Total	8,764,311	9,731,574	10,382,242	11,801,896	12,478,070

* Transfers in from other City funds

Electric Fund Revenues

Electric Fund Total	47,042,481	47,519,729	51,364,314	61,330,000	71,257,920
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Water Fund Revenues

Residential	6,335,354	6,081,231	7,113,784	8,196,000	8,216,000
Commercial	1,697,644	1,653,951	1,896,482	2,177,000	2,190,000
Outside city limits	29,753	-	-	-	-
Connect fees	51,220	66,125	69,740	73,000	75,000
Water taps	491,325	384,994	371,786	395,000	407,000
Misc operating revenues	25,277	1,300	2,643	3,000	3,000
Interest on investments	253,102	128,292	202,613	243,000	250,000
Realized gain/(loss)	5,364	9,061	(3,664)	-	-
Damage reimbursement	4,863	9,536	-	-	-
Subrogation recovered	-	-	3,325	3,000	3,000
Other reimbursed expenses	192	128,701	-	-	-
Developers	-	-	31,065	34,000	34,000
Gain on sale of property	238,603	21	(6,310)	(6,000)	(6,000)
Misc nonoperating revenue	11,186	5,917	9,549	8,000	9,000
Other revenue	68,420	107	-	-	-
Water Fund Total	9,212,303	8,469,236	9,691,013	11,126,000	11,181,000

Wastewater Fund Revenues

Residential	7,147,730	7,163,615	7,623,968	8,073,000	8,505,000
Commercial	1,378,079	1,597,879	1,788,766	1,860,000	1,972,000
Sewer taps	280,415	256,450	220,995	234,000	241,000
Misc operating revenues	825	-	50	-	-
Interest on investments	81,654	94,979	126,405	155,000	160,000
Realized gain/(loss)	1,828	7,321	(2,380)	-	-
Subrogation recovered	-	-	7,940	-	-
Other reimbursed expenses	255,567	-	-	-	-
Developers	-	-	13,184	-	-
Sale of scrap	-	430	-	1,000	1,000
Gain on sale of property	3,460	250	-	-	-
Misc nonoperating revenue	6,375	2,792	6,715	26,000	28,000
Other revenue	913	-	-	-	-
Wastewater Fund Total	9,156,846	9,123,716	9,785,643	10,349,000	10,907,000

Revenue For Major Funds with FY06 and FY07 Estimates

Description	FY03 Actual	FY04 Actual	FY05 Actual	FY06 Year-End Estimate	FY07 Approved Budget
Sanitation Fund Revenues					
Residential/taxable	2,870,983	2,946,458	3,219,153	3,632,000	4,018,000
Residential sales/nontax	14,259	14,143	14,827	16,000	39,560
Commercial/taxable	1,506,529	1,542,730	1,586,207	1,692,099	1,871,860
Commercial/nontaxable	236,747	241,639	236,618	259,881	299,640
State surcharge/taxable	2,503	3,007	2,286	1,420	1,460
State surcharge/nontax	118	13	-	-	-
Dead animal pickup	960	1,276	768	736	900
Rolloff rental/taxable	13,917	15,485	15,671	14,523	14,000
Rolloff rental/nontaxable	1,552	2,724	1,693	1,514	1,500
Misc fees for servcs/tax	5,777	6,955	9,339	11,912	12,200
Misc fees for servcs/ntax	550	522	1,023	757	700
Dumpster sales	151	-	76	106	200
Other operating: recycling	9,871	54,303	51,023	49,838	40,000
Misc operating revenues	-	4,951	3,800	7,414	7,500
Interest on investments	25,625	20,413	15,096	19,000	16,000
Realized gain/(loss)	578	1,380	(345)	-	-
Other reimbursed expenses	-	37	675	3,540	1,000
Collection service fees	1,276	1,525	1,634	1,603	1,000
Sale of scrap	-	1,905	-	-	-
Misc nonoperating revenue	-	1,023	-	-	-
Other revenue	2	(650)	-	457	-
General fund	-	5,000	-	-	-
Other Misc Revenue	3	-	-	-	-
Sanitation Fund Total	4,691,401	4,864,839	5,159,544	5,712,800	6,325,520
Drainage Fund Revenues					
Other reimbursed expenses	-	3,000	-	-	-
Residential	824,077	846,387	883,604	916,900	944,450
Commercial	210,946	215,792	226,857	235,000	242,050
Interest on investments	159,238	127,543	135,261	160,000	90,000
Realized gain/loss	-	-	-	(4,000)	(4,000)
Other	6,625	1,523	282	-	-
Transfers In	-	-	-	-	-
Drainage Fund Total	1,200,886	1,194,245	1,246,004	1,307,900	1,272,500
BVSWMA Fund Revenues					
Landfill charges	5,232,820	4,770,115	5,186,729	5,369,000	5,947,000
Misc operating revenues	45	405	570	-	-
Investment Income	1	-	-	-	-
Interest on investments	291,972	245,512	278,539	260,000	178,000
Realized gain/(loss)	6,219	21,839	(6,088)	-	-
Haz household waste coll	29,879	-	24,904	-	-
Cash over/short	2,039	(10)	1,023	-	-
Collection service fees	49	475	250	-	-
Mineral royalty interest	4,118	4,345	5,075	-	-
Gain on sale of property	3,900	-	15,493	-	-
Misc nonoperating revenue	987	9,806	9,931	-	-
Other Misc Revenue	5	-	-	-	-
BVSWMA Fund Total	5,572,034	5,052,487	5,516,426	5,629,000	6,125,000
Major Funds Revenue Total	\$ 122,351,479	\$ 125,106,861	\$ 134,740,660	\$ 213,698,540	\$ 238,286,444

ARTICLE V THE BUDGET

Fiscal Year;

Section 45. The fiscal year of the City of College Station shall be determined by ordinance of the Council. Such fiscal year shall also constitute the budget and accounting year.

Preparation and Submission of Budget;

Section 46. The City Manager, between thirty (30) and ninety (90) days prior to the beginning of each fiscal year, shall submit to the City Council a proposed budget which shall provide a complete financial plan for the fiscal year.

Anticipated Revenues Compared With Other Years in Budget;

Section 47. Repealed.

Proposed Expenditures Compared With Other Years;

Section 48. The City Manager shall, in the preparation of the budget, place in parallel columns opposite the various items of expenditures the actual amount of such items of expenditures for the last completed fiscal year, the estimated for the current fiscal year, and the proposed amount for the ensuing fiscal year.

Budget a Public Record;

Section 49. The budget and all supporting schedules shall be filed with the City Secretary when submitted to the city council and shall be a public record for inspection by anyone. The City Manager shall cause copies to be made for distribution to all interested persons.

Notice of Public Hearing on Budget;

Section 50. At the meeting at which the budget is submitted, the city council shall fix the time and place of a public hearing on the budget and shall cause to be published a notice of the hearing setting forth the time and place thereof at least five (5) days before the date of the hearing.

Public Hearing on Budget;

Section 51. At the time and place set for a public hearing on the budget, or at any time and place to which such public hearing shall from time to time be adjourned, the city council shall hold a public hearing on the budget submitted, and all interested persons shall be given an opportunity to be heard for or against any item or the amount of any item therein contained.

Proceedings on Budget after Public Hearing Amending or Supplementing Budget;

Section 52. After the conclusion of such public

hearing, the City Council may insert new items or may increase or decrease the items of the budget, except items in proposed expenditures fixed by law. Before inserting any additional item or increasing any item of appropriation which will increase the total budget by three (3%) percent or more, it must cause to be published a notice setting forth the nature of the proposed increases and fixing a place and time, not less than five (5) days after publication, at which the City Council will hold a public hearing thereon.

Proceedings on Adoption of Budget;

Section 53. After such further hearing, the City Council may insert the additional item or items, and make the increase or increases, to the amount in each case indicated by the published notice, or to a lesser amount; but where it shall increase the total proposed expenditures, it shall also provide for an increase in the total anticipated revenue to at least equal such total proposed expenditures.

Vote Required for Adoption;

Section 54. The budget shall be adopted by the favorable vote of a majority of the members of the entire City Council.

Date of Final Adoption; Failure to Adopt;

Section 55. The budget shall be finally adopted not later than the twenty-seventh day of the last month of the fiscal year. Should the city council take no final action on or prior to such day, the budget as submitted by the City Manager shall be deemed to have been finally adopted.

Effective Date of Budget; Certification; Copies Made Available;

Section 56. Upon final adoption, the budget shall be filed with the City Secretary. The final budget shall be printed, or otherwise reproduced, and a reasonable number of copies shall be made available for the use of all offices, departments and agencies, and for the use of interested persons and civic organizations.

Budget Establishes Appropriations;

Section 57. From the effective date of the budget, the several amounts stated therein as proposed expenditures shall be and become appropriated to the several objects and purposes therein named.

Budget Establishes Amount to be raised by Property Tax;

Section 58. From the effective date of the budget, the amount stated therein as the amount to be

raised by property tax shall constitute a determination of the amount of the levy for the purposes of the city in the corresponding tax year.

Contingent Appropriation;

Section 59. Provision shall be made in the annual budget and in the appropriation ordinance for a contingent appropriation in an amount not more than three (3) percent of the total budget expenditure, to be used in case of unforeseen items of expenditures. Such contingent appropriation shall be under the control of the City Manager and distributed by him, after approval by the City Council. Expenditures from this appropriation shall be made only in case of established emergencies and a detailed account of such expenditures shall be recorded and reported. The proceeds of the contingent appropriation shall be disbursed only by transfer to other departmental appropriation, the spending of which shall be charged to the departments or activities for which the appropriations are made.

Estimated Expenditures Shall Not Exceed Estimated Resources;

Section 60. The total estimated expenditures of the general fund and debt fund shall not exceed the total estimated resources of each fund. The City Council may by ordinance amend the budget during a fiscal year if one of the following conditions exists:

1. If during the fiscal year the City Manager certifies that there are available for appropriation revenues in excess of those estimated in the budget, the City Council, by ordinance, may make supplemental appropriations for the year up to the amount of such excess. Before approval, the Council shall hold a public hearing on the proposed budget amendment. A notice of the time and place of a public hearing on the supplemental appropriation be published in the official newspaper of the City of College Station. The notice newspaper at least five (5) working days before the date of the hearing.

2. To meet a public emergency affecting life, health and property of the public peace, the City Council may make emergency appropriations. Such appropriations may be made by emergency ordinance. To the extent that there are no available unappropriated revenues or a sufficient fund balance to meet such appropriations, the Council may by such emergency ordinance authorize the issuance of emergency notes, which may be renewed from time to time, but the emergency notes and renewals of any such notes made during a fiscal year shall be

paid not later than the last day of the fiscal year next succeeding that in which the emergency appropriation was made.

3. If at any time during the fiscal year it appears probable to the City Manager that the revenues or fund balances available will be insufficient to meet the amounts appropriated, he shall report to the City Council without delay, indicating the estimated amount of the deficit, any remedial action taken by him and his recommendations as to any other steps to be taken. The Council shall then take such further action as it deems necessary to prevent or reduce any deficit and for that purpose it may by ordinance reduce one or more appropriations.

Emergency Appropriations;

Section 61. All appropriations shall lapse at the end of the fiscal year to the extent that they shall not have been expended or lawfully encumbered.

FISCAL AND BUDGETARY POLICY STATEMENTS

I. STATEMENT OF PURPOSE

The broader intent of the following Fiscal and Budgetary Policy Statements is to enable the City to achieve a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, and full disclosure.

The more specific purpose is to provide guidelines to the Director of Fiscal Services in planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies generally spans, among other issues, accounting, purchasing, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management, debt management, and planning concepts, in order to:

- A. Present fairly and with full disclosure the financial position and results of the financial operations of the City in conformity with generally accepted accounting principles (GAAP), and
- B. Determine and demonstrate compliance with finance related legal and contractual issues in accordance with provisions of the Texas Local Government Code and other pertinent legal documents and mandates.

The City Council will annually review and approve the Fiscal and Budgetary Policy Statements as part of the budget process.

II. OPERATING BUDGET

- A. **PREPARATION.** Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The "operating budget" is the City's annual financial operating plan. The budget includes all of the operating departments of the City, the debt service fund, all capital projects funds, and the internal service funds of the City. The budgets for the General Funds and Special Revenue Funds are prepared in the Office of Budget and Strategic Planning on a modified accrual basis. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the

exception of: unmatured interest on long term debt which is recognized when due, and certain compensated absences and claims and judgments such as accrued vacation leave which are recognized when the obligations are expected to be liquidated with expendable resources.

The budgets for the Enterprise and Internal Service Funds are similarly prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital.

The budget is prepared with the cooperation of all City Departments, and is submitted to the City Manager who makes any necessary changes and transmits the document to the City Council. The budget shall be presented to the City Council no later than six weeks prior to fiscal year end, and shall be enacted by the City Council on or before the twenty-seventh day of the last month of the preceding fiscal year.

1. **APPROVED BUDGET.** An approved budget shall be prepared by the Manager with the participation of all of the City's Department Directors within the provisions of the City Charter.
 - a. The budget shall include four basic segments for review and evaluation: (1) personnel costs, (2) base budget for operations and maintenance costs, (3) service level adjustments for increases or decreases to existing service levels, and (4) revenues.
 - b. The budget review process shall include Council participation in the development of each of the four segments of the approved budget and a public hearing to allow for citizen participation in the budget preparation.
 - c. The budget process shall span sufficient time to address policy and fiscal issues by the Council.
 - d. A copy of the approved budget shall be filed with the City Secretary when it is submitted to the City Council in accordance with the provisions of the City Charter.

2. ADOPTION. Upon the presentation of an approved budget document to the Council, the Council shall call and publicize a public hearing. The Council will subsequently adopt by ordinance such budget as it may have been amended as the City's Annual Budget, effective for the fiscal year beginning October 1.

3. Budget Award. The operating budget will be submitted annually to the Government Finance Officers Association (GFOA) for evaluation and consideration for the Award for Distinguished Budget Presentation.

B. BALANCED BUDGET. The operating budget will be balanced with current revenues, exclusive of beginning resources, greater than or equal to current expenditures/expenses. Excess balances shall be used as capital funds or other non-recurring expenditures.

C. PLANNING. The budget process will be coordinated so as to identify major policy issues for City Council. The budget process will be a part of an overall strategic planning process for the City.

D. REPORTING. Periodic financial reports will be prepared to enable the Department Directors to assess their budgetary and operational performance and to enable the Office of Budget and Strategic Planning to monitor and control the budget as authorized by the City Manager. Summary financial reports will be presented to the City Council quarterly within thirty (30) working days after the end of each quarter. Such reports will be in a format appropriate to enable the City Council to understand the big picture budget status.

E. CONTROL. Operating expense control is addressed in Section IV.C. of these Policies.

F. CONTINGENT APPROPRIATION. Pursuant to Section 59 of the Charter of the City of College Station, the City will establish an adequate contingent appropriation in each of the operating funds. The expenditure for this appropriation shall be made only in cases of emergency, and a detailed account shall be recorded and reported. The proceeds shall be disbursed only by transfer to departmental appropriation. The transfer of this budget appropriation shall be under the control of the City Manager and may be distributed by him in amounts not exceeding \$15,000 or such amount as shall be provided by Article 2368a V.T.C.S. as amended from time to time. Any transfer involving

more than such amounts must be expressly approved in advance by the City Council.

All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request of such an emergency nature that it must be made immediately?
2. Why was the item not budgeted in the normal budget process?
3. Why can't the transfer be made within the division or department?

III. REVENUE MANAGEMENT.

A. OPTIMUM CHARACTERISTICS. The City will strive for the following optimum characteristics in its revenue system:

1. **SIMPLICITY.** The City, where possible and without sacrificing accuracy, will strive to keep the revenue system simple in order to reduce compliance costs for the taxpayer or service recipient. A corresponding decrease in the City's cost of collection and a reduction in avoidance to pay will thus result. The City will avoid nuisance taxes or charges as revenue sources.
2. **CERTAINTY.** A knowledge and understanding of revenue sources increases the reliability of the revenue system. The City will understand its revenue sources and enact consistent collection policies to provide assurances that the revenue base will materialize according to budgets and plans.
3. **EQUITY.** The City shall make every effort to maintain equity in its revenue system; i.e., the City shall seek to minimize or eliminate all forms of subsidization between entities, funds, services, utilities, and customer classes.
4. **REVENUE ADEQUACY.** The City shall require that there be a balance in the revenue system; i.e., the revenue base will have the characteristic of fairness and neutrality as it applies to cost of service, willingness to pay, and ability to pay.
5. **ADMINISTRATION.** The benefits of a revenue source will exceed the cost of levying and collecting that revenue. The cost of collection will be reviewed annually for cost effectiveness as a part of the indirect cost and cost of service

analysis. Where appropriate, the City will use the administrative processes of State or Federal collection agencies in order to reduce administrative costs.

6. **DIVERSIFICATION AND STABILITY.** A diversified revenue system with a stable source of income shall be maintained. This approach will help avoid instabilities in particular revenue sources due to factors such as fluctuations in the economy and variations in the weather. Stability is achieved by a balance between elastic and inelastic revenue sources.

B. OTHER CONSIDERATIONS. The following considerations and issues will guide the City in its revenue policies concerning specific sources of funds:

1. **COST/BENEFIT OF INCENTIVES FOR ECONOMIC DEVELOPMENT.** The City will use due caution in the analysis of any tax or fee incentives that are used to encourage development. Ideally, a cost/benefit (fiscal impact) analysis will be performed as part of such evaluation.
2. **NON-RECURRING REVENUES.** One-time or non-recurring revenues will not be used to finance ongoing operations. Non-recurring revenues should be used only for one-time expenditures such as long-lived capital needs. They will not be used for budget balancing purposes.
3. **PROPERTY TAX REVENUES.** All real and business personal property located within the City shall be valued at 100% of the fair market value for any given year based on the current appraisal supplied to the City by the Brazos County Appraisal District. Reappraisal and reassessment shall be done at a minimum of once every three years.

A ninety-six and one half percent (96.5%) collection rate shall serve each year as a minimum goal for tax collections. The City Manager may, for budget and forecasting purposes, use up to the tax rate in effect for the current year's budget. This policy will require that the City Manager justify a tax rate that is different from the current tax rate. The justification will be based on City Council directions, needs arising from voter authorized

bonds, or other extraordinary conditions as may arise from time to time.

4. **INVESTMENT INCOME.** Earnings from investment (both interest and capital gains) of available monies, whether pooled or not, will be distributed to the funds in accordance with the equity balance of the fund from which monies were provided to be invested.
5. **USER-BASED FEES AND SERVICE CHARGES.** For services associated with a user fee or charge, the direct and indirect costs of that service will be offset by a fee where possible. There will be a review of fees and charges no less than once every three years to ensure that fees provide adequate coverage of costs of services. User charges may be classified as "full cost recovery," "partial cost recovery," and "minimal cost recovery," based upon City Council policy.
 - a. Full fee support (80-100%) will be obtained from enterprise operations such as utilities, sanitation service, landfill, cemetery and licenses and permits.
 - b. Partial fee support (50-80%) will be generated by charges for emergency medical services, miscellaneous licenses and fines, and all adults' sports programs.
 - c. Minimum fee support (0-50%) will be obtained from other parks, recreational, cultural, and youth programs and activities.
6. **ENTERPRISE FUND RATES.** The City will review and adopt utility rates as needed to generate revenues required to fully cover operating expenses, meet the legal restrictions of all applicable bond covenants, and provide for an adequate level of working capital.

Additionally, enterprise activity rates will include transfers to and receive credits from other funds as follows:

- a. **General and Administrative (G&A) Charges.** G&A costs will be charged to all funds for services of general overhead, such as administration, finance, customer billing, personnel, technology, engineering, legal counsel, and other costs as appropriate. The charges will be determined through an indirect cost allocation study following accepted practices and procedures.

- b. Payment for Return on Investment. The intent of this transfer is to provide a benefit to the citizens for the ownership of the various utility operations they own. This transfer will be made in accordance with the following two methods, not to exceed 10% of the total estimated operating revenues for the Water and Wastewater Funds, 10.5% for the Electric fund, and 7.0% for the Sanitation Fund:

(1) *In-Lieu-of-Franchise-Fee.* In-lieu-of-franchise fee will be included as a part of the rate computation at 4% of gross sales consistent with the franchise rates charged to investor owned utilities franchised to operate within the City.

(2) *Return on Investment.* The Return on Investment will be calculated at 8% of total Fund Equity.

7. INTERGOVERNMENTAL REVENUES.

Reliance on intergovernmental revenues (grants) will be eliminated or reduced. Any potential grants will be examined for matching and continuation of program requirements. These revenue sources should be used only for projects and programs where operating and maintenance costs that have been included in the financial forecast and their ultimate effect on operations and revenue requirements are anticipated.

- 8. REVENUE MONITORING.** Revenues as they are received will be regularly compared to budgeted revenues and variances will be investigated. This process will be summarized in the appropriate budget report.

IV. EXPENDITURE CONTROL

A. APPROPRIATIONS. The point of budgetary control is at the department level in the General Fund and at the fund level in all other funds. When budget adjustments among Departments and/or funds are necessary, they must be approved by the City Council and must meet other requirements as outlined in the City Charter. Budget appropriation amendments at lower levels of control shall be made in accordance with the applicable administrative procedures.

B. AMENDMENTS TO THE BUDGET. In accordance with the City Charter, the budget may be amended after the following conditions are met:

1. The City Manager certifies that there are available revenues in excess of those estimated in the Budget.
2. The City Council holds a public hearing on the supplemental appropriation.
3. The City Council approves the supplemental appropriation.

C. CENTRAL CONTROL. Modifications within the operating categories (salaries, supplies, maintenance, services, capital etc.) can be made with the approval of the City Manager. Modifications to reserve categories and interdepartmental budget totals will be done only by City Council consent with formal briefing and council action.

D. PURCHASING. The City shall make expenditures to promote the best interests of the citizens of College Station. The City shall encourage free and unrestricted competition on bids and purchases, ensuring the taxpayers the best possible return on and use of their tax dollars. It shall be the policy of the City to fully comply with and make purchases or expenditures pursuant to the City's Purchasing Manual which includes policies, rules, regulations, procedures, state and federal law.

The Purchasing office, a division of Fiscal Services, is the central authority for all purchasing activity \$3,000 and greater. The purchase of goods or services by the City at a total cost of less than \$3,000 may be approved by the applicable department in accordance with the department's internal control procedures.

E. PROMPT PAYMENT. All invoices approved for payment by the proper City authorities shall be paid within thirty (30) calendar days of receipt of goods or services or invoice date, whichever is later, in accordance with the provisions of Article 601f, Section 2 of the State of Texas Civil Statutes.

The Director of Fiscal Services shall establish and maintain proper procedures which will enable the City to take advantage of all purchase discounts, when possible, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

F. RISK MANAGEMENT. The City will aggressively pursue every opportunity to provide for the Public's and City employees' safety and to manage its risks. The goal shall be to minimize the risk of loss of resources through liability claims with an emphasis on safety programs. All reasonable options will be investigated to finance risks. Such options may include risk transfer, insurance, and risk retention.

Where risk is retained, reserves will be established based upon actuarial determinations and not be used for purposes other than for financing losses.

- G. REPORTING.** Summary reports will be prepared showing actual expenditures as compared to the original budget and prior year expenditures.

V. CAPITAL BUDGET AND PROGRAM

- A. PREPARATION.** The City's capital budget will include all capital projects funds and all capital resources. The budget will be prepared annually on a project basis. The capital budget will be prepared by the Office of Budget and Strategic Planning with the involvement of responsible departments.

- B. CONTROL.** All capital project expenditures must be appropriated in the capital budget. The Director of Fiscal Services must certify the availability of resources before any capital project contract is presented to the City Council for approval.

- C. PROGRAM PLANNING.** The capital budget will be taken from the capital improvements project plan for future years. The planning time frame for the capital improvements project plan should normally be five years, with a minimum of at least three years. The replacement and maintenance for capital items should also be projected for the next five years. Future maintenance and operational costs will be considered so that these costs can be included as appropriate in the annual budget.

- D. FINANCING PROGRAMS.** Where applicable, assessments, impact fees, pro-rata charges, or other fees should be used to fund capital projects which have a primary benefit to specific, identifiable property owners.

Recognizing that long-term debt is usually a more expensive financing method, alternative financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives which equal or exceed the average life of the debt issue.

- E. REPORTING.** Periodic financial reports will be prepared to enable the Department Directors to manage their capital budgets and to enable the Office of Budget and Strategic Planning to monitor and control the capital budget as authorized by the City Manager. Summary capital project status reports will be presented to the City Council monthly.

VI. CAPITAL MAINTENANCE & REPLACEMENT

The City recognizes that deferred maintenance and not anticipating capital replacements increases future capital costs. In order to address these issues, the City Council has approved a number of policies to address these issues.

- A. STREETS CAPITAL MAINTENANCE AND REPLACEMENT.** It is the policy of the City to annually provide significant funding for the Streets Division within the Public Works Department to use for a residential street maintenance program.
- B. BUILDING CAPITAL MAINTENANCE AND REPLACEMENT.** It is the policy of the City to annually provide significant funding for major maintenance on its buildings such as roof air conditioning, flooring and other replacements.
- C. PARKING LOTS AND INTERNAL ROADWAYS.** It is the policy of the City to annually provide significant funding to pay for major maintenance of parking lots and internal roadways.
- D. TECHNOLOGY.** It is the policy of the City to fund the maintenance and replacement of its personal computers and network servers. The funding is 10% of the original cost of the equipment and the software. Additionally, funding for integration solutions and upgrades to the mid-range systems is \$90,000 annually.

Major replacements for the computer systems including hardware and software will be anticipated for a five-year period and included with the capital projects lists presented in the annual budget.

- E. FLEET REPLACEMENT.** The City has a major investment in its fleet of cars, trucks, tractors, backhoes, and other equipment. The City will anticipate replacing existing equipment, as necessary and will establish charges that are assigned to departments to account for the cost of that replacement. The replacement fund may be used to provide funding for new equipment providing a charge to departments that recovers the initial investment and lost opportunity costs and maintains the ability of the fund to provide for replacement of all covered equipment.
- F. RADIOS, COPIERS, OTHER EQUIPMENT, AND TELEPHONES.** The City has a major investment in its radios, copiers, and telephone equipment. As a part of the on going infrastructure maintenance and replacement, the City has anticipated the useful life of such equipment and

established a means of charging the cost of replacement of that equipment to the various departments in order to recognize the city's continuing need.

VII. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

A. ACCOUNTING. The City is solely responsible for the recording and reporting of its financial affairs, both internally and externally. The Director of Fiscal Services is the City's Chief Fiscal Officer and is responsible for establishing the structure for the City's Chart of Accounts and for assuring that procedures are in place to properly record financial transactions and report the City's financial position.

B. AUDITING.

1. QUALIFICATIONS OF THE AUDITOR. In conformance with the City's Charter and according to the provisions of Texas Local Government Code, Title 4, Chapter 103, the City will be audited annually by outside independent accountants ("auditor"). The auditor must be a CPA firm of regional reputation and must demonstrate that it has the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards (GAAS) and contractual requirements. The auditor must be registered as a partnership or corporation of certified public accountants, holding a license under Article 41 a-1, Section 9, of the Civil Statutes of Texas, capable of demonstrating that it has sufficient staff which will enable it to conduct the City's audit in accordance with generally accepted auditing standards as required by the City Charter and applicable state and federal laws. The auditor's report on the City's financial statements will be completed and filed with the City Secretary within 120 days of the City's fiscal year end, and the auditor will jointly review the management letter with the City Council within 30 days of its receipt by the staff.

In conjunction with their review, the Director of Fiscal Services shall respond in writing to the City Manager and City Council regarding the auditor's Management Letter, addressing the issues contained therein. The Council shall schedule its formal acceptance of the auditor's report upon the resolution of any issues resulting from the joint review.

2. RESPONSIBILITY OF AUDITOR TO CITY COUNCIL. The auditor is retained by and is accountable directly to the City Council and will have access to direct communication with the City Council if the City Staff is unresponsive to auditor recommendations or if the auditor considers such communication necessary to fulfill its legal and professional responsibilities.

3. SELECTION OF AUDITOR. The City will not require a periodic rotation of outside auditors, but will circulate requests for proposal for audit services at least every five years. Authorization for the City's annual audit shall occur no less than 30 days prior to the end of the fiscal year.

C. FINANCIAL REPORTING.

1. EXTERNAL REPORTING. The City shall prepare a written Comprehensive Annual Financial Report (CAFR) that shall be presented to the Council within 120 calendar days of the City's fiscal year end. Accuracy and timeliness of the CAFR are the responsibility of City staff. The CAFR shall be prepared in accordance with GAAP and shall be presented annually to the Government Finance Officer's Association (GFOA) for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting. If City staffing limitations preclude such timely reporting, the Director of Fiscal Services will inform the City Council of the delay and the reasons therefore.

2. INTERNAL REPORTING. The Fiscal Services Department will prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs. Internal financial reporting objectives are addressed throughout these policies.

VIII. ASSET MANAGEMENT

A. INVESTMENTS. The Director of Fiscal Services shall promptly invest all City funds with the depository bank in accordance with the provisions of the current Bank Depository Agreement or in any negotiable instrument authorized by the City Council under the provisions of the Public Funds Investment Act of 1987 as amended, and in accordance with the City Council's approved Investment Policies.

An investment report will be provided to the City Council quarterly. This report shall provide both summary and detailed information on the City's investment portfolio.

of computer/network systems shall be in locations inaccessible to unauthorized personnel.

B. CASH MANAGEMENT. The City's cash flow will be managed to maximize the cash available to invest. Such cash management will entail the centralization of cash collections, where feasible, including utility bills, building and related permits and licenses, fines, fees, and other collection offices as appropriate. Periodic review of cash flow position will be performed to determine performance of cash management and conformance to investment policies. The underlying theme will be that idle cash will be invested with the intent to 1) safeguard assets, 2) maintain liquidity, and 3) maximize return. Where legally permitted, pooling of investments will be done.

C. FIXED ASSETS AND INVENTORY. These assets will be reasonably safeguarded and properly accounted for, and prudently insured.

A fixed asset of the City shall be defined as a purchased or otherwise acquired piece of equipment, vehicle, furniture, fixture, capital improvement, addition to existing capital investments, land, buildings or accessioned Library materials which has an original cost or value of at least \$5,000 and a useful life of more than three years. All expenditures related to specific capital projects are exceptions to the rule. Assets owned by the electric utility will be capitalized in accordance with Federal Energy Regulatory Commission (FERC) guidelines. Furthermore, assets owned by either the water or wastewater utilities will be capitalized in accordance with the National Association of Regulatory Utility Commissioners (NARUC) guidelines.

The City's fixed assets shall be reasonably safeguarded and properly accounted for and sufficiently insured. Responsibility for the safeguarding of the City's fixed assets lies with the department director in whose department the fixed asset is assigned. The Fiscal Services Department shall maintain the permanent records of the City's fixed assets including description, cost, department of responsibility, date of acquisition, depreciation and expected useful life.

D. COMPUTER SYSTEM/DATA SECURITY. The City shall provide security of its computer/network system and data files through physical and logical security systems that will include, but not limited to, double back-to-back firewalls and a two-tier spam/virus protection system. The physical location

IX. DEBT MANAGEMENT

A. DEBT ISSUANCE. The City will issue debt only for the purpose of acquiring or constructing capital assets for the general benefit of its citizens and to allow it to fulfill its various missions as a city. Debt may be issued for the purposes of purchasing land or rights-of-way and/or improvements to land, for construction projects to provide for the general good, and for capital equipment.

1. GENERAL OBLIGATION BONDS (GO's).

GO's will be used only to fund capital assets of the general government and are not to be used to fund operating needs of the City. GO's are backed by the full faith and credit of the City as well as the ad valorem tax authority of the City, to the extent allowed by law. The term of a bond issue will not exceed the useful life of the asset(s) funded by the bond issue and will generally be limited to no more than twenty (20) years. General obligation bonds must be authorized by a vote of the citizens of the City of College Station.

2. REVENUE BONDS (RB's). RB'S will be issued to provide for the capital needs of any activities where the capital requirements are necessary for continuation or expansion of a service which produces a revenue and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation should not exceed the useful life of the asset(s) to be funded by the bond issue and will generally be limited to no more than twenty (20) years.

3. CERTIFICATES OF OBLIGATION, Contract Obligations, etc. (CO's). CO's will be used in order to fund capital requirements that are not otherwise covered under either revenue bonds or general obligation bonds. Debt service for CO's may be either from general revenues or backed by a specific revenue stream or streams or by a combination of both. Generally CO's will be used to fund capital assets when GO's and RB's are not appropriate and when authorized under law. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt

issue and will generally be limited to no more than ten (10) years, but may extend to twenty (20) years when the asset is of a nature that its anticipated useful life exceeds 20 years.

B. METHOD OF ISSUANCE AND BIDDING PARAMETERS.

- 1. METHOD OF SALE.** The City will use a competitive bidding process in the sale of bonds unless the nature of the issue warrants a negotiated bid. In situations where a competitive bidding process is not elected, the City will publicly present the reasons why, and the City will participate with the financial advisor in the selection of the underwriter or direct purchaser.
- 2. BIDDING PARAMETERS.** The notice of sale will be carefully constructed so as to ensure the best possible bid for the City, in light of the existing market conditions and other prevailing factors.

C. ANALYSIS OF FINANCING ALTERNATIVES.

Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but not be limited to, 1) grants in aid, 2) use of reserves, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.

D. DISCLOSURE. Full disclosure of operating costs along with capital costs will be made to the bond rating agencies and other users of financial information. The City staff, with the assistance of financial advisors and bond counsel, will prepare the necessary materials for presentation to the rating agencies, will aid in the production of Preliminary Official Statements, and will take responsibility for the accuracy of all financial information released.

E. FEDERAL REQUIREMENTS. The City will maintain procedures to comply with arbitrage rebate and other Federal requirements.

F. DEBT STRUCTURING. The City will issue bonds for 20 years or less, not to exceed the life of the asset acquired.

The structure should approximate level annual debt service unless operational matters dictate otherwise or if market conditions indicate potential savings could result from modifying the level payment stream.

Consideration of market factors, such as the tax-exempt qualification, minimum tax alternative, and so forth will be given during the structuring of long-term debt instruments.

X. FINANCIAL CONDITIONS, RESERVES, AND STABILITY RATIOS

A. OPERATIONAL COVERAGE. (NO

OPERATING DEFICITS). The City will maintain an operational coverage of 1.00, such that current operating revenues will at least equal or exceed current operating expenditures.

Deferrals, short-term loans, or one-time sources will be avoided as budget balancing techniques.

Reserves will be used only for emergencies or non-recurring expenditures, except when balances can be reduced because their levels exceed guideline minimums as stated in Paragraph B, following.

B. OPERATING RESERVES/FUND BALANCES

1. The unobligated fund balance in the General Fund should be at least 15% of the annual budgeted General Fund expenses. This percentage is the equivalent of 55 days expenditures. An additional amount of up to 3.0% should be maintained for extraordinary items or contingencies. Cash and investments alone should be equivalent to 30 days of operating expenditures.
2. The working capital (current assets less current liabilities) in the enterprise funds should be maintained at 15% of total operating expenses or the equivalent of 55 days. Cash and Investments alone should be equivalent to 30 days of operations.
3. The Hotel/Motel Tax Fund fund balance should be at least 15% of the annual budgeted expenditures. -Adequate reserves are essential due to the nature of this revenue source and the reliance organizations have on this revenue source to maintain ongoing operations.
4. The Internal Service Funds will attain and retain fund balance/working capital balances appropriate for the fund.
 - (a) Some funds such as Fleet Maintenance, Communications, Print-Mail and Utility Billing need only a minimal working capital

balance in order to meet the needs of the fund.

- (b) Other funds-such as the various insurance funds where risk is retained by the City in a self-insurance mode, a reserve will be established based upon an actuarial determination. Such reserve will be used for no other purposes than for financing losses under the insurance program.
- (c) The Replacement Fund will have a working capital balance that will provide resources to replace covered equipment when it is necessary to be replaced. The funds will be replenished based on anticipated life of equipment and adjusted based on changes in the costs the covered equipment.

C. LIABILITIES AND RECEIVABLES. Procedures will be followed to maximize discounts and reduce penalties offered by creditors. Current liabilities will be paid within 30 days of the invoice date or on receipt of the goods or services, whichever is later. Accounts Receivable procedures will target collection for a maximum of 30 days from service, with any receivables aging past 90 days to go to a collection agency. The Director of Fiscal Services is authorized to write-off uncollectible accounts that are delinquent for more than 365 days, if the proper delinquency procedures have been followed.

D. CAPITAL AND DEBT SERVICE FUNDS.

1. Monies in the capital projects funds will be used within 36 months of receipt. Balances will be used to generate interest income to offset increases in construction costs or other associated costs. Capital project funds are intended to be expended.
2. Revenues in the General Debt Service Fund are stable, based on property tax revenues and transfers from other funds. Remaining balances are maintained to meet contingencies and to make certain that the next year's debt service payments may be met in a timely manner. The fund balance should not fall below $8\frac{1}{3}\%$ (one month) of average budgeted expenditures (in line with IRS guidelines).

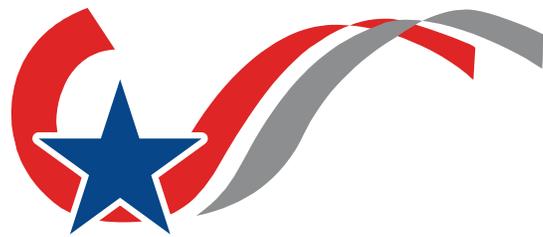
XI. INTERNAL CONTROLS

A. WRITTEN PROCEDURES. Wherever possible, written procedures will be established and maintained by the Director of Fiscal Services for all functions involving cash handling and/or

accounting throughout the City. These procedures will embrace the general concepts of fiscal responsibility set forth in this policy statement.

C. DEPARTMENT DIRECTORS' RESPONSIBILITIES. Each department Director is responsible for ensuring that good internal controls are followed throughout his or her Department, that all Fiscal Services Department directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed. Departments will develop and periodically update written internal control procedures.

C. INTERNAL REVIEWS/AUDITS. The Accounting Division will complete a review/audit of any department or procedure as directed by the Director of Fiscal Services. Audits of petty cash and cash receipts will be randomly scheduled and conducted on an annual basis.



CITY OF COLLEGE STATION
HEART OF THE RESEARCH VALLEY

OUTSIDE AGENCY FUNDING

The City funds a number of outside agencies and organizations each fiscal year that provide services for the citizens of College Station. The amount of funding received by each agency depends on Council direction and the availability of funds. Agencies have been funded from various funds, including: General Fund, Community Development Fund, Hotel Tax Fund, Electric Fund, BVSWMA Fund, Economic Development Fund and Sanitation Fund.

During the FY06 budget process City Council adopted an Outside Agency Policy governing the funding process for all agencies other than those eligible for Community Development Block Grants, those with Council appointed board members, or those requesting Hotel Tax funds. The scope of this policy is to ensure that all agencies have a standardized process for application, review, monitoring, and reporting. All agencies are required to submit applications for funding to the City during the budget process. Council will continue to work with staff to develop this policy in FY07.

The Outside Agency Funding Review Committee was appointed by City Council to review all non-Hotel Tax applications other than requests from agencies with Council appointed board members. Requests from agencies with a Council appointed Board member and Hotel Tax fund requests are reviewed directly by Council as part of the budget process.

Community Development Block Grant (CDBG) eligible agencies go through a selection process through the Joint Relief Funding Review Committee (JRFRC). This committee is made up of members from College Station and Bryan. The JRFRC reviews all requests for CDBG Funds available for public agencies and makes recommendations to both cities on which agencies should receive funding. A total of \$171,920 is approved for CDBG eligible organizations listed on the following page.

Outside Agency funding has been approved for 11 agencies from the General Fund in the amount of \$395,255. A comprehensive list of these agencies and their respective funding amounts is listed on the following page.

Hotel taxes are the primary source of funding for the Hotel Tax Fund. Outside Agency funding from the Hotel Tax Fund has been approved for four agencies in the amount of \$1,435,000. This includes \$200,000 for the Arts Council affiliates, \$100,000 for the Arts Council operations and maintenance, \$1,060,000 for

the Convention and Visitors Bureau, \$50,000 for the Veterans Memorial and \$25,000 for the Northgate District Association.

Funding for the Research Valley Partnership (RVP) in the amount of \$793,287 was approved for FY07. Historically, \$243,287 for operations and maintenance has been funded from the Electric Fund and \$50,000 for marketing has been funded by the Economic Development Fund. In FY07 an additional \$500,000 was added. The RVP is an organization established to promote economic development in the area and is equally funded by the Cities of College Station and Bryan, and Brazos County.

Keep Brazos Beautiful has requested \$55,000 in funding from the Sanitation Fund. This funding request includes \$30,000 for operations and maintenance and \$25,000 for beautification grants. This funding is approved to come from the Sanitation Fund because Brazos Beautiful promotes litter abatement and beautification programs throughout the Brazos Valley.

\$20,000 is included for agency funding from the Brazos Valley Solid Waste Management Agency (BVSWMA) Fund. This \$20,000 will be provided to the Noon Lions Club for the purpose of purchasing fireworks for the annual community 4th of July celebration.

Other funding in the form of Interlocal Agreements are also included on the following list. The City of College Station has agreements with the Brazos Animal Shelter, Brazos County Appraisal District, and the Brazos County Health District.

**CITY OF COLLEGE STATION
OUTSIDE AGENCY FUNDING**

	FY05 ACTUAL	FY06 TOTAL APPROVED	FY07 TOTAL APPROVED
GENERAL FUND			
RSVP	\$ 5,000	\$ 5,000	\$ 5,000
AFRICAN AMERICAN NATIONAL HERITAGE SOCIETY	17,000	-	-
ALZHEIMER'S ASSOCIATION	18,177	14,706	20,000
BARBARA BUSH PARENT CENTER	-	14,887	-
B. VALLEY MUSEUM OF NATURAL HISTORY & SCIENCE	-	-	13,841
BUSH LIBRARY FOUNDATION	-	-	50,000
DISPUTE RESOLUTION CENTER	10,000	10,000	20,000
CARPOOL	10,000	20,000	50,000
EASTERWOOD AIRPORT	16,700	-	-
MHMR	-	25,000	19,813
TEXAS COOPERATIVE WILDLIFE COLLECTION	-	7,500	-
TWIN CITY MISSION	-	35,000	41,601
VETERAN'S PARK MEMORIAL	50,000	50,000	-
BUSH PRESIDENTIAL LIBRARY (Arts Council)	42,767	-	-
PUBLIC ART (Arts Council)	150,000	-	-
ARTS COUNCIL OPERATIONS AND MAINTENANCE	-	240,000	140,000
CHILDREN'S MUSEUM OF THE BRAZOS VALLEY	30,000	30,000	30,000
SISTER CITIES	4,500	5,000	5,000
	<u>\$ 354,144</u>	<u>\$ 457,093</u>	<u>\$ 395,255</u>
HOTEL TAX FUND			
ARTS COUNCIL	\$ 240,000	\$ -	\$ 100,000
ARTS COUNCIL AFFILIATE FUNDING	100,000	200,000	200,000
CONVENTION AND VISITORS BUREAU (CVB)	960,000	960,000	1,060,000
CVB WAYFINDING STUDY	-	19,875	-
AFRICAN AMERICAN NATIONAL HERITAGE SOCIETY	-	17,000	-
BUSH PRESIDENTIAL LIBRARY	-	50,000	-
B. VALLEY MUSEUM OF NATURAL HISTORY & SCIENCE	-	12,000	-
NORTHGATE DISTRICT ASSOCIATION	-	-	25,000
VETERAN'S PARK MEMORIAL	-	-	50,000
	<u>\$ 1,300,000</u>	<u>\$ 1,258,875</u>	<u>\$ 1,435,000</u>
ELECTRIC FUND			
RESEARCH VALLEY PARTNERSHIP	\$ 243,287	\$ 243,287	\$ 243,287
	<u>\$ 243,287</u>	<u>\$ 243,287</u>	<u>\$ 243,287</u>
SANITATION FUND			
KEEP BRAZOS BEAUTIFUL	\$ 45,000	\$ 45,000	\$ 55,000
	<u>\$ 45,000</u>	<u>\$ 45,000</u>	<u>\$ 55,000</u>
BVSWMA FUND			
NOON LIONS CLUB-4TH OF JULY	\$ 20,000	\$ 20,000	\$ 20,000
UNITY PLAZA PUBLIC ART	-	27,000	-
	<u>\$ 20,000</u>	<u>\$ 47,000</u>	<u>\$ 20,000</u>
ECONOMIC DEVELOPMENT FUND			
RESEARCH VALLEY PARTNERSHIP	\$ 50,000	\$ 50,000	\$ 550,000
	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 550,000</u>
COMMUNITY DEVELOPMENT			
BRAZOS FOOD BANK	\$ 28,000	\$ -	\$ 23,224
BRAZOS VALLEY REHABILITATION CENTER	-	3,381	-
BRAZOS MATERNAL & CHILD HEALTH CLINIC	-	29,546	-
BVCAA	-	13,434	20,000
CITY OF COLLEGE STATION DEPARTMENT PROGRAMS	-	46,093	40,792
HEALTH FOR ALL	24,438	27,300	25,000
HOSPICE OF BRAZOS VALLEY	32,500	-	37,075
LITERACY VOLUNTEERS OF AMERICA	20,800	-	-
MHMR AUTHORITY OF BRAZOS VALLEY	25,207	-	-
RAPE CRISIS CENTER	-	8,549	-
SCOTTY'S HOUSE	-	18,215	-
TCM - THE BRIDGE	-	21,330	25,829
VOICES FOR CHILDREN	-	24,123	-
	<u>\$ 130,945</u>	<u>\$ 191,971</u>	<u>\$ 171,920</u>
INTERLOCAL AGREEMENTS			
BRAZOS ANIMAL SHELTER	\$ 53,925	\$ 65,334	\$ 60,614
BRAZOS COUNTY APPRAISAL DISTRICT	164,000	167,145	176,684 *
BRAZOS CO. HEALTH DISTRICT	10,000	10,000	10,000
	<u>\$ 227,925</u>	<u>\$ 242,479</u>	<u>\$ 247,298</u>
TOTAL AGENCY FUNDING	<u>\$ 2,371,301</u>	<u>\$ 2,535,705</u>	<u>\$ 3,117,760</u>

* estimate from BCAD

CITY OF COLLEGE STATION, TEXAS

**CONSTRUCTION PERMITS
LAST TEN CALENDAR YEARS**

Year	Residential Construction		Commercial Construction		Total	
	Number of Permits	Value	Number of Permits	Value	Number of Permits	Value
1997	584	50,488,222	114	46,243,177	698	96,731,399
1998	691	83,593,022	320	59,342,043	1011	142,935,065
1999	1057	87,917,466	296	27,723,105	1353	115,640,571
2000	793	87,144,173	328	52,569,645	1121	139,713,818
2001	975	101,703,574	313	44,592,967	1288	146,296,541
2002	1236	108,107,385	278	38,726,688	1514	146,834,073
2003	1168	138,795,634	274	49,097,780	1442	187,893,414
2004	1008	100,677,872	336	114,256,197	1344	214,934,069
2005	1053	120,551,913	180	30,806,284	1233	151,358,197
2006	758	89,102,857	271	41,635,077	1029	130,737,934

* **NOTE:** 2006 data Jan. - Sept. 2006

Residential Construction includes: Single family dwellings, Duplexes and Apartments as well as residential remodels, slabs, roofs, storage/accessory, and swimming pools. Commercial Construction includes: Commercial new construction, slab, and remodel as well as Hotel/Motel/Inn, demolition and sign permits.

Source: The City of College Station, Planning and Development Services

**City of College Station
Principal Taxpayers
July 2006**

College Station - Top 10 Taxpayers	Type of Business	2005 Assessed Valuation	Percent of Total Assessed Valuation
C.B.L. & Associates	Retail Mall	\$50,480,675	1.38%
College Station Hospital LP	Medical	48,724,190	1.34%
Alkosser, David &	Housing	32,014,545	0.88%
Verizon Communications, Inc.	Utility	29,663,440	0.81%
Wal-Mart Stores East Inc.	Retail	27,583,820	0.76%
Commonwealth Austin CH LP	Housing	21,500,740	0.59%
University Heights- College Station	Housing	20,773,980	0.57%
H-E-B Pantry Foods	Retail	20,178,780	0.55%
JER College Station Hotel LP	Housing	18,350,600	0.50%
University Commons-CS PH 1	Housing	18,260,720	0.50%
		\$287,531,490	7.89%
Top 5 Commercial Taxpayers	Type of Business	Assessed Valuation	Valuation
C.B.L. & Associates	Retail Mall	50,480,675	1.38%
College Station Hospital LP	Medical	48,724,190	1.34%
Wal-Mart Stores East Inc.	Retail	26,614,010	0.73%
H-E-B Pantry Foods	Retail	20,178,780	0.55%
JER College Station Hotel LP	Housing	18,350,600	0.50%
		\$164,348,255	4.51%
Top 4 Industrial Taxpayers	Type of Business	Assessed Valuation	Valuation
Universal Computer Services, Inc.	Retail	27,914,570	0.77%
Red Oak Sportswear/GCS-CCC Realty	Retail	9,951,040	0.27%
ARC/AMS	Retail	5,909,845	0.16%
O I Corporation	Retail	4,100,010	0.11%
		\$47,875,465	1.31%

Source: Brazos County Appraisal District

**City of College Station
Land Area and Public Safety Statistics**

Date incorporated: October, 1938
Date first charter adopted: October, 1938
Date present charter adopted: May, 1992
Date of last charter amendment: May, 2006
Form of government: Council-Manager

Elections:
 Number of registered voters in last municipal election: 37,134
 Number of votes cast in last municipal election: 3,199
 Percentage of registered voters voting in last municipal election: 8.61%

Miles of streets
 Paved: 394.962 Linear Miles
 Unpaved: .5 Linear Miles

Miles of Sanitary Sewer Line: 270 Miles

Fire Protection
 Number of stations: 5
 Number of full-time employees: 121

Police Protection
 Number of full-time employees: 162
 Number of patrol units: 24
 One jail facility with a capacity of: 20

Area in square miles	
Year	Square Miles
1938	2.00
1940	2.51
1950	2.91
1960	6.34

**City of College Station
Park Facilities**

Recreation:	Number of playgrounds	39
	Number of basketball courts	24
	Number of swimming pools	4
	<i>(Includes one CSISD-owned Natatorium)</i>	
	Number of soccer fields	26
	<i>(Includes practice fields)</i>	
	Number of softball/baseball fields	33
	<i>(Includes practice fields)</i>	
	Number of tennis courts	27
	<i>(Includes nine courts at the A&M Consol.HS, and four at Willowbranch Middleschool)</i>	
	Number of picnic shelters	19
	Number of gyms	1
	Number of volleyball courts	8
	Number of nature trails	10
	Number of open play areas	30
	Number of picnic pavilions	6
	Number of jogging/walking trails	26

Park:

<u>Facility</u>	<u>Acres</u>	<u>Facility</u>	<u>Acres</u>
Anderson	8.94	Merry Oaks	4.60
Arboretum/Bee Creek	43.50	Oaks	7.50
Billie Madeley	5.14	Parkway	1.90
Brison	9.20	Pebble Creek	10.20
Brother's Pond	16.12	Raintree	13.00
Castlegate	8.26	Reatta Meadows	3.00
Castlerock	5.86	Richard Carter	7.14
Cemetery	18.50	Sandstone	15.21
Central Park	47.20	Southern Oaks	14.49
Conference Center	2.30	Southeast Community	66.68
Cove of Nantucket	3.92	Southwest	9.42
Crescent Pointe	5.00	Southwood Athletic Complex	44.70
Cy Miller	2.50	Steeplechase	9.00
Eastgate	1.80	Thomas	16.10
Edelweiss	12.30	University	10.20
Edelweiss Gartens	13.60	Veterans Park & Athletic Complex	150.00
Emerald Forest	4.59	W.A. Tarrow (includes Lincoln)	21.26
Gabbard	10.67	Westfield	4.29
Georgie K. Fitch	11.30	Windwood	1.37
Hensel (TAMU)	29.70	Wolf Pen Creek	19.49
Jack and Dorothy Miller	10.00	Woodcreek	6.60
John Crompton	15.26	Woodland Hills	14.40
Lemontree	15.40		
Lick Creek	515.54		
Lions	1.50		
Longmire	4.16		
Luther Jones	1.80		

Total Park Acreage: 1,274.61
(Excludes Cemetery & Conference Center)

**City of College Station
College Station Utilities Statistics**

Utility Fund:

Electric Users (Connections)		33,701
Water Users (Connections)		32,881
Average Electrical Consumption:	64,646,706	Kwh/mo.
Average Water Consumption:	338,833	MGW/Mo.

Number of Employees:

Electric		61.5
Water		30
Sewer		46

Water Capacity:

Number of Wells		6
Combined Capacity of Wells	25,800,000 GAL/day	
Number of Ground Storage Tanks		2
Total capacity 8,000,000 GALS		
Number of Elevated Storage Tanks		2
Total capacity 5,000,000 GALS*		
Miles of Water Lines		341

Electric System:

Maximum Demand	183 megawatts**	
Number of Stations		4
Miles of Distribution Lines		389

Sanitation Fund:

Number of tons Collected (residential & commercial)		54,835
Landfill size		30 acres
Methodology	Curbside pickup using automated containers.	

** Maximum demand for 2006 will not be reached until September

**Primary Labor Force for College Station
1994 - 2006**

<u>YEAR</u>	<u>TOTAL LABOR FORCE</u>	<u>NUMBER EMPLOYED</u>	<u>NUMBER UNEMPLOYED</u>	<u>PERCENT UNEMPLOYED</u>
1994	27,378	26,611	767	2.8
1995	27,492	26,622	870	3.2
1996	27,465	26,751	714	2.6
1997	28,051	27,421	630	2.2
1998	29,371	28,846	525	1.8
1999	30,059	29,506	553	1.8
2000	30,538	30,051	487	1.6
2001	30,881	30,349	532	1.7
2002	31,941	31,315	626	2.0
2003	33,566	32,906	660	2.0
2004	36,745	35,116	1,629	4.4
2005	39,963	38,963	1,481	3.7
*2006	39,523	37,903	1,620	4.1

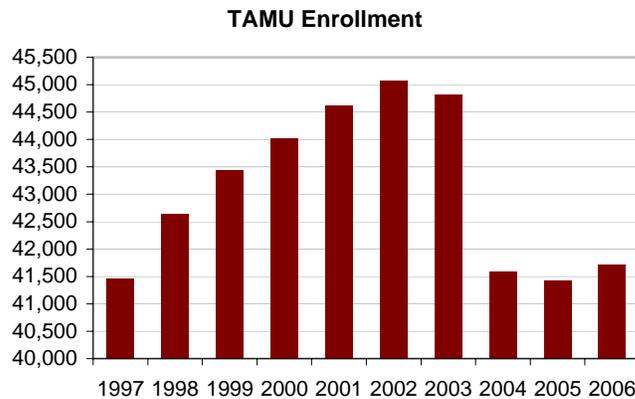
Source: Texas Workforce Commission

* 2006 represents labor force and employment through August

** In 2005, the Bureau of Labor Statistics introduced a new methodology for calculating the unemployment rate. Along with the new calculation method, Robertson and Grimes county were added to the Bryan/College Station MSA. The net result is an increase in the area's unemployment rate.

**Texas A&M University Enrollment
1994 - 2006**

<u>YEAR</u>	<u>UNIVERSITY ENROLLMENT</u>
1997	41,461
1998	42,635
1999	43,442
2000	44,026
2001	44,618
2002	45,083
2003	44,813
2004	41,600
2005	41,429
2006	41,716



Population:

Census	2000	67,890
Count	1990	52,456
	1980	37,296
	1970	17,676
	1960	11,396
	1950	7,925

Source: TAMU, Office of Institutional Studies and Planning, US Census

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B and Refunding 1996 Series
Dec. 1, 1996 - \$11,845,000**

Streets, Sidewalks, and Traffic - \$2,580,000; Drainage - \$370,000; Library - \$1,200,000;
Park - \$1,150,000; Refund Series 1987 - \$3,795,000; Refund Series 1989 G.O. - \$1,350,000;
Refund Series 1991 G.O. - \$1,425,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	450,000	5.05%	85,564	535,564		
8-15-07			74,201	74,201	609,765	2,785,000
2-15-08	460,000	5.05%	74,201	534,201		
8-15-08			62,586	62,586	596,788	2,325,000
2-15-09	465,000	5.15%	62,586	527,586		
8-15-09			50,613	50,613	578,199	1,860,000
2-15-10	270,000	5.25%	50,613	320,613		
8-15-10			43,525	43,525	364,138	1,590,000
2-15-11	285,000	5.35%	43,525	328,525		
8-15-11			35,901	35,901	364,426	1,305,000
2-15-12	300,000	5.45%	35,901	335,901		
8-15-12			27,726	27,726	363,628	1,005,000
2-15-13	315,000	5.50%	27,726	342,726		
8-15-13			19,064	19,064	361,790	690,000
2-15-14	335,000	5.50%	19,064	354,064		
8-15-14			9,851	9,851	363,915	355,000
2-15-15	355,000	5.55%	9,851	364,851		
8-15-15			0	0	364,851	0

Net Interest: \$ 5,458,206 Moody's: Aaa
S & P's: AAA
Paying Agent: Texas Commerce Bank National Association

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2008 through and including february 15, 2015, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2007, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption . The City reserves the right, at its option, to redeem the Term Bonds having a stated maturity date of February 15, 2017 and subject to mandatory redemption as described herein, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 1999, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. 1998 SERIES
April 1, 1998 - \$6,200,000**

Streets, Sidewalks, and Traffic - \$3,303,000; Drainage Improvements - \$462,000;
Library - \$735,000; Land and Fire Station - \$430,000; Parks - \$1,270,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING	YEARLY INTEREST AMOUNT
2-15-07	310,000	4.55%	108,841	418,841			
8-15-07			101,788	101,788	520,629	4,110,000	210,629
2-15-08	325,000	4.65%	101,788	426,788			
8-15-08			94,232	94,232	521,020	3,785,000	196,020
2-15-09	340,000	4.70%	94,232	434,232			
8-15-09			86,242	86,242	520,474	3,445,000	180,474
2-15-10	360,000	4.75%	86,242	446,242			
8-15-10			77,692	77,692	523,934	3,085,000	163,934
2-15-11	380,000	4.85%	77,692	457,692			
8-15-11			68,477	68,477	526,169	2,705,000	146,169
2-15-12	395,000	5.00%	68,477	463,477			
8-15-12			58,602	58,602	522,079	2,310,000	127,079
2-15-13	415,000	5.00%	58,602	473,602			
8-15-13			48,227	48,227	521,829	1,895,000	106,829
2-15-14	440,000	5.00%	48,227	488,227			
8-15-14			37,227	37,227	525,454	1,455,000	85,454
2-15-15	460,000	5.10%	37,227	497,227			
8-15-15			25,497	25,497	522,724	995,000	62,724
2-15-16	485,000	5.13%	25,497	510,497			
8-15-16			13,069	13,069	523,566	510,000	38,566
2-15-17	510,000	5.13%	13,069	523,069	523,069	0	13,069

Net Interest Cost: \$ 3,694,415 Moody's: Aaa
Paying Agent: Chase Bank of Texas S & P's: AAA

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2009, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2008, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 1999
APRIL 15, 1999 - PRINCIPAL - \$6,230,000**

Streets - \$2,707,000; Thoroughfare and Sidewalk Improvements - \$220,000;
Traffic Management - \$540,000; Drainage - \$1,458,000; City Facilities - \$275,000;
Park Improvements - \$930,000; Fire Station Improvements - \$100,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	320,000	4.1000%	102,994	422,994		
8-15-07			96,434	96,434	519,428	4,150,000
2-15-08	335,000	5.0000%	96,434	431,434		
8-15-08			88,059	88,059	519,493	3,815,000
2-15-09	350,000	5.4000%	88,059	438,059		
8-15-09			78,609	78,609	516,668	3,465,000
2-15-10	365,000	4.2500%	78,609	443,609		
8-15-10			70,853	70,853	514,461	3,100,000
2-15-11	385,000	4.3000%	70,853	455,853		
8-15-11			62,575	62,575	518,428	2,715,000
2-15-12	400,000	4.4000%	62,575	462,575		
8-15-12			53,775	53,775	516,350	2,315,000
2-15-13	420,000	4.5000%	53,775	473,775		
8-15-13			44,325	44,325	518,100	1,895,000
2-15-14	440,000	4.6000%	44,325	484,325		
8-15-14			34,205	34,205	518,530	1,455,000
2-15-15	460,000	4.6500%	34,205	494,205		
8-15-15			23,510	23,510	517,715	995,000
2-15-16	485,000	4.7000%	23,510	508,510		
8-15-16			12,113	12,113	520,623	510,000
2-15-17	510,000	4.7500%	12,113	522,113	522,113	0

Interest Cost: \$ 3,027,827

Moody's: Aaa
S & P's: AAA

Paying Agent: Chase Bank of Texas

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2010, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2009, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2000
April 13, 2000 - \$8,460,000**

Streets - \$4,690,000; Traffic Management - \$1,100,000
Parks - \$1,570,000; Sidewalks and Bike Trails - \$290,000; Fire Station 2 - \$810,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	360,000	5.00%	158,190	518,190		
8-15-07			149,190	149,190	667,380	5,580,000
2-15-08	380,000	5.00%	149,190	529,190		
8-15-08			139,690	139,690	668,880	5,200,000
2-15-09	400,000	5.10%	139,690	539,690		
8-15-09			129,490	129,490	669,180	4,800,000
2-15-10	420,000	5.15%	129,490	549,490		
8-15-10			118,675	118,675	668,165	4,380,000
2-15-11	445,000	5.20%	118,675	563,675		
8-15-11			107,105	107,105	670,780	3,935,000
2-15-12	470,000	5.30%	107,105	577,105		
8-15-12			94,650	94,650	671,755	3,465,000
2-15-13	500,000	5.35%	94,650	594,650		
8-15-13			81,275	81,275	675,925	2,965,000
2-15-14	525,000	5.40%	81,275	606,275		
8-15-14			67,100	67,100	673,375	2,440,000
2-15-15	560,000	5.50%	67,100	627,100		
8-15-15			51,700	51,700	678,800	1,880,000
2-15-16	590,000	5.50%	51,700	641,700		
8-15-16			35,475	35,475	677,175	1,290,000
2-15-17	625,000	5.50%	35,475	660,475		
8-15-17			18,288	18,288	678,763	665,000
2-15-18	665,000	5.50%	18,288	683,288	683,288	0

Interest Cost: \$ 4,642,079
 Moody's: Aaa
 S & P's: AAA
 Paying Agent: Chase Bank of Texas

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2011, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2010, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2001
August 1, 2001 - \$4,140,000**

Streets - \$780,000; Traffic Management - \$720,000
Parks - \$2,140,000; Drainage - \$500,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-07	155,000	4.00%	51,898	206,898		
8-15-07			48,798	48,798	255,695	2,105,000
2-15-08	165,000	4.00%	48,798	213,798		
8-15-08			45,498	45,498	259,295	1,940,000
2-15-09	170,000	4.10%	45,498	215,498		
8-15-09			42,013	42,013	257,510	1,770,000
2-15-10	180,000	4.60%	42,013	222,013		
8-15-10			37,873	37,873	259,885	1,590,000
2-15-11	190,000	5.50%	37,873	227,873		
8-15-11			32,648	32,648	260,520	1,400,000
2-15-12	205,000	4.40%	32,648	237,648		
8-15-12			28,138	28,138	265,785	1,195,000
2-15-13	215,000	4.50%	28,138	243,138		
8-15-13			23,300	23,300	266,438	980,000
2-15-14	225,000	4.63%	23,300	248,300		
8-15-14			18,097	18,097	266,397	755,000
2-15-15	240,000	4.75%	18,097	258,097		
8-15-15			12,397	12,397	270,494	515,000
2-15-16	250,000	4.75%	12,397	262,397		
8-15-16			6,459	6,459	268,856	265,000
2-15-17	265,000	4.88%	6,459	271,459	271,459	0

Interest: 1,252,684

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2002
MARCH 1, 2002 - PRINCIPAL \$6,445,000**

Streets - \$3,781,000; Traffic Management/Signals - \$720,000; Fire Station 5 - \$250,000
Parks - \$129,000; Drainage - \$785,000; and City Center Land - \$780,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	230,000	4.500%	122,842	352,842		
8-15-07			117,667	117,667	470,509	4,895,000
2-15-08	245,000	4.250%	117,667	362,667		
8-15-08			112,461	112,461	475,128	4,650,000
2-15-09	255,000	4.250%	112,461	367,461		
8-15-09			107,042	107,042	474,503	4,395,000
2-15-10	270,000	4.250%	107,042	377,042		
8-15-10			101,304	101,304	478,346	4,125,000
2-15-11	285,000	4.400%	101,304	386,304		
8-15-11			95,034	95,034	481,339	3,840,000
2-15-12	300,000	4.500%	95,034	395,034		
8-15-12			88,284	88,284	483,319	3,540,000
2-15-13	315,000	4.625%	88,284	403,284		
8-15-13			81,000	81,000	484,284	3,225,000
2-15-14	335,000	4.875%	81,000	416,000		
8-15-14			72,834	72,834	488,834	2,890,000
2-15-15	350,000	5.000%	72,834	422,834		
8-15-15			64,084	64,084	486,919	2,540,000
2-15-16	370,000	5.000%	64,084	434,084		
8-15-16			54,834	54,834	488,919	2,170,000
2-15-17	390,000	5.000%	54,834	444,834		
8-15-17			45,084	45,084	489,919	1,780,000
2-15-18	410,000	5.000%	45,084	455,084		
8-15-18			34,834	34,834	489,919	1,370,000
2-15-19	435,000	5.000%	34,834	469,834		
8-15-19			23,959	23,959	493,794	935,000
2-15-20	455,000	5.125%	23,959	478,959		
8-15-20			12,300	12,300	491,259	480,000
2-15-21	480,000	5.125%	12,300	492,300		
8-15-21			-	0	492,300	0
Net Interest	3,247,962					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2003 - JULY 9, 2003
PRINCIPAL - \$4,790,000 AT 3.75% INTEREST**

Streets - \$973,000; Traffic Management - \$720,000; City Facilities - \$780,000
Fire Station 5 - \$1,317,000; and Drainage - \$1,000,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	190,000	5.000%	81,688	271,688		
8-15-07			76,938	76,938	348,625	4,235,000
2-15-08	195,000	4.500%	76,938	271,938		
8-15-08			72,550	72,550	344,488	4,040,000
2-15-09	200,000	3.250%	72,550	272,550		
8-15-09			69,300	69,300	341,850	3,840,000
2-15-10	210,000	3.000%	69,300	279,300		
8-15-10			66,150	66,150	345,450	3,630,000
2-15-11	215,000	3.000%	66,150	281,150		
8-15-11			62,925	62,925	344,075	3,415,000
2-15-12	225,000	3.000%	62,925	287,925		
8-15-12			59,550	59,550	347,475	3,190,000
2-15-13	230,000	3.000%	59,550	289,550		
8-15-13			56,100	56,100	345,650	2,960,000
2-15-14	240,000	3.125%	56,100	296,100		
8-15-14			52,350	52,350	348,450	2,720,000
2-15-15	250,000	3.375%	52,350	302,350		
8-15-15			48,131	48,131	350,481	2,470,000
2-15-16	260,000	3.500%	48,131	308,131		
8-15-16			43,581	43,581	351,713	2,210,000
2-15-17	275,000	3.625%	43,581	318,581		
8-15-17			38,597	38,597	357,178	1,935,000
2-15-18	285,000	3.750%	38,597	323,597		
8-15-18			33,253	33,253	356,850	1,650,000
2-15-19	300,000	3.875%	33,253	333,253		
8-15-19			27,441	27,441	360,694	1,350,000
2-15-20	315,000	4.000%	27,441	342,441		
8-15-20			21,141	21,141	363,581	1,035,000
2-15-21	330,000	4.000%	21,141	351,141		
8-15-21			14,541	14,541	365,681	705,000
2-15-22	345,000	4.125%	14,541	359,541		
8-15-22			7,425	7,425	366,966	360,000
2-15-23	360,000	4.125%	7,425	367,425	367,425	
Total Interest:		\$	2,130,580			

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2004 AND REFUNDING
PRINCIPAL - \$12,940,000**

Streets - \$1,050,000; Traffic Signals and Safety System Improvements - \$550,000;
Police Station New additon/Renovations - \$3,310,000; City Centre Building \$645,000
Park Facility Upgrades - \$150,000; Fire Station #3 Relocation - \$400,000
Drainage - \$855,000; Refund Series 1991 - \$750,000; Refund Series 1994 - \$2,750,000; Refund Series 1995 - \$2,650,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	825,000	2.63%	247,532	1,072,532		
8-15-07			236,704	236,704	1,309,236	10,650,000
2-15-08	820,000	2.88%	236,704	1,056,704		
8-15-08			224,916	224,916	1,281,620	9,830,000
2-15-09	865,000	4.00%	224,916	1,089,916		
8-15-09			207,616	207,616	1,297,533	8,965,000
2-15-10	1,125,000	5.00%	207,616	1,332,616		
8-15-10			179,491	179,491	1,512,108	7,840,000
2-15-11	1,130,000	5.00%	179,491	1,309,491		
8-15-11			151,241	151,241	1,460,733	6,710,000
2-15-12	1,135,000	5.00%	151,241	1,286,241		
8-15-12			122,866	122,866	1,409,108	5,575,000
2-15-13	895,000	4.00%	122,866	1,017,866		
8-15-13			104,966	104,966	1,122,833	4,680,000
2-15-14	550,000	4.00%	104,966	654,966		
8-15-14			93,966	93,966	748,933	4,130,000
2-15-15	335,000	4.13%	93,966	428,966		
8-15-15			87,057	87,057	516,023	3,795,000
2-15-16	350,000	4.25%	87,057	437,057		
8-15-16			79,619	79,619	516,676	3,445,000
2-15-17	365,000	4.30%	79,619	444,619		
8-15-17			71,772	71,772	516,391	3,080,000
2-15-18	380,000	4.38%	71,772	451,772		
8-15-18			63,459	63,459	515,231	2,700,000
2-15-19	400,000	4.50%	63,459	463,459		
8-15-19			54,459	54,459	517,919	2,300,000
2-15-20	420,000	4.50%	54,459	474,459		
8-15-20			45,009	45,009	519,469	1,880,000
2-15-21	435,000	4.63%	45,009	480,009		
8-15-21			34,950	34,950	514,959	1,445,000
2-15-22	460,000	4.75%	34,950	494,950		
8-15-22			24,025	24,025	518,975	985,000
2-15-23	480,000	4.75%	24,025	504,025		
8-15-23			12,625	12,625	516,650	505,000
2-15-24	505,000	5.00%	12,625	517,625		
8-15-24			0	0	517,625	0
	Total Interest:	5,015,056				

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2005
PRINCIPAL - \$5,710,000**

Streets - \$2,997,000; Traffic Signals and Safety System Improvements - \$553,000;
Veteran's Park Phase II Development - \$690,000; Park Facility Upgrades - \$160,000;
Fire Station #3 Relocation - \$1,310,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-07	155,000	6.00%	113,706	268,706		
8-15-07			109,056	109,056	377,763	4,955,000
2-15-08	165,000	6.00%	109,056	274,056		
8-15-08			104,106	104,106	378,163	4,790,000
2-15-09	175,000	5.50%	104,106	279,106		
8-15-09			99,294	99,294	378,400	4,615,000
2-15-10	185,000	5.50%	99,294	284,294		
8-15-10			94,206	94,206	378,500	4,430,000
2-15-11	195,000	5.00%	94,206	289,206		
8-15-11			89,331	89,331	378,538	4,235,000
2-15-12	205,000	4.00%	89,331	294,331		
8-15-12			85,231	85,231	379,563	4,030,000
2-15-13	220,000	4.00%	85,231	305,231		
8-15-13			80,831	80,831	386,063	3,810,000
2-15-14	230,000	4.00%	80,831	310,831		
8-15-14			76,231	76,231	387,063	3,580,000
2-15-15	245,000	4.00%	76,231	321,231		
8-15-15			71,331	71,331	392,563	3,335,000
2-15-16	255,000	4.00%	71,331	326,331		
8-15-16			66,231	66,231	392,563	3,080,000
2-15-17	270,000	4.00%	66,231	336,231		
8-15-17			60,831	60,831	397,063	2,810,000
2-15-18	285,000	4.13%	60,831	345,831		
8-15-18			54,953	54,953	400,784	2,525,000
2-15-19	305,000	4.13%	54,953	359,953		
8-15-19			48,663	48,663	408,616	2,220,000
2-15-20	320,000	4.25%	48,663	368,663		
8-15-20			41,863	41,863	410,525	1,900,000
2-15-21	340,000	4.25%	41,863	381,863		
8-15-21			34,638	34,638	416,500	1,560,000
2-15-22	360,000	4.38%	34,638	394,638		
8-15-22			26,763	26,763	421,400	1,200,000
2-15-23	380,000	4.38%	26,763	406,763		
8-15-23			18,450	18,450	425,213	820,000
2-15-24	400,000	4.50%	18,450	418,450		
8-15-24			9,450	9,450	427,900	420,000
2-15-25	420,000	4.50%	9,450	429,450	429,450	0

Total Interest: 2,778,135

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2006
PRINCIPAL - \$7,375,000**

Streets - \$1,300,000; Traffic Signals and Safety System Improvements - \$240,000;
Veteran's Park Phase II Development - \$5,735,000; Park Facility Upgrades - \$100,000;

DATE	ESTIMATED PRINCIPAL AMOUNT	ESTIMATED INTEREST RATE	ESTIMATED INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR
2-15-07	805,000	6.375%	230,024	1,035,024	
8-15-07			159,181	159,181	1,194,205
2-15-08	200,000	6.375%	159,181	359,181	
8-15-08			152,806	152,806	511,988
2-15-09	215,000	6.375%	152,806	367,806	
8-15-09			145,953	145,953	513,759
2-15-10	225,000	6.375%	145,953	370,953	
8-15-10			138,781	138,781	509,734
2-15-11	240,000	6.375%	138,781	378,781	
8-15-11			131,131	131,131	509,913
2-15-12	250,000	6.375%	131,131	381,131	
8-15-12			123,163	123,163	504,294
2-15-13	265,000	4.375%	123,163	388,163	
8-15-13			117,366	117,366	505,528
2-15-14	280,000	4.375%	117,366	397,366	
8-15-14			111,241	111,241	508,606
2-15-15	295,000	4.375%	111,241	406,241	
8-15-15			104,788	104,788	511,028
2-15-16	315,000	4.375%	104,788	419,788	
8-15-16			97,897	97,897	517,684
2-15-17	330,000	4.375%	97,897	427,897	
8-15-17			90,678	90,678	518,575
2-15-18	350,000	4.375%	90,678	440,678	
8-15-18			83,022	83,022	523,700
2-15-19	370,000	4.500%	83,022	453,022	
8-15-19			74,697	74,697	527,719
2-15-20	390,000	4.500%	74,697	464,697	
8-15-20			65,922	65,922	530,619
2-15-21	410,000	4.500%	65,922	475,922	
8-15-21			56,697	56,697	532,619
2-15-22	435,000	4.500%	56,697	491,697	
8-15-22			46,909	46,909	538,606
2-15-23	460,000	4.625%	46,909	506,909	
8-15-23			36,272	36,272	543,181
2-15-24	485,000	4.625%	36,272	521,272	
8-15-24			25,056	25,056	546,328
2-15-25	515,000	4.750%	25,056	540,056	
8-15-25			12,825	12,825	552,881
2-15-26	540,000	4.750%	12,825	552,825	552,825
Interest	3,778,792				

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2000 A
Principal - \$8,100,000**

Northgate Parking Garage - \$6,385,000; Land Acquisition - \$1,600,000
Debt Issuance - \$115,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	265,000	4.75%	139,198	404,198		
8-15-07			132,904	132,904	537,101	5,100,000
2-15-08	280,000	4.75%	132,904	412,904		
8-15-08			126,254	126,254	539,158	4,820,000
2-15-09	290,000	4.80%	126,254	416,254		
8-15-09			119,294	119,294	535,548	4,530,000
2-15-10	310,000	4.85%	119,294	429,294		
8-15-10			111,776	111,776	541,070	4,220,000
2-15-11	325,000	4.90%	111,776	436,776		
8-15-11			103,814	103,814	540,590	3,895,000
2-15-12	340,000	5.00%	103,814	443,814		
8-15-12			95,314	95,314	539,128	3,555,000
2-15-13	360,000	5.10%	95,314	455,314		
8-15-13			86,134	86,134	541,448	3,195,000
2-15-14	380,000	5.20%	86,134	466,134		
8-15-14			76,254	76,254	542,388	2,815,000
2-15-15	405,000	5.25%	76,254	481,254		
8-15-15			65,623	65,623	546,876	2,410,000
2-15-16	425,000	5.30%	65,623	490,623		
8-15-16			54,360	54,360	544,983	1,985,000
2-15-17	455,000	5.40%	54,360	509,360		
8-15-17			42,075	42,075	551,435	1,530,000
2-15-18	480,000	5.50%	42,075	522,075		
8-15-18			28,875	28,875	550,950	1,050,000
2-15-19	510,000	5.50%	28,875	538,875		
8-15-19			14,850	14,850	553,725	540,000
2-15-20	540,000	5.50%	14,850	554,850	554,850	0
Interest:	\$ 4,141,330					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2001
August 2, 2001- \$3,650,000**

Technology and Fiber Optic Projects - \$1,843,000; Business Park - \$200,000
Veterans Park - \$865,000; Neighborhood CIP - \$75,000
2nd Street - \$490,000; Debt Issuance - \$52,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	60,000	4.00%	30,559	90,559		
8-15-07			29,359	29,359	119,918	1,265,000
2-15-08	65,000	4.00%	29,359	94,359		
8-15-08			28,059	28,059	122,418	1,200,000
2-15-09	70,000	4.10%	28,059	98,059		
8-15-09			26,624	26,624	124,683	1,130,000
2-15-10	75,000	4.20%	26,624	101,624		
8-15-10			25,049	25,049	126,673	1,055,000
2-15-11	80,000	4.30%	25,049	105,049		
8-15-11			23,329	23,329	128,378	975,000
2-15-12	85,000	4.40%	23,329	108,329		
8-15-12			21,459	21,459	129,788	890,000
2-15-13	90,000	4.50%	21,459	111,459		
8-15-13			19,434	19,434	130,893	800,000
2-15-14	95,000	4.63%	19,434	114,434		
8-15-14			17,237	17,237	131,671	705,000
2-15-15	100,000	4.75%	17,237	117,237		
8-15-15			14,862	14,862	132,099	605,000
2-15-16	105,000	4.75%	14,862	119,862		
8-15-16			12,368	12,368	132,230	500,000
2-15-17	115,000	4.88%	12,368	127,368		
8-15-17			9,565	9,565	136,933	385,000
2-15-18	120,000	4.90%	9,565	129,565		
8-15-18			6,625	6,625	136,190	265,000
2-15-19	130,000	5.00%	6,625	136,625		
8-15-19			3,375	3,375	140,000	135,000
2-15-20	135,000	5.00%	3,375	138,375	138,375	0

Net Interest: \$ 965,724

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2002
March 1, 2002 - Principal \$14,480,000**

Equipment and Technology - \$967,000;
City Facilities - \$2,255,000; Wolf Pen Creek - \$2,300,000
Street Projects - \$8,891,000
Debt Issuance Cost \$67,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	1,100,000	4.25%	242,388	1,342,388		
8-15-07			219,013	219,013	1,561,400	9,240,000
2-15-08	880,000	4.25%	219,013	1,099,013		
8-15-08			200,313	200,313	1,299,325	8,360,000
2-15-09	515,000	4.25%	200,313	715,313		
8-15-09			189,369	189,369	904,681	7,845,000
2-15-10	540,000	4.25%	189,369	729,369		
8-15-10			177,894	177,894	907,263	7,305,000
2-15-11	570,000	4.38%	177,894	747,894		
8-15-11			165,425	165,425	913,319	6,735,000
2-15-12	600,000	4.50%	165,425	765,425		
8-15-12			151,925	151,925	917,350	6,135,000
2-15-13	635,000	4.63%	151,925	786,925		
8-15-13			137,241	137,241	924,166	5,500,000
2-15-14	665,000	4.75%	137,241	802,241		
8-15-14			121,447	121,447	923,688	4,835,000
2-15-15	705,000	5.00%	121,447	826,447		
8-15-15			103,822	103,822	930,269	4,130,000
2-15-16	740,000	5.00%	103,822	843,822		
8-15-16			85,322	85,322	929,144	3,390,000
2-15-17	780,000	5.00%	85,322	865,322		
8-15-17			65,822	65,822	931,144	2,610,000
2-15-18	825,000	5.00%	65,822	890,822		
8-15-18			45,197	45,197	936,019	1,785,000
2-15-19	870,000	5.00%	45,197	915,197		
8-15-19			23,447	23,447	938,644	915,000
2-15-20	915,000	5.13%	23,447	938,447		
8-15-20			0	0	938,447	0
Net Interest:	\$ 5,926,213					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2003
December 5, 2002 - Principal \$1,000,000
Equipment \$993,432
Debt Issuance Cost \$6,568**

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH FISCAL YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-07	205,000	3.000%	6,488	211,488		
8-15-07			3,413	3,413	214,900	210,000
2-15-08	210,000	3.250%	3,413	213,413		
8-15-08			0	0	213,413	0

Net Interest: \$ 93,898

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2003 A**

July 9, 2003 - Principal \$780,000

Streets Project \$750,000
Debt Issuance Cost \$30,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	30,000	3.500%	13,424	43,424		
8-15-07			12,899	12,899	56,323	690,000
2-15-08	30,000	3.500%	12,899	42,899		
8-15-08			12,374	12,374	55,273	660,000
2-15-09	35,000	3.500%	12,374	47,374		
8-15-09			11,761	11,761	59,135	625,000
2-15-10	35,000	3.300%	11,761	46,761		
8-15-10			11,184	11,184	57,945	590,000
2-15-11	35,000	2.900%	11,184	46,184		
8-15-11			10,676	10,676	56,860	555,000
2-15-12	35,000	3.000%	10,676	45,676		
8-15-12			10,151	10,151	55,828	520,000
2-15-13	40,000	3.200%	10,151	50,151		
8-15-13			9,511	9,511	59,663	480,000
2-15-14	40,000	3.400%	9,511	49,511		
8-15-14			8,831	8,831	58,343	440,000
2-15-15	40,000	3.600%	8,831	48,831		
8-15-15			8,111	8,111	56,943	400,000
2-15-16	40,000	3.700%	8,111	48,111		
8-15-16			7,371	7,371	55,483	360,000
2-15-17	45,000	3.900%	7,371	52,371		
8-15-17			6,494	6,494	58,865	315,000
2-15-18	45,000	4.000%	6,494	51,494		
8-15-18			5,594	5,594	57,088	270,000
2-15-19	50,000	4.000%	5,594	55,594		
8-15-19			4,594	4,594	60,188	220,000
2-15-20	50,000	4.150%	4,594	54,594		
8-15-20			3,556	3,556	58,150	170,000
2-15-21	55,000	4.150%	3,556	58,556		
8-15-21			2,415	2,415	60,971	115,000
2-15-22	55,000	4.200%	2,415	57,415		
8-15-22			1,260	1,260	58,675	60,000
2-15-23	60,000	4.200%	1,260	61,260	61,260	

Net Interest: \$ 355,196

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
CERTIFICATES OF OBLIGATION SERIES 2004
PRINCIPAL - \$9,415,000**

Electric Projects \$4,720,000; Wastewater Projects \$4,000,000 Business Park \$500,000, Debt Issuance \$195,000

DATE	ESTIMATED PRINCIPAL AMOUNT	INTEREST RATE	ESTIMATED INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	ESTIMATED PRINCIPAL AMOUNT OUTSTANDING
2-15-07	340,000	2.63%	179,566	519,566		
8-15-07			175,104	175,104	694,670	8,240,000
2-15-08	345,000	2.88%	175,104	520,104		
8-15-08			170,144	170,144	690,248	7,895,000
2-15-09	360,000	3.13%	170,144	530,144		
8-15-09			164,519	164,519	694,664	7,535,000
2-15-10	370,000	3.50%	164,519	534,519		
8-15-10			158,044	158,044	692,564	7,165,000
2-15-11	385,000	3.75%	158,044	543,044		
8-15-11			150,826	150,826	693,870	6,780,000
2-15-12	400,000	4.00%	150,826	550,826		
8-15-12			142,826	142,826	693,651	6,380,000
2-15-13	415,000	4.00%	142,826	557,826		
8-15-13			134,526	134,526	692,351	5,965,000
2-15-14	430,000	4.00%	134,526	564,526		
8-15-14			125,926	125,926	690,451	5,535,000
2-15-15	450,000	4.13%	125,926	575,926		
8-15-15			116,644	116,644	692,570	5,085,000
2-15-16	470,000	4.25%	116,644	586,644		
8-15-16			106,657	106,657	693,301	4,615,000
2-15-17	490,000	4.30%	106,657	596,657		
8-15-17			96,122	96,122	692,779	4,125,000
2-15-18	510,000	4.38%	96,122	606,122		
8-15-18			84,966	84,966	691,088	3,615,000
2-15-19	535,000	4.50%	84,966	619,966		
8-15-19			72,928	72,928	692,894	3,080,000
2-15-20	560,000	4.50%	72,928	632,928		
8-15-20			60,328	60,328	693,256	2,520,000
2-15-21	585,000	4.63%	60,328	645,328		
8-15-21			46,800	46,800	692,128	1,935,000
2-15-22	615,000	4.75%	46,800	661,800		
8-15-22			32,194	32,194	693,994	1,320,000
2-15-23	645,000	4.75%	32,194	677,194		
8-15-23			16,875	16,875	694,069	675,000
2-15-24	675,000	5.00%	16,875	691,875	691,875	0

Interest: 4,733,745

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2005**

Principal- \$7,595,000

Street Projects \$1,150,000; Park Projects \$975,000; Northgate Projects \$625,000
Technology Projects \$950,000; Fire Ladder Truck \$850,000; Business Park \$500,000
Wolf Pen Creek Projects \$1,860,000; Cemetery Projects \$600,000; Issuance Costs \$85,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	950,000	5.00%	125,988	1,075,988		
8-15-07			102,238	102,238	1,178,225	5,175,000
2-15-08	1,005,000	4.50%	102,238	1,107,238		
8-15-08			79,625	79,625	1,186,863	4,170,000
2-15-09	515,000	3.00%	79,625	594,625		
8-15-09			71,900	71,900	666,525	3,655,000
2-15-10	535,000	3.00%	71,900	606,900		
8-15-10			63,875	63,875	670,775	3,120,000
2-15-11	185,000	3.25%	63,875	248,875		
8-15-11			60,869	60,869	309,744	2,935,000
2-15-12	195,000	3.50%	60,869	255,869		
8-15-12			57,456	57,456	313,325	2,740,000
2-15-13	205,000	3.50%	57,456	262,456		
8-15-13			53,869	53,869	316,325	2,535,000
2-15-14	215,000	4.25%	53,869	268,869		
8-15-14			49,300	49,300	318,169	2,320,000
2-15-15	230,000	4.00%	49,300	279,300		
8-15-15			44,700	44,700	324,000	2,090,000
2-15-16	160,000	4.00%	44,700	204,700		
8-15-16			41,500	41,500	246,200	1,930,000
2-15-17	170,000	4.00%	41,500	211,500		
8-15-17			38,100	38,100	249,600	1,760,000
2-15-18	180,000	4.13%	38,100	218,100		
8-15-18			34,388	34,388	252,488	1,580,000
2-15-19	190,000	4.13%	34,388	224,388		
8-15-19			30,469	30,469	254,856	1,390,000
2-15-20	200,000	4.25%	30,469	230,469		
8-15-20			26,219	26,219	256,688	1,190,000
2-15-21	215,000	4.25%	26,219	241,219		
8-15-21			21,650	21,650	262,869	975,000
2-15-22	225,000	4.38%	21,650	246,650		
8-15-22			16,728	16,728	263,378	750,000
2-15-23	235,000	4.38%	16,728	251,728		
8-15-23			11,588	11,588	263,316	515,000
2-15-24	250,000	4.50%	11,588	261,588		
8-15-24			5,963	5,963	267,550	265,000
2-15-25	265,000	4.50%	5,963	270,963	270,963	0

7,595,000

Net Interest: \$ 2,129,607

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2006
PRINCIPAL - \$8,325,000**

Street Projects \$6,200,000; Park Projects \$400,000; Wolf Pen Creek Projects \$300,000;
Cemetery Projects \$1,000,000; Police Station Addition/Renovation \$300,000; Issuance Costs \$125,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-07	930,000	6.375%	258,755	1,188,755		
8-15-07			178,284	178,284	1,367,040	7,395,000
2-15-08	285,000	6.375%	178,284	463,284		
8-15-08			169,200	169,200	632,484	7,110,000
2-15-09	295,000	6.375%	169,200	464,200		
8-15-09			159,797	159,797	623,997	6,815,000
2-15-10	310,000	6.375%	159,797	469,797		
8-15-10			149,916	149,916	619,713	6,505,000
2-15-11	330,000	6.375%	149,916	479,916		
8-15-11			139,397	139,397	619,313	6,175,000
2-15-12	345,000	4.500%	139,397	484,397		
8-15-12			131,634	131,634	616,031	5,830,000
2-15-13	370,000	4.375%	131,634	501,634		
8-15-13			123,541	123,541	625,175	5,460,000
2-15-14	390,000	4.375%	123,541	513,541		
8-15-14			115,009	115,009	628,550	5,070,000
2-15-15	410,000	4.375%	115,009	525,009		
8-15-15			106,041	106,041	631,050	4,660,000
2-15-16	435,000	4.375%	106,041	541,041		
8-15-16			96,525	96,525	637,566	4,225,000
2-15-17	325,000	4.375%	96,525	421,525		
8-15-17			89,416	89,416	510,941	3,900,000
2-15-18	345,000	4.375%	89,416	434,416		
8-15-18			81,869	81,869	516,284	3,555,000
2-15-19	365,000	4.500%	81,869	446,869		
8-15-19			73,656	73,656	520,525	3,190,000
2-15-20	385,000	4.500%	73,656	458,656		
8-15-20			64,994	64,994	523,650	2,805,000
2-15-21	405,000	4.500%	64,994	469,994		
8-15-21			55,881	55,881	525,875	2,400,000
2-15-22	430,000	4.500%	55,881	485,881		
8-15-22			46,206	46,206	532,088	1,970,000
2-15-23	450,000	4.625%	46,206	496,206		
8-15-23			35,800	35,800	532,006	1,520,000
2-15-24	480,000	4.625%	35,800	515,800		
8-15-24			24,700	24,700	540,500	1,040,000
2-15-25	505,000	4.750%	24,700	529,700		
8-15-25			12,706	12,706	542,406	535,000
2-15-26	535,000	4.750%	12,706	547,706	547,706	0
Interest	3,967,899					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Utility Revenue Bonds - SERIES 1995
August 1, 1995, \$6,000,000**

Electric Projects - \$3,000,000; Water Projects - \$1,800,000;
Wastewater Projects - \$1,200,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-1-07	300,000	5.30%	7,950	307,950		
8-1-07			0	0	307,950	0

Net Interest Cost: \$3,722,850 Moody's: Aaa
Effective Interest Rate: 5.64% S & P's: AAA

Paying Agent & Registrar: Texas Commerce National Bank National Association

Underwriting Group: Merrill Lynch, Pierce, Ferris & Smith, Inc.
Robert W. Baird & Co., Inc.
Raymond James & Associates, Inc.
DLS Securities
Service Asset Management

Call Provisions: All Bonds maturing on or after February 1, 2006 are optional for redemption in whole or in part on February 1, 2005 or any date thereafter at par and accrued interest to the date fixed for redemption. If less than all of the Bonds are redeemed at any time, the particular Bonds to be redeemed shall be selected by the City in integral multiples of \$5,000 within any one maturity.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Utility Revenue Bonds - SERIES 2000
April 13, 2000 - \$10,500,000**

Water Projects - \$4,500,000; Wastewater Projects - \$6,000,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	495,000	5.00%	87,368	582,368		
8-15-07			74,993	74,993	657,360	2,920,000
2-15-08	525,000	5.00%	74,993	599,993		
8-15-08			61,868	61,868	661,860	2,395,000
2-15-09	550,000	5.10%	61,868	611,868		
8-15-09			47,843	47,843	659,710	1,845,000
2-15-10	580,000	5.10%	47,843	627,843		
8-15-10			33,053	33,053	660,895	1,265,000
2-15-11	615,000	5.20%	33,053	648,053		
8-15-11			17,063	17,063	665,115	650,000
2-15-12	650,000	5.25%	17,063	667,063		
8-15-12			0	0	667,063	0

Net Interest Cost: \$ 2,147,397 Moody's: Aaa
S & P's: AAA

Paying Agent: Chase Bank of Texas National Association

Underwriting Group: First Southwest

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 1, 2011, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 1, 2010, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption. If less than all of the Bonds are to be redeemed, the City may select the maturities of Bonds to be redeemed. If less than all the Bonds of any maturity are to be redeemed, the Paying Agent/Registrar will determine by lot the Bonds, or portions thereof, within such maturity to be redeemed.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2001
August 1, 2001 - PRINCIPAL \$23,500,000**

Water Projects \$12,400,000, Wastewater Projects \$11,100,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	875,000	4.50%	481,144	1,356,144		
8-15-07			461,456	461,456	1,817,600	18,955,000
2-15-08	925,000	4.50%	461,456	1,386,456		
8-15-08			440,644	440,644	1,827,100	18,030,000
2-15-09	975,000	5.00%	440,644	1,415,644		
8-15-09			416,269	416,269	1,831,913	17,055,000
2-15-10	1,030,000	5.50%	416,269	1,446,269		
8-15-10			387,944	387,944	1,834,213	16,025,000
2-15-11	1,090,000	5.50%	387,944	1,477,944		
8-15-11			357,969	357,969	1,835,913	14,935,000
2-15-12	1,150,000	4.40%	357,969	1,507,969		
8-15-12			332,669	332,669	1,840,638	13,785,000
2-15-13	1,215,000	4.50%	332,669	1,547,669		
8-15-13			305,331	305,331	1,853,000	12,570,000
2-15-14	1,285,000	4.60%	305,331	1,590,331		
8-15-14			275,776	275,776	1,866,108	11,285,000
2-15-15	1,360,000	4.70%	275,776	1,635,776		
8-15-15			243,816	243,816	1,879,593	9,925,000
2-15-16	1,435,000	4.75%	243,816	1,678,816		
8-15-16			209,735	209,735	1,888,551	8,490,000
2-15-17	1,515,000	4.80%	209,735	1,724,735		
8-15-17			173,375	173,375	1,898,110	6,975,000
2-15-18	1,600,000	4.875%	173,375	1,773,375		
8-15-18			134,375	134,375	1,907,750	5,375,000
2-15-19	1,695,000	5.00%	134,375	1,829,375		
8-15-19			92,000	92,000	1,921,375	3,680,000
2-15-20	1,790,000	5.00%	92,000	1,882,000		
8-15-20			47,250	47,250	1,929,250	1,890,000
2-15-21	1,890,000	5.00%	47,250	1,937,250	1,937,250	0
Net Interest	13,453,949					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2002
March 1, 2002 - PRINCIPAL \$18,215,000**

Electric Projects \$4,440,000; Water Projects \$6,300,000, Wastewater Projects \$10,000,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-07	650,000	4.00%	401,141	1,051,141		
8-15-07			388,141	388,141	1,439,283	15,275,000
2-15-08	685,000	4.00%	388,141	1,073,141		
8-15-08			374,441	374,441	1,447,583	14,590,000
2-15-09	725,000	4.13%	374,441	1,099,441		
8-15-09			359,488	359,488	1,458,929	13,865,000
2-15-10	765,000	6.00%	359,488	1,124,488		
8-15-10			336,538	336,538	1,461,026	13,100,000
2-15-11	805,000	6.00%	336,538	1,141,538		
8-15-11			312,388	312,388	1,453,926	12,295,000
2-15-12	850,000	6.00%	312,388	1,162,388		
8-15-12			286,888	286,888	1,449,276	11,445,000
2-15-13	895,000	4.60%	286,888	1,181,888		
8-15-13			266,303	266,303	1,448,191	10,550,000
2-15-14	940,000	5.00%	266,303	1,206,303		
8-15-14			242,803	242,803	1,449,106	9,610,000
2-15-15	995,000	5.00%	242,803	1,237,803		
8-15-15			217,928	217,928	1,455,731	8,615,000
2-15-16	1,045,000	5.00%	217,928	1,262,928		
8-15-16			191,803	191,803	1,454,731	7,570,000
2-15-17	1,100,000	5.00%	191,803	1,291,803		
8-15-17			164,303	164,303	1,456,106	6,470,000
2-15-18	1,160,000	5.00%	164,303	1,324,303		
8-15-18			135,303	135,303	1,459,606	5,310,000
2-15-19	1,225,000	5.00%	135,303	1,360,303		
8-15-19			104,678	104,678	1,464,981	4,085,000
2-15-20	1,290,000	5.13%	104,678	1,394,678		
8-15-20			71,622	71,622	1,466,300	2,795,000
2-15-21	1,360,000	5.13%	71,622	1,431,622		
8-15-21			36,772	36,772	1,468,394	1,435,000
2-15-22	1,435,000	5.13%	36,772	1,471,772	1,471,772	0
Total Interest	10,778,273					

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2003 REFUNDING
December 5, 2002 - PRINCIPAL \$11,160,000
REFUNDING URB SERIES 1993 YEARS 2004-2013, AND URB SERIES 1994 YEARS 2005-2014
 Electric Projects; Water Projects, Wastewater Projects

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-1-07	1,155,000	4.50%	169,141	1,324,141		
8-1-07			143,153	143,153	1,467,294	7,290,000
2-1-08	1,140,000	3.50%	143,153	1,283,153		
8-1-08			123,203	123,203	1,406,356	6,150,000
2-1-09	1,120,000	3.75%	123,203	1,243,203		
8-1-09			102,203	102,203	1,345,406	5,030,000
2-1-10	1,100,000	4.00%	102,203	1,202,203		
8-1-10			80,203	80,203	1,282,406	3,930,000
2-1-11	1,075,000	4.00%	80,203	1,155,203		
8-1-11			58,703	58,703	1,213,906	2,855,000
2-1-12	1,055,000	4.00%	58,703	1,113,703		
8-1-12			37,603	37,603	1,151,306	1,800,000
2-1-13	1,035,000	4.13%	37,603	1,072,603		
8-1-13			16,256	16,256	1,088,859	765,000
2-1-14	765,000	4.25%	16,256	781,256	781,256	
Total Interest	2,799,655					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2003 A
JULY 9, 2003 - PRINCIPAL \$4,850,000**

Electric Projects \$4,850,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-07	195,000	2.500%	82,941	277,941		
8-15-07			80,503	80,503	358,444	4,280,000
2-15-08	200,000	2.500%	80,503	280,503		
8-15-08			78,003	78,003	358,506	4,080,000
2-15-09	205,000	3.500%	78,003	283,003		
8-15-09			74,416	74,416	357,419	3,875,000
2-15-10	210,000	4.000%	74,416	284,416		
8-15-10			70,216	70,216	354,631	3,665,000
2-15-11	220,000	4.000%	70,216	290,216		
8-15-11			65,816	65,816	356,031	3,445,000
2-15-12	225,000	4.000%	65,816	290,816		
8-15-12			61,316	61,316	352,131	3,220,000
2-15-13	235,000	4.000%	61,316	296,316		
8-15-13			56,616	56,616	352,931	2,985,000
2-15-14	245,000	3.125%	56,616	301,616		
8-15-14			52,788	52,788	354,403	2,740,000
2-15-15	255,000	3.250%	52,788	307,788		
8-15-15			48,644	48,644	356,431	2,485,000
2-15-16	265,000	3.500%	48,644	313,644		
8-15-16			44,006	44,006	357,650	2,220,000
2-15-17	275,000	3.625%	44,006	319,006		
8-15-17			39,022	39,022	358,028	1,945,000
2-15-18	290,000	3.750%	39,022	329,022		
8-15-18			33,584	33,584	362,606	1,655,000
2-15-19	300,000	3.875%	33,584	333,584		
8-15-19			27,772	27,772	361,356	1,355,000
2-15-20	315,000	4.000%	27,772	342,772		
8-15-20			21,472	21,472	364,244	1,040,000
2-15-21	330,000	4.000%	21,472	351,472		
8-15-21			14,872	14,872	366,344	710,000
2-15-22	345,000	4.125%	14,872	359,872		
8-15-22			7,756	7,756	367,628	365,000
2-15-23	365,000	4.250%	7,756	372,756	372,756	0
Interest:	2,169,066					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2005
PRINCIPAL - \$8,035,000**

Electric Projects 3,350,000; Water Projects \$4,600,000, Issuance Costs \$85,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-07	245,000	3.50%	178,022	423,022		
8-15-07			173,734	173,734	596,756	7,650,000
2-15-08	255,000	5.50%	173,734	428,734		
8-15-08			166,722	166,722	595,456	7,395,000
2-15-09	270,000	5.50%	166,722	436,722		
8-15-09			159,297	159,297	596,019	7,125,000
2-15-10	285,000	5.50%	159,297	444,297		
8-15-10			151,459	151,459	595,756	6,840,000
2-15-11	300,000	5.50%	151,459	451,459		
8-15-11			143,209	143,209	594,669	6,540,000
2-15-12	320,000	5.50%	143,209	463,209		
8-15-12			134,409	134,409	597,619	6,220,000
2-15-13	335,000	5.00%	134,409	469,409		
8-15-13			126,034	126,034	595,444	5,885,000
2-15-14	355,000	5.00%	126,034	481,034		
8-15-14			117,159	117,159	598,194	5,530,000
2-15-15	375,000	4.00%	117,159	492,159		
8-15-15			109,659	109,659	601,819	5,155,000
2-15-16	395,000	4.00%	109,659	504,659		
8-15-16			101,759	101,759	606,419	4,760,000
2-15-17	420,000	4.00%	101,759	521,759		
8-15-17			93,359	93,359	615,119	4,340,000
2-15-18	445,000	4.00%	93,359	538,359		
8-15-18			84,459	84,459	622,819	3,895,000
2-15-19	470,000	4.13%	84,459	554,459		
8-15-19			74,766	74,766	629,225	3,425,000
2-15-20	495,000	4.13%	74,766	569,766		
8-15-20			64,556	64,556	634,322	2,930,000
2-15-21	525,000	4.25%	64,556	589,556		
8-15-21			53,400	53,400	642,956	2,405,000
2-15-22	555,000	4.38%	53,400	608,400		
8-15-22			41,259	41,259	649,659	1,850,000
2-15-23	585,000	4.38%	41,259	626,259		
8-15-23			28,463	28,463	654,722	1,265,000
2-15-24	615,000	4.50%	28,463	643,463		
8-15-24			14,625	14,625	658,088	650,000
2-15-25	650,000	4.50%	14,625	664,625	664,625	0

Total Interest: 4,303,414

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. REFUNDING SERIES 2005 A
PRINCIPAL - \$12,995,000**

Electric Projects \$3,196,770; Water Projects \$4,459,884; Wastewater Projects \$5,338,346

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-07	50,000	3.00%	291,984	341,984		
8-15-07			291,234	291,234	633,219	12,900,000
2-15-08	345,000	3.00%	291,234	636,234		
8-15-08			286,059	286,059	922,294	12,555,000
2-15-09	710,000	3.00%	286,059	996,059		
8-15-09			275,409	275,409	1,271,469	11,845,000
2-15-10	720,000	3.38%	275,409	995,409		
8-15-10			263,259	263,259	1,258,669	11,125,000
2-15-11	885,000	3.50%	263,259	1,148,259		
8-15-11			247,772	247,772	1,396,031	10,240,000
2-15-12	905,000	3.63%	247,772	1,152,772		
8-15-12			231,369	231,369	1,384,141	9,335,000
2-15-13	1,615,000	5.00%	231,369	1,846,369		
8-15-13			190,994	190,994	2,037,363	7,720,000
2-15-14	1,680,000	5.00%	190,994	1,870,994		
8-15-14			148,994	148,994	2,019,988	6,040,000
2-15-15	1,755,000	5.25%	148,994	1,903,994		
8-15-15			102,925	102,925	2,006,919	4,285,000
2-15-16	1,830,000	5.00%	102,925	1,932,925		
8-15-16			57,175	57,175	1,990,100	2,455,000
2-15-17	1,615,000	5.00%	57,175	1,672,175		
8-15-17			16,800	16,800	1,688,975	840,000
2-15-18	840,000	4.00%	16,800	856,800		
8-15-18			0	0	856,800	0

Total Interest: 5,100,609

**DEBT SERVICE
ESTIMATED SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2006
PRINCIPAL - \$16,950,000**

Electric Projects \$7,850,000; Water Projects \$6,000,000;
Wastewater Projects \$3,000,000; debt issuance costs \$100,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-07	470,000	6.375%	487,295	957,295		
8-15-07			402,700	402,700	1,359,995	16,480,000
2-15-08	505,000	6.375%	402,700	907,700		
8-15-08			386,603	386,603	1,294,303	15,975,000
2-15-09	535,000	6.375%	386,603	921,603		
8-15-09			369,550	369,550	1,291,153	15,440,000
2-15-10	565,000	6.375%	369,550	934,550		
8-15-10			351,541	351,541	1,286,091	14,875,000
2-15-11	595,000	6.375%	351,541	946,541		
8-15-11			332,575	332,575	1,279,116	14,280,000
2-15-12	630,000	6.375%	332,575	962,575		
8-15-12			312,494	312,494	1,275,069	13,650,000
2-15-13	665,000	5.250%	312,494	977,494		
8-15-13			295,038	295,038	1,272,531	12,985,000
2-15-14	705,000	4.375%	295,038	1,000,038		
8-15-14			279,616	279,616	1,279,653	12,280,000
2-15-15	745,000	4.375%	279,616	1,024,616		
8-15-15			263,319	263,319	1,287,934	11,535,000
2-15-16	785,000	4.375%	263,319	1,048,319		
8-15-16			246,147	246,147	1,294,466	10,750,000
2-15-17	830,000	4.375%	246,147	1,076,147		
8-15-17			227,991	227,991	1,304,138	9,920,000
2-15-18	875,000	4.500%	227,991	1,102,991		
8-15-18			208,303	208,303	1,311,294	9,045,000
2-15-19	925,000	4.500%	208,303	1,133,303		
8-15-19			187,491	187,491	1,320,794	8,120,000
2-15-20	975,000	4.500%	187,491	1,162,491		
8-15-20			165,553	165,553	1,328,044	7,145,000
2-15-21	1,035,000	4.500%	165,553	1,200,553		
8-15-21			142,266	142,266	1,342,819	6,110,000
2-15-22	1,090,000	4.500%	142,266	1,232,266		
8-15-22			117,741	117,741	1,350,006	5,020,000
2-15-23	1,155,000	4.625%	117,741	1,272,741		
8-15-23			91,031	91,031	1,363,772	3,865,000
2-15-24	1,220,000	4.625%	91,031	1,311,031		
8-15-24			62,819	62,819	1,373,850	2,645,000
2-15-25	1,285,000	4.750%	62,819	1,347,819		
8-15-25			32,300	32,300	1,380,119	1,360,000
2-15-26	1,360,000	4.750%	32,300	1,392,300	1,392,300	0

Total Interest: 9,437,445

General and Administrative Transfers

The General and Administrative (G&A) transfers are used to reflect the cost of two types of activities, reimbursed administration costs and cost recovery.

The first is to recover the costs of administrative services to the areas which are using those services. For example, transfers are used to reflect the cost of services received from administrative activities in the General Fund, such as accounting, purchasing, technology, and human resources services.

Costs are allocated based on the results of an annual cost allocation plan done in the early part of the budget process.

The transfers are also used as a mechanism to recover the cost of projects that may be budgeted in an operating fund, but are being funded from a different source. For example, the Parks Department budgets for a number of activities that are funded from the Hotel Tax Fund through the General and Administrative Transfer.

The following page includes the schedule for the General and Administrative Transfers for FY07.

Most of the transfers come into the General Fund from other operating funds receiving General Fund services.

Approximately \$7.1 million is approved to be allocated to the General Fund from various other funds. This includes \$966,758 for drainage maintenance activities from the Drainage Utility Fund. Also included are \$734,607 for the Community Development administrative functions and \$137,515 for parks related projects funded out of the Hotel Tax Fund. It also includes \$234,322 related to approved service level adjustments in the General Fund that are to be funded in part by sources other than the General Fund.

Approximately \$2 million is approved to be allocated to the Utility Customer Service Fund from the five utility funds. Funds are also transferred from the Water and Wastewater Funds to the Electric Fund for administrative services provided by the Electric Fund. Funds are also approved to be allocated to Print Mail to cover the cost of the postage meter machine SLA.

FY07 Approved General and Administrative Transfer Worksheet

	FY06 Approved Budget	FY07 Base Budget	FY07 Approved Budget
To General Fund:			
Community Development	\$ 734,155	\$ 734,607	\$ 734,607
Parks Xtra Education	5,000	4,729	4,729
Hotel Tax	344,646	137,515	137,515
Wolf Pen Creek	77,255	264,982	264,982
Drainage Operations	882,458	848,758	966,758
Electric	720,990	446,386	453,736
Water	319,410	311,879	314,090
Wastewater	323,399	333,513	334,998
Sanitation	393,010	394,897	396,026
BVSWMA	278,149	334,187	338,761
Parking Enterprise	25,109	36,847	36,847
Utility Customer Service	442,737	456,271	459,528
Court Technology Fund	24,000	27,529	27,529
Court Security Fund	70,065	100,711	100,711
Efficiency Time Payment Fund	-	6,000	6,000
Juvenile Case Manager Fund	-	89,412	129,933
<i>Insurance Funds</i>			
Employee Benefits	54,194	60,911	60,911
Property Casualty	129,869	134,931	134,931
Workers Compensation	129,869	134,931	134,931
Fleet	147,980	164,827	165,988
Print/Mail	31,623	35,200	35,748
Communications	111,355	177,653	178,086
<i>General Capital Projects</i>			
Street Projects	467,250	815,049	841,248
Parks Projects	7,873	14,588	15,057
General Government	172,823	208,849	215,562
Parks Escrow Projects	-	6,995	7,220
New Conference Center	25,000	4,636	4,785
Business Park	25,000	25,000	25,804
<i>Utility Capital Projects</i>			
Electric Projects	21,272	50,153	51,765
Water Projects	156,762	208,964	215,681
Wastewater Projects	72,930	95,689	98,765
Drainage	234,280	239,225	246,914
General Fund Total	\$ 6,428,463	\$ 6,905,822	\$ 7,140,144
To Utility Customer Service:			
Electric	1,134,960	1,200,018	1,200,018
Water	699,569	778,253	778,253
Wastewater	161,039	176,734	176,734
Drainage	23,394	25,062	25,062
Sanitation	161,039	176,734	176,734
Utility Customer Service	\$ 2,180,000	\$ 2,356,800	\$ 2,356,800
To Electric Fund:			
Water	303,169	275,917	275,917
Wastewater	303,169	275,917	275,917
Electric Fund Total	\$ 606,338	\$ 551,834	551,834
To Print/Mail Fund:			
General	10,556	-	14,551
Water	1,186	-	1,635
Utility Customer Service	5,197	-	7,163
Print / Mail Fund Total	\$ 16,939	\$ -	23,350

GLOSSARY

A

Activity Center: The lowest level at which costs for operations are maintained.

Ad Valorem Tax: A tax based on the value of property.

Appropriation: A legal authorization granted by the Council to make or incur expenditures/expenses for specific purposes.

B

Budget: A plan, approved by the Council, of financial operation embodying an estimate of proposed expenditures/expenses for the fiscal year and the proposed means of funding these expenditure estimates.

BVSWMA: Brazos Valley Solid Waste Management Agency. BVSWMA was formed under a joint solid waste management agreement between the cities of College Station and Bryan to cooperatively operate a joint landfill facility for the proper disposal of solid waste for the two cities and outside customers.

C

Capital/Major Project Expenditure/Expense: An expenditure/expense that results in the acquisition or addition of a fixed asset or the improvement to an existing fixed asset.

Cash Basis: Method of accounting and budgeting that recognizes revenues when received and expenditures when paid.

Certificate of Obligation (C.O.): Long-term debt that is authorized by the City Council and does not require prior voter approval.

Certified Annual Financial Report (CAFR): The published results of the City's annual audit.

Charter of Accounts: A chart detailing the system of general ledger accounts.

City Council: The current elected officials of the City as set forth in the City's Charter.

City Manager: The individual appointed by City Council who is responsible for the administration of City affairs.

Capital Improvement Program (CIP): A multi-year program of projects that addresses repair and replacement of existing infrastructure, as well as development of new facilities to accommodate future growth.

Capital Outlay: A disbursement of money which results in the acquisition or addition to fixed assets.

Competitive bidding process: The process following State law requiring that for purchases of \$15,000 or more, a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Contract Obligation Bonds: Long-term debt that places the assets purchased or constructed as a part of the security for the issue.

Current Expense: An obligation as a result of an incurred expenditure/expense due for payment within a twelve (12) month period.

Current Revenue: The revenues or resources of a City convertible to cash within a twelve (12) month period.

D

Debt Service: The annual amount of money necessary to pay the interest and principal (or sinking fund contribution) on outstanding debt.

Department: Separate branch of operation in the organization structure.

Division: Unit of a department.

E

Effectiveness Measure: Measure that demonstrates whether a program is accomplishing its intended results. These should show the impact of the program.

Efficiency Measure: This is a ratio of inputs to outputs. For example: cost per inspection, calls for service per officer.

Emergency: An unexpected occurrence, i.e., damaging weather conditions that require the unplanned use of City funds.

Encumbrance: Obligation to expend appropriated monies as a result of a processed purchase order or a contract for purchases legally entered on behalf of the City.

Enterprise Funds: Funds that are used to represent the economic results of activities that are maintained similar to those of private business, where revenues are recorded when earned and expenses are recorded as resources are used.

Equity: See Fund Balance.

Expenditure/Expense: Decrease in net financial resources for the purpose of acquiring goods or services. The General Fund recognizes expenditures and the Proprietary Funds recognize expenses.

F

Fiscal year: 12 month budget period, generally extending from October 1st through the following September 30th.

Fixed Assets: Asset of a long-term nature which are intended to continue to be held or used, such as land, building, improvements other than buildings, machinery, and equipment.

FTE: Full Time Equivalent. A position that is equivalent to a full-time 40 hour work week. This is the method by which temporary/seasonal and part-time workers are accounted for.

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance (Equity): The excess of fund assets over liabilities. Accumulated balances are the result of continual excess of revenues over expenditures/expenses. A negative fund balance is a deficit balance.

G

GAAP: See Generally Accepted Accounting Principles.

General and Administrative Costs: Costs associated with the administration of City services.

General Fund: The City fund used to account for all financial resource and expenditures of the City

except those required to be accounted for in another fund.

General Ledger: The collection of accounts reflecting the financial position and results of operations for the City.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of and guidelines to financial accounting and reporting as set forth by the Governmental Accounting Standards Board (GASB).

General Obligation Bonds: Bonds for whose payment the full faith and credit of the City has been pledged.

GFOA: Government Finance Officers Association of the United States and Canada.

Governmental Accounting Standards Board (GASB): The authoritative accounting and financial reporting standard-setting body of government agencies.

Governmental Funds: Funds that are maintained on a modified accrual basis with an emphasis on when cash is expended or obligated and revenues are recorded when measurable and available.

I

Internal Service Funds: Generally accounted for similar to enterprise funds. These funds are used to account for enterprise types of activities for the benefit of city departments such as fleet maintenance, self insurance, and print/mail.

Implementation Plan: The specific actions that will be taken to implement a strategy within the City's strategic plan.

Investments: Securities held for the production of income, generally in the form of interest.

L

Line Item Budget: The presentation of the City's adopted budget in a format presenting each Department's approved expenditure/expense by specific account.

Long-Term Debt: Obligation of the City with a remaining maturity term of more than one (1) year.

M

Mission Statement: Purpose of the organization; why the organization exists and whom it benefits.

Modified Accrual Basis: The basis of accounting in which revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the goods or services are received.

N

Net Working Capital: Current Assets less Current Liabilities in an enterprise or internal service fund.

Non-Recurring Revenues: Resources recognized by the City that are unique and occur only one time or without pattern.

O

Official Budget: The budget as adopted by Council.

One-Time Revenues: See Non-Recurring Revenues.

Operating Budget: A plan, approved by the Council, of financial operations embodying an estimate of proposed expenditures/expenses for the fiscal year and the proposed means of financing them.

Output Measure: This is the quantity of work produced or generated.

P

Performance Measure: Tool to determine the levels of service are being provided by the organization.

Proprietary Funds: See Utility Funds.

R

Reserves: An account used to designate a portion of the fund balance (equity) as legally segregated for a specific future use.

Retained Earnings: The equity account reflecting the accumulated earnings of the Utility Funds.

Revenues (Resources): An increase in assets due to the performance of a service or the sale of goods. In the General Fund, revenues are recognized when earned, measurable, and reasonably assured to be received within 60 days.

Risk: The liability, either realized or potential, related to the City's daily operations.

S

Service Level: The current outcomes and services provided to citizens and customers by the City as approved in the annual budget.

Service Level Adjustment (SLA): Request for additional resources requiring a decision by management and council and justified on the basis of adding to or reducing services and/or performance improvements.

Sinking Fund: A fund which is accumulated through periodic contributions which must be placed in the sinking fund so that the total contributions plus their compounded earnings will be sufficient to redeem the sinking fund bonds when they mature.

Strategy: A policy choice that identifies purposes, policies, programs, actions, decisions, or resource allocations that define what path the City will take to move toward the visions and why that path has been chosen.

T

Tax Levy: The total amount of taxes imposed by the City on taxable property, as determined by the Brazos County Appraisal District, within the City's corporate limits.

Transfers: A legally authorized funding transfer between fund in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.

User-Based Fee/Charge: A monetary fee or charge placed upon the user of services of the City.

U

Utility Funds: The funds used to account for the operations of the City's electric, water, sanitary sewer, and solid waste disposal activities.

Undesignated Fund Balance: The portion of the fund balance that is unencumbered from any obligation of the City.

Utility Revenue Bond: Debt issued by the City and approved by the Council for which payment is secured by pledged utility revenue.